



2011 Adopted Budget

Prepared by the Finance Department

December 14, 2010

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Abbreviation Key

- GID – General Improvement District
- LEA – Law Enforcement Authority
- LID – Local Improvement District
- CISC – Colorado Information Sharing Consortium



December 14, 2011

Board of County Commissioners
Douglas County Government
100 Third Street
Castle Rock, Colorado 80104

Commissioners Board, Hilbert and Repella:

Staff presents, for your consideration, the 2011 Proposed Budgets for Douglas County Government (the County), the Douglas County Law Enforcement Authority (LEA), the Douglas County Woodmoor Mountain General Improvement District, and the Douglas County Local Improvement District No. 07-01 Lincoln Station. Budget staff worked diligently to ensure the assumptions presented are reasonable and in compliance with Colorado State Budget Law. Staff also ensured that the assumptions presented reflect the goals, policies, procedures, and directives of the Board of County Commissioners. The result is a balanced budget for 2011.

Executive Summary

The Policies and Goals of the Board of Douglas County Commissioners provide the focus for budget priorities. The Board's Goals are: Personal and Public Safety; Multimodal Transportation; Economic Foundations; Natural Resources; and Community Services.

Following are the highlights of the 2011 Budget:

- The 2011 Budget is: \$227.1 million, which reflects a 7.1% or \$10.1 million reduction in the operating budget from 2010; and \$60 million in capital expenditures for road, drainage, open space and park projects. The 2011 Budget is balanced and meets all statutory and policy reserve requirements;
- We have realized a reduction of 78.9 positions, achieved through consolidation of functions and leveraging technology, with no adverse impact on the quality of services provided to our community;
- No new fees or taxes;
- Fiscally conservative approach to budgeting which includes long range planning, realistic revenue forecasts and fiscal transparency consistent with our organizational culture of responsible stewardship of public assets;
- Is compliant with Board Management Limitations policy 3.3 *Financial Planning and Budget*.

Driving Forces Behind the 2011 Budget

Douglas County's approach to the development of the 2011 Budget was a continuation of a fiscal sustainability strategy established in 2006.

Reflecting back, in 2006 and 2007 we recognized a revenue slow down – growth in property taxes from double-digit to single-digit – and Douglas County's transition from a high-growth county to one of more moderate growth. While in the process of proactively managing to these evident declines, the Country fell into an economic recession in September 2008. It soon became apparent that Douglas County's property values would follow the nationwide trend, affecting the county's largest revenue source, property taxes. However, the timing of our re-appraisal cycle allowed for time to plan. Specifically, this lagging cycle meant the impact of declining assessed values would begin with the 2012 revenues.

Accordingly we've taken a long term, deliberate, incremental approach to needed reductions in expenditures.

In 2008, we implemented the following:

- A managed re-hire process that called for every vacant position to be reviewed individually requiring Board approval before a position could be filled. Essential public safety positions were exempt from this process;
- Targeted spending reductions in areas such as travel, training, and other purchased services;
- Targeted fleet reductions and more efficiencies in our vehicles; and
- Used savings to fund finite expenses, including debt, thus freeing ongoing revenues for ongoing operations.

The goal was to take advantage of advanced planning options and make incremental reductions to refine the forecast as we approached 2012.

June 2010 was the end of the re-appraisal cycle that will impact 2012 property tax revenues. Although our first true look at the assessed valuations will not occur until April 2011, we estimated an overall decline of 14%; made up of a 10% decline in residential property values; a 20% decline in commercial property values; and a 25% decline in vacant land values. As we approach the end of 2010, this estimate appears reasonable.

This approach enabled the County to close 78.9 positions as of November 30, 2010 with a total cost reduction of \$6.5 million. A complete list of closed positions is included in the 2011 Proposed Budget. During the spring of 2010, the County engaged employees in financial sustainability initiative in which suggestions for budget cuts were solicited. In conjunction with this initiative, departments offered operating cuts in their 2011 budgets. The result is an additional \$2.9 million reduction.

Through these collective, incremental strategies, implemented beginning in 2008, the County either reduced operating costs or made available on-going revenues. A complete list of reductions is provided in the 2011 Proposed Budget by fund. As a result, the General Fund and all County funds are balanced in 2011 through 2015.

Recognizing the magnitude of the reductions, the Board was supportive of this approach, yet made clear that the reductions/reallocations should avoid the following:

- Raising fees or taxes, thereby not adding to the difficult financial burden facing our residents and businesses;
- Overly optimistic revenue forecasts. Like everyone else, we hope the economy improves, but do not anticipate or rely on an immediate recovery;
- Mortgaging our future ability to provide services by irresponsibly exhausting our reserves;
- Adversely impacting the quality of the services we provide to our community; and
- Balancing the budget on the backs of our employees. The quality of our services is inexorably linked to the quality of our employees.

We will continue to emphasize these considerations throughout the foreseeable future.

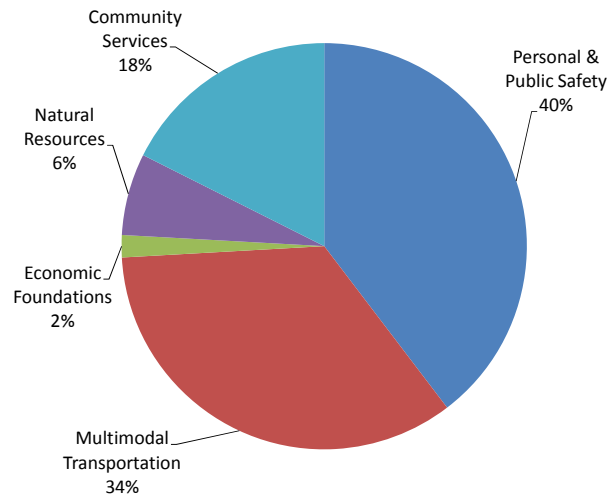
Compliance with the Board's Policy Manual

In compliance with the Board's Policy Manual, specifically the Management Limitations policy 3.3 *Financial Planning and Budget*, which states that with respect to strategic planning for projects, services, and activities with a fiscal impact, *the County Manager may not jeopardize either programmatic or fiscal integrity of County government. Accordingly, the County Manager shall not allow budgets or financial planning that:*

- Deviate from the Board's Goal priorities, risks financial jeopardy, or is not derived from a plan projecting in two and five year increments.
- Deviate from statutory requirements.
- Deviate from BOCC-stated priorities in its allocation among competing budgetary needs.
- Contain inadequate information to enable credible projection of revenues and expenses; separation of capital and operational items; cash flow projections; audit trails; identification of reserves, designations and undesignated fund balances; and disclosure of planning assumptions.
- Plan the expenditure in any fiscal year of more funds than are conservatively projected to be received in that period, or which are otherwise available.
- Allow designated working capital (or revenue shortfall) fund balance to fall below 10% of operating expenditures (or adopted revenues for sales tax or capital expenditures funds).
- Fail to maintain a Budget Contingency Plan capable of responding to significant shortfalls within the County's budget.
- Fail to protect, within his or her ability to do so, the integrity of the current or future bond ratings of the County.

- Result in new positions or additions to the staffing without specific approval of the BOCC.
- Present a risk that relates to situations or conditions described as unacceptable in the Fiscal Management and Controls Policy Policy 3.4).
- Provides less for Board activities during the year than is set forth in the Governance Investment Policy (Policy 2.10).
- Fail to show reserves and designations subject to the requirements of the law and “Generally Accepted Accounting Principles.”

The 2011 Proposed Budget as presented in this document fulfills all requirements of Policy 3.3, including aligning the budget with the Board’s goals. Several meetings were held with the Commissioners to develop an initial alignment as shown in the chart below.



We realize that our emphasis on fiscal conservatism must continue and we commit to continue to reduce spending in 2011. Throughout this process we have established an organizational culture that is motivated to do more with less while maintaining the level of service consistent with Douglas County’s reputation.

Highlights for the 2011 Budget

The proposed budget for 2011 is \$227.1 million for all funds including capital projects and debt service. The operating portion is \$137.9 million. The budget is balanced for all funds, accomplished by utilizing new revenues, prior year savings, and reallocating current resources. In addition to all funds being balanced, all funds meet the reserves and designations set forth by statute and/or policy.

Revenues and Other Sources

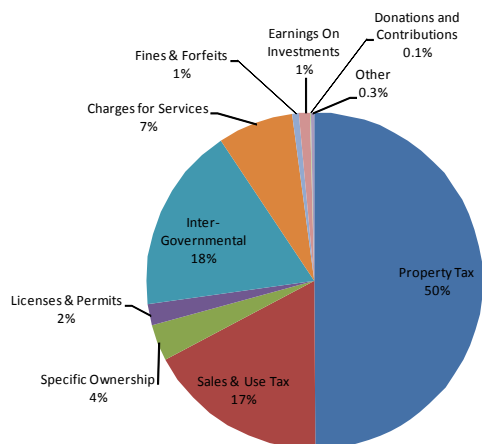
The budgeted revenues for 2011 total \$214.8 million representing a 1.2% decrease over 2010. However, the 2010 budget includes the issuance of revenue bonds of \$13.5 million. Factoring out this anomaly, revenues are actually increasing 5.3%. This revenue increase originates from the following sources: 1) property tax abatements were lower than originally anticipated; 2) sales and use tax did not drop as low as anticipated in 2010; and 3) federal and state grant monies have increased due to increased community needs and thus increased demand on our Department of Human Services and the availability of associated grants monies.

Revenues are forecast by reviewing actual-to-budget performance and applying a conservative yet realistic approach to trending the various individual revenue streams. Finance takes great pride in the quality of our revenue forecasting. Actual revenues received for the analyzed revenue streams have been within 5% for the past four years and for 2010 we will be within 1%. The forecast data is contained within the Budget Book section labeled Revenue Manual. Within this section the main revenues are described, including historical and future forecasting data.

Douglas County's practice is to defer budgeting for revenues associated with programs funded from specific grants until those revenue sources are confirmed, as is the case with state and federal grant funds that are unknown at this time. The exceptions are for those grants that include funding for staff. For these exceptions, anticipated revenues and corresponding expenditures are included in the adopted budget. Other key revenue assumptions include:

- ◆ 2011 property taxes are projected to increase over the 2010 budget by 3.2% based on the Assessor's preliminary abstract. As 2011 is a non-reappraisal year, assessments (on which property taxes are determined) are based on valuations made 18 months prior to June 2008, which are then assessed in 2009 and taxed in 2010 and 2011. Therefore, *2011 property taxes* do not reflect *2011 housing market declines*. The County is anticipating a 14% decrease in 2012 assessed values based on June of 2010 assessments.
- ◆ Sales and use taxes are projected to increase 1.0% over the 2010 estimated actuals.
- ◆ Building permit revenue is showing a slight recovery from 2009 levels. It is estimated that 2010 will end at \$1,250,000 which is 8.1% above 2009; the 2011 forecast has been held flat at \$1,250,000.

The graph below illustrates where the County receives its revenues.



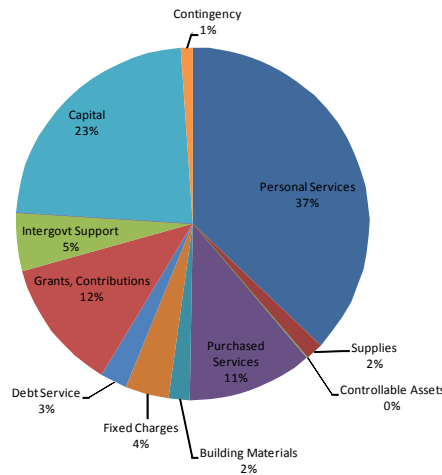
Property taxes are by far the greatest source of revenues and are used to fund general governmental operations. The Board of County Commissioners has discretion in the distribution of the mill levy amongst funds - with the exception of the 1.0 mill dedicated by a vote of the citizens to developmental disabilities programs. Sales and use tax is the second largest revenue source and comes from the 1.0% sales and use tax within Douglas County.

This source of revenue is restricted for specific uses by voters, 0.17% for the acquisition, preservation, development, and maintenance of open space lands, trail systems, and parks facilities; 0.40% is for improvements and maintenance of County roads and bridges; and 0.43% is for the operation, maintenance, and construction of the Robert A. Christensen Justice Center. Douglas County's third largest revenue stream is Intergovernmental revenues, which are from other governments, primarily Federal and State grants and are therefore restricted to specific purposes. Human Services receives 70% of the Intergovernmental revenues. Licenses, permits, and other charges for services are intended to offset the cost of providing these services.

Expenditures and Other Uses

The 2011 expenditure budget is \$227.1 million. This is broken out into \$137.9 million for operating expenditures; \$5.6 million for debt service; and \$60.0 million for capital projects. As in prior years, all one-time costs were removed from the departments' starting budgets. For the fifth year, the proposed budget also incorporates capital projects that were budgeted in 2010 and continued into 2011. For the second year a portion of outstanding purchase orders encumbered in 2010 but not fulfilled are also incorporated in the 2011 proposed budget. Total capital projects that are re-appropriated in the 2011 budget equal \$25.3 million. A complete list of recommended projects may be found in the 2011 Proposed Budget for the funds affected.

This graph depicts where the County spends its money.



As with most service organizations, public or private, the salary and benefit portion is the largest expense within the operating budget. Annual salary forecasting begins with an analysis of the market movement, determined by surveying both public and private sector employers, to ensure market competitiveness. The 2010 surveying for 2011 compensation determined a market movement in the region therefore a 2% merit pool has been established in the 2011 Budget to remain competitive.

The County recently renewed the medical benefit contract with Aetna which included a 7% premium increase. Previously, the Board of County Commissioners committed to funding any increases through June 2011. Beginning in July 2011, the increase will be shared by employees at a 60/40 split (County 60%, employees 40%).

Fixed charges are an expenditure category factored into the forecast as a necessary operating expense. Douglas County classifies fixed charges as those expenditures that are not discretionary to the departments and include fuel, utilities, insurance, and maintenance. In 2011, Fixed Charges are projected to increase 1.7%.

New budget requests for 2011 are reflected on the schedules for each fund and are separated between one-time and on-going costs. County-wide they total \$23.9 million of which \$23.7 million represents one-time and \$202,739 is on-going. On-going requests include operating costs of \$188,739 which includes one custodian position for the opening of the new Sheriff’s substation in Highlands Ranch and additional funding of \$14,000 for the contract with Pike Peak Animal Control. Funding for the substation expenses comes from the Justice Center sales and use tax transfer into the General Fund.

The distinction between one-time and on-going monies is very important and is closely evaluated. This facilitates the best practice of matching funding sources (one-time or on-going) with uses that are consistent. This is key in helping ensure the future financial position of the County. To further clarify what is meant by one-time versus on-going money as they pertain to revenues and expenditures, here are some examples. Unspent program expenditures, savings, or unanticipated revenues are examples of one-time funds; consistent flows of revenue such as property taxes are examples of on-going funds. Likewise, capital projects or system implementations are examples of one-time expenditures and salaries or fuel are examples of on-going expenditures.

Capital project requests in Road and Bridge, Road Sales and Use Tax, Open Space Sales and Use Tax, Conservation Trust, and Capital Expenditures funds were evaluated based on available resources within each of those funds.

Fund Balances, Reserves, and Designations

As the budget is developed, a watchful eye is focused on fund balances to ensure they can absorb the proposed changes. All forecasted years are being published, however, the Proposed Budget only emphasizes the current year being budgeted (2011). By publishing the forecasted years 2012 through 2015 future potential challenges are more easily seen. No arbitrary balancing entries have been made to artificially balance 2012-2015.

The County has met and exceeded its reserve requirements under TABOR which requires 3% of our operating expenditures be reserved for emergencies.

For most funds, 10% of the budgeted expenditures less capital outlay, is the amount set aside as the working capital designation. Exceptions to this include the Road Sales and Use Tax Fund, Justice Center Sales and Use Tax Fund, Parks Sales and Use Tax Fund, Conservation Trust Fund and Capital Expenditures Fund - which are calculated at the greater of \$100,000 or 10% of adopted revenues for sales tax funds and 5% of adopted revenues for property tax funds. The rationale for these exceptions is based on the project-driven nature and the relative ease with which activity could be stopped if anticipated revenues were not forthcoming. The Human Services fund reserve calculation also differs from the 10% of expenditures method in that direct payments from the State that flow through the County for accounting purposes are also excluded in the reserve calculation.

The 2011 Proposed Budget reflects the implementation of Governmental Accounting Standards Board Statement 54 (GASB 54) as it relates to the classification of fund balances. The new categories are as follows:

- Nonspendable fund balance
 - The portion of fund balance that cannot be spent because it is either not in spendable form or legally or contractually required to be maintained intact (e.g. inventory).
- Restricted fund balance
 - The portion of fund balance constrained to being used for a specific purpose by external parties, constitutional provisions or enabling legislation. Effectively, restrictions on fund balance may only be changed or lifted with the consent of resource providers.
- Committed fund balance
 - The portion of fund balance that can only be used for specific purposes according to limitations imposed by the Board of County Commissioners prior to the end of the current fiscal year. The constraint may be removed or changed only by formal action of the Board of County Commissioners.

- Assigned fund balance
 - The portion of fund balance set aside for planned or intended actions. The intended use may be expressed by the Board of County Commissioners or other individuals authorized to assign funds to be used for a special purpose. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in these funds are, at a minimum, intended to be used for the purpose of that fund.
- Unassigned fund balance
 - This is the residual portion of fund balance that does not meet any of the above criteria. The County will only report a positive unassigned fund balance in the General Fund.

Basis of Budgetary Accounting

The budgets for the County, LEA, Woodmoor Mountain GID, and Lincoln Station LID are all presented on the modified accrual basis, which is consistent with generally accepted accounting principles (GAAP). This means that revenues are recognized when available and expenditures are recognized when the liability is incurred.

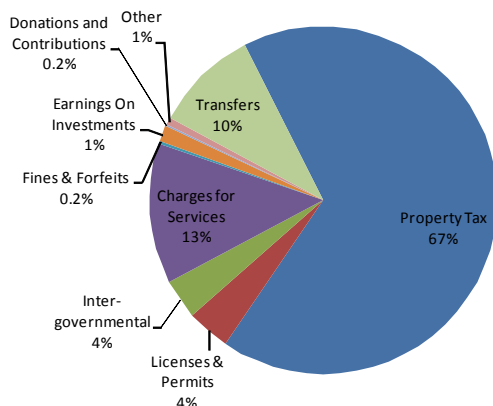
Major Funds Individually Discussed

General Fund Highlights:

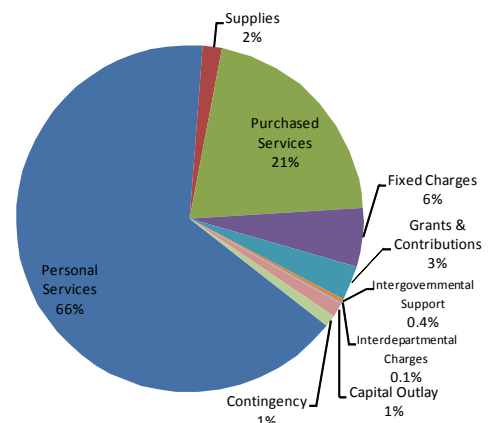
The General Fund, which is the largest and most diverse of all the County funds, accounts for a wide variety of services and functions. The budget is \$91.2 million for 2011 and represents a \$3.2 million reduction over 2010; this includes \$1.2 million for capital expenditures. The budget is balanced through 2015. The initiatives discussed earlier reduced expenditures to align with available resources.

The graphs below show the major sources of revenues and major expenditure categories for the General Fund.

General Fund Revenue Sources



General Fund Spending Categories



Overall revenues in the General Fund are increasing 4.9% or \$4.6 million. Several key reasons are:

- Property tax protests were lower than expected in 2010 resulting in additional revenues of \$1.5 million;
- Sales and use taxes did not decline as anticipated therefore the transfer from the Justice Center Sales and Use Tax Fund is \$1.1 million greater than 2010;
- Licenses and permits almost across the board are up resulting in an additional \$1.0 million; and
- The County has been awarded one-time grant monies \$815,000 for transportation and safety.

Overall, revenue forecasts are up over 2010 with the exception of earnings on investments. The County maintains a conservative portfolio therefore revenues from earnings are expected to be \$535,000 lower than budgeted in the 2010 Adopted Budget.

There are two new requests being funded in the General Fund. Operating costs associated with the opening of the new substation in Highlands Ranch are approved increases for 2011 in the amount of \$188,739 and include the addition of 1 night custodian position. The full amount of the new request is being funded through the transfer from the Justice Center Sales and Use Tax Fund. The impact to the General Fund is neutral. The Pikes Peak Animal Control contract is being increased \$14,000 to allow for more competitive salaries levels in an attempt to reduce turnover.

As mentioned earlier, the County is implementing GASB 54 for the 2011 Proposed Budget. One of the requirements is to close funds that do not have on-going revenue streams. The County's Emergency Fund meets this definition. Therefore, it is being merged into the General Fund for the 2011 Proposed Budget. An appropriation of \$500,000 will be maintained in an emergency contingency account for the specific purpose of defraying the cost of emergencies unless redirected by the Board of County Commissioners. The remaining funds will be restricted in fund balance as committed for emergency purposes as defined by policy.

In the 2006 Adopted Budget the County began dedicating a portion of the business personal property taxes in the General Fund for economic development and community-minded initiatives with a goal of being "business friendly." This has been a phased approach to lessen the burden of eliminating a revenue stream from the General Fund should legislative change require it.

The original plan was to fully dedicate this revenue by 2010, however due to the financial position of the General Fund and quantity of funding this would accumulate the Commissioners revisited this decision for the 2008 budget and approved holding at the 50% level and agreed to revisit this decision each year. In the 2010 Budget the Commissioners broadened the use of these monies to include water initiatives.

At the end of 2010, the business personal property tax (BPPT) set-aside for economic development and water issues will have built up a reserve of \$5 million. As part of our strategy, we are looking for expenditures funded with on-going revenues that could be funded through one-time monies. The BPPT revenue fits this criterion. In addition to the \$5 million, there is adequate assigned fund balance to fulfill Board initiatives, therefore the full amount of business personal property taxes received in the General Fund will be used for on-going operating expenses.

Road and Bridge Fund Highlights:

Property taxes, auto ownership taxes and highway user taxes are the primary revenue sources accounted for in this fund, which for 2011 are expected to generate \$21.3 million, \$6.6 million and \$6.0 million respectively. In addition to ongoing funding for operational expenditures related to road maintenance, traffic services, fleet maintenance, and snow removal, this fund also expends \$4.3 million in property tax sharebacks with the municipalities located within the County.

As mentioned earlier, implementation of GASB 54 requires closing funds that do not have on-going revenue streams. The County no longer meets the growth threshold for early-assessments (HB1006) on new construction; therefore, the County Growth Construction Fund, which accounted for these additional property tax revenues, is being merged into the Road and Bridge Fund. Revenues from the early-assessments are designated for capital expenditures per State law and have been restricted in fund balance for capital improvement road projects.

Major projects for this fund include:

- \$8.0 million for the annual concrete, chip seal, and asphalt overlay repairs;
- \$1.5 million for Highlands Ranch transportation and improvement program; and
- \$1.2 million for drainage projects around the County.

This fund also includes re-appropriated funds from 2010 encumbrances that won't be fulfilled until 2011 of \$433,028 and 2010 unspent projects of \$5,403,075. A complete list of recommended projects, including the re-appropriated projects, can be found in the 2011 Proposed Budget for this fund.

Road Sales and Use Tax Fund Highlights:

The Road Sales and Use Tax Fund accounts for 0.40% of the County's one-percent sales and use tax used for infrastructure improvements related to roads and bridges. The voters approved extending this sales and use tax November 2007 effect January 1, 2011. The extension included a shareback provision for all wholly incorporated entities at the time of election. In addition to sharing back the road sales and use tax collected with the incorporated boundaries of the Town of Castle Rock, the Town of Larkspur, and the Town of Park; the County will now be sharing back with the City of Lone Tree, excluding Park Meadows mall. The extension also modified the amount of the shareback from 100% of collected roads sales and use tax within the boundaries to 75%.

Projected revenues for 2011 from the dedicated sales and use tax are anticipated to be \$14.9 million. After accounting for the \$6.7 million in tax sharebacks with various municipalities located within the County and the debt service payment of \$1.6 million there is approximately \$8.0 million in capital projects recommended for funding in the 2011 budget. Projects of significance being recommended include:

- \$1.5 million for Highlands Ranch transportation and rehabilitation projects;
- \$1.0 million to help reconstruct the interchange at C-470 and US 85 (Santa Fe);
- \$1.0 million for Broadway and C-470 improvements; and
- \$600,000 for the Waterton/Wadsworth intersection design, utility relocation, and right-of-way.

This fund also incorporates re-appropriation of purchase orders encumbered in 2010 but not fulfilled until 2011 in the amount of \$11.3 million and 2010 unspent project dollars of \$8.2 million. A complete list of recommended projects, including the re-appropriated projects, is included in the 2011 Proposed Budget for this fund.

Law Enforcement Authority (LEA) Fund Highlights:

The LEA Fund relies primarily on property tax revenue received from property owners within the unincorporated areas of Douglas County and funds the Patrol and Traffic divisions of the Sheriff's Office which is expected to be \$14.1 million. As part of the Financial Sustainability Initiative the County undertook in 2010, this fund reduced expenditures by \$373,700 by reducing overtime, uniform allowances, small equipment, travel, and training.

Justice Center Sales and Use Tax Fund Highlights:

The Justice Center Sales and Use Tax Fund accounts for the 0.43% of the County's one-percent sales and use tax and is for the on-going operations, maintenance, and construction of the Robert A. Christensen Justice Center. The voters approved extending this sales and use tax November 2007 effect January 1, 2011. The extension adjusts the percentage of the 0.43% that extends into perpetuity from 0.20% to 0.30% the remaining 0.13% sunsets in 10 years in December 31, 2020.

Revenues are projected to be \$16.0 million. In 2010, the final principal and interest payment was made on the bonds issued to expand the justice center. There is no outstanding debt for this fund. The major expenditure shown in this fund is the transfer to the General Fund, which represents 0.20% which is the portion of the sales and use tax extends into perpetuity and is for the purpose of helping defray the cost of operations paid from the General Fund. For 2011, this transfer equals 0.20% of sales and use tax revenues plus the additional operating costs of \$188,739 for the new Highlands Ranch Substation opening in January 2011.

Major capital projects planned for 2011 include:

- \$1 million to replace the security system in the justice center;
- \$276,000 for radio replacements; and
- \$225,000 replacement of carpet with epoxy flooring in pods E & F.

A complete list of recommended projects can be found in the 2011 Proposed Budget for this fund.

Open Space Sales and Use Tax Fund Highlights:

The Open Space Sales and Use Tax Fund accounts for the 0.17% of the County's one-percent sales and use tax and provides for the development, preservation and protection of land dedicated as open space within the County. Revenues generated from this dedicated sales and use tax provide funding for operational needs as well as capital projects and land acquisitions.

Revenues are projected to be \$6.3 million; however, per voter approval a portion of this revenue (\$998,031) is for parks development and maintenance and is accounted for in the Parks Sales and Use Tax Fund. Besides providing for the on-going costs of managing, maintaining and patrolling the vast number of open space acres within the County and for the debt service requirements related to four outstanding bond issues, an additional \$528,000 is being recommended for appropriation in 2011 to provide for forest management, prairie dog conservation, and trail improvements.

Parks Sales and Use Tax Fund Highlights:

A portion of the Open Space Sales and Use Tax is for the development and maintenance of parks and trails. The Parks Sales and Use Tax Fund accounts for projects funded with these monies as well as cash-in-lieu monies received from developers dedicated to park lands.

Projected revenues for 2011 total \$998,031 and will be used to fund debt service requirements of \$795,200. No projects are planned for this fund for 2011.

Conservation Trust Fund Highlights:

In accordance with State statute, this fund accounts solely for the proceeds allocated to the County from the State Lottery fund, which are estimated to be \$1.0 million for 2011. Funds may only be used for the development and maintenance of parks, trails, open space and other recreational facilities. Projects in this fund are designed to reduce future maintenance costs at Douglas County parks. The major project for 2011 is installing synthetic turf on field #1 at Challenger Park as well as renovating the sports lighting and installing synthetic turf of the infields of fields #1, #2, and #3. The complete list of projects is included in the 2011 Proposed Budget for this fund.

Capital Expenditures Fund Highlights:

This fund also pays for routine maintenance on all County facilities with the exception of the Justice Center which has its own funding source through the justice center sales and use tax. The County has taken the same approach by prefunding out year's maintenance through reserving monies in fund balance. At this time this reserve is expected to fund County maintenance needs in excess of five years and will be augmented as necessary from prior year savings in the General Fund.

In 2010, the Certificates of Participation (COP) for the Phillip S. Miller Building and the Human Services Building were defeased by reserves held in fund balance specifically for the future principle and interest payments on both COPs. Therefore, there is no longer any debt service payments paid from this fund.

Major maintenance projects planned for this fund in 2011 include chip sealing the parking lot at the fairgrounds and replacement of the maintenance facility fencing. A complete list of maintenance requests is included in the 2011 Proposed Budget.

Human Services Fund Highlights:

Funding for the programs and services offered to citizens served by the Human Services Department comes from a portion of the County's mill levy (0.316 mills or \$1.5 million) and from various Federal and State grants (\$25.8 million). The 2011 Proposed Budget reflects \$22.6 million appropriated for direct payments to qualified participants. As a result of the current economic conditions, the need for services from our citizens has increased substantially, which is resulting in an increase for services of 90% over the 2009 Adopted Budget.

The Proposed Budget recommends funding a part-time position for LEAP (Low Income Energy Assistance Program). The State funds 100% of this position so the impact to the fund is neutral.

Developmental Disabilities Fund Highlights:

Revenues recognized in this fund are generated from a 1.000 mill property tax approved by the voters in 2001, which is expected to produce about \$4.7 million for 2011. Through an interagency agreement, the County remits over 90% of these funds to Developmental Pathways, Inc. which is Douglas County's regional provider, to be used in support of programs and services providing for the special needs of developmentally disabled citizens. The remaining funds are then used by the County to support other programs that also serve this segment of the County's population.

The Future

While working with reasonable and conservative property tax revenue projections, economic uncertainty requires a cautionary eye toward all revenue sources for Douglas County. We are cautiously optimistic that the strategic cost cutting steps taken by Douglas County thus far positions us for a financially sustainable future.

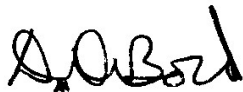
Douglas County has taken many actions to mitigate the future impact of the 2012 property tax decline, including staff and operating budget reductions by leveraging technology, consolidating functions, and improving internal processes, which will be part of our future fiscal management strategies. Another new approach to the management of internal processes is the establishment of a strategic management tool, *The Balanced Scorecard*. This tool creates a series of measures that will help both the governing body and management monitor and react to performance issues. This tool links the work of County staff with Board goals and creates accountability for the fulfillment of Board goals. This positions the County to address the needs of its citizens, taxpayers, and communities more effectively and efficiently than in the past.

Conclusion

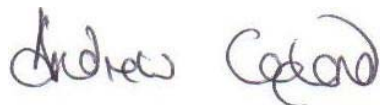
Staff believes that this Budget is consistent with Board goals and within the requirements of the biannual monitoring reports for Management Limitation 3.3 *Financial Planning and Budget*. The Proposed Budget for 2011 is balanced for all funds and meets statutory requirements. We believe that this Budget will allow us to maintain Douglas County's standard of excellence in providing services to its citizens, taxpayers, and communities.

We wish to acknowledge the leadership and support of the Board of County Commissioners as they demonstrate prudent fiscal management and stewardship of public assets. We also thank each County Office and Department for their collective commitment in the provision of their services that result in a high quality of life for our citizens, taxpayers, and communities.

Respectfully submitted,



Douglas J. DeBord
County Manager



N. Andrew Copland
Director of Finance



Martha M. Marshall
Budget Manager

Douglas County Government
Summary of Fund Balances, Revenues, and Expenditures
2011 Proposed

Fund	Fund Name	Estimated Beginning Fund Balance	2011 Revenues	2011 Expenditures	Net Transfers In/(Out)	Net Change In Fund Balance	Non-Spendable/ Restricted/ Committed Fund Balance	Assigned/ Unassigned Fund Balance	Projected Ending Fund Balance
County Funds									
100	General	\$ 39,337,468	\$ 89,658,091	\$ 91,232,079	\$ 9,583,877	\$ 8,009,889	\$ 5,000,000	\$ 42,347,357	\$ 47,347,357
Special Revenue Funds									
200	Road and Bridge	24,754,703	35,153,164	39,803,260	(60,000)	(4,710,096)	0	20,044,607	20,044,607
210	Human Services	4,231,738	27,383,108	27,374,262	(8,000)	846	312,567	3,920,017	4,232,584
215	Developmental Disabilities	364,117	4,756,925	5,021,042	0	(264,117)	0	100,000	100,000
220	Law Enforcement Authority	10,104,844	17,101,270	15,626,843	0	1,474,427	550,000	11,029,271	11,579,271
230	Road Sales and Use Tax	24,540,886	15,135,000	32,176,595	(2,151,500)	(19,193,095)	0	5,347,791	5,347,791
240	Justice Center Sales and Use Tax	11,556,319	16,263,360	2,427,198	(7,633,877)	6,202,285	0	17,758,604	17,758,604
250	Open Space Sales and Use Tax	8,567,694	6,475,251	2,420,061	(4,172,131)	(116,941)	4,744,000	3,706,753	8,450,753
255	Parks Sales and Use Tax	2,288,418	44,886	0	202,831	247,717	994,000	1,542,135	2,536,135
260	Conservation Trust	2,018,134	1,039,800	2,485,000	0	(1,445,200)	0	572,934	572,934
265	Lincoln Station Sales Tax Street Imp	0	10,000	10,000	0	0	0	0	0
275	Solid Waste Disposal	179,660	45,000	45,000	0	0	0	179,660	179,660
280	Woodmoor Mountain GID	24,066	23,522	46,838	0	(23,316)	750	0	750
Capital Projects Funds									
320	Growth Construction - LEA	624,755	4,000	0	0	4,000	0	628,755	628,755
330	Capital Expenditures	6,751,039	0	292,750	0	(292,750)	0	6,458,289	6,458,289
350	LID Capital Construction	300,000	0	0	0	0	0	300,000	300,000
390	Capital Replacement	23,658,955	0	0	(1,370,800)	(1,370,800)	0	22,288,155	22,288,155
Debt Service Fund									
410	Debt Service	93,664	0	5,609,600	5,609,600	0	0	93,664	93,664
Internal Service Funds									
620	Employee Benefits Self-Insurance	885,005	998,645	1,156,000	0	(157,355)	0	727,650	727,650
630	Liability and Property Self-Insurance	1,631,994	733,396	1,360,738	0	(627,342)	0	1,004,652	1,004,652
Total All County Funds		\$ 161,913,459	\$ 214,825,418	\$ 227,087,266	\$ -	\$ (12,261,848)	\$ 11,601,317	\$ 138,050,294	\$ 149,651,611
Agency Funds									
730	Public Trustee	\$ 756,248	\$ 889,569	\$ 802,123	\$ (24,756)	\$ 62,690	\$ -	\$ 818,938	\$ 818,938
750	CISC Fiscal Agent	116,215	0	116,215	0	(116,215)	0	0	0

Abbreviation Key

GID - General Improvement District
LEA - Law Enforcement Authority
LID - Local Improvement District
CISC - Colorado Information Sharing Consortium

**Douglas County Government
General Fund (Fund 100)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 42,163,067	\$ 24,944,454	\$ 36,293,910	\$ 36,293,910	\$ 39,337,468	\$ 47,347,357	\$ 47,427,356	\$ 47,533,278	\$ 50,248,373
Revenues									
2 Taxes	\$ 64,804,783	\$ 64,960,000	\$ 64,960,000	\$ 67,628,048	\$ 66,430,457	\$ 57,130,193	\$ 57,130,193	\$ 59,986,703	\$ 59,986,703
3 Licenses and Permits	3,776,666	3,060,300	3,060,300	4,502,928	4,042,800	4,055,050	4,081,050	4,098,473	4,111,733
4 Intergovernmental	4,975,947	2,856,615	6,530,396	6,499,890	3,672,104	2,081,200	2,081,200	2,081,200	2,081,200
5 Charges for Services	14,644,616	12,574,400	12,574,400	14,446,578	13,004,830	12,637,700	12,646,284	12,500,684	12,507,432
6 Fines and Forfeits	201,097	200,000	200,000	177,702	179,400	179,400	179,400	179,400	179,400
7 Earnings on Investments	1,179,369	2,035,400	2,035,400	1,800,000	1,500,000	1,535,000	1,550,000	1,550,000	1,550,000
8 Donations and Contributions	292,056	47,500	50,500	25,000	0	0	0	0	0
9 Other Revenues	1,087,915	358,000	516,408	1,096,479	828,500	796,000	796,000	796,000	796,000
10 Transfers In:									
11 From Capital Replacement Fund	112,108	0	0	0	250,000	0	0	0	0
12 From Justice Center Sales Tax Fund	7,437,333	6,798,300	6,798,300	6,798,300	7,633,877	7,633,877	7,696,732	7,696,732	7,696,732
13 From Road & Bridge Fund-Engineering Svc	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
14 From Road Sales Tax Fund-Engineering Svc	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
From Emergency Fund	0	0	0	2,000,000	0	0	0	0	0
15 Total Transfers In	9,249,441	8,498,300	8,498,300	10,498,300	9,583,877	9,333,877	9,396,732	9,396,732	9,396,732
16 Total Revenues and Transfers In	\$ 106,211,890	\$ 94,590,515	\$ 98,425,704	\$ 106,674,925	\$ 99,241,968	\$ 87,748,420	\$ 87,860,859	\$ 90,589,191	\$ 90,609,199
Expenditures by Function									
17 Personnel	\$ 62,695,033	\$ 61,673,648	\$ 62,426,108	\$ 62,426,108	\$ 59,832,916	\$ 59,696,116	\$ 59,696,116	\$ 59,696,116	\$ 59,696,116
18 Supplies	1,645,139	2,007,857	2,114,481	2,114,481	1,612,855	1,617,905	1,617,905	1,617,905	1,617,905
19 Purchased Services	20,810,189	21,016,599	25,203,533	25,203,533	19,053,299	17,795,422	17,795,422	17,795,422	17,795,422
20 Controllable Assets	1,042,383	24,000	713,010	713,010	33,700	33,700	33,700	33,700	33,700
21 Fixed Charges	4,836,234	4,571,678	4,700,591	4,700,591	4,887,956	4,938,125	5,024,641	5,143,801	5,187,618
22 Grants and Contributions	4,899,383	3,272,057	3,263,074	3,263,074	2,919,199	2,686,699	2,686,699	2,686,699	2,686,699
23 Intergovernmental Support	440,788	293,100	293,100	293,100	369,896	313,196	313,196	313,196	313,196
24 Interdepartmental Charges	96,703	117,140	120,140	120,140	84,520	84,520	84,520	84,520	84,520
25 Capital Outlay	1,623,317	786,000	3,528,356	3,528,356	1,235,000	300,000	300,000	300,000	300,000
26 Contingency	0	500,000	968,975	968,975	1,000,000	0	0	0	0
27 Transfers Out									
28 To Capital Replacement Fund	730,311	300,000	300,000	300,000	0	0	0	0	0
29 To Capital Expenditures Fund	6,511,564	0	0	0	0	0	0	0	0
30 To Debt Service Fund	750,000	0	0	0	0	0	0	0	0
31 Total Transfers Out	7,991,875	300,000	300,000	300,000	0	0	0	0	0
32 Recommended New Requests - On-Going					202,739	202,739	202,739	202,739	202,739
33 Total Expenditures and Transfers Out	\$ 106,081,044	\$ 94,562,078	\$ 103,631,368	\$ 103,631,368	\$ 91,232,079	\$ 87,668,421	\$ 87,754,937	\$ 87,874,097	\$ 87,917,914
34 Change In Fund Balance	(5,869,154)	28,437	(5,205,664)	3,043,557	8,009,889	79,999	105,922	2,715,095	2,691,285
35 Ending Fund Balance	\$ 36,293,910	\$ 24,972,891	\$ 31,088,247	\$ 39,337,468	\$ 47,347,357	\$ 47,427,356	\$ 47,533,278	\$ 50,248,373	\$ 52,939,658
Fund Balance Detail									
36 Non-spendable Fund Balance	\$ 5,000,000	\$ 6,330,000	\$ 6,330,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
37 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
38 Committed Fund Balance	510,458	0	0	0	0	0	0	0	0
39 Assigned Fund Balance	15,492,484	12,301,039	19,263,732	20,279,920	27,946,435	31,630,188	28,533,157	30,045,074	29,546,250
40 Unassigned Fund Balance	15,290,968	6,341,852	5,494,515	14,057,548	14,400,922	10,797,168	14,000,121	15,203,299	18,393,408
41 Ending Fund Balance	\$ 36,293,910	\$ 24,972,891	\$ 31,088,247	\$ 39,337,468	\$ 47,347,357	\$ 47,427,356	\$ 47,533,278	\$ 50,248,373	\$ 52,939,658

**Douglas County Government
2011 Recommended New Requests
Proposed Budget**

Fund	Division/ Project	Request Number	Request Description	One-Time Amount	On-Going Amount	Off-Setting Revenues	Net Impact to Fund	Positions	Priority
General Fund									
100	19175	11130	Highlands Ranch DCSO Substation:						
			Salaries and Benefits: Night Custodian	\$ -	\$ 53,739	\$ (53,739)	\$ -	1.00	1
			Operating Supplies		19,100	(19,100)	0		1
			Purchase/Contract Services		27,800	(27,800)	0		1
			Fixed Charges/Utilities		88,100	(88,100)	0		1
100	55500	11126	Humane Society of the Pikes Peak Region Contract Increase		14,000	0	14,000	0	1
General Fund Total				\$ -	\$ 202,739	\$ (188,739)	\$ 14,000	1.00	

**Douglas County Government
Budget Reductions Made 2008-2010**

Fund	Department/Division	Positions	Personnel	Supplies	Purchased Services	Fixed Charges	Capital	Total Reductions
General Fund								
	Board of County Commissioners	0	0	(500)	(9,500)	0	0	(10,000)
	Assessor	(7.0)	(426,900)	0	(110,260)	0	0	(537,160)
	Clerk and Recorder	(7.4)	(314,700)	(2,175)	(33,684)	0	0	(350,559)
	Coroner	0	0	(11,600)	(19,800)	0	0	(31,400)
	Community Planning and Sustainable Development							
	Planning	(8.5)	(851,410)	(23,700)	(160,954)	0	0	(1,036,064)
	Building	(5.5)	(463,300)	(20,528)	(20,710)	0	0	(504,538)
	Engineering	(2.0)	(411,850)	(22,800)	(295,810)	0	0	(730,460)
	Parks	(3.0)	(225,900)	(7,650)	(68,455)	0	0	(302,005)
	County Administration	(5.0)	(497,468)	(17,000)	(232,631)	0	0	(747,099)
	County Attorney	0	(40,000)	(250)	(15,000)	0	0	(55,250)
	CSU Extension	(1.5)	(72,800)	(600)	(10,150)	0	0	(83,550)
	District Attorney	0	0	0	(340,673)	0	0	(340,673)
	Facilities	(6.5)	(384,042)	(82,715)	(159,420)	(400,000)	0	(1,026,177)
	Finance	(2.0)	(152,700)	(2,800)	(26,168)	0	0	(181,668)
	General Fund Administration	0	0	0	(400,000)	0	0	(400,000)
	Human Resources	(2.0)	(205,900)	(4,700)	(172,226)	0	0	(382,826)
	Human Services	0	(3,745)	0	0	0	0	(3,745)
	IT	(9.5)	(1,020,650)	(13,000)	(539,674)	0	(150,000)	(1,723,324)
	Open Space	(0.1)	(8,600)	0	0	0	0	(8,600)
	Public Trustee (County Portion)	0	0	(4,800)		0	0	(4,800)
	PW-Operations	(1.0)	(204,000)	0	(69,800)	0	0	(273,800)
	Sheriff *	(3.0)	(479,620)	(154,800)	(144,600)	0	0	(779,020)
	Treasurer	(1.0)	(49,400)	0	(77,500)	0	0	(126,900)
	Tri-County Health	0	0	0	(106,167)	0	0	(106,167)
General Fund Total		(65.0)	\$ (5,812,985)	\$ (369,618)	\$ (3,013,182)	\$ (400,000)	\$ (150,000)	\$ (9,745,785)

* In addition to expenditure reductions the Sheriff's Office identified new revenue opportunities of \$561,900 in the General Fund

**Douglas County Government
Road and Bridge Fund (Fund 200)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 18,391,075	\$17,301,941	\$ 23,708,978	\$ 23,708,978	\$ 24,754,703	\$ 20,044,607	\$ 20,063,244	\$ 20,070,727	\$ 23,072,229
Revenues									
2 Taxes	\$ 27,767,023	\$ 27,067,165	\$ 27,067,165	\$ 27,905,313	\$ 27,972,864	\$ 24,980,663	\$ 24,980,663	\$ 25,899,696	\$ 25,899,696
3 Licenses and Permits	267,911	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
4 Intergovernmental	7,272,278	6,483,000	7,341,309	8,193,526	6,837,300	6,849,800	6,862,550	6,875,555	6,875,555
5 Charges for Services	83,808	100,000	100,000	77,000	85,000	85,000	85,000	85,000	85,000
6 Fines and Forfeits	0	0	0	0	0	0	0	0	0
7 Earnings on Investments	0	0	0	0	0	0	0	0	0
8 Donations and Contributions	88,573	0	0	0	0	0	0	0	0
9 Other Revenues	179,530	11,840	11,840	92,252	8,000	8,000	8,000	8,000	8,000
10 Transfers In - Capital Replacement Fund	48,699	109,000	109,000	109,000	1,140,000	250,000	250,000	250,000	250,000
11 Transfers In - County Growth Construction Fur	0	0	0	679,998	0	0	0	0	0
12 Total Revenues and Transfers In	\$ 35,707,821	\$ 34,021,005	\$ 34,879,314	\$ 37,307,089	\$ 36,293,164	\$ 32,423,463	\$ 32,436,213	\$ 33,368,251	\$ 33,368,251
Expenditures by Function									
13 Personnel	\$ 8,414,786	\$ 8,207,878	\$ 8,362,538	\$ 8,362,538	\$ 7,475,808	\$ 7,475,808	\$ 7,475,808	\$ 7,475,808	\$ 7,475,808
14 Supplies	1,505,200	2,928,171	2,939,756	2,939,756	1,615,894	1,615,894	1,615,894	1,615,894	1,615,894
15 Controllable Assets	84,314	1,600	52,922	52,922	45,000	45,000	45,000	45,000	45,000
16 Purchased Services	1,581,519	1,475,683	1,500,999	1,500,999	925,020	925,020	925,020	925,020	925,020
17 Building Materials	3,696,377	4,483,990	4,616,561	4,616,561	4,483,990	4,483,990	4,483,990	4,483,990	4,483,990
18 Fixed Charges	1,276,200	1,723,753	1,723,753	1,723,753	1,566,996	1,794,666	1,818,570	1,856,589	2,796,435
19 Grants and Contributions	93,333	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
20 Intergovernmental Support	4,847,122	4,152,737	4,155,536	4,155,536	4,264,468	4,264,468	4,264,468	4,264,468	4,264,468
21 Interdepartmental Charges	(233,826)	(185,578)	(185,578)	(185,578)	(250,020)	(250,020)	(250,020)	(250,020)	(250,020)
22 Equipment Replacement Charges	270,305	250,000	478,092	478,092	1,140,000	500,000	500,000	500,000	500,000
23 Pavement Management	0	0	0	0	8,000,000	7,600,000	7,600,000	4,600,000	4,800,000
24 Traffic Signal Management	0	0	0	0	400,000	400,000	400,000	400,000	400,000
25 Capital Projects/Re-appropriation	2,393,024	17,539,078	10,219,558	10,219,558	5,836,103	0	0	0	0
Contingency:									
26 Contingency - CIP	0	200,000	200,000	200,000	200,000	100,000	100,000	100,000	100,000
27 Contingency - OPS	0	185,000	182,201	182,201	200,000	100,000	100,000	100,000	100,000
28 Contingency - Reappropriation	0	0	5,403,075	0	0	0	0	0	0
29 Contingency - Encumbered PO's	0	0	433,028	0	0	0	0	0	0
30 CIP Reserved in Fund Balance	0	0	2,533,516	0	0	0	0	0	0
Total Contingency	0	385,000	8,751,820	382,201	400,000	200,000	200,000	200,000	200,000
Transfers Out:									
32 To General Fund	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
33 To Capital Replacement Fund	2,361,121	1,000,000	1,000,000	1,000,000	0	2,100,000	2,100,000	3,000,000	3,000,000
34 To Capital Expenditures Fund	0	0	0	0	0	0	0	0	0
35 To Open Space Fund	0	0	0	0	0	0	0	0	0
36 Total Transfers Out	3,561,121	2,200,000	2,200,000	2,200,000	1,200,000	3,300,000	3,300,000	4,200,000	4,200,000
37 Available for new Requests - One-Time					3,850,000				
38 Total Expenditures and Transfers Out	\$ 30,389,918	\$ 43,212,312	\$ 44,865,957	\$ 36,496,338	\$ 41,003,260	\$ 32,404,827	\$ 32,428,730	\$ 30,366,750	\$ 31,506,596
39 Change In Fund Balance	5,317,903	(9,191,307)	(9,986,643)	810,751	(4,710,096)	18,636	7,483	3,001,502	1,861,655
40 Ending Fund Balance	\$ 23,708,978	\$ 8,110,634	\$ 13,722,335	\$ 24,519,729	\$ 20,044,607	\$ 20,063,244	\$ 20,070,727	\$ 23,072,229	\$ 24,933,884
Fund Balance Detail									
41 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
42 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
43 Committed Fund Balance	244,304	0	0	0	0	0	0	0	0
44 Assigned Fund Balance	23,464,674	8,110,634	13,722,335	24,519,729	20,044,607	20,063,244	20,070,727	23,072,229	24,933,884
45 Ending Fund Balance	\$ 23,708,978	\$ 8,110,634	\$ 13,722,335	\$ 24,519,729	\$ 20,044,607	\$ 20,063,244	\$ 20,070,727	\$ 23,072,229	\$ 24,933,884

**Douglas County Government
2011 Recommended New Requests
Proposed Budget**

Fund	Division/ Project	Request Description	New Capital Project Funding	2010 Encumbrances Re-Appropriated in 2011	2010 Unspent Project Dollars Re-Appropriated in 2011	Total Project Funding for 2011
Road and Bridge						
00200	800100	Pavement Management (line 23) Annual Asphalt Surface Treatment	\$ 4,000,000	\$ 16,762	\$ 93,568	\$ 4,110,330
00200	800110	Pavement Management (line 23) Annual Concrete Program	4,000,000	-	839,953	4,839,953
00200	800916	Traffic Signal Management (line 24)	400,000	4,545	340,799	745,344
00200	800101	Chipseal	-	-	466,208	466,208
00200	800142	I-25 Frontage Road (Castle Pines Pkwy to Ridgeway)	-	-	44,405	44,405
00200	800199	West Creek Sediment Mitigation	-	18,495	10,577	29,072
00200	800224	C-470 Environmental Review	-	15,346	-	15,346
00200	800246	Hayman Water Quality Monitoring Program	-	-	43,788	43,788
00200	800249	Weather Station Maintenance	-	2,486	22,097	24,583
00200	800252	Wateron Canyon Bridge	-	-	282,214	282,214
00200	800255	Highway 105 Over Plum Creek Bridge	-	3,958	30,000	33,958
00200	800268	DC 16 over Plum Creek Bridge	-	1,862	30,000	31,862
00200	800112	Silver Heights Drainage Improvements (Final Phase)	250,000	22,206	78,066	350,272
00200	800234	Highlands Ranch Transportation and Improvement Program	1,525,000	1,840	152,840	1,679,680
00200	800245	Hayman Flood Warning Gauge Maintenance	25,000	6,281	4,699	35,980
00200	800273	Sugar Creek Sediment Mitigation	-	7,271	37,567	44,838
00200	800283	NRCS DAMS	-	-	19,900	19,900
00200	800288	Ridgeway	-	27,917	578,350	606,267
00200	800397	Cameron 2009 LID	-	-	10,000	10,000
00200	800466	Dakan Road over W. Plum Creek Bridge	-	17,648	-	17,648
00200	800488	Rampart Range Waterton - Roxborough	-	-	39,250	39,250
00200	800490	Miscellaneous Drainage Project	1,200,000	157,945	149,233	1,507,178
00200	800499	NRCS Grant	-	1,300	7,627	8,927
00200	800852	H.R, Pkwy / Broadway Comm	-	-	78,635	78,635
00200	800853	School Area and Pedestrian Safety Projects	100,000	7,220	20,103	127,323
00200	800904	Traffic Signal Detection	-	-	314,500	314,500
00200	800909	Traffic Signal Consultant	-	55,177	43,623	98,800
00200	800912	DRCOG Installation	-	-	293,285	293,285

**Douglas County Government
2011 Recommended New Requests
Proposed Budget**

Fund	Division/ Project	Request Description	New Capital Project Funding	2010 Encumbrances Re-Appropriated in 2011	2010 Unspent Project Dollars Re-Appropriated in 2011	Total Project Funding for 2011
00200	800913	Pavement Management System	75,000	-	1,178	76,178
00200	800914	Transportation Plan 2030	-	-	12,573	12,573
00200	800932	Signal @ Chambers/Pradera	-	-	60,000	60,000
00200	800963	Local Road Restoration Program	-	-	72,850	72,850
00200	800965	Newlin Gulch Channel Improvements	-	19,688	528,447	548,135
00200	800990	Emergency Flood Planning Project	25,000	15,561	16,977	57,538
00200	800995	Bear Creek Drainage Improvements	-	-	2,789	2,789
00200	801004	Safety And Congestion Management	650,000	-	110,000	760,000
00200	861517	West Creek Sediment EPA 319 Grant	-	29,520	523	30,043
00200	861532	EECBG Grant	-	-	566,451	566,451
Road and Bridge Fund Total			\$ 12,250,000	\$ 433,028	\$ 5,403,075	\$ 18,086,103

**Douglas County Government
Budget Reductions Made 2008-2010**

Fund	Department/Division	Positions	Personnel	Supplies	Purchased Services	Fixed Charges	Capital	Total Reductions
Road and Bridge Fund								
	Administration	(2.0)	(249,000)	0	0	0	0	(249,000)
	Fleet	(3.0)	(205,100)	0	0	0	0	(205,100)
	Maintenance of Condition	(7.0)	(495,100)	0	0	0	0	(495,100)
	Traffic Services	(1.0)	(68,500)	0	0	0	0	(68,500)
Road and Bridge Fund Total		(13.0)	\$ (1,017,700)	\$ -	\$ -	\$ -	\$ -	\$ (1,017,700)

Douglas County Government
Human Services Fund (Fund 210)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 3,735,652	\$ 3,738,015	\$ 4,247,650	\$ 4,247,650	\$ 4,231,738	\$ 4,232,584	\$ 4,010,049	\$ 3,786,131	\$ 3,625,507
<u>Revenues</u>									
2 Taxes	\$ 1,466,617	\$ 1,425,422	\$ 1,425,422	\$ 1,425,422	\$ 1,503,188	\$ 1,292,700	\$ 1,292,700	\$ 1,357,300	\$ 1,357,300
3 Licenses and Permits	0	0	0	0	0	0	0	0	0
4 Intergovernmental	17,023,952	24,164,730	24,447,824	24,447,824	25,831,714	25,806,714	25,806,714	25,806,714	25,806,714
5 Charges for Services	0	0	0	0	0	0	0	0	0
6 Fines and Forfeits	0	0	0	0	0	0	0	0	0
7 Earnings on Investments	0	0	0	0	0	0	0	0	0
8 Donations and Contributions	0	0	0	0	0	0	0	0	0
9 Other Revenues	225,676	0	0	0	20,700	15,700	15,700	15,700	15,700
10 Transfers In - General Fund	0	0	47,461	47,461	0	0	0	0	0
11 Recommended New Requests - One-Time					27,506				
12 Total Revenues and Transfers In	\$ 18,716,245	\$ 25,590,152	\$ 25,920,707	\$ 25,920,707	\$ 27,383,108	\$ 27,115,114	\$ 27,115,114	\$ 27,179,714	\$ 27,179,714
<u>Expenditures by Function</u>									
13 Personnel	\$ 3,194,600	\$ 3,482,460	\$ 3,589,036	\$ 3,589,036	\$ 3,545,216	\$ 3,545,216	\$ 3,545,216	\$ 3,545,216	\$ 3,545,216
14 Supplies	30,712	32,409	32,409	32,409	31,409	31,409	31,409	31,409	31,409
15 Controllable Assets	14,002	0	0	0	0	0	0	0	0
16 Purchased Services	567,675	657,118	885,788	885,788	1,005,454	980,454	980,454	980,454	980,454
17 Fixed Charges	21,674	21,293	21,293	21,293	16,476	24,355	25,722	27,012	28,214
18 Grants and Contributions	14,367,097	21,385,920	21,398,893	21,398,893	22,747,911	22,747,911	22,747,911	22,747,911	22,747,911
19 Interdepartmental Charges	585	1,200	1,200	1,200	290	305	320	336	352
20 Capital Outlay	0	0	0	0	0	0	0	0	0
21 Contingency	0	0	0	0	0	0	0	0	0
22 Transfers Out - Capital Replacement Fund	7,902	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
23 Recommended New Requests - One-Time					27,506				
24 Total Expenditures and Transfers Out	\$ 18,204,247	\$ 25,588,400	\$ 25,936,619	\$ 25,936,619	\$ 27,382,262	\$ 27,337,649	\$ 27,339,032	\$ 27,340,338	\$ 27,341,556
25 Change In Fund Balance	511,998	1,752	(15,912)	(15,912)	846	(222,535)	(223,918)	(160,624)	(161,842)
26 Ending Fund Balance	\$ 4,247,650	\$ 3,739,767	\$ 4,231,738	\$ 4,231,738	\$ 4,232,584	\$ 4,010,049	\$ 3,786,131	\$ 3,625,507	\$ 3,463,665
<u>Fund Balance Detail</u>									
27 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
28 Restricted Fund Balance	312,567	312,567	312,567	312,567	312,567	312,567	312,567	312,567	312,567
29 Committed Fund Balance	0	0	0	0	0	0	0	0	0
30 Assigned Fund Balance	3,935,083	3,427,200	3,919,171	3,919,171	3,920,017	3,697,482	3,473,564	3,312,940	3,151,098
31 Ending Fund Balance	\$ 4,247,650	\$ 3,739,767	\$ 4,231,738	\$ 4,231,738	\$ 4,232,584	\$ 4,010,049	\$ 3,786,131	\$ 3,625,507	\$ 3,463,665

**Douglas County Government
2011 Recommended New Requests
Proposed Budget**

Fund	Division/ Project	Request Number	Request Description	One-Time Amount	On-Going Amount	Off-Setting Revenues	Net Impact to Fund	Positions	Priority
Human Service Fund									
210	44800	11177	LEAP Temporary Employee	\$ 27,506		\$ (27,506)	\$ -	0.5	1
Human Service Fund Total				\$ 27,506	\$ -	\$ (27,506)	\$ -	0.5	

**Douglas County Government
Developmental Disabilities Fund (Fund 215)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 610,715	\$ 373,337	\$ 637,454	\$ 637,454	\$ 364,117	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<u>Revenues</u>									
2 Taxes	\$ 4,641,269	\$ 4,748,400	\$ 4,748,400	\$ 4,748,400	\$ 4,756,925	\$ 4,090,955	\$ 4,090,955	\$ 4,295,504	\$ 4,295,504
3 Licenses and Permits	0	0	0	0	0	0	0	0	0
4 Intergovernmental	0	0	0	0	0	0	0	0	0
5 Charges for Services	0	0	0	0	0	0	0	0	0
6 Fines and Forfeits	0	0	0	0	0	0	0	0	0
7 Earnings on Investments	0	0	0	0	0	0	0	0	0
8 Donations and Contributions	0	0	0	0	0	0	0	0	0
9 Other Revenues	0	0	0	0	0	0	0	0	0
10 Transfers In	0	0	0	0	0	0	0	0	0
11 Total Revenues and Transfers In	\$ 4,641,269	\$ 4,748,400	\$ 4,748,400	\$ 4,748,400	\$ 4,756,925	\$ 4,090,955	\$ 4,090,955	\$ 4,295,504	\$ 4,295,504
<u>Expenditures by Function</u>									
12 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
13 Supplies	0	0	0	0	0	0	0	0	0
14 Purchased Services	4,318,015	4,415,900	4,415,900	4,415,900	4,423,925	3,804,555	3,804,555	3,994,704	3,994,704
15 Fixed Charges	70,061	71,300	71,300	71,300	71,400	61,400	61,400	64,500	64,500
16 Grants and Contributions	226,454	534,537	534,537	534,537	525,717	225,000	225,000	236,300	236,300
17 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
18 Capital Outlay	0	0	0	0	0	0	0	0	0
19 Contingency	0	0	0	0	0	0	0	0	0
20 Transfers Out	0	0	0	0	0	0	0	0	0
21 Total Expenditures and Transfers Out	\$ 4,614,530	\$ 5,021,737	\$ 5,021,737	\$ 5,021,737	\$ 5,021,042	\$ 4,090,955	\$ 4,090,955	\$ 4,295,504	\$ 4,295,504
22 Change In Fund Balance	26,739	(273,337)	(273,337)	(273,337)	(264,117)	0	0	0	0
23 Ending Fund Balance	\$ 637,454	\$ 100,000	\$ 364,117	\$ 364,117	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<u>Fund Balance Detail</u>									
24 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
26 Committed Fund Balance	0	0	0	0	0	0	0	0	0
27 Assigned Fund Balance	637,454	100,000	364,117	364,117	100,000	100,000	100,000	100,000	100,000
28 Ending Fund Balance	\$ 637,454	\$ 100,000	\$ 364,117	\$ 364,117	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Douglas County Government
Law Enforcement Authority Fund (Fund 220)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 7,456,953	\$ 6,980,484	\$ 9,921,937	\$ 9,921,937	\$ 10,104,844	\$ 11,579,271	\$ 11,017,246	\$ 10,367,048	\$ 10,206,045
Revenues									
2 Taxes	\$ 13,704,360	\$ 13,516,963	\$ 13,516,963	\$ 13,516,963	\$ 14,096,475	\$ 12,262,968	\$ 12,262,969	\$ 12,826,117	\$ 12,826,117
3 Licenses and Permits	0	0	0	0	0	0	0	0	0
4 Intergovernmental	1,135,368	1,057,200	1,179,586	1,179,586	1,136,875	1,136,875	1,136,875	1,136,875	1,136,875
5 Charges for Services	774,767	536,825	635,125	635,125	557,200	557,200	557,200	557,200	557,200
6 Fines and Forfeits	1,368,215	908,800	908,800	908,800	1,134,000	1,134,000	1,134,000	1,134,000	1,134,000
7 Earnings on Investments	217,081	194,400	194,400	194,400	123,020	126,710	127,978	127,978	127,978
9 Miscellaneous Revenues	74,435	0	2,500	2,500	53,700	50,000	50,000	50,000	50,000
10 Other Revenues	0	0	0	0	0	0	0	0	0
11 Other Financing Sources	38,791	0	0	0	0	0	0	0	0
12 Transfers In	0	0	0	0	0	0	0	0	0
13 Total Revenues and Transfers In	\$ 17,313,017	\$ 16,214,188	\$ 16,437,374	\$ 16,437,374	\$ 17,101,270	\$ 15,267,753	\$ 15,269,022	\$ 15,832,170	\$ 15,832,170
Expenditures by Function									
14 Personnel	\$ 12,282,015	\$ 12,644,594	\$ 12,748,383	\$ 12,748,383	\$ 12,702,948	\$ 12,702,948	\$ 12,702,948	\$ 12,702,948	\$ 12,702,948
15 Supplies	254,327	425,700	483,507	483,507	295,600	295,600	295,600	295,600	295,600
16 Controllable Assets	61,105	91,600	115,645	115,645	21,000	21,000	21,000	21,000	21,000
17 Purchased Services	342,827	296,400	408,650	408,650	254,400	254,400	254,400	254,400	254,400
18 Fixed Charges	1,138,775	1,257,827	1,257,827	1,257,827	1,121,865	1,287,849	1,346,424	1,413,486	1,471,956
19 Grants and Contributions	0	0	0	0	0	0	0	0	0
20 Intergovernmental Support	12,358	10,000	10,000	10,000	12,000	12,000	12,000	12,000	12,000
21 Interdepartmental Charges	133,501	158,760	158,760	158,760	154,030	160,282	166,846	173,738	180,975
22 Capital Outlay	623,125	620,000	671,695	671,695	665,000	695,700	720,000	720,000	720,000
23 Contingency	0	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
24 Transfers Out	0	0	0	0	0	0	0	0	0
25 Total Expenditures and Transfers Out	\$ 14,848,033	\$ 15,904,881	\$ 16,254,467	\$ 16,254,467	\$ 15,626,843	\$ 15,829,779	\$ 15,919,218	\$ 15,993,172	\$ 16,058,879
26 Change In Fund Balance	2,464,984	309,307	182,907	182,907	1,474,427	(562,025)	(650,196)	(161,002)	(226,709)
27 Ending Fund Balance	\$ 9,921,937	\$ 7,289,791	\$ 10,104,844	\$ 10,104,844	\$ 11,579,271	\$ 11,017,246	\$ 10,367,048	\$ 10,206,045	\$ 9,979,337
Fund Balance Detail									
28 Non-spendable Fund Balance	\$ 551,190	\$ 477,000	\$ 477,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000
29 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
30 Committed Fund Balance	0	0	0	0	0	0	0	0	0
31 Assigned Fund Balance	9,370,747	6,812,791	9,627,844	9,554,844	11,029,271	10,467,246	9,817,048	9,656,045	9,429,337
32 Ending Fund Balance	\$ 9,921,937	\$ 7,289,791	\$ 10,104,844	\$ 10,104,844	\$ 11,579,271	\$ 11,017,246	\$ 10,367,048	\$ 10,206,045	\$ 9,979,337

**Douglas County Government
Budget Reductions Made 2008-2010**

Fund	Department/Division	Positions	Personnel	Supplies	Purchased Services	Fixed Charges	Capital	Total Reductions
Law Enforcement Authority Fund *		0	(133,000)	(124,200)	(47,400)	0	(69,100)	(373,700)
Law Enforcement Authority Fund Total		0 \$	(133,000) \$	(124,200) \$	(47,400) \$	- \$	(69,100) \$	(373,700)

* In addition to expenditure reductions the Sheriff's Office identified new revenue opportunities of \$251,400 in the LEA Fund.

Douglas County Government
Road Sales and Use Tax Fund (Fund 230)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 27,840,420	\$ 18,564,903	\$ 20,131,728	\$ 20,131,728	\$ 24,540,886	\$ 5,347,791	\$ 12,350,480	\$ 19,461,984	\$ 26,579,488
<u>Revenues</u>									
2 Taxes	\$ 14,878,386	\$ 13,600,000	\$ 13,600,000	\$ 13,800,000	\$ 14,894,000	\$ 14,894,000	\$ 15,019,740	\$ 15,019,740	\$ 15,019,740
3 Intergovernmental	0	527,000	2,289,760	2,291,300	0	0	0	0	0
4 Earnings on Investments	422,721	150,000	150,000	224,700	241,000	248,000	250,000	250,000	250,000
5 Other Revenues	119,859	13,500,000	13,500,000	14,256,090	0	0	0	0	0
6 Transfers In	0	0	0	0	0	0	0	0	0
7 Total Revenues and Transfers In	\$ 15,420,966	\$ 27,777,000	\$ 29,539,760	\$ 30,572,090	\$ 15,135,000	\$ 15,142,000	\$ 15,269,740	\$ 15,269,740	\$ 15,269,740
<u>Expenditures by Function</u>									
8 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9 Supplies	5,023	0	0	162	0	0	0	0	0
10 Purchased Services	27,093	0	0	2,325	0	0	0	0	0
11 Fixed Charges	15	0	0	0	0	0	0	0	0
12 Debt Issuance	0	0	0	164,277	0	0	0	0	0
12 Grants, Contributions, Indemnities	1,400,000	0	30,975	87,500	0	0	0	0	0
14 Intergovernmental Support	5,728,048	4,173,800	4,216,800	6,182,878	6,698,386	5,518,811	5,548,736	5,548,736	5,548,736
15 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
16 Capital Projects/Re-Appropriation	12,925,230	36,773,430	17,575,790	17,575,790	19,478,209	0	0	0	0
17 Contingency	0	0	21,477,095	0	0	500,000	500,000	500,000	500,000
18 Transfers Out:									
19 To General Fund	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
20 To Debt Service Fund	2,544,250	1,650,000	1,650,000	1,650,000	1,651,500	1,620,500	1,609,500	1,603,500	1,593,500
21 Total Transfers Out	<u>3,044,250</u>	<u>2,150,000</u>	<u>2,150,000</u>	<u>2,150,000</u>	<u>2,151,500</u>	<u>2,120,500</u>	<u>2,109,500</u>	<u>2,103,500</u>	<u>2,093,500</u>
22 New Requests/Available Funds - One-Time					6,000,000	0	0	0	0
23 Total Expenditures and Transfers Out	\$ 23,129,658	\$ 43,097,230	\$ 45,450,660	\$ 26,162,932	\$ 34,328,095	\$ 8,139,311	\$ 8,158,236	\$ 8,152,236	\$ 8,142,236
24 Change In Fund Balance	(7,708,692)	(15,320,230)	(15,910,900)	4,409,158	(19,193,095)	7,002,689	7,111,504	7,117,504	7,127,504
25 Ending Fund Balance	\$ 20,131,728	\$ 3,244,673	\$ 4,220,828	\$ 24,540,886	\$ 5,347,791	\$ 12,350,480	\$ 19,461,984	\$ 26,579,488	\$ 33,706,992
<u>Fund Balance Detail</u>									
26 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
27 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
28 Committed Fund Balance	0	0	0	0	0	0	0	0	0
29 Assigned Fund Balance	20,131,728	3,244,673	4,220,828	24,540,886	5,347,791	12,350,480	19,461,984	26,579,488	33,706,992
30 Ending Fund Balance	\$ 20,131,728	\$ 3,244,673	\$ 4,220,828	\$ 24,540,886	\$ 5,347,791	\$ 12,350,480	\$ 19,461,984	\$ 26,579,488	\$ 33,706,992

**Douglas County Government
2011 Recommended New Requests
Proposed Budget**

Fund	Division/ Project	Request Description	New Capital Project Funding	2010 Encumbrances Re-Appropriated in 2011	2010 Unspent Project Dollars Re-Appropriated in 2011	Total Project Funding for 2011
Road Sales and Use Tax Fund						
230	800111	Titan Road Improvements	\$ -	\$ 80,000	\$ 130,709	\$ 210,709
230	800115	Asphalt Overlay	-	4,747	-	4,747
230	800131	Hess Road	-	6,425,132	2,564,542	8,989,674
230	800132	Best Road / Jones Road	-	-	79,546	79,546
230	800155	Hilltop Road (Hess to Reata)	-	18,828	-	18,828
230	800156	Hilltop Road (Reata - Singing Hills)	-	11,386	65,801	77,187
230	800163	Chambers Extension (Lincoln-South Broadway)	-	22,470	6,516	28,986
230	800165	Daniels Park Road	-	13,813	339,732	353,545
230	800177	Perry Park Emergency Evacuation Exit	-	5,938	7,674	13,612
230	800247	North Meadows Exit to SH 85 & I-25	-	-	27,878	27,878
230	800262	Lincoln Ave (Yosemite to Jordan)	-	985,211	85,282	1,070,493
230	800267	Waterton / Wadsworth Intersection (Design, Utility Re-Locate, Right-Away)	600,000	-	580,820	1,180,820
230	800269	County Line Rd/I-25 Operational Improvements (Chester to Inverness)	100,000	-	-	100,000
230	800276	Peoria Street (E-470 to Ridgeway)	-	13,516	-	13,516
230	800281	Bear Dance to I-25 Connection	-	-	14,875	14,875
230	800286	Lincoln Multi Modal	-	-	500,000	500,000
230	800287	Ridgeway / Mainstreet / Peoria	-	361,856	528,540	890,396
230	800296	Colorado/Quebec Bike Trail Improvements	250,000	-	-	250,000
230	800461	County Line Rd Improvements (University - Broadway)	500,000	149,165	79,000	728,165
230	800851	Highlands Ranch Transportation and Rehabilitation Projects	1,500,000	-	30,155	1,530,155
230	800854	Multimodal Safety Enhancement Projects	1,000,000	-	-	1,000,000
230	800957	C-470/US 85 (Santa Fe) Interchange Reconstruction	1,000,000	3,152,162	110,181	4,262,343
230	800969	University & C-470 Improvements (Dad Clark to County Line Rd)	50,000	-	8,795	58,795
230	800979	Douglas County Interchange	-	10,255	7,958	18,213
230	800980	Quebec Bridge North / County Line	-	-	79,746	79,746
230	800981	Broadway & C-470 Improvements (Dad Clark to County Line Rd)	1,000,000	1,565	2,974,415	3,975,980
Road Sales and Use Tax Fund Total			\$ 6,000,000	\$ 11,256,044	\$ 8,222,165	\$ 25,478,209

Douglas County Government
Justice Center Sales and Use Tax Fund (Fund 240)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 22,349,021	\$ 19,034,490	\$ 24,557,960	\$ 24,557,960	\$ 11,556,319	\$ 17,758,604	\$ 26,060,184	\$ 34,431,785	\$ 42,798,848
Revenues									
2 Taxes	\$ 15,994,265	\$ 14,620,000	\$ 14,620,000	\$ 14,620,000	\$ 16,011,050	\$ 16,011,050	\$ 16,146,221	\$ 16,146,221	\$ 16,146,221
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Charges for Services	0	0	0	0	0	0	0	0	0
5 Earnings on Investments	447,262	274,700	274,700	274,700	252,310	259,880	262,478	262,478	262,478
6 Other Revenues	0	0	0	0	0	0	0	0	0
7 Total Revenues and Transfers In	\$ 16,441,527	\$ 14,894,700	\$ 14,894,700	\$ 14,894,700	\$ 16,263,360	\$ 16,270,930	\$ 16,408,699	\$ 16,408,699	\$ 16,408,699
Expenditures by Function									
8 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9 Supplies	59,830	0	0	0	0	0	0	0	0
10 Controllable Assets	310,756	563,712	638,178	638,178	0	0	0	0	0
11 Purchased Services	101,898	0	6,882	6,882	0	0	0	0	0
12 Building Materials	(2,570)	0	0	0	0	0	0	0	0
13 Fixed Charges	79,264	77,794	77,794	77,794	52,098	85,473	90,366	94,904	99,030
14 Intergovernmental Support	25,272	0	0	0	0	0	0	0	0
15 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
16 Capital Outlay									
17 Justice Center Expansion & Improvements	166,493	50,000	414,428	414,428	0	0	0	0	0
18 Evidence Storage/Lab Facility	0	0	0	0	0	0	0	0	0
19 Morgue Remodel/Coroner's Expansion	831,589	409,605	1,802,119	1,802,119	0	0	0	0	0
20 JC Parking Lot	34,562	0	124,562	124,562	0	0	0	0	0
21 JC Entrance Awning	379,247	0	3,554	3,554	0	0	0	0	0
22 Work Release/JAC Building	279,020	0	270,330	270,330	0	0	0	0	0
23 North Substation	547,866	11,439,637	11,585,447	11,585,447	0	0	0	0	0
24 JC Vestibule/Coroners Canopy	16,185	0	82,149	82,149	0	0	0	0	0
25 Tenant Finish - 2 Courtrooms	558,639	30,000	30,000	30,000	0	0	0	0	0
26 DSO Communications Network	25,000	1,820,000	1,888,395	1,888,395	0	0	0	0	0
27 CAD/RMS/JMS Replacement	680,853	0	1,228,403	1,228,403	0	0	0	0	0
28 Trumbull Radio Tower	553	0	0	0	0	0	0	0	0
29 Other Improvements	0	0	0	0	0	0	0	0	0
30 Computer/Communications Equipment	0	0	0	0	0	0	0	0	0
31 Computer Software	0	0	0	0	0	0	0	0	0
32 Equipment & Furnishings	0	160,800	0	0	0	0	0	0	0
33 Contingency	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
35 Transfers Out:									
36 To General Fund	7,437,333	6,798,300	6,798,300	6,798,300	7,633,877	7,633,877	7,696,732	7,696,732	7,696,732
37 To Debt Service Fund	2,700,800	2,695,800	2,695,800	2,695,800	0	0	0	0	0
38 Total Transfers Out	10,138,133	9,494,100	9,494,100	9,494,100	7,633,877	7,633,877	7,696,732	7,696,732	7,696,732
39 New Requests/Available Funds - One-Time					2,125,100	0	0	0	0
40 Total Expenditures and Transfers Out	\$ 14,232,588	\$ 24,295,648	\$ 27,896,341	\$ 27,896,341	\$ 10,061,075	\$ 7,969,350	\$ 8,037,098	\$ 8,041,636	\$ 8,045,762
41 Change In Fund Balance	2,208,939	(9,400,948)	(13,001,641)	(13,001,641)	6,202,285	8,301,580	8,371,601	8,367,063	8,362,937
42 Ending Fund Balance	\$ 24,557,960	\$ 9,633,542	\$ 11,556,319	\$ 11,556,319	\$ 17,758,604	\$ 26,060,184	\$ 34,431,785	\$ 42,798,848	\$ 51,161,785
Fund Balance Detail									
43 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
44 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
45 Committed Fund Balance	2,943,843	0	0	0	0	0	0	0	0
46 Assigned Fund Balance	21,614,117	9,633,542	11,556,319	11,556,319	17,758,604	26,060,184	34,431,785	42,798,848	51,161,785
50 Ending Fund Balance	\$ 24,557,960	\$ 9,633,542	\$ 11,556,319	\$ 11,556,319	\$ 17,758,604	\$ 26,060,184	\$ 34,431,785	\$ 42,798,848	\$ 51,161,785

**Douglas County Government
2011 Recommended New Requests
Proposed Budget**

Fund	Division/ Project	Request Number	Request Description	One-Time Amount	On-Going Amount	Positions	Priority
Justice Center Sales and Use Tax Fund							
00240	33210	11046	MDT Refresh Program	\$ 117,900			1
00240	33210	11050	Tenprinter Replacement (2)	51,400			1
00240	33210	11131	Misc. Sheriff JC-Related Items	10,000			1
00240	33220	11049	Radio Replacements	276,000			1
00240	33215	11085	Courtroom Lighting Replacement	30,000			1
00240	33215	11102	BAS Hardware Upgrades Phase I	17,000			1
00240	33215	11104	Honeywell BAS Software Upgrade	6,000			1
00240	33215	11106	Fire Alarm Panel Update	16,000			1
00240	33215	11107	Domestic Boiler Replacement	15,000			1
00240	33215	11108	Chiller #3 Modification/Repair	16,000			1
00240	33215	11117	JC UPS Battery Replacement	18,000			1
00240	33215	11141	AEDs for North End Expansion	7,500			1
00240	33215	11101	JC Flooring Covering Replacement	75,000			3
00240	33215	11109	Snow Melt System Repair	45,000			3
00240	33215	11116	JC Camera Replacement Program	17,500			3
00240	33215	11110	Epoxy Floor Install Pods E&F	225,000			4
00240	33215	11128	Kitchen Equipment Replacement	15,000			4
00240	33215	11099	Minor Modifications @ PMC	5,000			5
00240	33215	11105	HVAC System Additions	12,000			5
00240	33215	11113	Security System Replacement	1,000,000			5
00240	33215	11115	DVR Replacements for Jail	84,800			5
00240	33215	11127	JC Furniture Replacement	55,000			6
00240	33215	11129	Misc. Facility Related Items	10,000			8
Justice Center Sales and Use Tax Fund Total				\$ 2,125,100	0	0	

Douglas County Government
Open Space Sales and Use Tax Fund (Fund 250)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	14,071,732	8,808,870	9,970,234	9,970,234	8,567,694	8,450,753	8,884,263	9,354,837	9,814,022
<u>Revenues</u>									
2 Taxes	\$ 6,323,314	\$ 5,780,000	\$ 5,780,000	\$ 5,780,000	\$ 6,329,950	\$ 6,329,950	\$ 6,383,390	\$ 6,383,390	\$ 6,383,390
3 Intergovernmental	20	500,000	500,000	500,000	0	0	0	0	0
4 Earnings on Investments	255,268	379,600	379,600	379,600	138,601	142,759	144,186	144,186	144,186
5 Other Revenues	24,141	6,700	6,700	6,700	6,700	6,700	6,700	6,700	6,700
6 Other Financing Sources	0	0	0	0	0	0	0	0	0
7 Transfers In	0	0	0	0	0	0	0	0	0
8 Total Revenues and Transfers In	6,602,743	6,666,300	6,666,300	6,666,300	6,475,251	6,479,409	6,534,276	6,534,276	6,534,276
<u>Expenditures by Function</u>									
9 Personnel	\$ 617,612	\$ 696,568	\$ 698,124	\$ 698,124	\$ 592,670	\$ 592,670	\$ 592,670	\$ 592,670	\$ 592,670
10 Supplies	59,428	80,330	86,440	86,440	80,330	80,330	80,330	80,330	80,330
11 Controllable Assets	7,550	0	0	0	0	0	0	0	0
12 Purchased Services	304,067	321,690	321,690	321,690	193,855	196,690	196,690	196,690	196,690
13 Building Materials	373	0	0	0	0	0	0	0	0
14 Fixed Charges	94,709	87,866	87,866	87,866	78,756	110,695	113,813	116,832	120,003
15 Grants, Contributions, Indemnities	2,000	2,000	2,000	2,000	0	0	0	0	0
16 Intergovernmental Support	836,567	756,500	756,500	756,500	835,600	779,100	785,900	792,800	792,800
17 Interdepartmental Charges	3,461	3,460	3,460	3,460	10,850	11,284	11,735	12,205	12,693
18 Capital Outlay	6,115,576	1,400,000	1,925,000	1,925,000	0	0	0	0	0
19 Contingency	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
<i>Transfers Out:</i>									
20 To Parks Sales & Use Tax Fund	998,807	912,660	912,660	912,660	998,031	998,031	1,006,464	1,006,464	1,006,464
21 To Debt Service Fund (1998; 1999 & 2000 issues)	475,351	0	0	0	0	0	0	0	0
22 To Debt Service Fund for Series 2002	967,592	1,181,200	1,181,200	1,181,200	1,182,200	1,181,200	1,185,200	1,182,200	1,182,200
23 To Debt Service Fund for Series 2009	217,131	1,982,700	1,982,700	1,982,700	1,980,700	1,984,700	1,979,700	1,983,700	1,984,700
24 To Capital Replacement Fund	4,017	11,200	11,200	11,200	11,200	11,200	11,200	11,200	11,200
25 Total Transfers Out	2,662,897	4,087,760	4,087,760	4,087,760	4,172,131	4,175,131	4,182,564	4,183,564	4,184,564
26 Recommended New Requests - One-Time					528,000	0	0	0	0
27 Total Expenditures and Transfers Out	\$ 10,704,241	\$ 7,536,174	\$ 8,068,840	\$ 8,068,840	\$ 6,592,192	\$ 6,045,900	\$ 6,063,702	\$ 6,075,091	\$ 6,079,750
28 Change In Fund Balance	(4,101,498)	(869,874)	(1,402,540)	(1,402,540)	(116,941)	433,509	470,574	459,185	454,526
29 Ending Fund Balance	\$ 9,970,234	\$ 7,938,995	\$ 8,567,694	\$ 8,567,694	\$ 8,450,753	\$ 8,884,263	\$ 9,354,837	\$ 9,814,022	\$ 10,268,548
<u>Fund Balance Detail</u>									
30 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
31 Restricted Fund Balance	4,802,000	4,746,000	4,746,000	4,746,000	4,744,000	4,749,000	4,742,000	4,748,000	4,749,000
32 Committed Fund Balance	0	0	0	0	0	0	0	0	0
33 Assigned Fund Balance	5,168,234	3,192,995	3,821,694	3,821,694	3,706,753	4,135,263	4,612,837	5,066,022	5,519,548
34 Ending Fund Balance	\$ 9,970,234	\$ 7,938,995	\$ 8,567,694	\$ 8,567,694	\$ 8,450,753	\$ 8,884,263	\$ 9,354,837	\$ 9,814,022	\$ 10,268,548

**Douglas County Government
2011 Recommended New Requests
Proposed Budget**

Fund	Division/ Project	Request Number	Request Description	One-Time Amount	On-Going Amount	Positions	Priority
Open Space Sales and Use Tax Fund							
00250	53300	11118	Lincoln Mtn Trailhead/Trail	\$ 250,000			1
00250	53300	11122	Stewardship Endowments	100,000			1
00250	53300	11124	Spruce Mtn Hwy 105 Trailhead	60,000			1
00250	53310	11095	Temporary Employees - Backcounty trail maintenance	8,000			1
00250	53100	11092	Temporary Employees - Summer	10,000			2
00250	53330	11120	Spruce Mtn Forest Management	25,000			2
00250	53300	11100	Transaction Cost Grants	50,000			3
00250	53330	11121	Prairie Dog Management	25,000			3
Open Space Sales and Use Fund Total				\$ 528,000	0	0	

**Douglas County Government
Budget Reductions Made 2008-2010**

Fund	Department/Division	Positions	Personnel	Supplies	Purchased Services	Fixed Charges	Capital	Total Reductions
Open Space Sales and Use Tax Fund		(0.9)	(44,800)	0	0	0	0	(44,800)
Open Space Sales and Use Tax Fund Total		(0.9) \$	(44,800) \$	- \$	- \$	- \$	- \$	(44,800)

**Douglas County
Parks Sales and Use Tax Fund (Fund 255)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Audited Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 3,008,901	\$ 2,308,469	\$ 2,717,210	\$ 2,717,210	\$ 2,288,418	\$ 2,536,135	\$ 2,782,598	\$ 3,040,751	\$ 3,298,904
<u>Revenues</u>									
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Intergovernmental	1,000,000	0	130,000	130,000	0	0	0	0	0
4 Charges for Services	17,897	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
5 Earnings on Investments	43,457	63,100	63,100	63,100	24,886	25,632	25,889	25,889	25,889
6 Other Revenues	83,584	0	0	0	0	0	0	0	0
7 Transfers In: - Open Space Sales & Use Tax Fund	998,807	912,660	912,660	912,660	998,031	998,031	1,006,464	1,006,464	1,006,464
8 Total Revenues and Transfers In	\$ 2,143,745	\$ 995,760	\$ 1,125,760	\$ 1,125,760	\$ 1,042,917	\$ 1,043,663	\$ 1,052,353	\$ 1,052,353	\$ 1,052,353
<u>Expenditures by Function</u>									
9 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10 Supplies	0	0	0	0	0	0	0	0	0
11 Controllable Assets	2,353	0	0	0	0	0	0	0	0
12 Purchased Services	77,338	100,000	100,000	100,000	0	0	0	0	0
13 Fixed Charges	0	0	0	0	0	0	0	0	0
14 Grants, Contributions, Indemnities	0	0	0	0	0	0	0	0	0
15 Intergovernmental Support	0	0	0	0	0	0	0	0	0
16 Capital Outlay	1,695,842	220,000	525,592	525,592	0	0	0	0	0
17 Contingency	0	0	0	0	0	0	0	0	0
18 Transfers Out - Debt Service Fund	659,903	796,200	928,960	928,960	795,200	797,200	794,200	794,200	798,200
19 Total Expenditures and Transfers Out	\$ 2,435,436	\$ 1,116,200	\$ 1,554,552	\$ 1,554,552	\$ 795,200	\$ 797,200	\$ 794,200	\$ 794,200	\$ 798,200
20 Change In Fund Balance	(291,691)	(120,440)	(428,792)	(428,792)	247,717	246,463	258,153	258,153	254,153
21 Ending Fund Balance	\$ 2,717,210	\$ 2,188,029	\$ 2,288,418	\$ 2,288,418	\$ 2,536,135	\$ 2,782,598	\$ 3,040,751	\$ 3,298,904	\$ 3,553,057
<u>Fund Balance Detail</u>									
22 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
23 Restricted Fund Balance	995,000	995,000	995,000	995,000	994,000	996,500	992,800	992,700	992,700
24 Committed Fund Balance	13,769	0	0	0	0	0	0	0	0
25 Assigned Fund Balance	1,708,441	1,193,029	1,293,418	1,293,418	1,542,135	1,786,098	2,047,951	2,306,204	2,560,357
26 Ending Fund Balance	\$ 2,717,210	\$ 2,188,029	\$ 2,288,418	\$ 2,288,418	\$ 2,536,135	\$ 2,782,598	\$ 3,040,751	\$ 3,298,904	\$ 3,553,057

**Douglas County Government
Conservation Trust Fund (Fund 260)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 1,485,519	\$ 1,327,098	\$ 2,404,680	\$ 2,404,680	\$ 2,018,134	\$ 572,934	\$ 1,612,734	\$ 2,652,534	\$ 3,692,334
<u>Revenues</u>									
1 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2 Intergovernmental	1,013,186	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
3 Earnings on Investments	41,971	39,800	39,800	39,800	39,800	39,800	39,800	39,800	39,800
4 Other Revenues	0	0	0	0	0	0	0	0	0
5 Transfers In	0	0	0	0	0	0	0	0	0
6 Total Revenues and Transfers In	\$ 1,055,157	\$ 1,039,800	\$ 1,039,800	\$ 1,039,800	\$ 1,039,800	\$ 1,039,800	\$ 1,039,800	\$ 1,039,800	\$ 1,039,800
<u>Expenditures by Function</u>									
7 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8 Supplies	0	0	0	0	0	0	0	0	0
9 Purchased Services	4,119	0	0	0	0	0	0	0	0
10 Fixed Charges	0	0	0	0	0	0	0	0	0
11 Grants, Contributions, Indemnities	0	0	0	0	0	0	0	0	0
12 Intergovernmental Support	0	0	0	0	0	0	0	0	0
13 Capital Outlay									
14 Parks-Local/Multi-Purpose	0	0	105,500	105,500	0	0	0	0	0
15 Fairgrounds Regional Parks	74,711	0	0	0	0	0	0	0	0
16 Regional Parks	0	0	40,500	40,500	0	0	0	0	0
17 Challenger Regional Park	57,166	0	1,105,286	1,105,286	0	0	0	0	0
18 East-West Regional Trail	0	0	115,060	115,060	0	0	0	0	0
19 Macanta Regional Park	0	0	60,000	60,000	0	0	0	0	0
20 Contingency	0	0	0	0	0	0	0	0	0
21 Transfers Out	0	0	0	0	0	0	0	0	0
23 New Requests/Available Funds - One-Time	0	0	0	0	2,485,000	0	0	0	0
24 Total Expenditures and Transfers Out	\$ 135,996	\$ -	\$ 1,426,346	\$ 1,426,346	\$ 2,485,000	\$ -	\$ -	\$ -	\$ -
25 Change In Fund Balance	919,161	1,039,800	(386,546)	(386,546)	(1,445,200)	1,039,800	1,039,800	1,039,800	1,039,800
26 Ending Fund Balance	\$ 2,404,680	\$ 2,366,898	\$ 2,018,134	\$ 2,018,134	\$ 572,934	\$ 1,612,734	\$ 2,652,534	\$ 3,692,334	\$ 4,732,134
<u>Fund Balance Detail</u>									
27 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
28 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
29 Committed Fund Balance	863,988	0	0	0	0	0	0	0	0
30 Assigned Fund Balance	1,540,692	2,366,898	2,018,134	2,018,134	572,934	1,612,734	2,652,534	3,692,334	4,732,134
31 Ending Fund Balance	\$ 2,404,680	\$ 2,366,898	\$ 2,018,134	\$ 2,018,134	\$ 572,934	\$ 1,612,734	\$ 2,652,534	\$ 3,692,334	\$ 4,732,134

**Douglas County Government
2011 Recommended New Requests
Proposed Budget**

Fund	Division/ Project	Request Number	Request Description	One-Time Amount	On-Going Amount	Positions	Priority
Conservation Trust Fund							
00260	800645	11020	Griggs Trail Head Parking Lot and Drainage Improvements	\$ 200,000			1
00260	800610	11001	Challenger Park synthetic turf, infield, and sports lighting renovations	1,500,000			2
00260	800630	11021	Fairgrounds Regional Park Sports Lighting System Field #7.	250,000			3
00260	52100	11016	Other Professional Services	125,000			4
00260	52100	11014	East/West Regional Trail and Bluffs Regional Trail Resurfacing 2.5 m	150,000			5
00260	52100	11006	Highland Heritage - 2 Vault Restroom Replacements	100,000			6
00260	52100	11017	Two 48" Zero Turn Mowers, 72" Aerator, Synthetic Turf Groomer	50,000			7
00260	52100	11018	Solar Trash Compactors	55,000			8
00260	52100	11019	Site Furnishings - Picnic Tables, In ground Trash Cans	25,000			9
00260	800610	11023	Challenger Skate Park Demolition	30,000			10
Conservation Trust Fund Total				\$ 2,485,000	0	0	

Douglas County Government
Lincoln Station Sales Tax Street Improvement (Fund 265)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Revenues</u>									
2 Taxes	\$ 2,467	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
3 Charges for Services	0	0	0	0	0	0	0	0	0
4 Intergovernmental	0	0	0	0	0	0	0	0	0
5 Earnings on Investments	0	0	0	0	0	0	0	0	0
6 Other Revenues	0	0	0	0	0	0	0	0	0
7 Transfers In	0	0	0	0	0	0	0	0	0
8 Total Revenues and Transfers In	\$ 2,467	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
<u>Expenditures by Function</u>									
9 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10 Supplies	0	0	0	0	0	0	0	0	0
11 Purchased Services	0	0	0	0	0	0	0	0	0
12 Fixed Charges	0	0	0	0	0	0	0	0	0
13 Intergovernmental Support	2,467	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
14 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
15 Capital Outlay	0	0	0	0	0	0	0	0	0
16 Contingency	0	0	0	0	0	0	0	0	0
17 Transfers Out	0	0	0	0	0	0	0	0	0
18 Total Expenditures and Transfers Out	\$ 2,467	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
19 Change In Fund Balance	0	0	0	0	0	0	0	0	0
20 Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Fund Balance Detail</u>									
21 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
23 Committed Fund Balance	0	0	0	0	0	0	0	0	0
24 Assigned Fund Balance	0	0	0	0	0	0	0	0	0
25 Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Douglas County Government
Solid Waste Disposal Fund (Fund 275)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 165,269	\$ 165,269	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660
<u>Revenues</u>									
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Charges for Services	24,229	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
4 Intergovernmental	0	0	0	0	0	0	0	0	0
5 Earnings on Investments	0	0	0	0	0	0	0	0	0
6 Other Revenues	0	0	0	0	0	0	0	0	0
7 Transfers In	0	0	0	0	0	0	0	0	0
8 Total Revenues and Transfers In	\$ 24,229	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
<u>Expenditures by Function</u>									
9 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10 Supplies	0	0	0	0	0	0	0	0	0
11 Purchased Services	9,838	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
12 Fixed Charges	0	0	0	0	0	0	0	0	0
13 Intergovernmental Support	0	0	0	0	0	0	0	0	0
14 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
15 Capital Outlay	0	0	0	0	0	0	0	0	0
16 Contingency	0	0	0	0	0	0	0	0	0
17 Transfers Out	0	0	0	0	0	0	0	0	0
18 Total Expenditures and Transfers Out	\$ 9,838	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
19 Change In Fund Balance	14,391	0	0	0	0	0	0	0	0
20 Ending Fund Balance	\$ 179,660	\$ 165,269	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660
<u>Fund Balance Detail</u>									
21 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
23 Committed Fund Balance	0	0	0	0	0	0	0	0	0
24 Assigned Fund Balance	179,660	165,269	179,660	179,660	179,660	179,660	179,660	179,660	179,660
25 Ending Fund Balance	\$ 179,660	\$ 165,269	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660	\$ 179,660

Douglas County Government
Woodmoor Mountain General Improvement District (GID) Fund (Fund 280)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 25,063	\$ 4,140	\$ 26,906	\$ 26,906	\$ 24,066	\$ 750	\$ 750	\$ 750	\$ 750
<u>Revenues</u>									
2 Taxes	\$ 21,550	\$ 22,771	\$ 22,771	\$ 22,771	\$ 23,422	\$ 24,633	\$ 25,911	\$ 27,259	\$ 28,681
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Changes for Services	0	0	0	0	0	0	0	0	0
5 Earnings on Investments	149	200	200	200	100	100	100	100	100
6 Other Revenues	0	0	0	0	0	0	0	0	0
7 Transfers In	0	0	0	0	0	0	0	0	0
8 Total Revenues and Transfers In	\$ 21,699	\$ 22,971	\$ 22,971	\$ 22,971	\$ 23,522	\$ 24,733	\$ 26,011	\$ 27,359	\$ 28,781
<u>Expenditures by Function</u>									
10 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
11 Supplies	0	0	0	0	0	0	0	0	0
12 Purchased Services	19,556	25,491	25,491	25,491	46,498	24,485	25,641	26,969	28,371
13 Fixed Changes	300	320	320	320	340	350	370	390	410
14 Contingency	0	0	0	0	0	0	0	0	0
15 Transfers Out	0	0	0	0	0	0	0	0	0
16 Total Expenditures and Transfers Out	\$ 19,856	\$ 25,811	\$ 25,811	\$ 25,811	\$ 46,838	\$ 24,835	\$ 26,011	\$ 27,359	\$ 28,781
17 Change in Fund Balance	1,843	(2,840)	(2,840)	(2,840)	(23,316)	0	0	0	0
18 Ending Fund Balance	\$ 26,906	\$ 1,300	\$ 24,066	\$ 24,066	\$ 750	\$ 750	\$ 750	\$ 750	\$ 750
<u>Fund Balance Detail</u>									
19 Non-spendable Fund Balance	\$ 750	\$ 1,300	\$ 1,300	\$ 750	\$ 750	\$ 750	\$ 750	\$ 750	\$ 750
20 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
21 Committed Fund Balance	0	0	0	0	0	0	0	0	0
22 Assigned Fund Balance	26,156	0	22,766	23,316	0	0	0	0	0
23 Total Fund Balance	\$ 26,906	\$ 1,300	\$ 24,066	\$ 24,066	\$ 750	\$ 750	\$ 750	\$ 750	\$ 750

**Douglas County Government
LEA Growth Construction Fund (Fund 320)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 608,932	\$ 610,639	\$ 620,755	\$ 620,755	\$ 624,755	\$ 628,755	\$ 632,755	\$ 636,755	\$ 640,755
<u>Revenues</u>									
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Earnings on Investments	11,823	0	0	4,000	4,000	4,000	4,000	4,000	4,000
5 Other Revenues	0	0	0	0	0	0	0	0	0
6 Transfers In	0	0	0	0	0	0	0	0	0
7 Total Revenues and Transfers In	\$ 11,823	\$ -	\$ -	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
<u>Expenditures by Function</u>									
8 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9 Supplies	0	0	0	0	0	0	0	0	0
10 Purchased Services	0	0	0	0	0	0	0	0	0
11 Fixed Charges	0	0	0	0	0	0	0	0	0
12 Intergovernmental Support	0	0	0	0	0	0	0	0	0
13 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
14 Capital Outlay	0	0	0	0	0	0	0	0	0
15 Transfers Out	0	0	0	0	0	0	0	0	0
16 Total Expenditures and Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
17 Change In Fund Balance	11,823	0	0	4,000	4,000	4,000	4,000	4,000	4,000
18 Ending Fund Balance	\$ 620,755	\$ 610,639	\$ 620,755	\$ 624,755	\$ 628,755	\$ 632,755	\$ 636,755	\$ 640,755	\$ 644,755
<u>Fund Balance Detail</u>									
19 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
21 Committed Fund Balance	0	0	0	0	0	0	0	0	0
22 Assigned Fund Balance	620,755	610,639	620,755	624,755	628,755	632,755	636,755	640,755	644,755
23 Ending Fund Balance	\$ 620,755	\$ 610,639	\$ 620,755	\$ 624,755	\$ 628,755	\$ 632,755	\$ 636,755	\$ 640,755	\$ 644,755

**Douglas County Government
Capital Expenditures Fund - (Fund 330)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 10,366,305	\$ 14,091,441	\$ 14,485,428	\$ 14,485,428	\$ 6,751,039	\$ 6,458,289	\$ 6,458,289	\$ 6,458,289	\$ 6,458,289
Revenues									
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Earnings on Investments	61	0	0	0	0	0	0	0	0
5 Other Revenues	0	0	0	0	0	0	0	0	0
<i>Transfers In:</i>									
6 From General Fund	6,511,564	0	0	0	0	0	0	0	0
7 From County Growth Construction Fund	0	0	100,000	100,000	0	0	0	0	0
8 Total Transfers In	6,511,564	0	100,000	100,000	0	0	0	0	0
9 Total Revenues and Transfers In	\$ 6,511,625	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures by Function									
10 Supplies and Purchased Services	\$ 180,002	\$ 22,069	\$ 22,804	\$ 22,804	\$ -	\$ -	\$ -	\$ -	\$ -
11 Controllable Assets	200,629	54,800	54,800	54,800	0	0	0	0	0
12 Building Materials	12,641	0	0	0	0	0	0	0	0
13 Debt Issuance costs	31	0	0	0	0	0	0	0	0
14 New Facilities									
15 Continuation of Facility Master Plan	62,141	0	0	0	0	0	0	0	0
16 Heated Storage Facility	10,589	6,400	13,075	13,075	0	0	0	0	0
17 Parking Garage	(13,030)	0	0	0	0	0	0	0	0
18 Other General Governmental Buildings	81,974	6,500	32,464	32,464	0	0	0	0	0
19 Facilities Administration Remodel	0	25,000	125,000	125,000	0	0	0	0	0
20 Facility Improvements									
21 Fairgrounds Improvements	186,477	12,000	203,397	203,397	0	0	0	0	0
22 Louviers Clubhouse	55,165	0	0	0	0	0	0	0	0
23 Traffic Services Remodel	34,859	0	0	0	0	0	0	0	0
24 Public Works Facilities - Improvements	132,226	104,631	49,772	49,772	0	0	0	0	0
25 Miller Building - Improvements/Remodel	17,194	100,000	151,122	151,122	0	0	0	0	0
26 Event Center Parking Lot Improvements	0	0	150,000	150,000	0	0	0	0	0
27 Total New Facilities and Improvements	567,595	254,531	724,830	724,830	0	0	0	0	0
28 Contingency	0	0	0	0	0	0	0	0	0
29 <i>Transfers Out:</i>									
30 To Debt Service Fund - Miller Bldg COP	613,604	614,500	1,231,980	1,231,980	0	0	0	0	0
31 To Debt Service Fund - HS Bldg COP	818,000	811,000	5,799,975	5,799,975	0	0	0	0	0
32 Total Transfers Out	1,431,604	1,425,500	7,031,955	7,031,955	0	0	0	0	0
33 <i>New Requests/Available Funds - One-Time</i>					292,750	0	0	0	0
34 Total Expenditures and Transfers Out	\$ 2,392,502	\$ 1,756,900	\$ 7,834,389	\$ 7,834,389	\$ 292,750	\$ 0	\$ -	\$ -	\$ -
35 Change in Fund Balance	4,119,123	(1,756,900)	(7,734,389)	(7,734,389)	(292,750)	0	0	0	0
36 Ending Fund Balance	\$ 14,485,428	\$ 12,334,541	\$ 6,751,039	\$ 6,751,039	\$ 6,458,289	\$ 6,458,289	\$ 6,458,289	\$ 6,458,289	\$ 6,458,289
Fund Balance Detail									
37 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
39 Committed Fund Balance	7,737,564	6,312,064	0	0	0	0	0	0	0
40 Assigned Fund Balance	6,747,864	6,022,477	6,751,039	6,751,039	6,458,289	6,458,289	6,458,289	6,458,289	6,458,289
41 Ending Fund Balance	\$ 14,485,428	\$ 12,334,541	\$ 6,751,039	\$ 6,751,039	\$ 6,458,289	\$ 6,458,289	\$ 6,458,289	\$ 6,458,289	\$ 6,458,289

**Douglas County Government
2011 Recommended New Requests
Proposed Budget**

Fund	Division/ Project	Request Number	Request Description	One-Time Amount	On-Going Amount	Positions	Priority
Capital Expenditures Fund							
00330	33100	11063	UPS Battery Replacement PS Miller Building	\$ 6,900			1
00330	33190	11073	UPS Battery Replacement	16,500			1
00330	33190	11074	Carwash Lighting Upgrade	10,000			1
00330	33190	11076	Lighting Replacements @ HHRP	20,000			1
00330	33190	11079	Honeywell BAS Software Upgrade	26,000			1
00330	33190	11081	Exterior Building Repairs	50,000			1
00330	33300	11062	AED Addition & Replacement	4,500			1
00330	33550	11096	Chip Seal Parking Lots - Fairgrounds	50,000			1
00330	33550	11097	ADA Parking Spot Painting	6,150			1
00330	33550	11070	Events Center Furniture Replacements	15,000			2
00330	33550	11071	Replace Shop Fence	30,000			2
00330	33100	11064	Final Restroom Improvement PS Miller Building	9,500			3
00330	33100	11093	Lighting Upgrade Phase II PS Miller Building	11,000			3
00330	33190	11077	County Furniture Replacement	25,000			3
00330	33190	11080	Final Restroom Improvements - Wilcox Building	8,200			3
00330	33190	11078	Replace Overhead Lamps w/CFLs	4,000			4
Capital Expenditures Fund Total				\$ 292,750	0	0	

Douglas County Government
Local Improvement District (LID) Capital Construction Fund (Fund 350)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 100,515	\$ 100,515	\$ 100,515	\$ 100,515	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
<u>Revenues</u>									
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Earnings on Investment	0	0	0	0	0	0	0	0	0
5 Other Revenues	0	0	0	0	0	0	0	0	0
6 Transfers In-County Growth Construction Fund	0	0	199,485	199,485	0	0	0	0	0
7 Total Revenues and Transfers In	\$ -	\$ -	\$ 199,485	\$ 199,485	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Expenditures by Function</u>									
8 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9 Supplies	0	0	0	0	0	0	0	0	0
10 Purchased Services	0	0	0	0	0	0	0	0	0
11 Fixed Charges	0	0	0	0	0	0	0	0	0
12 Capital Outlay	0	0	0	0	0	0	0	0	0
13 Contingency	0	0	0	0	0	0	0	0	0
14 Transfers Out	0	0	0	0	0	0	0	0	0
15 Total Expenditures and Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
16 Change In Fund Balance	0	0	199,485	199,485	0	0	0	0	0
17 Ending Fund Balance	\$ 100,515	\$ 100,515	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
<u>Fund Balance Detail</u>									
18 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
19 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
20 Committed Fund Balance	0	0	0	0	0	0	0	0	0
21 Assigned Fund Balance	100,515	100,515	300,000	300,000	300,000	300,000	300,000	300,000	300,000
22 Ending Fund Balance	\$ 100,515	\$ 100,515	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

**Douglas County Government
Capital Replacement Fund (Fund 390)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 18,666,032	\$ 21,819,232	\$ 22,019,955	\$ 22,019,955	\$ 23,658,955	\$ 22,288,155	\$ 24,257,355	\$ 26,226,555	\$ 28,195,755
Revenues									
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Charges for Services	0	0	0	0	0	0	0	0	0
5 Earnings on Investments	398,379	428,800	428,800	428,800	0	0	0	0	0
6 Other Revenues	13,000	0	0	0	0	0	0	0	0
7 Transfers In									
8 From General Fund	730,311	300,000	300,000	300,000	0	0	0	0	0
9 From Road & Bridge Fund	2,361,121	1,000,000	1,000,000	1,000,000	0	2,200,000	2,200,000	2,200,000	2,200,000
10 From Open Space Sales & Use Tax Fund	4,017	11,200	11,200	11,200	11,200	11,200	11,200	11,200	11,200
11 From Human Services Fund	7,902	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
12 Total Transfers In	3,103,351	1,319,200	1,319,200	1,319,200	19,200	2,219,200	2,219,200	2,219,200	2,219,200
13 Total Revenues and Transfers In	\$ 3,514,730	\$ 1,748,000	\$ 1,748,000	\$ 1,748,000	\$ 19,200	\$ 2,219,200	\$ 2,219,200	\$ 2,219,200	\$ 2,219,200
Expenditures by Function									
14 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15 Supplies	0	0	0	0	0	0	0	0	0
16 Purchased Services	0	0	0	0	0	0	0	0	0
17 Fixed Charges	0	0	0	0	0	0	0	0	0
18 Grants, Contribution, Indemnities	0	0	0	0	0	0	0	0	0
19 Capital Outlay	0	0	0	0	0	0	0	0	0
20 Contingency	0	0	0	0	0	0	0	0	0
21 Transfers Out									
22 To General Fund	112,108	0	0	0	250,000	0	0	0	0
23 To Road & Bridge Fund	48,699	109,000	109,000	109,000	1,140,000	250,000	250,000	250,000	250,000
24 Total Transfers Out	160,807	109,000	109,000	109,000	1,390,000	250,000	250,000	250,000	250,000
25 Total Expenditures and Transfers Out	\$ 160,807	\$ 109,000	\$ 109,000	\$ 109,000	\$ 1,390,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
26 Change In Fund Balance	3,353,923	1,639,000	1,639,000	1,639,000	(1,370,800)	1,969,200	1,969,200	1,969,200	1,969,200
27 Ending Fund Balance	\$ 22,019,955	\$ 23,458,232	\$ 23,658,955	\$ 23,658,955	\$ 22,288,155	\$ 24,257,355	\$ 26,226,555	\$ 28,195,755	\$ 30,164,955
Fund Balance Detail									
28 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
29 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
30 Committed Fund Balance	0	0	0	0	0	0	0	0	0
31 Assigned Fund Balance	22,019,955	23,458,232	23,658,955	23,658,955	22,288,155	24,257,355	26,226,555	28,195,755	30,164,955
32 Ending Fund Balance	\$ 22,019,955	\$ 23,458,232	\$ 23,658,955	\$ 23,658,955	\$ 22,288,155	\$ 24,257,355	\$ 26,226,555	\$ 28,195,755	\$ 30,164,955

**Douglas County Government
Debt Service Fund (Fund 410)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 587,188	\$ 393,288	\$ 710,904	\$ 710,904	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664
Revenues									
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Earnings on Investments	8,481	0	0	0	0	0	0	0	0
5 Grants and Donations	0	0	0	0	0	0	0	0	0
6 Other Revenues	18,542,243	0	0	0	0	0	0	0	0
7 Transfers In:									
8 From General Fund	750,000	0	0	0	0	0	0	0	0
9 From Justice Center Sales & Use Tax Fund	2,700,800	2,695,800	2,695,800	2,695,800	0	0	0	0	0
10 From Road Sales & Use Tax Fund	2,544,250	1,650,000	1,650,000	1,650,000	1,651,500	1,620,500	1,609,500	1,603,500	1,593,500
11 From Open Space Sales & Use Tax Fund	1,660,073	3,163,900	3,163,900	3,163,900	3,162,900	3,165,900	3,164,900	3,165,900	3,166,900
12 From Parks Sales & Use Tax Fund	659,903	796,200	928,960	928,960	795,200	797,200	794,200	794,200	798,200
13 From Capital Expenditures Fund	1,431,604	1,425,500	6,931,718	6,931,718	0	0	0	0	0
14 Total Transfers In	8,996,630	9,731,400	15,370,378	15,370,378	5,609,600	5,583,600	5,568,600	5,563,600	5,558,600
15 Total Revenues and Transfers In	\$ 28,297,354	\$ 9,731,400	\$ 15,370,378	\$ 15,370,378	\$ 5,609,600	\$ 5,583,600	\$ 5,568,600	\$ 5,563,600	\$ 5,558,600
Expenditures by Function									
16 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
17 Supplies	0	0	0	0	0	0	0	0	0
18 Purchased Services	0	0	0	0	0	0	0	0	0
19 Fixed Charges	0	0	0	0	0	0	0	0	0
20 Intergovernmental Support	0	0	0	0	0	0	0	0	0
21 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
22 Debt Service	28,173,638	9,731,400	15,939,126	15,939,126	5,609,600	5,583,600	5,568,600	5,563,600	5,558,600
23 Contingency	0	0	0	0	0	0	0	0	0
24 Transfers Out	0	0	48,492	48,492	0	0	0	0	0
25 Total Expenditures and Transfers Out	\$ 28,173,638	\$ 9,731,400	\$ 15,987,618	\$ 15,987,618	\$ 5,609,600	\$ 5,583,600	\$ 5,568,600	\$ 5,563,600	\$ 5,558,600
26 Change In Fund Balance	123,716	0	(617,240)	(617,240)	0	0	0	0	0
27 Ending Fund Balance	\$ 710,904	\$ 393,288	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664
Fund Balance Detail									
28 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
29 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
30 Committed Fund Balance	0	0	0	0	0	0	0	0	0
31 Assigned Fund Balance	710,904	393,288	93,664	93,664	93,664	93,664	93,664	93,664	93,664
32 Ending Fund Balance	\$ 710,904	\$ 393,288	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664	\$ 93,664

Douglas County Government
Employee Benefits Self-Insurance Fund (Fund 620)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 493,258	\$ 641,075	\$ 865,317	\$ 865,317	\$ 885,005	\$ 727,650	\$ 685,592	\$ 643,534	\$ 611,477
<u>Revenues</u>									
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Charges for Services	1,224,613	1,090,688	1,090,688	1,090,688	998,645	1,023,942	1,023,942	1,023,942	1,048,942
5 Earnings on Investments	0	0	0	0	0	0	0	0	0
6 Other Revenues	34,041	0	0	0	0	0	0	0	0
7 Transfers In	0	0	0	0	0	0	0	0	0
8 Total Revenues and Transfers In	\$ 1,258,654	\$ 1,090,688	\$ 1,090,688	\$ 1,090,688	\$ 998,645	\$ 1,023,942	\$ 1,023,942	\$ 1,023,942	\$ 1,048,942
<u>Expenditures by Function</u>									
9 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10 Supplies	0	0	0	0	0	0	0	0	0
11 Purchased Services	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
12 Fixed Charges	188,211	220,000	220,000	220,000	230,000	240,000	240,000	230,000	230,000
13 Awards and Indemnities	698,384	675,000	675,000	675,000	750,000	650,000	650,000	650,000	650,000
14 Intergovernmental Support	0	0	0	0	0	0	0	0	0
15 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
16 Major Maintenance and Repair	0	0	0	0	0	0	0	0	0
17 Contingency	0	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
18 Transfers Out	0	0	0	0	0	0	0	0	0
19 Total Expenditures and Transfers Out	\$ 886,595	\$ 1,071,000	\$ 1,071,000	\$ 1,071,000	\$ 1,156,000	\$ 1,066,000	\$ 1,066,000	\$ 1,056,000	\$ 1,056,000
20 Change In Fund Balance	372,059	19,688	19,688	19,688	(157,355)	(42,058)	(42,058)	(32,058)	(7,058)
21 Ending Fund Balance	\$ 865,317	\$ 660,763	\$ 885,005	\$ 885,005	\$ 727,650	\$ 685,592	\$ 643,534	\$ 611,477	\$ 604,419
<u>Fund Balance Detail</u>									
22 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
23 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
24 Committed Fund Balance	0	0	0	0	0	0	0	0	0
25 Assigned Fund Balance	865,317	660,763	885,005	885,005	727,650	685,592	643,534	611,477	604,419
26 Ending Fund Balance	\$ 865,317	\$ 660,763	\$ 885,005	\$ 885,005	\$ 727,650	\$ 685,592	\$ 643,534	\$ 611,477	\$ 604,419

Douglas County Government
Liability and Property Self-Insurance Fund (Fund 630)
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget	Revised 2012 Projection	Revised 2013 Projection	Revised 2014 Projection	2015 Projection
1 Beginning Fund Balance	\$ 1,489,941	\$ 1,489,941	\$ 1,731,994	\$ 1,731,994	\$ 1,631,994	\$ 1,004,652	\$ 837,532	\$ 732,725	\$ 685,332
<u>Revenues</u>									
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Charges for Services	1,093,000	1,077,650	1,077,650	1,077,650	718,396	1,178,618	1,246,088	1,308,659	1,365,557
5 Fines and Forfeits	1,914	0	0	0	0	0	0	0	0
6 Earnings on Investments	0	0	0	0	0	0	0	0	0
7 Other Revenues	86,520	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
8 Transfers In	0	0	0	0	0	0	0	0	0
9 Total Revenues and Transfers In	\$ 1,181,434	\$ 1,092,650	\$ 1,092,650	\$ 1,092,650	\$ 733,396	\$ 1,193,618	\$ 1,261,088	\$ 1,323,659	\$ 1,380,557
<u>Expenditures by Function</u>									
10 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
11 Supplies	0	0	0	0	0	0	0	0	0
12 Purchased Services	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
13 Fixed Charges	580,786	742,650	742,650	742,650	810,738	810,738	815,895	821,052	821,052
14 Grants,Contribution,Indemnities	358,595	300,000	300,000	300,000	400,000	400,000	400,000	400,000	400,000
15 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
16 Contingency	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
17 Transfers Out	0	0	0	0	0	0	0	0	0
18 Total Expenditures and Transfers Out	\$ 939,381	\$ 1,192,650	\$ 1,192,650	\$ 1,192,650	\$ 1,360,738	\$ 1,360,738	\$ 1,365,895	\$ 1,371,052	\$ 1,371,052
19 Change In Fund Balance	242,053	(100,000)	(100,000)	(100,000)	(627,342)	(167,120)	(104,807)	(47,393)	9,505
20 Ending Fund Balance	\$ 1,731,994	\$ 1,389,941	\$ 1,631,994	\$ 1,631,994	\$ 1,004,652	\$ 837,532	\$ 732,725	\$ 685,332	\$ 694,838
<u>Fund Balance Detail</u>									
21 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
23 Committed Fund Balance	0	0	0	0	0	0	0	0	0
24 Assigned Fund Balance	1,731,994	1,389,941	1,631,994	1,631,994	1,004,652	837,532	732,725	685,332	694,838
25 Ending Fund Balance	\$ 1,731,994	\$ 1,389,941	\$ 1,631,994	\$ 1,631,994	\$ 1,004,652	\$ 837,532	\$ 732,725	\$ 685,332	\$ 694,838

Agency Funds

Office of the Public Trustee (Fund 730)
Douglas County, Colorado
Fund Summary

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals*	2011 Proposed Budget**
1 Beginning Fund Balance	\$ 492,333	\$ 649,536	\$ 606,250	\$ 606,250	\$ 756,248
<u>Revenues</u>					
2 Charges for Services	1,041,767	922,936	922,936	922,936	843,769
3 Earnings on Investments	9,901	9,200	9,200	9,200	5,600
4 Other Revenues	41,020	36,800	36,800	36,800	40,200
5 Transfers In	0	0	0	0	0
6 Total Revenues and Transfers In	\$ 1,092,688	\$ 968,936	\$ 968,936	\$ 968,936	\$ 889,569
<u>Expenditures by Function</u>					
7 Personnel	467,029	516,700	516,700	504,980	515,122
8 Supplies	31,658	8,946	8,946	8,946	8,293
9 Purchased Services***	253,802	365,840	365,840	305,012	278,708
10 Fixed Charges	0	0	0	0	0
11 Capital Outlay	0	0	0	0	0
13 Total Expenditures (Reserve allocation for next year)	\$ 752,489	\$ 891,486	\$ 891,486	\$ 818,938	\$ 802,123
14 Transfers Out- General Fund (Excess Revenues)	226,282	0	0	0	24,756
15 Change In Fund Balance	113,917	77,450	77,450	149,998	62,690
16 Ending Fund Balance	\$ 606,250	\$ 726,986	\$ 683,700	\$ 756,248	\$ 818,938
<u>Fund Balance Detail</u>					
17 Assigned Fund Balance	\$ 606,250	\$ 726,986	\$ 683,700	\$ 756,248	\$ 818,938
19 Ending Fund Balance	\$ 606,250	\$ 726,986	\$ 683,700	\$ 756,248	\$ 818,938

* Based on half year Profit and Loss statement.

** Based on 2311 foreclosures and 20,000 Releases.

FTE = 8.5 (Eight are paid through County Payroll and two temps are paid through a Temp agency.)

¹ Estimated actuals will be calculated after third quarter financials have been completed.

**The Public Trustee's Office is funded with program revenues such as recording and processing fees.
No taxes are used to fund any portion of operations.**

**Colorado Information Sharing Consortium (CISC)
Fiscal Agent Fund (Fund 750)
Fund Summary**

	2009 Audited Actuals	2010 Adopted Budget	2010 Amended Budget	2010 Estimated Actuals	2011 Proposed Budget
1 Beginning Fund Balance	\$ -	\$ 114,004	\$ 116,112	\$ 116,112	\$ 116,215
<u>Revenues</u>					
2 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
3 Charges for Services	0	0	0	0	0
4 Intergovernmental	0	0	0	0	0
5 Earnings on Investments	332	0	0	103	0
6 Other Revenues	116,380	0	0	0	0
7 Transfers In - General Fund	0	0	0	0	0
8 Total Revenues and Transfers In	\$ 116,712	\$ -	\$ -	\$ 103	\$ -
<u>Expenditures by Function</u>					
9 Personnel	\$ -	\$ -	\$ -	\$ -	\$ -
10 Supplies	0	0	0	0	0
11 Purchased Services	600	0	0	0	0
12 Fixed Charges	0	0	0	0	0
13 Grants and Contributions	0	114,004	116,112	0	116,215
14 Intergovernmental Support	0	0	0	0	0
15 Interdepartmental Charges	0	0	0	0	0
16 Capital Outlay	0	0	0	0	0
17 Contingency	0	0	0	0	0
18 Transfers Out	0	0	0	0	0
19 Total Expenditures and Transfers Out	\$ 600	\$ 114,004	\$ 116,112	\$ -	\$ 116,215
20 Change In Fund Balance	116,112	(114,004)	(116,112)	103	(116,215)
21 Ending Fund Balance	\$ 116,112	\$ -	\$ -	\$ 116,215	\$ -
<u>Fund Balance Detail</u>					
22 Non-spendable Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
23 Restricted Fund Balance	0	0	0	0	0
24 Committed Fund Balance	0	0	0	0	0
25 Assigned Fund Balance	116,112	0	0	116,215	0
26 Ending Fund Balance	\$ 116,112	\$ -	\$ -	\$ 116,215	\$ -

This fund is used to account for the monies collected and disbursements issued as approved and directed by the Colorado Information Sharing Consortium (CISC) Board.

2011 Budget
Aligned to
Douglas County
Government Goals

2011 Proposed Budget Aligned to Board Goals

Fund/BU	Department	FTEs	Linkage to Ownership		Personal & Public Safety		Multimodal Transportation		Economic Foundations		Natural Resources		Community Services		Statutory Functions			
			Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs		
2011 Budget Aligned to BCC Goals			1,041.60	\$ 205,010,605	\$ 887,962	3.00	\$ 76,973,007	530.75	\$ 66,988,793	158.00	\$ 3,435,627	33.00	\$ 12,669,997	29.00	\$ 34,184,810	43.70	\$ 9,870,410	115.85
						40%		34%		2%		7%		18%				
Direct Budget			913.30	\$ 180,771,563	\$ 805,002	3.00	\$ 69,781,648	530.75	\$ 59,233,024	158.00	\$ 3,114,647	33.00	\$ 7,897,970	29.00	\$ 30,991,025	43.70	\$ 8,948,247	115.85
Operational Support Budget			128.30	\$ 24,239,042	\$ 82,960	-	\$ 7,191,359	-	\$ 7,755,769	-	\$ 320,980	-	\$ 4,772,027	-	\$ 3,193,785	-	\$ 922,163	-
Direct Budgets Detail:																		
11100/11300/ 802000/802012	Board of County Commissioners	3.00			805,002	3.00												
100-SO	Sheriff	300.00					28,409,066	300.00										
100-SO GT	Public Safety Grants & Projects	5.00					1,915,633	5.00										
220	Law Enforcement Authority	133.00					15,626,843	133.00										
19600	District Attorney	-					6,287,970	-										
2410	CPSD-Building	30.75					2,834,369	30.75										
41100	Tri-County Health	-					1,959,582	-										
23100	Coroner	11.00					1,329,357	11.00										
19700	County Administration-CJS	15.50					1,270,271	15.50										
19200	Contingency - Emergency/Disaster	-					500,000	-										
11500	Finance-Risk Management	1.00					127,707	1.00										
19220	Other Governmental Services-Animal Control	-					69,900	-										
44500	Human Services -Child Welfare	17.00					4,510,595	17.00										
240	Justice Center-Capital Projects	-					2,427,198	-										
19150	Facilities-Justice Center	16.50					2,101,918	16.50										
19175	Facilities-HR Substation	-					188,739	-										
19250	County Administration-Youth Services Programs	1.00					122,500	1.00										
19200	WCC Funding	-					100,000	-										
801007/200/ 230	Roads-Capital Projects	-							32,783,386	-								
26100/32100/ 200/230	Public Works	88.00							18,308,385	88.00								
30100/30200	CPSD-Engineering	53.00							5,438,752	53.00								
31600/31650	CPSD-Traffic	17.00							2,455,701	17.00								
30300	CPSD-Stormwater Management	-							152,100	-								
81200	Other Regional Boards (Transportation)	-							94,700	-								
16200/16400/ 16500	CPSD-Planning	32.00									2,658,489	32.00						
65500	CPSD-Economic Development	1.00									456,158	1.00						
250/60100	Open Space	9.50											2,825,546	9.50				
260	Conservation Trust	-											2,485,000	-				
51100/51150	CPSD-Parks	19.50											2,328,674	19.50				
890020	Other Governmental Services-Water Initiatives	-											165,200	-				
81200	Other Regional Boards (Natural Resources)	-											56,800	-				
60100	Soil Conservation	-											36,750	-				
210	Human Services	34.50													22,909,829	34.50		
215	Developmental Disabilities	-													5,021,042	-		
55200	Facilities-Fairgrounds	6.00													1,167,446	6.00		
55100	CSU Extension	2.00													311,596	2.00		
41200	Other Governmental Services-Miller Grant	-													207,500	-		
861507	CPSD-Community Development Block Grant	1.00													1,176,487	1.00		
32100/275	Waste Management	0.20													129,725	0.20		
81300	Other Governmental Services-Housing Authority	-													60,000	-		
55400	CPSD-Historic Preservation Board	-													7,400	-		
Total Direct Budgets			797.45	\$ 171,823,316	\$ 805,002	3.00	\$ 69,781,648	530.75	\$ 59,233,024	158.00	\$ 3,114,647	33.00	\$ 7,897,970	29.00	\$ 30,991,025	43.70	\$ -	-
Operational Support Budgets Detail:																		
11400	County Administration	6.00	Budget		2,888		250,374		212,526		11,175		28,338		111,195		32,106	
11900	County Administration-Central Services	2.00	Budget		485		42,010		35,660		1,875		4,755		18,657		5,387	
11800	County Administration-Professional Development	1.00	FTE		915		79,320		67,330		3,540		8,978		35,227		10,171	
11600	County Administration-Public Affairs	5.00	Budget		3,305		286,470		243,165		12,786		32,423		127,225		36,735	
11200	County Attorney	8.80	Budget		5,120		443,858		376,762		19,811		50,236		197,124		56,917	
410	Roads-Debt Service	-	Actual		-		-		1,651,500		-		-		-		-	
410	Open Space-Debt Service	-	Actual		-		-		-		-		3,162,900		-		-	
410	Parks-Debt Service	-	Actual		-		-		-		-		795,200		-		-	
19100	Facilities-Administration	2.00	Budget		7,954		689,529		585,296		30,777		78,042		306,230		88,420	
19125	Facilities-Management	25.00	Budget		8,018		695,034		589,969		31,022		78,665		308,675		89,126	
15100	Finance-Administration	2.00	Budget		1,015		88,016		74,711		3,929		9,962		39,089		11,286	
15200	Finance-Accounting	5.00	Budget		1,597		138,404		117,482		6,178		15,665		61,467		17,748	
15300	Finance-Budget	5.00	Budget		2,158		187,062		158,784		8,349		21,172		83,077		23,987	
15600	Finance-Purchasing	3.00	Budget		830		71,932		61,058		3,211		8,141		31,946		9,224	
15400	Finance-Payroll	2.00	FTE		684		59,318		50,351		2,648		6,714		26,344		7,607	
17100	Human Resources	6.00	FTE		2,438		211,300		179,358		9,431		23,915		93,841		27,095	
18100-18900	Information Technology	55.50	Budget		37,253		3,229,285		2,741,126		144,137		365,494		1,434,172		414,098	
19200	Other Govt Services-General Fund Admin	-	Budget		5,883		509,933		432,848		22,760		57,715		226,468		65,390	
19210	GF Vehicle Replacements	-	Actual		1,113		96,505		81,917		4,307		10,923		42,859		12,375	
330	Capital Expenditures Fund	-	Budget		1,304		113,008		95,925		5,044		12,790		50,188		14,491	
Total Operational Support Budgets			128.30	\$ 24,239,042	\$ 82,960	-	\$ 7,191,359	-	\$ 7,755,769	-	\$ 320,980	-	\$ 4,772,027	-	\$ 3,193,785	-	\$ 922,163	-
Statutory Functions Budgets Detail:																		
14100/14200	Assessor	43.75															3,476,454	43.75
12100	Clerk & Recorder-Administration	5.50															498,186	5.50
12200	Clerk & Recorder-Recording	8.00															518,989	8.00
12400	Clerk & Recorder-Motor Vehicle	33.60															1,949,628	33.60
12500	Clerk & Recorder-Elections	9.00															1,161,627	9.00
12600	Clerk & Recorder-Driver's License	3.00															109,143	3.00
871000	Clerk & Recorder-E-Recording	-															98,600	-
12900	Surveyor	-															6,775	-
13100	Treasurer	13.00															1,128,845	13.00
Total Statutory Functions Budgets			115.85	\$ 8,948,247	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ 8,948,247	115.85
Total Budgets (Direct/Operational Support/ Statutory Functions)			1,041.60	\$ 205,010,605	\$ 887,962	3.00	\$ 76,973,007	530.75	\$ 66,988,793	158.00	\$ 3,435,627							

Cost Reductions

**2011 Proposed Budget - Position Closed Since 2008
As of November 30, 2010**

Fund	Department	BU	FTE	Position Id	Title	Effective Date	Cost Reduction (Salary & Benefits)	Comments
100	Assessor	14100	1.00	P1188	Assessment Technician	May-09	47,500	Early Retirement
100	Assessor	14100	1.00	P2293	GIS Specialist	Jun-05	69,700	
100	Assessor	14200	1.00	P1212	Appraiser II	May-09	61,600	
100	Assessor	14200	1.00	P1213	Sales Verification Specialist	Jun-09	44,600	
100	Assessor	14200	1.00	P1214	Appraiser I	Nov-10	61,400	
100	Assessor	14200	1.00	P2346	Appraiser II	Apr-09	57,700	
100	Assessor	14200	1.00	P2410	Assessor Analyst	Jun-10	84,400	
Assessor Total			7.00				426,900	
100	Clerk & Recorder	12100	0.50	P1096	Clerk III	Jun-09	28,660	
100	Clerk & Recorder	12100	0.30	P1096	Clerk III	Jun-09	20,000	
100	Clerk & Recorder	12100	0.40	P2619	Receptionist	Oct-09	-	
100	Clerk & Recorder	12100	0.20	P2619	Receptionist	Oct-09	-	
100	Clerk & Recorder	12200	1.00	P1103	Clerk III	Jul-10	50,240	
100	Clerk & Recorder	12400	1.00	P1131	Motor Vehicle Specialist	Nov-10	41,300	
100	Clerk & Recorder	12400	1.00	P1134	Motor Vehicle Specialist	Aug-10	-	
100	Clerk & Recorder	12400	1.00	P1144	Motor Vehicle Specialist	Nov-10	49,100	
100	Clerk & Recorder	12400	1.00	P1146	Motor Vehicle Specialist	Nov-10	60,000	
100	Clerk & Recorder	12500	1.00	P1149	Elections Coordinator	Mar-10	65,400	
Clerk & Recorder Total			7.40				314,700	
100	County Administration	11400	1.00	P2428	Project Coordinator	Jun-05	76,900	
100	County Administration	11400	1.00	P2617	Manager, Television Services	Mar-10	107,900	
100	County Administration	11400	1.00	P2795	Deputy County Manager	Apr-10	173,900	
100	County Administration	11900	1.00	P2337	Mailroom Clerk	Oct-09	63,400	Early Retirement
100	County Administration	19700	1.00	P2305	Clerk III	Nov-10	60,900	
100	County Administration	55300	-	P1988	Video Editor	Jan-09	14,468	FTE count moved to Community Justice Services for CJS Officer
100	County Administration	55300	-	P2536	Line Producer	Jul-05	-	FTE count moved to County Admin for Deputy County Manager
County Administration Total			5.00				497,468	
100	CPSD - Building	24100	1.00	P1721	Building Support Tech/Clerk III	Jun-05	55,800	
100	CPSD - Building	24100	1.00	P1731	Inspector	Jun-05	91,000	
100	CPSD - Building	24100	1.00	P1739	Supervisor, Bldg Inspection	May-10	115,000	
100	CPSD - Building	24100	0.50	P1740	Plans Examiner II	Jul-09	42,300	
100	CPSD - Building	24100	-	P1743	Electrical Inspector	Sep-09	-	Position moved to Facilities - Journeyman Electrician
100	CPSD - Building	24100	-	P1745	Building Inspector II	Nov-09	-	Position moved to Open Space - Historic Preservation Specialist
100	CPSD - Building	24100	1.00	P1747	Electrical Inspector	May-09	77,300	
100	CPSD - Building	24100	-	P1755	Building Inspector II	Nov-09	-	Position moved to Open Space - Historic Preservation Specialist
100	CPSD - Building	24100	1.00	P1758	Electrical Inspector III	Mar-10	81,900	Early Retirement
100	CPSD - Building	24100	-	P2753	Residential Access Specialist	Jul-05	-	FTE count moved to (16400) Planning Tech from .5 FTE to 1.0 FTE
CPSD - Building Total			5.50				463,300	
100	CPSD - Engineering	30100	1.00	P2133	Admin & Program Services Coordinator	Sep-09	102,400	Early Retirement

Fund	Department	BU	FTE	Position Id	Title	Effective Date	Cost Reduction (Salary & Benefits)	Comments
100	CPSD - Engineering	30200	1.00	P1839	Traffic Engineering Manager	Sep-09	170,200	Early Retirement
100	CPSD - Engineering	30200	-	P1869	Erosion Control Inspector	Jan-09	63,551	FTE count moved to Human Service for Family Eligibility Manager
100	CPSD - Engineering	30200	-	P1874	Engineering IV	Nov-10	-	Position transferred to R&B Fund
CPSD - Engineering Total			2.00				336,151	
100	CPSD - Parks	51100	1.00	P1889	Planner, Parks and Trails	Jun-05	102,300	
100	CPSD - Parks	51100	1.00	P1890	Mechanic	Sep-10	72,000	Early Retirement
100	CPSD - Parks	51100	1.00	P1897	Lead Parks Worker	Dec-09	51,595	
CPSD - Parks Total			3.00				225,895	
100	CPSD - Planning	16100	1.00	P1613	Asst Director, Planning & Zoning Services	Feb-09	140,141	
100	CPSD - Planning	16100	1.00	P1614	Director of Community Development	Feb-09	181,369	
100	CPSD - Planning	16100	1.00	P1646	Asst Director, Community Services	Jun-09	122,450	
100	CPSD - Planning	16200	0.50	P1624	Principle Planner	May-09	38,305	
100	CPSD - Planning	16200	1.00	P1634	Sr. Planner	Aug-10	76,000	
100	CPSD - Planning	16200	1.00	P1642	Data Imaging Clerk	Jul-05	50,845	
100	CPSD - Planning	16200	1.00	P1643	Planning Manager	Dec-09	110,800	Early Retirement
100	CPSD - Planning	16200	1.00	P1650	Planning Tech	Jun-05	63,900	
100	CPSD - Planning	16200	1.00	P2628	Senior Planner	Jun-05	67,600	
100	CPSD - Planning	16400	-	P1626	Sr. Planner	Jul-09	-	FTE count moved to cover receptionist in 16200 P1626 Clerk III
CPSD - Planning Total			8.50				851,410	
100	CSU Extension	55100	0.50	P1973	Clerk III	Oct-09	21,300	
100	CSU Extension	55100	1.00	P1977	4-H Communication Specialist	Jun-10	51,500	
CSU Extension Total			1.50				72,800	
100	Facilities	19100	-	P1671	Night Custodian	Jan-09	43,187	FTE count moved to Public Trustee
100	Facilities	19100	1.00	P1696	Building Maintenance Assistance	Jan-10	-	
100	Facilities	19100	1.00	P1699	Night Custodian	Oct-09	41,800	
100	Facilities	19100	1.00	P1700	Night Custodian	Sep-09	36,400	
100	Facilities	19100	1.00	P1769	Administrative Assistant	Dec-09	68,525	Early Retirement
100	Facilities	19125	1.00	P2014	Supervisor, HVAC Maintenance	Mar-10	93,630	Early Retirement
100	Facilities	19150	0.50	P1679	Bldg. Maintenance Technician	Jun-10	23,000	Reduced to Part-time Schedule
100	Facilities	55200	1.00	P2389	Bldg. Maintenance Worker	Apr-10	60,300	Early Retirement
Facilities Total			6.50				366,842	
100	Finance	15200	1.00	P1005	Accounting Manager	Jul-10	106,700	
100	Finance	15200	1.00	P1009	Accounting Clerk	Dec-09	46,000	Early Retirement
Finance Total			2.00				152,700	
100	HR	17100	1.00	P1658	Benefit Assistant	Mar-10	59,400	
100	HR	17100	1.00	P2196	HR Manager	Apr-10	136,500	
100	HR	17100	-	P2291	Clerk III	Jan-10	-	Position Transferred to HS Fund
HR Total			2.00				195,900	
100	IT	18100	0.50	P1041	Application Specialist	Jul-05	46,650	0.5 of FTE count moved to PT Clerk III position
100	IT	18100	1.00	P2142	Training Administrator	Oct-09	105,400	Early Retirement
100	IT	18100	1.00	P2535	Enterprise Application Support Manager	Jul-05	137,400	
100	IT	18200	1.00	P2395	Sr. Business Analyst	Jun-05	82,300	

Fund	Department	BU	FTE	Position Id	Title	Effective Date	Cost Reduction (Salary & Benefits)	Comments
100	IT	18400	1.00	P1032	Deputy CIO	Jul-05	145,200	
100	IT	18400	1.00	P1035	Manager Applications Development	Jun-05	149,000	
100	IT	18400	1.00	P2461	Sr. Software Engineer	Jun-05	140,100	
100	IT	18500	1.00	P1054	Support Specialist	Nov-10	69,600	
100	IT	18700	1.00	P1071	GIS Technician	Mar-10	-	
100	IT	18700	1.00	P1072	Sr. GIS Manager	Jul-05	145,000	
IT Total			9.50				1,020,650	
100	Open Space (GF)	60100	0.10	P1991	Natural Resources Specialist	Jan-10	8,600	Early Retirement
Open Space (GF) Total			0.10				8,600	
100	PW (GF)	30100	1.00	P1762	Director of Public Works	Feb-09	202,067	
PW (GF) Total			1.00				202,067	
100	Sheriff	21300	1.00	P2408	Manager, Communications (SO)	Jun-10	-	\$112,420 savings included in SO Reductions
100	Sheriff	21400	1.00	P2805	Court Deputy	Feb-10	81,350	
100	Sheriff	21400	1.00	P2806	Court Deputy	Feb-10	81,350	
Sheriff Total			3.00				162,700	
100	Treasurer	13100	1.00	P1177	Property Tax Specialist	Mar-10	49,400	
Treasurer Total			1.00				49,400	
200	Road and Bridge Fund	31100	1.00	P1767	Director of PW Operations	Dec-09	182,000	Early Retirement
200	Road and Bridge Fund	31100	1.00	P1768	Budget Analyst	Nov-09	67,000	
200	Road and Bridge Fund	31400	1.00	P1783	Equipment Operator	Mar-10	59,800	Early Retirement
200	Road and Bridge Fund	31400	1.00	P1789	Equipment Operator	Mar-10	107,800	Early Retirement
200	Road and Bridge Fund	31400	1.00	P1807	Equipment Operator	Dec-09	72,300	Early Retirement
200	Road and Bridge Fund	31400	1.00	P1815	Equipment Operator	Jan-09	52,600	
200	Road and Bridge Fund	31400	1.00	P1827	Equipment Operator	Dec-09	68,600	Early Retirement
200	Road and Bridge Fund	31400	1.00	P2097	Equipment Operator	May-09	61,500	
200	Road and Bridge Fund	31400	1.00	P2517	Equipment Operator	Jul-10	72,500	
200	Road and Bridge Fund	31600	1.00	P1942	Traffic Technician	Jul-10	53,500	
200	Road and Bridge Fund	31700	1.00	P1919	Mechanics	Feb-10	76,300	
200	Road and Bridge Fund	31700	1.00	P1927	Assistant Mechanic	Jan-10	52,600	
200	Road and Bridge Fund	31700	1.00	P1933	Mechanics	Apr-10	76,200	
Road and Bridge FundTotal			13.00				1,002,700	
250	Open Space Fund	53100	0.90	P1991	Natural Resources Specialist	Jan-10	77,800	Early Retirement
Open Space Fund Total			0.90				77,800	
County-Wide Total			78.90				\$ 6,427,983	

28.90	\$	1,997,770	2010 closures
40.00		3,532,213	2009 (including 3/31/10 retirements)
10.00		898,000	2008
78.90		6,427,983	

**Douglas County Government
Budget Reductions Made 2008-2010**

Department/Division	Positions	Personnel	Supplies	Purchased Services	Fixed Charges	Capital	Total Reductions
Board of County Commissioners	0	0	(500)	(9,500)	0	0	(10,000)
Assessor	(7.0)	(426,900)	0	(110,260)	0	0	(537,160)
Clerk and Recorder	(7.4)	(314,700)	(2,175)	(33,684)	0	0	(350,559)
Coroner	0	0	(11,600)	(19,800)	0	0	(31,400)
Community Planning and Sustainable Development							
Planning	(8.5)	(851,410)	(23,700)	(160,954)	0	0	(1,036,064)
Building	(5.5)	(463,300)	(20,528)	(20,710)	0	0	(504,538)
Engineering	(2.0)	(411,850)	(22,800)	(295,810)	0	0	(730,460)
Parks	(3.0)	(225,900)	(7,650)	(68,455)	0	0	(302,005)
County Administration	(5.0)	(497,468)	(17,000)	(232,631)	0	0	(747,099)
County Attorney	0	(40,000)	(250)	(15,000)	0	0	(55,250)
CSU Extension	(1.5)	(72,800)	(600)	(10,150)	0	0	(83,550)
District Attorney	0	0	0	(340,673)	0	0	(340,673)
Facilities	(6.5)	(384,042)	(82,715)	(159,420)	(400,000)	0	(1,026,177)
Finance	(2.0)	(152,700)	(2,800)	(26,168)	0	0	(181,668)
General Fund Administration	0	0	0	(400,000)	0	0	(400,000)
Human Resources	(2.0)	(205,900)	(4,700)	(172,226)	0	0	(382,826)
Human Services	0	(3,745)	0	0	0	0	(3,745)
IT	(9.5)	(1,020,650)	(13,000)	(539,674)	0	(150,000)	(1,723,324)
Open Space	(1.0)	(53,400)	0	0	0	0	(53,400)
Public Trustee (County Portion)	0	0	(4,800)	0	0	0	(4,800)
Public Works	(14.0)	(1,221,700)	0	(69,800)	0	0	(1,291,500)
Sheriff / LEA	(3.0)	(612,620)	(279,000)	(192,000)	0	(69,100)	(1,152,720)
Treasurer	(1.0)	(49,400)	0	(77,500)	0	0	(126,900)
Tri-County Health	0	0	0	(106,167)	0	0	(106,167)
Total County-wide Reductions	(78.9)	\$ (7,008,485)	\$ (493,818)	\$ (3,060,582)	\$ (400,000)	\$ (219,100)	\$ (11,181,985)

5 Year Capital Improvement Planning Documents

Five Year Capital Improvement Budget Priorities (2011 thru 2015)
Revised: December 3, 2010

*The proposed budget priorities shown below are subject to change in the future based on annual appropriations and at the discretion of the Douglas County Board of County Commissioners.

2011 CIP Budget Priorities*

2011 - Fund 200 (from a portion of 4.493 mills for Road and Bridge)

- (1) Traffic Signal Maintenance - \$400,000
- (2) School Area Program - \$100,000
- (3) Safety and Congestion Management - \$650,000
- (4) Highlands Ranch Transportation Improvement Projects - \$1,525,000
- (5) Pavement Management System (Data Collection & Software) - \$75,000
- (6) Pavement Management (Annual Asphalt Surface Treatments Program) - \$4,000,000
- (7) Pavement Management (Annual Concrete Program) - \$4,000,000
- (8) Miscellaneous Drainage - \$1,200,000
- (9) Silver Heights Drainage Improvements - \$250,000
- (10) Flood Planning Projects (Gauges & Weather Stations) - \$25,000
- (11) Hayman Flood Warning Gauge Maintenance - \$25,000
- (12) Contingency for CIP - \$200,000

2011 - Fund 230 (Sales and Use Tax for Transportation)

- (1) Debt Service to 2010 Revenue Bond Sale (10 year) - \$1,618,963
- (2) County Line Road / I-25 Operational Improvements (Chester to Inverness) - \$100,000
- (3) Highlands Ranch Transportation & Rehabilitation Projects - \$1,500,000
- (4) Broadway / C-470 Improvements - \$1,000,000
- (5) US 85 / C-470 Interchange Reconstruction Project - \$1,000,000
- (6) Waterton Road / Wadsworth Intersection Improvements - \$600,000
- (7) Multi-Modal Safety Enhancement Projects - \$1,000,000
- (8) University / C-470 Improvements - \$50,000
- (9) C-470 Multi-Modal Faster Safety Improvements - \$250,000
- (10) County Line Road (University to Broadway) - \$500,000
- (11) Contingency - \$200,000

Five Year Capital Improvement Budget Priorities (2011 thru 2015)
Revised: December 3, 2010

2012 CIP Budget Priorities*

2012 - Fund 200 (from a portion of 4.493 mills for Road and Bridge)

- (1) Pavement Management (Annual Asphalt Surface Treatments Program) - \$4,000,000
- (2) Pavement Management (Annual Concrete Program) - \$4,000,000
- (3) Miscellaneous Drainage - \$300,000

2012 - Fund 230 (Sales and Use Tax for Transportation)

- (1) Debt Service to 2010 Revenue Bond Sale (10 year) - \$1,607,963
- (2) County Line Road / I-25 Operational Improvements (Chester to Inverness) - \$200,000
- (3) Highlands Ranch Transportation & Rehabilitation Projects - \$1,000,000
- (4) University / C-470 Improvements - \$500,000
- (5) North Meadows Extension - \$5,000,000
- (6) Contingency - \$200,000

Five Year Capital Improvement Budget Priorities (2011 thru 2015)
Revised: December 3, 2010

2013 CIP Budget Priorities*

2013 - Fund 200 (from a portion of 4.493 mills for Road and Bridge)

- (1) Pavement Management (Annual Asphalt Surface Treatments Program) - \$4,000,000
- (2) Pavement Management (Annual Concrete Program) - \$4,000,000
- (3) Miscellaneous Drainage - \$300,000
- (4) Weather Station Maintenance - \$25,000
- (5) Flood Planning Projects (Gauges & Weather Stations) - \$25,000
- (6) Hayman Flood Warning Gauge Maintenance - \$25,000
- (7) Hayman Water Quality Monitoring - \$25,000

2013 - Fund 230 (Sales and Use Tax for Transportation)

- (1) Debt Service to 2010 Revenue Bond Sale (10 year) - \$1,601,663
- (2) Highlands Ranch Transportation & Rehabilitation Projects - \$50,000
- (3) University / C-470 Improvements - \$2,500,000
- (4) Daniels Park Road (Castle Pines Parkway to Griggs Road) - \$1,500,000
- (5) Peoria Street Improvements (E-470/Bellford to Lincoln) - \$2,000,000
- (6) Chambers Road Extension (Mainstreet to Parker Boundary) - \$750,000
- (7) Contingency - \$200,000

Five Year Capital Improvement Budget Priorities (2011 thru 2015)
Revised: December 3, 2010

2014 CIP Budget Priorities*

2014 - Fund 200 (from a portion of 4.493 mills for Road and Bridge)

- (1) Pavement Management (Annual Asphalt Surface Treatments Program) - \$3,500,000
- (2) Pavement Management (Annual Concrete Program) - \$1,500,000

2014 - Fund 230 (Sales and Use Tax for Transportation)

- (1) Debt Service to 2010 Revenue Bond Sale (10 year) - \$1,591,625
- (2) Highlands Ranch Transportation & Rehabilitation Projects - \$2,000,000
- (3) County Line Road (University to Broadway) - \$5,000,000
- (4) Best Road / Jones Road (I-25 to Furrow Road) - \$100,000
- (5) Contingency - \$200,000

2015 CIP Budget Priorities*

2015 - Fund 200 (from a portion of 4.493 mills for Road and Bridge)

- (1) Pavement Management (Annual Asphalt Surface Treatments Program) - \$3,300,000
- (2) Pavement Management (Annual Concrete Program) - \$1,500,000

2015 - Fund 230 (Sales and Use Tax for Transportation)

- (1) Debt Service to 2010 Revenue Bond Sale (10 year) - \$1,591,625
- (2) Highlands Ranch Transportation & Rehabilitation Projects - \$1,500,000
- (3) C-470 Corridor Improvements - \$2,000,000
- (4) Best Road / Jones Road (I-25 to Furrow Road) - \$1,500,000
- (5) Lincoln Avenue Corridor Improvements (Yosemite to Jordan) - \$1,000,000
- (6) Hilltop Road Improvements (DC H.S. #9 to Crestview) - \$1,100,000
- (7) Contingency - \$200,000

Douglas County Justice Center Fund
2011 - 2015 Capital Outlay Projections as of 08/13/10

	Business Unit	Projections					2011 - 2015 Total
		2011	2012	2013	2014	2015	
Construction/Design/Soft Costs (472100/472200)							
Work Release Building	Project TBD		500,000	9,500,000			10,000,000
Improvements (472300)							
Security System/IT Improvements (Ongoing)	33215					200,000	200,000
Tenant Finish - Remaining Courtrooms	Project TBD				650,000		650,000
1 Courtroom Lighting Component Replacement (Final Phase)	Project TBD	30,000					30,000
2 Lincoln Hills (PMC) Modifications for CJS - Added 7/21/10	Project TBD	5,000					5,000
Other Improvements (473600)							
3 JC Floor Covering Replacement (Rotating Areas within Facility)	33215	75,000	50,000	50,000	50,000	50,000	275,000
4 Building Automation System (BAS) Hardware Upgrades (Added 8/9/10)	33215	17,000	17,000	17,000	17,000	17,000	85,000
5 Building Automation System (BAS) Software Upgrades (Added 8/9/10)	33215	6,000					6,000
Evaporative Cooler for Chillers Replacement (Every Five Years)	33215					10,000	10,000
6 HVAC System Additions - Ionizers for Sheriff's Office & Jail (Added 8/9/10)	33215	12,000	12,000				24,000
7 Fire Alarm System Notifier Panel Update (Added 8/9/10)	33215	16,000					16,000
Major Repair and Maintenance/Replacement (478300)							
Air Handler Units Secondary Filters (26 units)	33215			38,000			38,000
Water Softener Zeolite Replacement	33215					7,000	7,000
8 Domestic Boiler Replacement	33215	15,000	15,000				30,000
9 Chiller #3 Modification/Repair (Added 8/9/10)	33215	16,000					16,000
10 Snow Melt System Repair (Added 8/9/10)	33215	45,000					45,000
11 Epoxy Flooring Installation in Pods E & F (Added 8/9/10)	Project TBD	225,000					225,000
Computer Equipment/Software (474500/474600)							
Jail Management/CAD System Enhancements	870033		250,000				250,000
12 MDT Refresh Program	33210	117,900	120,300	122,700	125,200	127,700	613,800
Jail Security Equipment Refresh (Existing Workstations/Servers)	33215					92,000	92,000
13 Metroplex Hardware/Software Replacement	33215	1,000,000					1,000,000
14 DVR Replacements for Jail Camera System	33215	84,800				18,600	103,400
Camera System Matrix Switch(es) with Analytics (up to 500 cameras)	33215			500,000			500,000
15 Camera Refresh (1/4 Each Year)	33215	17,500	17,500	17,500	17,500	17,500	87,500
Video Conferencing Replacement/Expansion	33210		90,000			104,300	194,300
Video Arraignment Replacement/Expansion	33210		90,000			104,300	194,300
16 UPS Battery Replacement for Dispatch (Replace Every Two Years)	33215	18,000		20,000		20,600	58,600
Communications Equipment (474350)							
17 Radio Replacement Program	33220	276,000				298,600	574,600
Simulcast Cell/Upgrade Existing Sites (2) & New RB Site	33220		2,700,000				2,700,000
Jail Radio Frequency Identification System	33220		250,000				250,000
Automatic Vehicle Locator (AVL) System Enhancement (for District 8)	33210		13,700				13,700
Jail/Court Repeater Replacements	33220				56,300		56,300
Furniture & Office Equipment (474400)							
18 JC Furniture & Equipment	33215	55,000	55,000	55,000	55,000	55,000	275,000
Other Machinery & Equipment (474800)							
19 Kitchen Equipment Replacement (Rotating Schedule)	33215	15,000	20,000		20,000		55,000
20 Tenprinters Replacements	33210	51,400				88,300	139,700
Total Capital Outlay		2,097,600	4,200,500	10,320,200	991,000	1,210,900	18,820,200
Controllable Assets (438XXX)							
21 AEDs (3)	33215	7,500			5,000		12,500
22 Miscellaneous JC Facility-Related Items Between \$500 - \$5,000	33215	10,000	10,000	10,000	10,000	10,000	50,000
23 Miscellaneous JC SO-Related Items Between \$500 - \$5,000	33210	10,000	10,000	10,000	10,000	10,000	50,000
<i>Justification Details Provided by Facilities</i>							
<i>Justification Details Provided by Sheriff's Office</i>							

**OPEN SPACE & NATURAL RESOURCES
5-YEAR CAPITAL IMPROVEMENT PLAN**

2011 (submitted)

Lincoln Mountain Trailhead & Trail \$250,000
(aka Palmer Divide Ranch on West Cherry Creek)
Trailhead to be constructed by Operations; trail construction
to be contracted

Spruce Mountain Hwy 105 Trailhead \$ 60,000
Provides additional access to Spruce Mountain – to be
constructed by Operations

2012

Bayou Gulch Perimeter Trail \$100,000
Provides public access to Bayou Gulch Open Space – to be
contracted

Converse Ranch Farm House Restoration \$150,000
(located at Hidden Mesa Trailhead)

2013

Bayou Gulch Trail Connection to Cherry Creek Regional \$250,000
Trail – includes placement of a bridge currently in storage –
construction to be contracted

2014

Palmer Divide Historic Structure Restoration \$150,000
(located on Palmer Divide Ranch on West Cherry Creek)

2015

Ray Harvie Park – trailhead w/picnic shelter and trail \$250,000
(located on East Mainstreet in Parker)

NOTE: All projects are subject to level of sales tax revenues received

Douglas County Facilities Management
2011 - 2015 Capital Outlay Projections as of 09/15/2010

	Business Unit	Projections					2011 - 2015 Total
		2011	2012	2013	2014	2015	
Fund 330 - Five Year Capital Improvement Schedule for Facilities							
33100 - PS Miller Building							
Improvements (472300)							
Restriping Parking Garage	33100			10,000			10,000
Restriping South lot, North lot and Front Visitor spaces	33100		6,000				6,000
Major Repair and Maintenance/Replacement (478300)							
Lighting Upgrade - Phase II, III, IV	33100	11,000	12,100	13,310			36,410
Restroom Improvement - Final Phase	33100	9,500					9,500
Computer Equipment/Software (474500/474600)							
UPS Battery Replacement - First Floor (Every Four Years) - 1 String	33100	6,900				9,660	16,560
UPS Battery Replacement - Second Floor (Every Four Years) - 1 String	33100			8,280			8,280
UPS Battery Replacement - Third Floor (Every Four Years) - 2 Strings	33100		13,800				13,800
UPS Battery Replacement - Third Floor (Every Four Years) - 2 Strings	33100			15,180			15,180
Controllable Assets (438XXX)							
AEDs - Replacements	33100			5,000	5,000		10,000
TOTAL - 33100 PS Miller Building		27,400	31,900	51,770	5,000	9,660	125,730
33190 - Other General Government Buildings							
Improvements (472300)							
Parking Lot Repairs	33190		7,000				7,000
Exterior Building Maintenance Repairs	33190	50,000	50,000	50,000	50,000	50,000	250,000
Roof Patching/Repair - Maintenance	33190		10,000	10,000	10,000	10,000	40,000
Louviers Exterior Painting	33190		10,000				10,000
Major Repair and Maintenance/Replacement (478300)							
Carwash Lighting Upgrade	33190	10,000					10,000
Lighting Replacements - HHRP	33190	20,000					20,000
Overhead Lamp w/CFL Replacements	33190	4,000					4,000
Wilcox Restroom Improvements - Final Phase	33190	8,200					8,200
County Floor Covering Replacement (rotating)	33190		30,000	30,000	30,000	30,000	120,000
Computer Equipment/Software (474500/474600)							
UPS Battery Replacement - Evidence Storage (Every Four Years)	33190	9,600				13,440	23,040
UPS Battery Replacement - Wilcox Building (Every Four Years)	33190		7,600				7,600
UPS Battery Replacement - Park Meadows Center (Every Four Years)	33190		7,600				7,600
UPS Battery Replacement - Human Services (Every Four Years)	33190	6,900		11,520			18,420
Honeywell BAS Software Upgrade	33190	26,000					26,000
Controllable Assets (438XXX)							
AEDs - Replacements	33190			5,000			5,000
County Furniture Replacements	33190	25,000	25,000	25,000	25,000	25,000	125,000
TOTAL - 33190 Other General Government Buildings		159,700	147,200	131,520	115,000	128,440	681,860
33300 - Facilities/Public Works Complex							
Improvements (472300)							
Major Repair and Maintenance/Replacement (478300)							
Computer Equipment/Software (474500/474600)							
Controllable Assets (438XXX)							
AEDs - Replacements	33300	4,500			2,500		7,000
County Furniture Replacements	33190	25,000	25,000	25,000	25,000	25,000	125,000
TOTAL - 33300 Facilities/Public Works Complex		29,500	25,000	25,000	27,500	25,000	132,000
33550 - Fairgrounds							
Improvements (472300)							
ADA Parking Spot Painting	33550	6,150					6,150
Exterior Building Maintenance Repairs	33550		15,000	15,000	15,000	15,000	60,000
Major Repair and Maintenance/Replacement (478300)							
Shop Fence Replacement	33550	30,000					30,000
Chip Seal Parking Lots	33550	50,000	50,000	50,000	50,000	50,000	250,000
Event Center Front Lobby Floor Replacement	33550		25,000				25,000
Fairgrounds Floor Covering Replacement (Rotating)	33550		30,000	15,000	15,000	15,000	75,000
Fairgrounds Landscaping - Fair Parking Lot	33550		100,000				100,000
Computer Equipment/Software (474500/474600)							
Controllable Assets (438XXX)							
AEDs - Replacements	33550			2,500			2,500
County Furniture Replacements	33550	15,000	15,000	15,000	15,000	15,000	75,000
Kitchen Equipment Replacement (Rotating Schedule)	33550		10,000	10,000	10,000	10,000	40,000
TOTAL - 33550 Fairgrounds		101,150	245,000	107,500	105,000	105,000	663,650
TOTAL FACILITIES MANAGEMENT FIVE (5) YEAR PROJECTIONS		635,500	898,200	631,580	505,000	536,200	3,170,480
Total - Capital Outlay		248,250	374,100	228,290	170,000	193,100	1,213,740
Total - Controllable Assets		69,500	75,000	87,500	82,500	75,000	389,500

CIP 5 YEAR PLAN - BUILDING GROUNDS

LOCATION	DESCRIPTION	\$ AMOUNT	2011	2012	2013	2014	2015
Park Meadows	Landscape	\$ 5,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
	Site Furnishings	\$ 5,000.00	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -
	Curb/Sidewalk	\$ 5,000.00	\$ -	\$ 2,500.00	\$ -	\$ 2,500.00	\$ -
	Xeric	\$ 10,000.00	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -
Dupont Clubhouse	Landscape	\$ -					
	Site Furnishings	\$ 10,000.00	\$ 5,000.00	\$ -	\$ 5,000.00	\$ -	\$ -
	Curb/Sidewalk	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Xeric	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ev-Tech	Landscape	\$ 2,500.00	\$ -	\$ 2,500.00	\$ -	\$ -	\$ -
	Site Furnishings	\$ 5,000.00	\$ -	\$ 5,000.00	\$ -	\$ -	
	Curb/Sidewalk	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Xeric	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tin Tech	Landscape	\$ 10,000.00	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -
	Site Furnishings	\$ 2,500.00	\$ -	\$ 2,500.00	\$ -	\$ -	\$ -
	Curb/Sidewalk	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Xeric	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Road & Bridge	Landscape	\$ 5,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
	Site Furnishings	\$ 1,000.00	\$ 6,000.00	\$ -	\$ -	\$ -	\$ -
	Curb/Sidewalk	\$ 5,000.00	\$ 2,500.00	\$ -	\$ 2,500.00	\$ -	\$ -
	Xeric	\$ 20,000.00	\$ -	\$ 10,000.00	\$ -	\$ 10,000.00	\$ -
Health & Human Services	Landscape	\$ 5,000.00	\$ 2,500.00	\$ 2,500.00	\$ -	\$ -	\$ -
	Site Furnishings	\$ 6,000.00	\$ 6,000.00	\$ -	\$ -	\$ -	\$ -
	Curb/Sidewalk	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Xeric	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Justice Center	Landscape	\$ 100,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
	Site Furnishings	\$ 40,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -
	Curb/Sidewalk	\$ 50,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
	Xeric	\$ 40,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -
Events Center	Landscape	\$ 50,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
	Site Furnishings	\$ 40,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -
	Curb/Sidewalk	\$ 25,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
	Xeric	\$ 20,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	
Wilcox	Landscape	\$ 50,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
	Site Furnishings	\$ 40,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -
	Curb/Sidewalk	\$ 40,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
	Xeric	\$ 20,000.00	\$ 10,000.00	\$ 10,000.00	\$ -	\$ -	\$ -
P.S. Miller	Landscape	\$ 10,000.00	\$ 5,000.00	\$ 5,000.00	\$ -	\$ -	\$ -
	Site Furnishings	\$ 30,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -	\$ -
	Curb/Sidewalk	\$ 20,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -
	Xeric	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CSU Extension	Landscape	\$ 20,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -
	Site Furnishings	\$ 10,000.00	\$ 5,000.00	\$ 5,000.00	\$ -	\$ -	\$ -
	Curb/Sidewalk	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Xeric	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL		\$ 702,000.00	\$ 174,000.00	\$ 202,000.00	\$ 139,500.00	\$ 134,500.00	\$ 67,000.00

Landscape: trees, shrubs, mulch & irrigation

Site Furnishings: picnic tables, benches, litter receptacles

Curb/Sidewalk: curb/gutter repairs, sidewalk repairs

Xeric: re-design of existing landscape - includes new plant materials