



**COMMUNITY SERVICES BLOCK GRANT (CSBG) PROGRAM
 2018-2020 APPLICATION AND PLAN**

Due October 2, 2017 at 5:00pm
Applications and all attachments must be submitted electronically in one PDF or ZIP file to
leslie.krupa@state.co.us.

A. GENERAL AND SUMMARY INFORMATION

1. Name/Title of Proposed Project:	Douglas County Community Services Block Grant
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2. Applicant:	Douglas County
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(In the case of a multi-county service area, please provide the name of the "lead" county or organization).

Federal Tax ID#: _____ DUNS # 01-484-2934 _____

In the case of a multi-county service area, provide the names of all directly participating counties:

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3. Chief Elected Official (In the case of a multi-county application, Chief Elected Official of the "lead" county, Private Nonprofit organizations, please list Board President.). This person will be listed as Signature Authority in the contract.
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Name:	Roger A. Partridge	Title:	County Commissioner
Mailing Address:	100 Third Street	Phone:	303-660-7401
City/Zip:	Castle Rock CO 80104	Alt Phone:	_____
E-Mail Address:	rpartrid@douglas.co.us		

4. Designated Contact Person This person will be listed as Responsible Administrator in the Contract and will receive all mailings for the application.
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Name:	Rand Clark	Title:	Community of Care Navigator
Mailing Address:	100 Third Street	Phone:	303-660-7460
City/Zip:	Castle Rock CO 80104	Alt Phone:	720-245-0718
E-Mail Address:	Rclark1@douglas.co.us		

5a. House District: _____	5b. Senate District: _____
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6. Amount of CSBG Projected FFY18 Allocation	\$ 78,842
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7. Mission Statement: Providing opportunities for low-income residents of Douglas County to obtain and maintain self-sufficiency.

8. Project Description (Provide three-five sentences <u>summarizing</u> your CSBG program. This will be the summary statement for your Exhibit B - Scope of Work in the contract): Douglas County will provide Housing, Infrastructure, Linkages and Services Supporting Multiple Domains through the Department of Community Development which fulfill the CSBG Federal Goal 1, "Individuals and Families with low incomes are stable and achieve economic security." Douglas County will provide wrap around support through a family facilitator, stable housing, transportation options and child care payments to assist achievement of the self-sufficiency. Douglas County will provide a technology infrastructure to integrate and coordinate multiple projects and partners through a community data system. Douglas County will provide integrated service through linkages, training, referrals and continuing education.

9. Date of local public hearing (required prior to submission of application) _____ <i>Attach publication of hearing notice and hearing minutes to application.</i>

B. CHECKLIST OF REQUIRED ITEMS

This checklist includes requirements for completing the Community Services Block Grant (CSBG) Application and Plan. Eligible entity should mark all items included in the submission.

Submitted	Document Section	Comments (State use only)
<input type="checkbox"/>	A. General and Summary Information Page	
<input type="checkbox"/>	B. Completed Checklist of Required Items	
<input type="checkbox"/>	C. Tripartite Board Membership Roster	
<input type="checkbox"/>	D. Budget Summary	
<input type="checkbox"/>	E. Project Eligibility	
<input type="checkbox"/>	F. Project Information	
<input type="checkbox"/>	G. Community Needs Assessment <ul style="list-style-type: none"> • Includes analysis of information collected directly from low-income individuals (1.2) • Includes analysis of information from community partners in assessing needs and resources (2.2) • Includes data specific to poverty and its prevalence related to (at a minimum) gender, age and race/ethnicity for service area (3.2) • Includes both qualitative and quantitative data (3.3) • Includes key finding on the causes and conditions of poverty in service area (3.4) • Reviewed and accepted by tri-partite board as documented in board minutes (3.5) 	
<input type="checkbox"/>	H. Community Action Plan <ul style="list-style-type: none"> • Identify the strategies and services that will be provided to address the need, problem or situation • Description of the expected outcome for the client or community • Projected number of clients and percentage of success expected • Description of the measurement tool and process that will be used to determine success • Description of how coordination will occur with other programs • Description of how CSBG funds will be leveraged with other resources • Description of any innovative initiatives being undertaken • Outcome-based, anti-poverty focused and ties directly to community needs assessment (4.2) • Demonstrates full use of the ROMA cycle and use of a ROMA certified trainer (4.3) • Accepted by tri-partite board as documented in board minutes 	
<input type="checkbox"/>	I. Strategic Plan <ul style="list-style-type: none"> • Accepted by tri-partite board as documented in board minutes (6.1) • Addresses reduction of poverty, revitalization of low income communities, and/or empowerment of people with low incomes to become more self-sufficient (6.2) • Contains family, agency and/or community goals (6.3) • Customer satisfaction data and customer input is included in process (6.4) 	

Submitted	Attachments	Comments
<input type="checkbox"/>	1. W-9 (Address on W-9 is where payments will be sent.)	
<input type="checkbox"/>	2. Publication Notice of Public Hearing	
<input type="checkbox"/>	3. Public Hearing Minutes	
<input type="checkbox"/>	4. Detailed Budget and Narrative (Use form provided.)	
<input type="checkbox"/>	5. Board Minutes approving Community Needs Assessment	
<input type="checkbox"/>	6. Board Minutes approving Community Action Plan	
<input type="checkbox"/>	7. Board Minutes approving Strategic Plan	
<input type="checkbox"/>	8. Organizational Standards Annual Assessment	Submit online by 10/2/17

C. TRIPARTITE BOARD MEMBERSHIP ROSTER

Eligible Entity Type: Public Agency Private CAA Multi-County Service Agency

Total Seats per Agency Bylaws: 3 Total Current Vacant Seats: 0

Total Number of Seats Reserved for Each Sector: 1__Low Income 1__Elected Officials 1__Private Organizations

LOW INCOME

Name (If vacant, please list as Vacant Seat.)	County Represented	Community/Group Represented	Date Seated	Current Term Expiration	Vacancy Date (If applicable)
Vitoria Nedens	Douglas	Low-Income Resident	1/1/2015	12/31/2017	

PUBLIC ELECTED OFFICIALS

Name (If vacant, please list as Vacant Seat.)	County Represented	Elected/Public Office Represented	Date Seated	Current Term Expiration	Vacancy Date (If applicable)
Commissioner David Weaver	Douglas	County Commissioner	1/1/2015	12/31/2018	

PRIVATE ORGANIZATIONS

Name (If vacant, please list as Vacant Seat.)	County Represented	Organization/Business Represented	Date Seated	Current Term Expiration	Vacancy Date (If applicable)
Jennifer Walker	Douglas	Crisis Center	1/1/2015	12/31/2018	

D. BUDGET SUMMARY

1. Please fill out the budget summary table, based on the CSBG projected FFY18 amount.

Revenue	
Provide the projected annual allocation given to you by the State CSBG Office.	
CSBG Program	FFY18 Projected Budget Amount
TOTAL	\$78,742.00

Expenses	
List budget category subtotals from your detailed budget and narrative. Total must match projected allocation.	
Expenditures by Category	FFY18 Projected Budget Amount
Direct Costs	\$78,742.00
Sub-recipients (grants and contracts)	\$0
Indirect Costs (If applicable)	\$0
TOTAL	\$78,742.00
Please attach a detailed budget with narrative on the budget table provided with application materials (Excel spreadsheet format).	

- 2. I certify that CSBG funds will **not** be used for construction related expenses.
- 3. I certify that CSBG funds will **not** be used for any type of political activity.
- 4. I certify that CSBG funds will be used in accordance with Uniform Guidance.

E. PROJECT ELIGIBILITY

The purpose of the CSBG program is to alleviate the causes and conditions of poverty in communities. Please select the Federal Objective(s) and National Goal(s) addressed in this application and plan.

1. **Federal Objectives, as listed in IM152.** (Select one or more objectives to be addressed in the Community Action Plan submitted.)

- Employment
- Education and Cognitive Development
- Income, Infrastructure, and Asset Building
- Housing
- Health and Social/Behavioral Development (includes Nutrition)
- Civic Engagement and Community Involvement
- Services Supporting Multiple Domains
- Linkages (e.g. partnerships that support multiple domains)
- Agency Capacity Building
- Other (e.g. emergency management/disaster relief)

2. **National Goals, as listed in IM152.** (Select one or more national goals to be addressed in the Community Action Plan submitted.)

Grantee will be expected to report on the results of all CSBG-funded programs in relation to these goals in the CSBG IS Final Reports.

- Goal 1: Individuals and Families with low incomes are stable and achieve economic security.
- Goal 2: Communities where people with low incomes live are healthy and offer economic opportunity.
- Goal 3: People with low-incomes are engaged and active in building opportunities in communities.

F. PROJECT INFORMATION - If applying for Linkages only, indicate “not applicable” for questions 1-4 in this section and proceed to question 5.

1. Applicant must be able to demonstrate that customers of CSBG programs or services will be low-income individuals and/or families living at 125% Federal Poverty Level or below. Describe how customer eligibility based on Federal Poverty Level is determined, evaluated and tracked for the purpose of CSBG program activities.

Douglas County residents who receive direct services through CSBG funded projects must meet eligibility rules as set in the Douglas County CSBG Program Manual. Eligibility will be assessed by trained staff, through a local partner agency, at the time of assessment and shall be valid for up to 12 months. Customers are required to provide proof of all eligible income, residency, and state issued identification. Documents are retained in the EmpowOR data system.

2. If the proposed project requires customers to complete an application or there is a selection process (e.g., emergency assistance, human services program, etc.), describe what procedures will be used to ensure that customers receiving assistance will be selected through an open and equitable process and that greatest community needs are addressed.

Residents who meet basic eligibility criteria (income, residency, legal status) will complete an assessment by a trained partner agency as set by the Douglas County Cares Program Manual. Applicants are presented to the Douglas County Cares Council (Council) who considers the background of the family, their self-sufficiency score and potential to obtain program outcomes. Final decision regarding program participation is made by the Council, which includes a representative from each agency partnered with Douglas County Cares through a signed Memorandum of Understanding.

3. Please describe the notification process and grievance procedures for customers who are declined assistance.

The Douglas County CSBG Program Manual sets the policy regarding the notification and appeal process. “Residents who are denied service due to eligibility standards may appeal the determination in writing to the Program Manager within 30 days of notification. Residents may be provided with written documentation of eligibility standards if requested. It will be the responsibility of the resident to provide sufficient documentation to prove eligibility. The Program Manager will have 30 days to issue a final determination, based on the information submitted by resident, in accordance with the eligibility standards set forth in this manual. Should a change occur with the resident that allows them to meet the eligibility standards, the resident may be reconsidered, at any time. Due to the availability of funding, no waiting list for services will be maintained. Residents denied services may be reconsidered at any time. Families will be notified in writing, email, phone or other agreed to method within 30 days of assessment by the agency which conducts the assessment.”

4. If sub-recipients determine customer eligibility, please describe monitoring procedures the eligible entity uses to ensure the federal poverty level income requirement, selection process and notification/grievance procedures as listed in Question 1-3 are met. If no sub-recipients are used in this program, please indicate “not applicable.”

Not Applicable

5. If applying for Linkages, please describe how services provided will involve community partners, coordinate services and provide and evaluate community outcomes that address poverty. Please note that “information and referral” type services are not eligible as linkages. Rather, a coordinated and community-driven strategy to improve service delivery at the community level must be described and implemented.

Linkages will be provided through partnerships, memorialized through a Memorandum of Understanding, which outline the integrated activity, identify the outcomes and define services provided. The Douglas County Cares project consists of multiple agencies which meet monthly to integrate services. The Data System project includes multiple agencies and programs which utilize the same data system to share information and deliver integrated services. The Winter Weather Project MOU outlines the coordination of shelter services between multiple agencies that participate in the Community of Care Network.

G. COMMUNITY NEEDS ASSESSMENT

1. Describe the **community needs assessment methods and process** used to determine the needs to be addressed in this Community Action Plan. If serving multiple counties, describe how the community needs assessment process gathered information from all participating counties. Be sure to include how **low-income individuals** as well as **other community organizations** contributed to this community needs assessment.

The Community Needs Assessment included four components which allowed for participation by residents and key stakeholders.

- 1) From January through March of 2017, Douglas County conducted two surveys which asked for feedback regarding the needs of low-income people in Douglas County. The first was targeted at low-income residents and was made available online and through a variety of agencies which serve vulnerable residents. The second survey was targeted at agencies that serve low-income residents including non-profits, faith based organizations, and other government programs.
- 2) The findings of the survey were presented at a key stakeholder forum on April 19, 2017. A total of 38 people participated in the forum and identified the top 10 needs of low-income individuals, agencies that serve vulnerable populations and the community.
- 3) Needs statements were presented to residents requesting services at 3 local organizations spread throughout Douglas County. Residents were asked to rank the top 10 needs identified. During the survey and ranking process residents were asked to self-report their income in order to ensure that low-income member were provided an opportunity to participate in the process.
- 4) The County Demographic Program Analyst provided demographic information to be included in the Community Needs Assessment.

2. Describe community **demographic data** specific to poverty and its prevalence related to (at a minimum) gender, age and race/ethnicity for the service area in this community needs assessment. Identify the source used to determine this information.

Demographic data was obtained from various sources including Census data, American Community Survey 3 and 5 year estimates and the Douglas County data system. In general, population data shows that the rate of poverty in Douglas County has grown faster than the growth rate of the general population since 2000. Poverty growth rates seemed to spike across the Denver metro region in 2010 and 2011 and since then, have decreased somewhat. However, Douglas County's poverty rate continues to experience a higher rate of growth over the other suburban Denver communities. In Douglas County, the percentage of the population, by gender and age, living under poverty is nearly identical to the population at large. Women are slightly more at risk of living under poverty compared to men. Those who are White, non-Hispanic are less likely to live under poverty when compared to all other races. Spanish speaking households make up 75% of the non-English speaking households that sought assistance from service organizations in early 2017.

3. Describe how both **qualitative and quantitative data** were incorporated into the design and execution of the community needs assessment, Include the community resources available and those that are lacking, as identified in the community needs assessment. Identify any internal and external sources of data that were used in the process. Identify any barriers to data collection that were encountered in the process.

Quantitative data was provided through the use of census reports, American Community Survey demographic estimates, community and provider surveys and the community data system which track customer service and demographic records. Qualitative data was gathered during the stake holder forum, during community outreach opportunities at three local agencies that serve low-income residents and through customer feedback surveys. Affordable housing, transportation, integrated care, wellbeing and child care were identified as the greatest areas of need in the community. Resources currently available in those domains were gathered during the stakeholder forum. No barriers were identified to collecting data. Surveys were available across the community at local agencies that serve low-income residents and online through the county website. Additionally, surveys were made available at a local resource event hosted by a number of services organizations

4. Based on the results of the community needs assessment, what are the key **causes and conditions** of poverty in the service area? What are the needs or conditions (economic or otherwise) contributing to poverty in the community that this application and plan will address?

The key causes of poverty in the community appear to be the cost of housing and barriers to employment which include child care, transportation and access to health care. Agencies which serve low-income residents identified the need for

more collaborative and integrated care options to increase service accessibility. The Community Action Plan seeks to address these issues by supporting families working to obtain self-sufficiency through stable housing and increased employment, increasing the opportunity for those experiencing homelessness and providing data systems to better integrate care across the community.

H. COMMUNITY ACTION PLAN (3 YEARS)

1. What specific **strategies and services** will be employed through the community action plan to address the needs identified in the community needs assessment? [Click here for examples from the new annual report.](#)

The Community Action Plan identifies three projects which will be supported by CSBG funding: Douglas County Cares, Community of Care Network and the Community Data System. Services and Strategies utilized by these projects include: case management, financial management programs, benefit coordination, referrals, transportation services (transportation vouchers, minor vehicle repair, vehicle registration, driver's license, bus pass, and light rail pass), child care payments, rent payments, utility payments, transitional housing placement, permanent housing placement, temporary shelter placement, hotel voucher, executive function skill development, mentoring, mental health counseling, life skills coaching, screening, health assessment (health care utilization, self-sufficiency, trauma, executive function), linkages, community wide data system, service coordination and support, training and technical assistance.

2. Describe the **expected outcomes** for the customers or community that will be achieved. Include the projected number of unduplicated customers to be served and the projected success rate. Indicate whether each outcome is a **family, agency or community** level outcome.

Low-income households obtain self-sufficiency (I)		
	80% or higher	30 out of 50 (60%)
	no change	8 out of 50 (16%)
	leave county	8 out of 50 (16%)
	drop out or removed	4 out of 50 (8%)
Facilitators complete Family Narrative (A)		50 out of 50 (100%)
Households complete Family Action Plan (I)		50 out of 50 (100%)
Low-income households obtain or maintain employment needed to reach self-sufficiency.(I)		
	Increased employment	40 out or 50 (80%)
	unemployed and obtain employment	10 out of 15 (66%)
	employed and obtained additional employment	10 out of 15 (66%)
	maintained employment for 90 days	40 out 50 (80%)
	wage up to living wage (150% FPL)	45 out of 50 (90%)
	wage at or above living wage (150% FPL)	5 out 50 (10%)
Increased income from employment (I)		40 out of 50 (90%)
Increased income from other sources (I)		20 out to 50 (40%)
Access child care needed for employment (I)		10 out of 15 (66%)
Low-income households obtain or maintain safe housing they can afford (less than 50% of gross income). (I)		
	30 days	40 out of 50 (80%)
	90 days	35 out of 50 (70%)
Households experiencing homelessness receive safe temporary shelter or a hotel voucher. (I)		
	10 days or less	10 out of 10 (100%)
	10 days or more	6 out of 10 (60%)

Residents demonstrate improvement their cognitive capacity through an increase in their Executive Function score. (I)	18 out of 30 (60%)
Low-Income residents who receive Medicaid or Medicare access needed care from a doctor or provider who will accept their insurance. (I)	37 out of 50 (75%)
Agency increases number of trained facilitators (A)	10 trained facilitators
Agency provides data system to integrate and bundle services (A)	EmpowOR data system
Community has shelter reach the needs of those experiencing homelessness. (C)	
Shelter beds created	0 out of 50
Shelter beds maintained	25 out of 25
Centralized day center created	1 out of 1
Partnerships are increased among community partners that serve low-income residents (C)	
Increased agency attendance	15% increase
Increased number of MOU partners	25% increase
Hours training for partners and staff (A)	120 hours
The community has expanded its ability to provide integrated services through collaborative data systems (C)	
Additional agencies utilizing system	20 agencies
Transportation services are coordinated through the utilization of community data system. (C)	100% of County transit services
Adult services are coordinated through the utilization of the community data system. (C)	100% of County adult services

3. How will success be measured? Include the **outcome indicators, the data collection and/or measurement tool, the person(s) responsible for evaluation and the frequency of data collection and evaluation**. Include both quantitative and qualitative evaluation techniques. [Click here for examples from the new annual report.](#)

Success will be measured by the outcomes and outcome indicators identified in the Community Action Plan. These outcome indicators include: low-income households obtain self-sufficiency, low-income households obtain or maintain employment needed to reach self-sufficiency, increased employment, unemployed and obtain employment, employed and obtained additional employment, maintained employment for 90 days, wage up to living wage (150% FPL), wage at or above living wage (150% FPL), increased income from employment, increased income from other sources, access child care needed for employment, low-income households obtain or maintain safe housing they can afford (less than 50% of gross income), households experiencing homelessness receive safe temporary shelter or a hotel voucher, residents demonstrate improvement their cognitive capacity through an increase in their Executive Function score, low-income residents who receive Medicaid or Medicare access needed care from a doctor or provider who will accept their insurance, agency increases number of partners, agency increases number of trained facilitators, agency provides data system to integrate and bundle services, shelter bed created, shelter beds maintained, central day center created, increased agency attendance, increased number of MOU partners, hours of training for partners and staff, number of partner agencies listed in online resource, additional agencies utilizing data system, transportation services are coordinated through the utilization of community data system, adult service are coordinated through the utilization of the community data system. Data will be collected and maintained in the community data system by the CSBG program manager and grant support specialist. Data used to evaluate performance will include household program and service records, service specific documentation, assessments administered by partner agencies and customer feedback forms. Data will be collected at various intervals depending on the indicator. Semi-annual reports will be generated and provided to the Tripartite Board for evaluation.

4. What **other community entities, organizations, or stakeholders** recognize the value of this program as partners in this plan? Please describe how your partners are contributing to this project and how services will be coordinated. Describe how duplication of services will be avoided.

Douglas County will utilize CSBG funds to support three projects. In total, 21 agencies have committed to partner on these projects in 2017 through the execution of an MOU and additional agencies are being recruited to join the projects. The County utilizes the community data system to coordinate efforts, track outcomes and avoid duplication of services. Partners participating in the projects contribute direct service dollars, staff time and in-kind services.

5. Describe **how CSBG funds are leveraged** with other cash and in-kind resources in the community. In what ways does CSBG fill gaps in services or address unmet needs in the community?

CSBG funds are leveraged to create an efficient system of care in Douglas County. A complete leveraging worksheet is attached to the Community Action Plan. A total of \$78,742 in CSBG funds is expected to be allocated in 2018. Those funds will be leveraged to provide over 3.1 million dollars in services. These services include the Douglas County Cares project, the Community of Care Network and the Community Data Project. Douglas County expects to contribute \$262,427 in funds to support CSBG related activities. This includes the local dollars which fund the Community of Care Navigator position and Philip S. Miller grant and local funds which have replaced Community Development Block Grant funding. With the anticipated data infrastructure development, funded in part with CSBG dollars, senior and transit grant services will be managed collaboratively in the same system as CSBG projects. Therefore, additional leveraged funds contributed by the County include the cash match required for adult services grants. Local partners are expected to contribute 1.9 million dollars in direct and in-kind services. Additional grant and other designated cash contributions are expected to be near \$850,000. CSBG funds will be used to support integrated service projects and provide data infrastructure to connect agencies working together to achieve identified outcomes.

6. How is **Results Oriented Management and Accountability (ROMA)** – the 5-step process of assessment, planning, implementation, achievement of results and evaluation – used in your agency and program? Describe how you achieve **each of the five steps** in the process.

The principles of ROMA are embedded into the process followed by Douglas County to complete the Community Needs Assessment and Community Action Plan. The Community Needs Assessment was completed in 2017 and identified needs in the community. The Community Action Plan uses a ROMA logic model to define the outcomes, services and expected results that will be implemented in the next three years to address the identified needs. The achievement of results will be tracked using the community data system. Evaluation will occur through program reports and presented semi-annually to the CSBG Tripartite Advisory Board. Evaluation reports will track outcome achievement and provide customer feedback submitted through surveys available online.

7. When was the last **ROMA training** accessed by the organization? Who attended, and who provided the training?

Douglas County provides ROMA training locally on an annual basis. The training was provided on September 12, 2016. A total of 35 participants attended the training including 6 members of the County's Department of Community Development staff. The training was facilitated by Rand Clark and Josiah Masingale.

8. Did a **Certified ROMA Trainer** review this Community Action Plan prior to submission?

- Yes
- No

Provide the name of the Certified ROMA Trainer who completed the review.
RAND CLARK

DRAFT

I. STRATEGIC PLAN (5 YEARS)

1. What is the **long-term vision** for the CSBG program at your organization or department? How does this vision address reduction of poverty, revitalization of low income communities, and/or empowerment of people with low incomes to become more self-sufficient?

The vision of the Douglas County CSBG program is that low-income residents are able to become more self-sufficient through efficient, effective and integrated care deliver through strong partnerships.

2. What **strengths, weaknesses, opportunities and threats** contribute to the organization or department's ability to achieve the long term vision indicated above. Strengths and weaknesses are internal to the organization. Opportunities and threats are external to the organization.

The partnerships built between Douglas County and community based organizations are the foundation upon which this vision is possible. The partnerships created, across a wide array of organizations, provide the opportunity to build an effective, efficient and integrated system of care. The internal weaknesses that threaten the realization of this vision are the limitations of staff time and the increasing demand placed on existing systems. Externally, the greatest threat is the growing need found in Douglas County and limited resources available.

3. What **long-term family, agency and/or community goals** are addressed by the strategic plan?

The Strategic Plan address goals at the agency level which supports family and community level goals addressed in the Community Action Plan. The goals identified in the Strategic Plan are:

- 1) The agency will increase the number of strategic partnerships by 15%
- 2) The agency will increase leveraged agency funding ratio by 15%
- 3) The agency will provided integrated data tools to partners
- 4) The agency will provide quality customer service

4. How was **customer satisfaction information and customer input** included in the strategic planning process?

Customer Satisfaction surveys are available online and provided to residents at the conclusion of their participation in Douglas County Cares. Low-Income residents were surveyed as a part of the Community Needs Assessment. Data collected from these surveys and three community outreach events were included in the development of the goals identified in the Strategic Plan.

5. How are the goals in the strategic plan **supported by your community action plan**? How will **progress be tracked** towards the overall vision and goals expressed in your strategic plan?

Goals identified in the Strategic Plan support the work of the three projects identified in the Community Action Plan. The Strategic Plan focuses on the development of strategic partnerships, leveraging of funds, community data infrastructure and high quality services. These goals match the needs identified in the Community Needs Assessment and addressed in the Community Action Plan. Progress will be tracked using the outcomes and outcome indicators identified in the Strategic Plan logic model.

Official Board Action taken on

Date

Submission of this form indicates official action by the applicant's governing board authorizing application for these funds.

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To the best of my knowledge and belief, statements and data in this application, including the attached tables and other documentation, are true and correct and the submission of same has been duly authorized by the governing body of the applicant/lead jurisdiction and other participating jurisdictions, if any.

Public Entities:

Signature, Chief Elected Official

Roger A. Partridge

Name (typed or printed)

Chair, Board of County Commissioners

Title

Date

Private Entities:

Signature, Board President

Name (typed or printed)

Title

Date

DRAFT