



# 2022 Adopted Budget





# Table of Contents

## 2022 ADOPTED BUDGET

Table of Contents.....	i
Transmittal Letter .....	1

### COUNTY OVERVIEW

Douglas County Map .....	28
Douglas County Organization Chart.....	29
Summary of Fund Balances, Revenues and Expenditures.....	30
Fund Structure Overview .....	31
Fund Definitions .....	32
Property Taxes.....	34
Sales and Use Taxes.....	35
Revenues – Where Does Douglas County Get Its Money? .....	36
Expenditures – Where Does Douglas County Spend Its Money? .....	37
Expenditure Budget by Function and Fund.....	38
General Governmental and Program Revenues.....	40
Douglas County Mill Levy History.....	43

### COUNTY FUNDS

General Fund [100]	
Fund Summary.....	47
Recommended New Requests.....	48
Recommended New Requests Vehicles.....	51
Recommended New Requests Explanation.....	52
Road and Bridge Fund [200]	
Fund Summary.....	61
Recommended New Requests.....	62
Recommended New Requests Vehicles.....	63
Recommended New Requests Explanation.....	64

Human Services Fund [210]	
Fund Summary.....	69

Developmental Disabilities Fund [215]	
Fund Summary.....	71

Law Enforcement Authority Fund [220]	
Fund Summary.....	73
Recommended New Requests.....	74
Recommended New Requests Vehicles.....	75
Recommended New Requests Explanation.....	76

Safety and Mental Health Fund [221]	
Fund Summary.....	79
Recommended New Requests.....	80
Recommended New Requests Explanation.....	81

Infrastructure Fund [225]	
Fund Summary.....	83
Recommended New Requests.....	84

Road Sales and Use Tax Fund [230]	
Fund Summary.....	87
Recommended New Requests.....	88
Recommended New Requests Explanation.....	89

Transportation Infrastructure Sales and Use Tax Fund [235]	
Fund Summary.....	93
Recommended New Requests.....	94
Recommended New Requests Explanation.....	95



Justice Sales and Use Tax Fund [240]	
Fund Summary.....	97
Recommended New Requests.....	98
Recommended New Requests Explanation.....	99
Open Space Sales and Use Tax Fund [250]	
Fund Summary.....	101
Recommended New Requests.....	102
Recommended New Requests Vehicles.....	103
Recommended New Requests Explanation.....	104
Parks Sales and Use Tax Fund [255]	
Fund Summary.....	107
Recommended New Requests.....	108
Recommended New Requests Explanation.....	109
Conservation Trust Fund [260]	
Fund Summary.....	113
Lincoln Station Sales Tax Improvement Fund [265]	
Fund Summary.....	115
Solid Waste Disposal Fund [275]	
Fund Summary.....	117
Woodmoor Mountain General Improvement District Fund [280]	
Fund Summary.....	119
Rocky Mountain High Intensity Drug Trafficking Area Fund [295]	
Fund Summary.....	121
American Rescue Plan Act Fund [296]	
Fund Summary.....	123
Capital Expenditures Fund [330]	
Fund Summary.....	125
Recommended New Requests.....	126

Recommended New Requests Explanation.....	127
Local Improvement District Capital Construction Fund [350]	
Fund Summary.....	131
Capital Replacement Fund [390]	
Fund Summary.....	133
Debt Service Fund [410]	
Fund Summary.....	135
Debt Service Schedule.....	136
Employee Benefits Fund [620]	
Fund Summary.....	139
Liability and Property Insurance Fund [630]	
Fund Summary.....	141
Medical Self-Insurance Fund [640]	
Fund Summary.....	143

## DEPARTMENT DATA

---

Assessor.....	146
Board of County Commissioners.....	148
Budget.....	149
Building Development Services.....	150
Clerk and Recorder.....	152
Communications and Public Affairs.....	156
Community Development.....	158
Community Justice Services.....	162
Coroner.....	164
County Administration.....	166
County Attorney.....	169
County Fair and Rodeo.....	170
Emergency/Disaster.....	172
Facilities.....	174
Finance.....	176
Fleet.....	178



Human Resources.....	180
Human Services.....	182
Information Technology.....	184
Mental Health Initiative.....	186
Open Space and Natural Resources.....	188
Other Governmental Services.....	190
Parks, Trails and Building Grounds.....	192
Public Works - Engineering.....	194
Public Works - Operations.....	196
Rocky Mountain HIDTA.....	198
Sheriff.....	200
Solid Waste Disposal.....	204
Surveyor.....	206
Treasurer.....	208

## **STAFFING**

---

Douglas County Government Citizens Served Per Employee.....	211
FTE Employees Authorized 2022 Proposed Budget.....	212

## **CAPITAL IMPROVEMENT PROJECTS (CIP)**

---

Major Project Descriptions.....	223
Road and Bridge Fund.....	230
Road Sales and Use Tax Fund.....	231
Transportation Infrastructure Sales and Use Tax Fund.....	231
Open Space Sales and Use Tax Fund.....	232
Parks Sales and Use Tax Fund.....	232
Capital Expenditures Fund.....	233
Justice Center Sales and Use Tax Fund.....	233

## **5-Year Capital Improvement Planning Documents**

---

Road and Bridge Fund 5-Year CIP.....	235
Road Sales and Use Tax Fund 5-Year CIP.....	235
Transportation Infrastructure Sales and Use Tax Fund 5-Year CIP.....	236
Open Space and Natural Resources 5-Year CIP.....	237
Parks Trails and Building Grounds 5-Year CIP.....	238

Historic Structures 5-Year CIP.....	239
Douglas County Facilities Management 5-Year CIP.....	240
Douglas County Justice Center Fund 5-Year CIP.....	242

## **FUND BALANCE DETAIL**

---

Fund Balance Detail.....	244
Administrative Policy Commitment of Fund Balance.....	246
Administrative Policy for Emergency Reserves.....	249

## **ALIGNMENT TO DOUGLAS COUNTY BOARD PRIORITIES**

---

Alignment with Board Priorities.....	253
--------------------------------------	-----

## **MANAGEMENT LIMITATIONS 3.3 FINANCIAL PLANNING AND BUDGET**

---

Policy 3.3 Financial Planning and Budget.....	257
Policy 3.3 Matrix.....	258

## **GLOSSARY**

---

Glossary.....	264
---------------	-----

## **RESOLUTIONS**

---

Douglas County Budget Adoption.....	278
Douglas County Appropriation.....	280
Douglas County Levy Taxes.....	281
Douglas County Law Enforcement Authority Budget Adoption.....	283
Douglas County Law Enforcement Authority Appropriation.....	284
Douglas County Law Enforcement Authority Levy Taxes.....	285
Lincoln Station Local Improvement District Budget Adoption.....	286
Lincoln Station Local Improvement District Appropriation.....	287
Woodmoor Mountain General Improvement District Budget Adoption.....	288
Woodmoor Mountain General Improvement District Appropriation.....	289
Woodmoor Mountain General Improvement District Levy Taxes.....	290



# Transmittal Letter



December 14, 2021

Board of County Commissioners  
Douglas County Government  
100 Third Street  
Castle Rock, Colorado 80104

Commissioners Laydon, Teal, and Thomas:

Please accept for your review and consideration the 2022 recommended Proposed Budgets for Douglas County Government (the County), Douglas County Law Enforcement Authority (LEA), Douglas County Woodmoor Mountain General Improvement District, and Douglas County Local Improvement District No. 07-01 Lincoln Station.

These budgets have been prepared in accordance with all applicable Colorado State Statutes, Generally Accepted Accounting Principles, the Board of County Commissioners' Core Priorities, and Douglas County Budget and Financial Policies.

This letter provides an overview of the 2022 recommended budget including projected revenues, recommended expenditures, and reserves. Economic conditions and forecast, debt, and highlights of the 2022 budget priorities for all major funds are also provided.



## BUDGET OVERVIEW

The recommended Proposed Budget for 2022 is \$511.7 million for all funds:

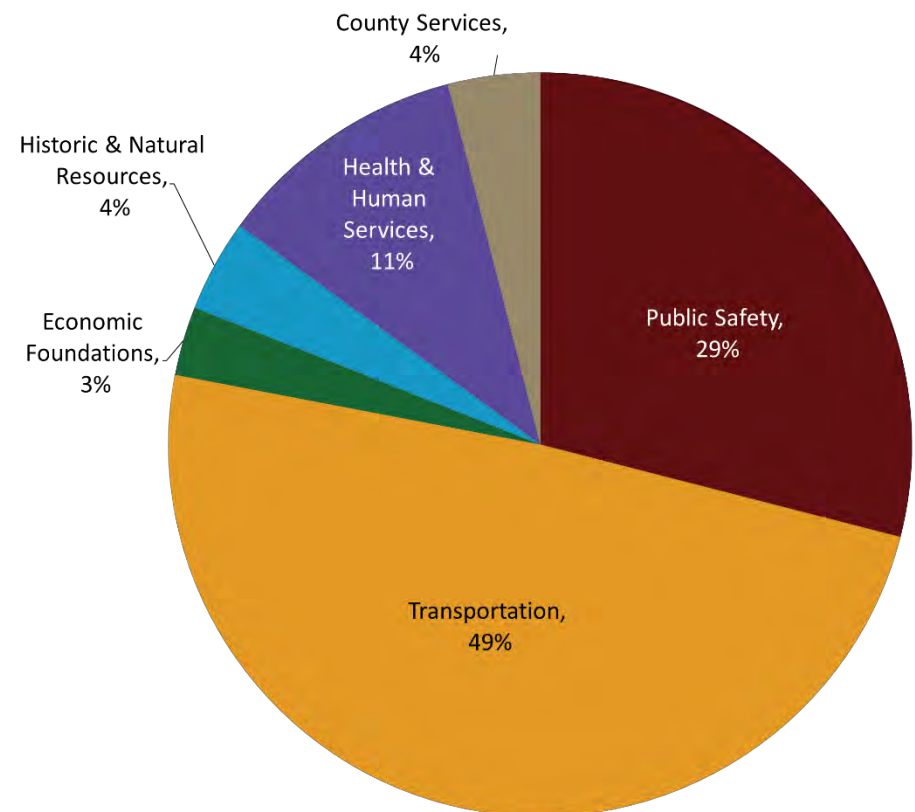
- \$217.4 million for ongoing operating expenditures
- \$221.3 million for one-time initiatives
- \$43.1 million for federal and state funded expenditures
- \$27.0 million for self-insured insurance costs
- \$3.0 million for debt service

The 2022 Proposed Budget includes \$89.2 million in new monies for transportation projects, an \$13.8 million increase over the 2021 adopted budget and a 1.250 temporary mill levy reduction equaling \$10 million which is \$6.4 million greater than 2021. The operating portion of the 2022 Budget is projected to increase by 6.8% or \$13.9 million which is less than the percentage of population growth and CPI ( $2.4\% + 4.5\% = 6.9\%$ ).

The budget is balanced for all funds and all funds meet the fund balance classifications set forth by accounting pronouncements, statute, and policy.

The Proposed Budget included re-appropriated capital funding in the amount of \$101.1 million.

This graph depicts the 2022 recommended Proposed Budget alignment with the Board's Core Priorities.



## DRIVING FORCES

The Board of County Commissioners' Core Priorities are the foundation for the development of the budget. These Core Priorities, along with citizen input, shape the 2022 recommended Proposed Budget's major investments in Transportation, Public Safety, County Services, Historic and Natural Resources, and Health and Human Services.

The Board's Core Priorities and fiscally conservative guiding principles play an important role in the development of the budget, providing a sound and balanced approach by:

- Avoiding raising fees or taxes;
- Relying upon realistic revenue forecasts;
- Maintaining stable reserves;
- Improving the quality of services provided to our community;
- Budgeting for one year, managing for two, and planning for five; and
- Matching ongoing revenues with ongoing expenditures.

The following budget guidelines were used to develop the 2022 Proposed Budget:

- Continue capital investment throughout Douglas County to address traffic congestion, road infrastructure, and public safety priorities;

- Keep the cost of government down through cost-effective purchasing; cash funding; outsourcing and contracting opportunities; and leveraging local funds;
- Continue emphasis on increased efficiency through technology; and
- Maintain efficient staffing levels, with an emphasis on external service areas that directly impact Douglas County communities.



## 2021 Citizen Survey

In addition to the Commissioners' principles and guidelines, the Board places a premium on citizen engagement, as the heartbeat of effective local government and is united in the belief that quantifiable, representative public opinion is a valuable resource in guiding their funding and policy decisions. The 2021 Citizen Survey was conducted by an independent research firm, Hill Research Consultants and was the County's tenth such survey since 2006.

Among the strongest findings, is stability in public satisfaction with County services – “even through the pandemic.” There were, however, some lagging outliers such as motor vehicle services, road conditions and other infrastructure issues that is believed attributed to changes in access to services and construction slowdowns during the shutdown.

For the first time since conducting the survey over the past decade, David Hill, Ph.D., Research Director on the survey, noted that partisanship was “pervasive and a driving force behind opinions on many with sharp breaks along party lines.” This is particularly evident on questions regarding the direction of Douglas County; Douglas County has good government; and Douglas County listens to the people's voice questions. He attributed this pattern to increased partisan rifts stemming from the 2020 divisive presidential contest.

Among other key findings on baseline questions asked in previous surveys:

- 95% affirm the accuracy of the statement: Douglas County is a good place to raise a family
- 97% agree Douglas County is a safe place to live & work

Using a current list and demographic profile of Douglas County registered voters as the sample survey baseline, 1,881 registered active voters participated in the survey from April 6-14, 2021, the largest number of participants in any prior voter survey. Interviews were conducted – 300 by phone (74% cell phone) and 1,581 online.

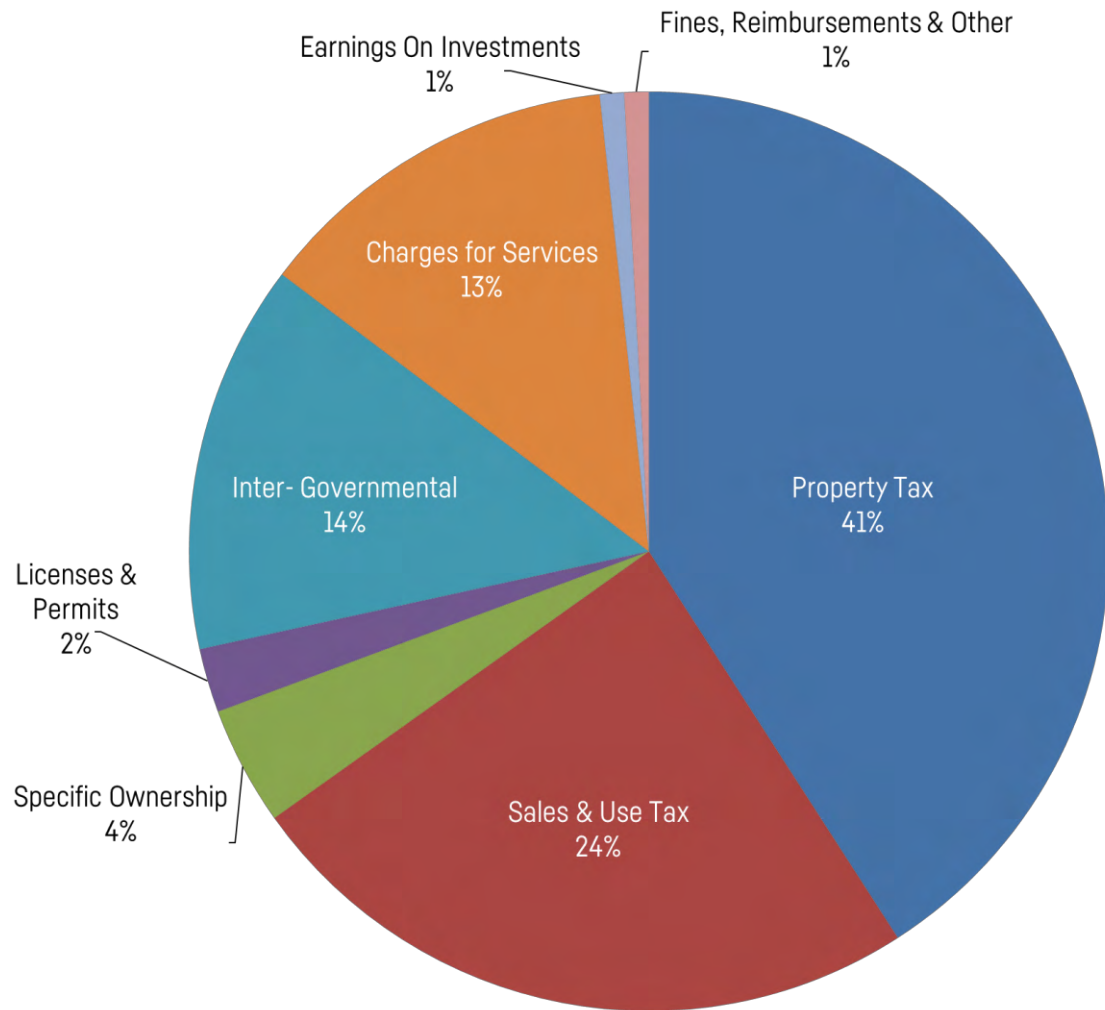


## Revenues

Budgeted revenues for 2022 total \$410.8 million, representing a \$45.5 million (12.5%) increase over 2021 adopted revenues.

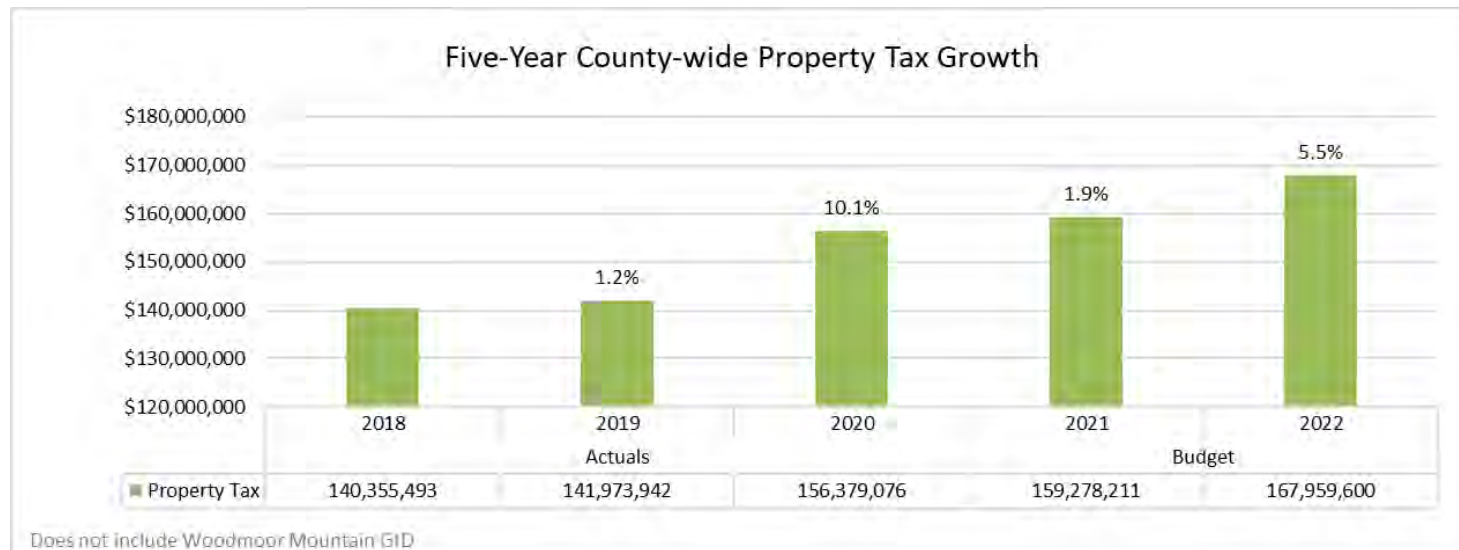
Revenues are forecasted by reviewing actual-to-budget performance and applying a conservative, yet realistic, approach to trending the various individual revenue streams.

This chart depicts Douglas County's revenue categories and the percentage each is of the total. Property taxes are the largest funding source, followed by sales and use tax.



## Property Taxes

Property taxes are the largest source of revenue and are used to fund general governmental operations. The County's mill levy is 18.774 mills plus 1.000 mills approved by citizens for intellectual and developmental disability services and 4.500 mills for law enforcement services in the unincorporated portion of Douglas County. Total property tax revenues for the County are projected to be \$167.9 million in 2022. This is an increase of \$8.7 million or 5.5% over the 2021 adopted budget. The increase is attributed to increases in market value and new construction within the County. Property taxes collected in 2022 are based on taxes assessed in 2021, which is a re-appraisal year. The following graph shows county-wide property tax growth for the past five years.



The Board of County Commissioners has discretion in the distribution of the 18.774 mills. The 2022 allocation is as follows:

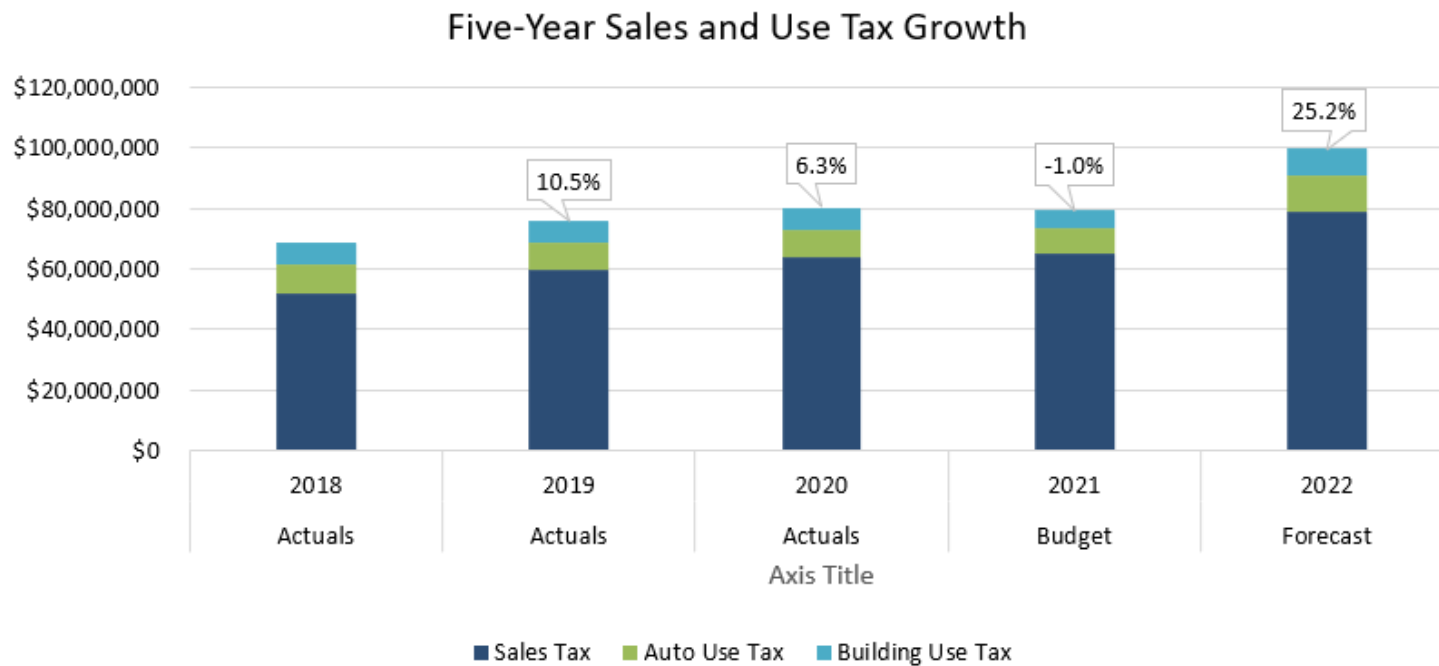
- 13.549 mills General Fund \*
- 4.493 mills Road and Bridge Fund
- 0.376 mills Human Services Fund
- 0.356 mills Safety and Mental Health

\* For the 2022 Proposed Budget, the Board has directed staff to enact a temporary property tax credit on the General Fund calculated to equal (1.250) mills upon each dollar of the total valuation for assessment of all taxable property within the Douglas County for the taxable year 2021, to be collected in calendar year 2022. The impact is a reduction in revenues of \$10.0 million.

## Sales and Use Taxes

Sales and use tax is the second largest revenue source and comes from the 1.0% sales and use tax within Douglas County. This source of revenue is restricted for specific uses by voters; 0.17% for the acquisition, preservation, development, and maintenance of open space lands, trail systems, parks facilities and historic archaeological areas; 0.40% is for improvements and maintenance of County roads and bridges; 0.25% is for the operation, maintenance, and construction of the Robert A. Christensen Justice Center; and 0.18% for transportation infrastructure within the County.

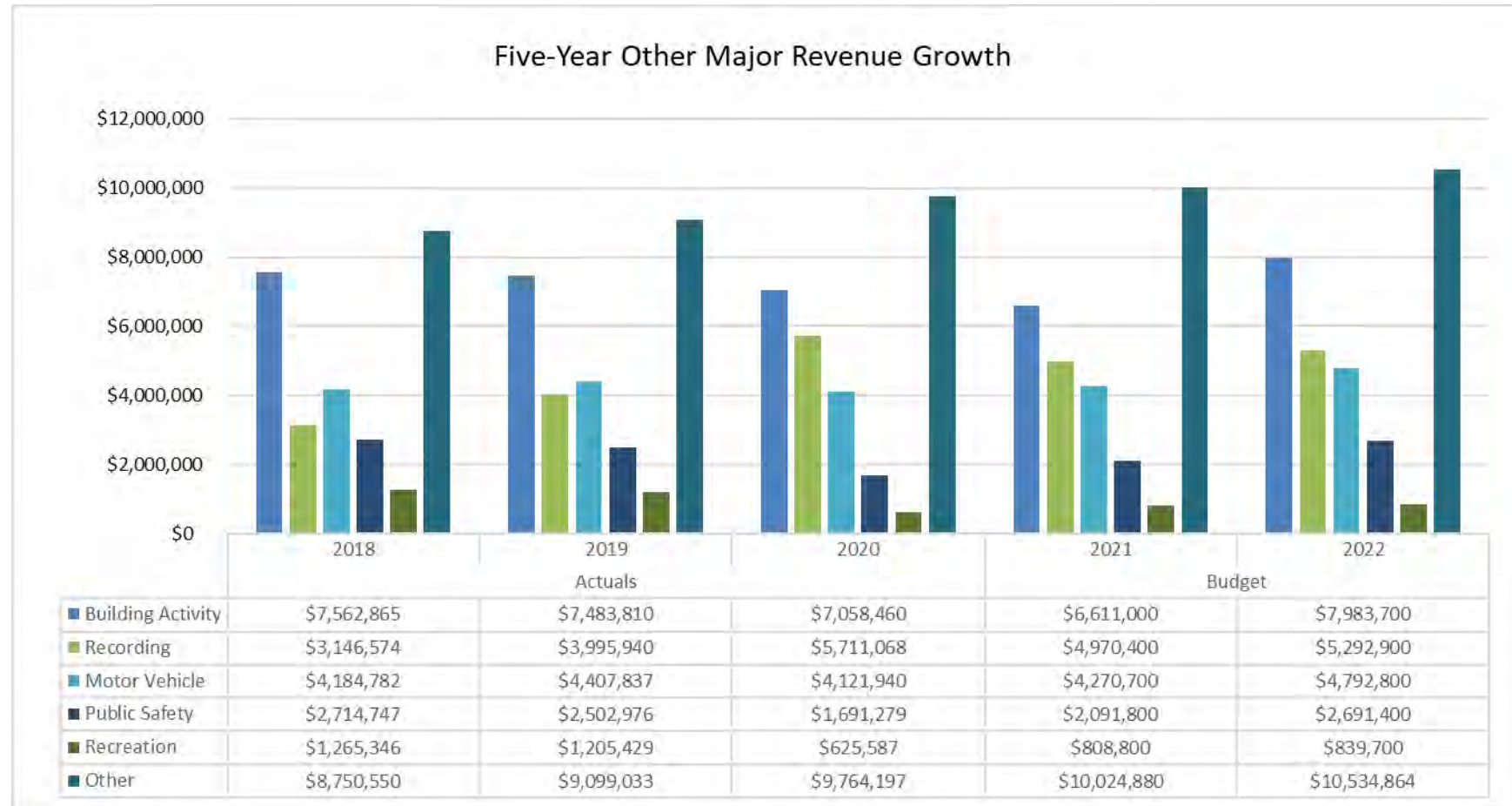
Sales and use taxes respond much quicker to changes in the economy. In 2020, the County collected \$80.3 million, an increase of 6.3% over 2019 collections; an increase not anticipated but fueled by online sales, warehouse/supercenters, and home centers. Collections for 2021 are stronger than expected for much the reasons as seen in 2020. Therefore, sales and use taxes are projected to be \$99.6 million for 2022, an increase of 25.2% or \$20.0 million over the 2021 Adopted Budget. This is unprecedented growth, and the sustainability is uncertain. As a result, future forecasts are more conservative.





## Other Major Revenues

Douglas County's other major group of revenues (excluding property and sales taxes) represent charges for services for building activity, document recording, motor vehicle activity, public safety charges and fees, recreational admission and usage fees, and treasurer fees. This group of revenues is forecasted to be \$32.1 million. This represents a 11.7% or \$3.3 million increase over the 2021 adopted budget. The main driver is building activity with more modest increases being seen in the other categories.



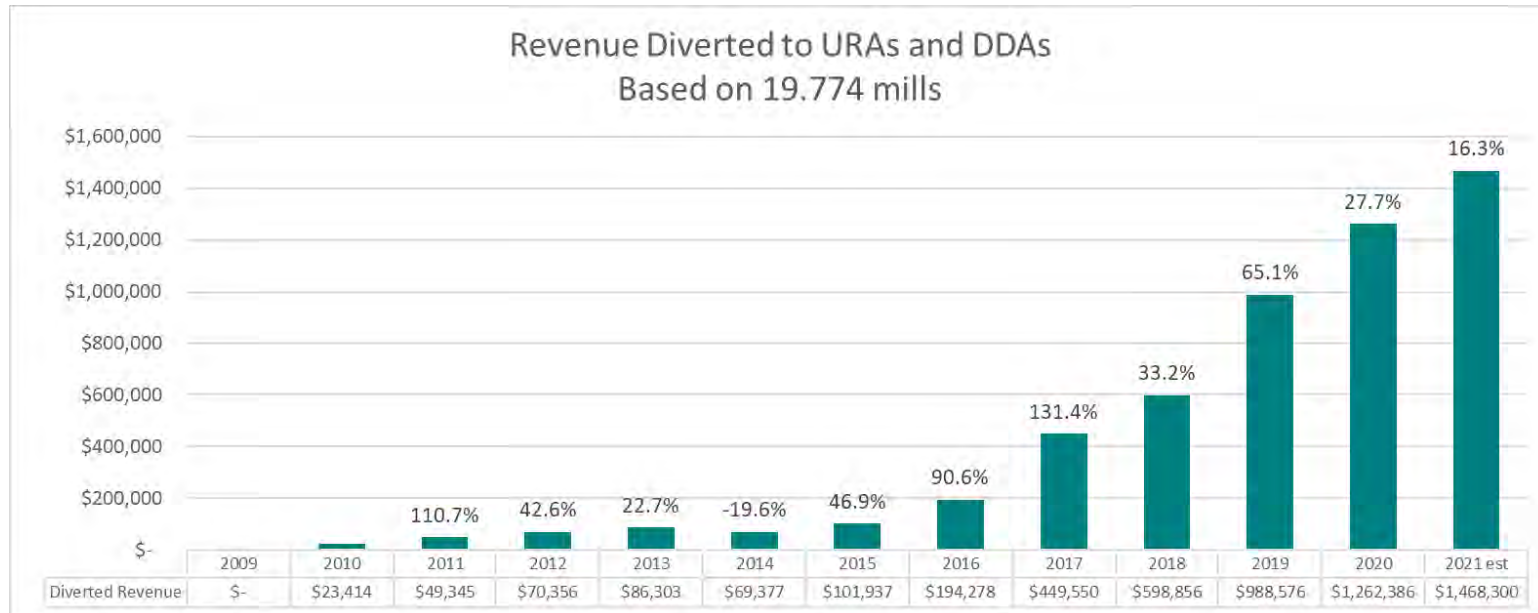
## Revenue Sharebacks to Municipalities

There are two types of sharebacks to municipalities: property tax sharebacks and sales tax sharebacks. Property tax sharebacks are distributed quarterly to incorporated municipalities with a presence in Douglas County. The shareback is based on 50% of the assessed valuation of each municipality multiplied by the Road and Bridge Mill Levy (4.493 mills).

Road sales and use tax is distributed directly to the municipality every month. The amount distributed is 75% of the roads sales and use tax collected within the wholly incorporated boundaries, excluding Park Meadows Mall in Lone Tree. Open Space sales and use tax collected and distributed to municipalities is 16.4%. This is based on prior year auto registrations of the municipality.

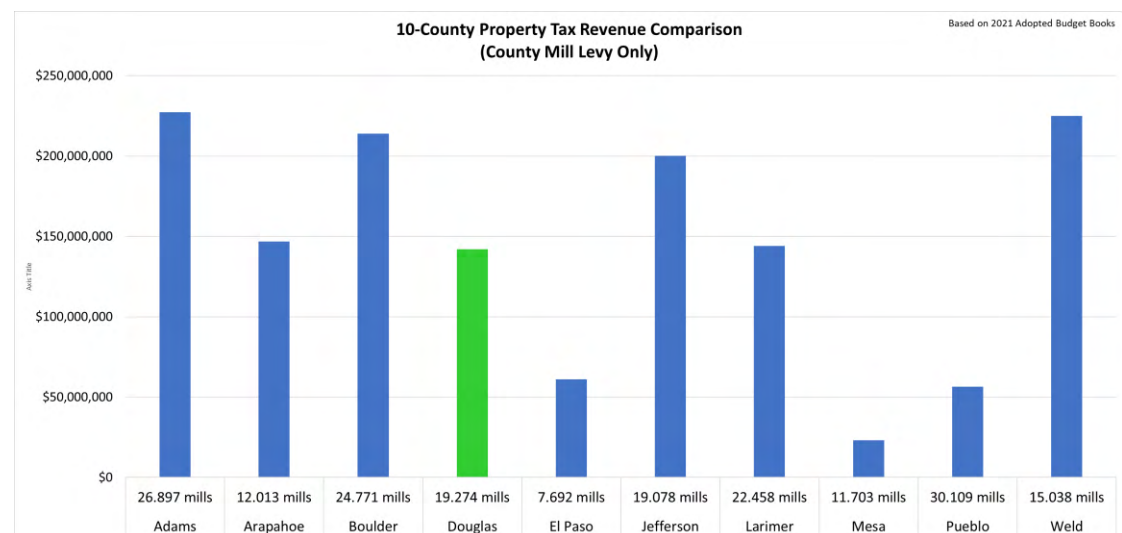
2020 Sharebacks to Municipalities	Total Sharebacks	Road and Bridge Shareback (Property Tax)	Roads Sales and Use Tax .40%	Open Space Sales and Use Tax .17%
		(% of Total Collected)	(% of Total Collected)	(% of Total Collected)
<b>Total Tax Collected (County-wide)</b>		<b>\$28,497,602</b>	<b>\$30,246,095</b>	<b>\$12,854,590</b>
Sharebacks:				
Aurora	\$ 106,420	106,420		
Castle Pines	943,237	463,563	479,674	
Castle Rock	7,412,451	2,463,235	3,774,921	1,174,295
Larkspur	47,727	17,438	25,206	5,083
Littleton	44,671	44,671		
Lone Tree	3,892,248	1,800,066	2,092,182	
Parker	6,155,224	1,970,715	3,250,904	933,605
<b>Total Sharebacks</b>	<b>\$ 18,601,978</b>	<b>\$ 6,866,108 24.1%</b>	<b>\$ 9,622,887 31.8%</b>	<b>\$ 2,112,983 16.4%</b>
<b>Calculation Basis</b>		50% of assessed value within the incorporated boundaries times R&B mill levy (4.493 mills)	75% of the actual 0.40% sales and use tax collected within the wholly incorporated boundaries	46% of the actual 0.17% sales and use tax collected divided based on prior year auto registrations
<b>Authority for Shareback</b>		CRS 43-2-202	DC Resolution (R-995-100) - 1995	DC Resolution (R-994-062) - 1994
<b>Distribution Frequency</b>		Quarterly	Monthly	Monthly
<b>Distribution Method</b>		Direct payment to municipality	Direct payment to municipality	Deposited into holding account - funds released upon BCC approval of
<b>Accumulated Account Balances:</b>				
Castle Rock				\$ 4,590,251
Larkspur				11,543
Parker				3,511,343

Within Douglas County there are 5 Urban Renewal Authorities (URAs) and Downtown Development Authorities (DDAs) which are designed to eliminate blighted areas within cities and towns. These authorities utilize tax increment financing (TIF) to pay for capital improvements to mitigate blight. As a result, tax increment financing is estimated to increase 16.3% over 2020 resulting in \$1,468,300 ongoing revenues being directed to these authorities instead of the County for tax year 2021.



This chart provides a mill levy and mill levy revenue comparison of the top 10 Colorado Counties by population (excluding City/County governments).

*Note this chart reflects the 0.500 mill temporary reduction in Douglas County.*





## Economic Conditions

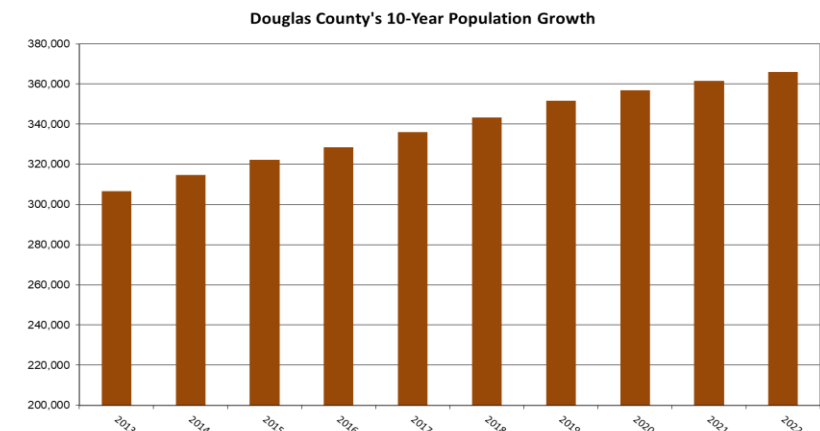
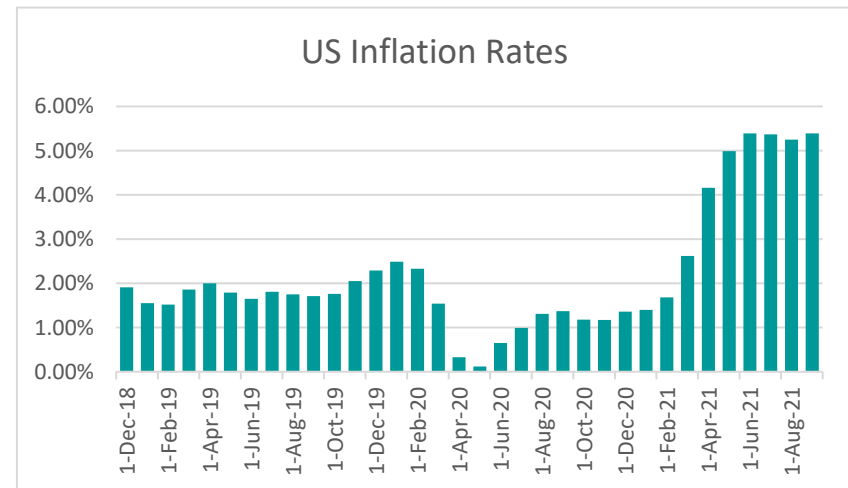
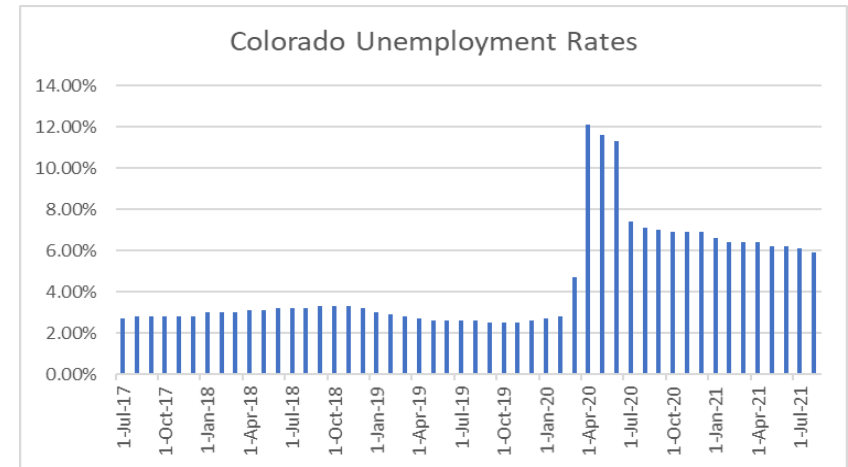
Douglas County ended 2020 with strong existing home sales, strong residential building permits, sales and use tax growth of 7.4%; however, there was a less optimistic side with higher commercial vacancy rates and unemployment at 5.2% which was lower than the State unemployment of 6.9%,

As we progress through 2021, these trends are continuing; consumer spending is strong and many revenue categories are now exceeding pre-pandemic levels, however, energy pressures, wage pressures, supply chain problems, and labor shortages are expected to contribute to inflation.

We are closely watching inflation. The annual inflation rate in the United States edged up to a 13 year high of 5.4% in September 2021 from 5.3% in August 2021. Some expect inflation to rise to 6.1% by the end of the year. This will be the highest rate of inflation since 1990.

While there is growth projected above prior year levels, the proposed budget once again is looking forward to the November 2021 ballot. Colorado voters will be asked to permanently lower the assessment rate on residential properties and most nonresidential properties. The affect could lower property tax revenues collected in 2023 by 8%-9% which equates to approximately \$14 million.

Douglas County's population growth remains consistent from last year at 2.4%, an 8,826 increase over 2021. This is the equivalent of adding 24 people a day.



## 2022 RECOMMENDED PROPOSED BUDGET

### Expenditures

The 2022 expenditure budget is \$511.7 million. The operating portion of the 2022 Budget is projected to increase by 6.8% or \$13.9 million which is less than the percentage of population growth and CPI (2.4% + 4.5% = 6.9%).

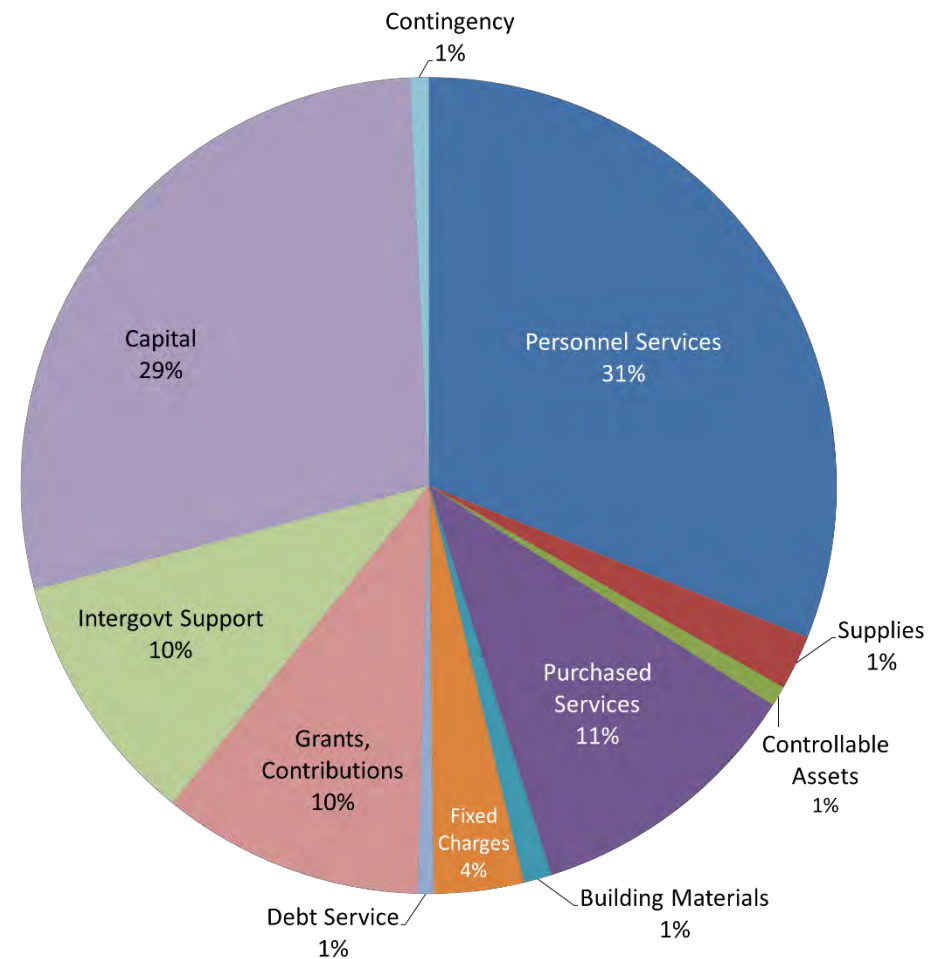
One-time initiatives equal \$221.3 million and include \$190.4 million for roads, \$8.8 for open space and parks, \$4.6 million for public safety, and \$17.3 million for facilities maintenance, vehicle replacements, contingency funds, one-time operating requests, and temporary personnel.

Federal and state funded expenditures equal \$43.1 million and are increasing by 24.9% or \$8.5 million primarily due to increases Human Services allocations.

Self-Insured Insurance costs are \$27.0 million and are increasing \$1.5 million primarily due to increases in medical claims.

New budget requests for 2022 are detailed within individual Fund Summaries that follow and are consistent with the Board's guiding principles requiring the pairing of ongoing revenues with ongoing expenditures.

This chart illustrates the distribution of the budget by spending categories.



## Compensation and Benefit Costs

As with most service organizations, public or private, the salary and benefit portion is the largest expense within the operating budget. Maintaining a competitive, market-based, pay-for-performance total compensation package for employees is critical to recruit and retain a high performing workforce. The County follows fiscally conservative principles in designing our compensation and benefits strategy that includes the following tenets:

- No pension liability
- Non-union
- No retiree healthcare liability
- No sick leave cash-out upon leaving County employment
- Pay-for-performance based merit increases
- No Cost-of-Living Adjustments (COLA)
- No bonus structures
- Established market-based pay structure at the 50th percentile

### Compensation

Based on local survey data as of September 2021, the recommended Proposed Budget includes a 3.5% merit pool. To help acknowledge exceptional contributions from staff, an additional 0.5% high performance pool will also be made available. These market adjustments will result in a cost increase of \$3.2 million for 2022.

Deputy and Sergeant ranks are compensated via Tier structures which allow for annual step-movement. The market

has moved extremely fast over the last 18 months, requiring adjustments to the Tier structures. The beginning Tier for Deputy will be raised by 10.1% with the top Tier adjusting upwards by 5.84%.

The 28-day overtime exemption status of non-exempt commissioned staff will be changing to a 40-hour overtime eligible workweek beginning 10/21/21 to reflect the local market as well as becoming consistent with other non-exempt County staff overtime rules. This change will result in a \$380,000 overtime increase in 2022.

### Benefits

Cost for all benefit plans will see an overall increase of 6.0% for 2022, resulting in a \$1,155,000 increase to the County costs. This includes increases to medical and dental premiums, as well as a cost-sharing of 50% for dental premiums with County employees. All other plans have a 0% increase for 2022 expenditures.

### Retirement

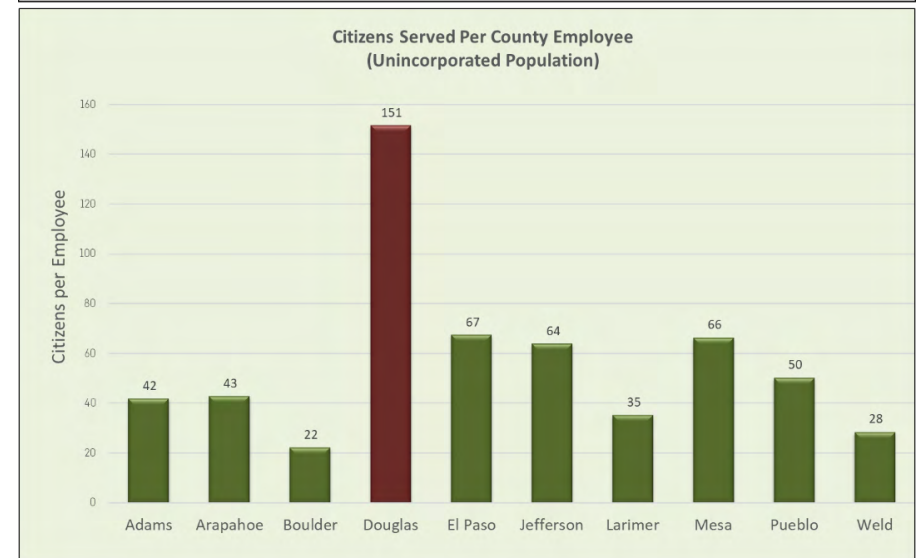
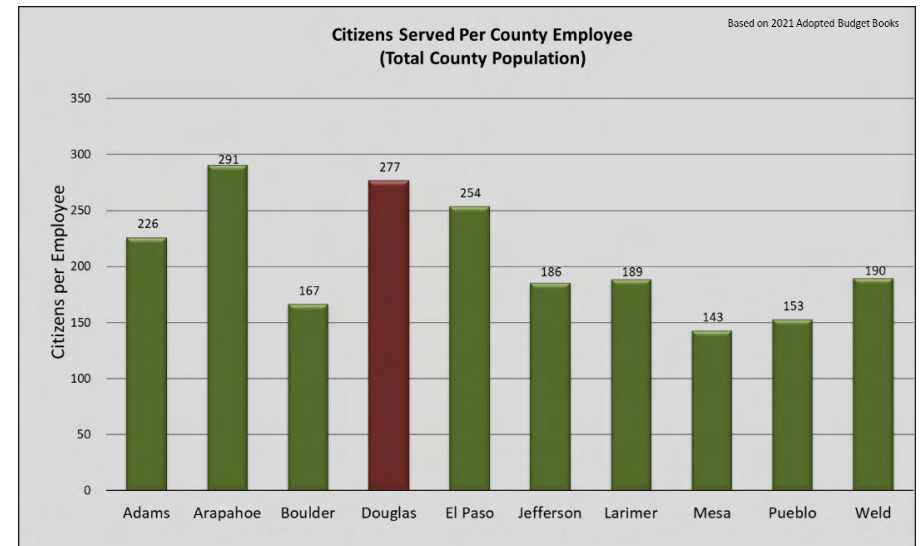
Effective 10/21/21, the County increased the retirement benefits options for both commissioned and civilian staff. Commissioned Sheriff's Office employees will begin to contribute a mandatory 10% with the County matching with a 10% employer contribution. Both commissioned and civilian staff may voluntarily contribute to the 457 deferred compensation retirement plans with the County matching up to the first 3%.

## Staffing

Douglas County maintains staffing levels that are prudent in overall numbers of employees, while also ensuring that we adequately meet the service needs of our citizens. As depicted in the graphs on this page, the County has one of the highest levels of citizens served (both overall and in unincorporated areas) per employee.

Staffing changes for 2022 includes 8.0 positions county-wide, 5.0 in the General Fund, 1.0 in the Road and Bridge Fund, 1.0 in Law Enforcement Authority Fund and 1.0 in Open Space. In 2021, there were a total of 24.75 new FTEs authorized; 9.0 High Intensity Drug Trafficking contract positions were converted to FTEs; 5.0 Child Support Enforcement contract positions were also converted to FTEs; in the Clerk and Recorder's Office four 0.5 FTEs were added to Recording and 5.0 FTEs were added in Motor Vehicle and 2.0 FTEs in the new Health Department. These 23 positions were approved by the Board at various work sessions. The remaining 1.75 FTE is a combination of partial positions added in several departments. The 2022 recommended Proposed Budget itemizes all full and partial positions additions.

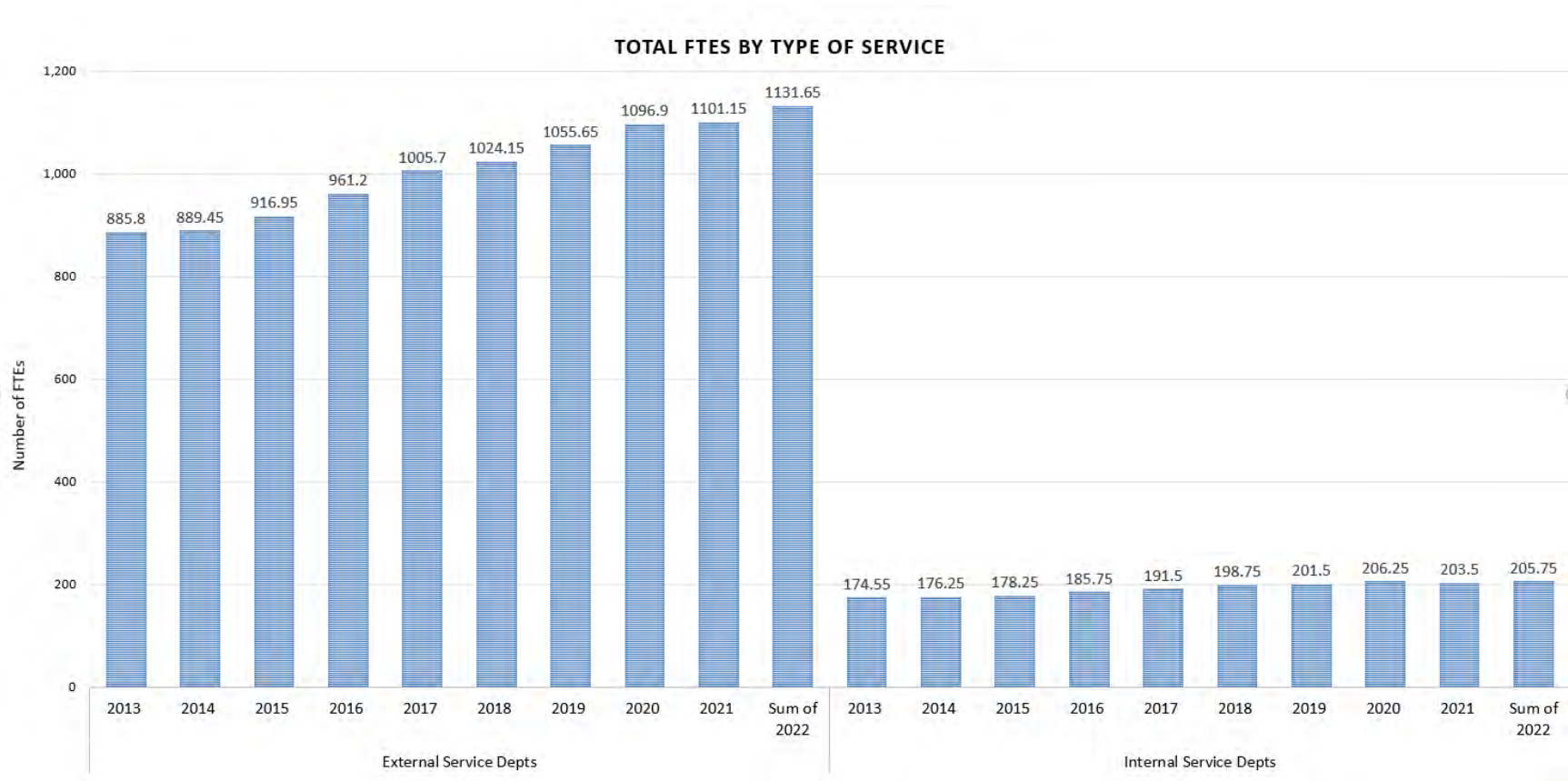
The post pandemic labor market continues to impact the County's ability to find certain positions and leads to longer recruitments and higher salary offers. Turnover remains higher than normal and difficulty to hire has created additional expenditures for overtime and contractual employees.





## 10 Year FTE History (External vs. Internal Services)

In reviewing growth in full-time equivalent (FTE) positions since 2013, the majority have been associated with areas of the County that provide direct services to the citizens. During this time period, there has been an increase of 27.8% in external service areas, with 17.9% growth related to internal service departments.



Note: Internal Service Departments include: Budget, County Administration, County Attorney, Facilities, Fairgrounds, Finance, Fleet, Human Resources, Information Technology, and Public Affairs.

## New Request Highlights

Countywide new budget requests total \$79.7 million; \$77.5 million in one-time requests and \$2.2 million in ongoing requests. The following are key initiatives:

### Transportation

- Road repair and maintenance, including continued asphalt, concrete, and surface treatments to extend pavement life throughout unincorporated Douglas County (\$17.4 million).
- Pine Drive widening and improvements from Lincoln Ave. to Inspiration Drive (\$13.8 million)
- Stormwater priority projects to ensure the controlled flow and drainage of stormwater (\$5.0 million).
- County Line Road from University to Broadway (\$5.5 million)
- Bayou Gulch Road extension (\$3.8 million)
- Meridian / Havana / Lincoln Intersection Improvements (\$3.8 million)
- Design, right-of-way acquisition and relocation of utilities for Hilltop Road improvements, (\$3.0 million).

### County Services

- One Residential Appraiser will inspect and add residential improvement to the tax roll (\$101,225)
- One Equipment Operator for road maintenance and snow removal (\$70,000)
- One Fleet Mechanic for light duty maintenance of Douglas County's fleet (\$98,275)

### Public Safety

- Two Detectives for elder abuse and property crimes (\$396,700).
- One Criminal Justice Records Act Specialist to help handle the increase in CORA requests associated with Body Worn Camera requests (\$116,650)
- One Senior Resource Deputy to assist needs with Douglas County's growing senior population (\$239,900)

### Historic and Natural Resources

- Cherry Creek Regional Trail construction of two additional miles of trail (\$2.2 million).
- Challenger Regional Park synthetic turf replacement (\$650,000).
- Phase 2 Glendale Dog Park and parking lot improvements (\$500,000).
- Phase 2, additional trail construction at Sandstone Ranch (\$100,000)
- Historic structure stabilization and maintenance (\$431,939)
- One Land Management Specialist/Ranger in Open Space (\$100,287)

A complete list of recommended requests may be found in the 2022 Proposed Budget.

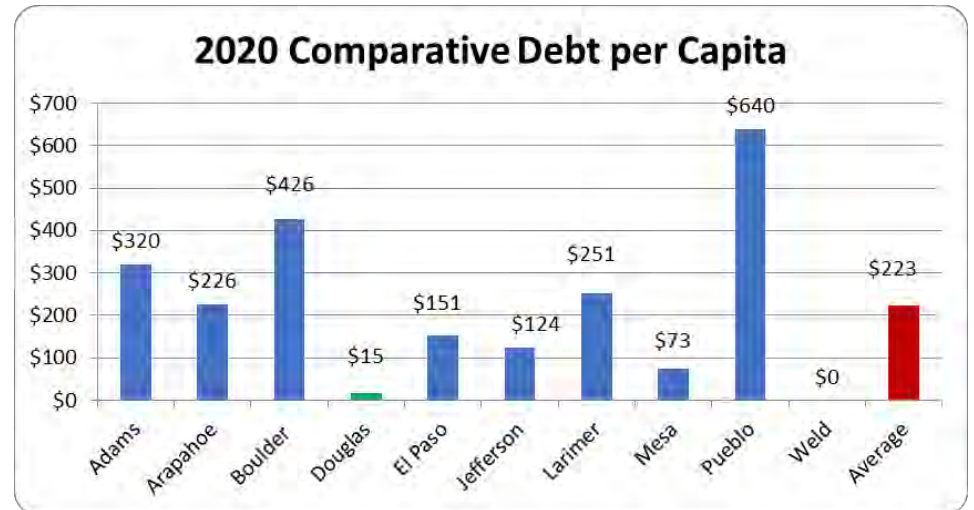
## Debt

As of the end of 2021, Douglas County's total debt is \$3.0 million. Douglas County has no general obligation debt and no outstanding certificates of participation. The County's debt is solely dedicated to open space. These are special revenue obligations secured by pledged revenues from voter-approved sales and use tax.

This debt was leveraged by partnering with Great Outdoors Colorado (GOCO).

One of the Board of County Commissioners' guiding principles is to cash fund capital projects versus incurring debt. By doing so, the County minimizes interest paid so that taxpayer money goes to the project, not interest payments. Cash funding of projects requires the County to accumulate the necessary money, in many cases over multiple years. This results in higher levels of fund balance until the project is completed.

The County will make the final debt payment on the open space bonds in 2022 at which time the County will become debt free.



## MAJOR FUNDS

### General Fund Highlights:

The General Fund, which is the largest and most diverse of all the County funds, accounts for a wide variety of services and functions. Revenues in the General Fund for 2022 are projected to increase 3.6% or \$4.7 million. Property taxes are expected to increase by 3.0% or \$2.8 million net of the temporary tax credit of 1.250 mills. The remaining increase is from increases in building permits, plan checking fees, and tax collection fees.

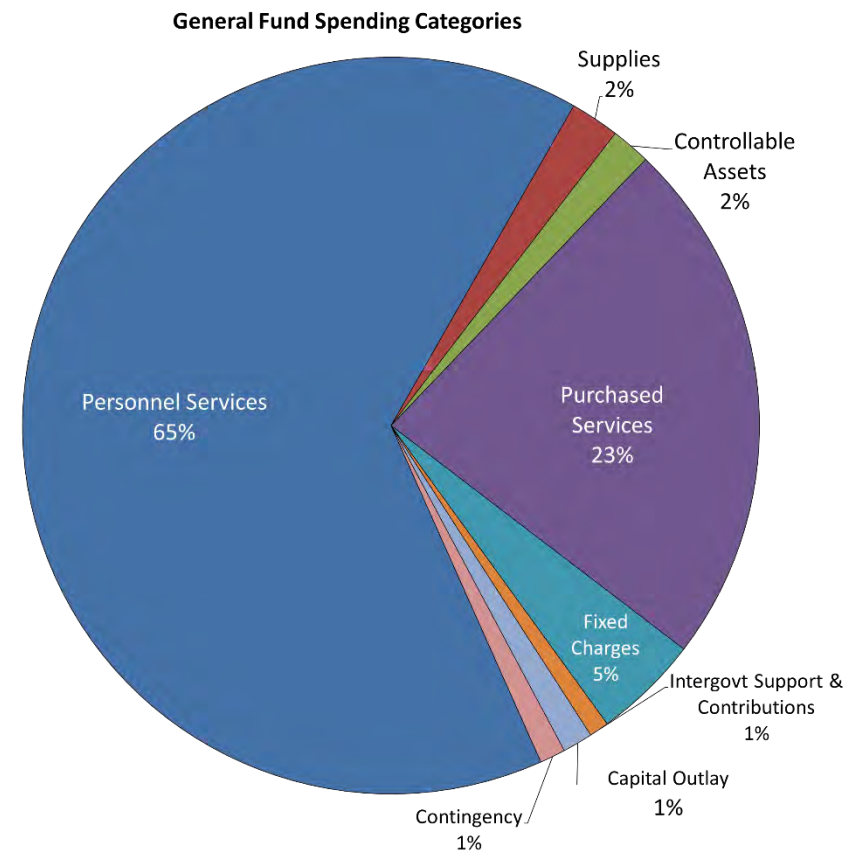
The 2022 recommended Proposed Budget is \$162.0 million, an increase of 10.4% (\$15.3 million) over the 2021 Adopted Budget. There are \$3.8 million in recommended new requests, of which \$1.7 million are ongoing requests. The ongoing operating budget is increasing 7.2% or \$9.8 million. The majority of the increase (\$7.4 million) is in personnel costs and is a combination of merit, tier movement, 28-day overtime conversion, medical benefit, retirement and associated social security tax increases. The remainder of the increase is due to vehicle replacements and a reduction in the Human Services cost allocation.

Douglas County's new Health Department has entered into a contract with Tri-County Health Department (TCHD) through December 31, 2022. Total funding for 2022 is \$3.1 million and includes, per the contract, contingent funds of \$360,000 for

potential costs associated with withdrawing from TCHD. An additional \$10 million is reserved in General Fund fund balance for startup and transition costs.

Major requests being recommended in the 2022 Proposed budget include funding five positions and additional funding for the District Attorney. These and other requests related to various operating needs are itemized with detailed explanations in the 2022 Proposed Budget.

The graphs below show the primary expenditure categories for the General Fund.





### Road and Bridge Fund Highlights:

Property taxes, auto ownership taxes, and highway user taxes are the primary revenue sources accounted for in this fund, which for 2022 are expected to generate \$36.2 million, \$15.2 million, and \$9.0 million respectively. In addition to ongoing funding for operational expenditures related to road maintenance, traffic services, and snow removal, this fund also expends \$8.0 million in property tax sharebacks with the municipalities located within the County.

This fund's primary focus is road and bridge maintenance and includes both County performed and contracted maintenance. Maintenance projects include asphalt and concrete repair and replacement; paving high traffic gravel roads, stormwater, and drainage management; traffic signals repair and replacement; and pedestrian safety. Contracted repair and maintenance are budgeted at \$17.4 million.

Other major budget requests/initiatives for this fund include: \$5.0 million for stormwater and drainage projects, \$2.5 million for Pine Drive Improvements, and \$1.1 million for equipment replacement. A complete list with detailed explanations of recommended projects can be found in the 2022 Proposed Budget for this fund.

### Road Sales and Use Tax Fund Highlights:

The Road Sales and Use Tax Fund accounts for 0.40% of the County's 1.0% sales and use tax used for infrastructure improvements related to roads and bridges. The voters approved extending this sales and use tax in November 2007, which was effective January 1, 2011. The extension included a shareback provision for all wholly incorporated entities at the time of the election. The road sales and use tax is collected within the incorporated boundaries of the Town of Castle Rock, the Town of Larkspur, the Town of Parker, and the City of Lone Tree (excluding Park Meadows shopping center). The extension also modified the amount of the shareback from 100% of collected roads sales and use tax within the boundaries to 75% of the collected roads sales and use tax. January 1, 2012 the County began sharing back with the City of Castle Pines.

Revenues for 2022 from this dedicated sales and use tax are projected to be \$39.8 million, based on this forecast sharebacks are \$11.9 million. The major projects include:

- County Line Road Improvements-University to Broadway (\$5.5 million)
- Bayou Gulch Road Extension (\$3.8 million)
- Meridian / Havana / Lincoln Intersection Improvements (\$3.8 million)
- Castle Pines Paving Projects (\$3.0 million)

A complete list with detailed explanations of recommended projects can be found in the 2022 Proposed Budget for this fund.

### Transportation Infrastructure Fund Highlights:

This fund was created as a result of the voters approving ballot question 1A on November 5, 2019. The fund will account for monies generated from the 0.18% of the County's 1.0% sales and use tax and will be used for transportation infrastructure improvements including the alleviation of traffic congestion. The 2022 Proposed Budget projects revenues to be approximately \$17.9 million.

The major project in this fund is Pine Drive widening from Lincoln Ave to Inspiration Drive for \$11.3 million. A complete list with detailed explanations of recommended projects can be found in the 2022 Proposed Budget for this fund.

### Law Enforcement Authority (LEA) Fund Highlights:

The LEA Fund's primary funding source comes from a dedicated 4.500 mills paid by property owners within the unincorporated areas of Douglas County and is for the purpose of providing law enforcement services in unincorporated areas of the County. Property taxes are forecast to be \$20.2 million in 2022.

The 2022 recommended Proposed Budget includes funding for a Senior Resource Deputy to meet the needs of Douglas County's increasing senior population. A complete list with detailed explanations of recommended requests can be found in the 2022 Proposed Budget.

This fund is being monitored closely for long-term sustainability.

### Safety and Mental Health Fund Highlights:

This fund was created mid-2019 to account for the \$13 million, from General Fund unassigned fund balance, for physical entry way security technology and mental health services for youth in schools, with the option to consider safety on site specialists, specifically, train school resource officers dedicated solely to school security. A portion of the General Fund mill levy was redirected to provide for ongoing funding, for 2022 revenues are forecasted to be \$2.9 million.

This fund also accounts for the Sheriff's Office School Resource Officer (SRO) program. The SRO program is funded in partnership with Douglas County Government, Douglas County School District, and various charter and private schools within Douglas County.

The 2022 recommended Proposed Budget reallocates a portion of the mill levy (0.060 mills) to the Human Services Fund as this fund is accumulating a fund balance beyond county policy. Several one-time expenses include a one-time insurance increase and overtime for Senate Bill 20-217 are being covered by fund balance.

A complete list with detailed explanations of recommended requests can be found in the 2022 Proposed Budget for this fund.

#### Justice Center Sales and Use Tax Fund Highlights:

The Justice Center Sales and Use Tax Fund accounts for the 0.25% of the County's 1.0% sales and use tax and is for the ongoing operations, maintenance, and construction of the Robert A. Christensen Justice Center.

Sales and use tax revenues are projected to be \$24.9 million. The major expenditure shown in this fund is the transfer to the General Fund, which equals the full 0.25% generated by the sales and use tax and extends in perpetuity and defrays the cost of operations paid from the General Fund. Available fund balance is also used to offset General Fund one-time reoccurring expenditures in accordance with the ballot language. Current available fund balance is projected to be \$25.8 million at the end of 2022.

The other major requests for this fund that will utilize available fund balance are improvements to security in the Detentions dayroom, security equipment and software, and HVAC/air quality improvements. A complete list with detailed explanations of recommended requests can be found in the 2022 Proposed Budget for this fund.

#### American Rescue Plan Act Fund Highlights:

This fund was created in 2021 to account for the Federal American Rescue Plan Act monies. Douglas County received the first of two installments in 2021 of \$34,103,774. The Board is currently developing the plan for spending these funds.

#### Open Space Sales and Use Tax Fund Highlights:

The Open Space Sales and Use Tax Fund accounts for open space portion of the 0.17% of the County's voter-approved 1.0% sales and use tax and provides for the development, preservation, and protection of land dedicated as open space within the County. Revenues generated from this dedicated sales and use tax provide funding for operational needs as well as capital projects and land acquisitions. This sales and use tax will sunset January 1, 2024. Currently, fund balance is being accumulated to fund maintenance of open space properties after the sunset date in case the tax is not extended.

Sales and use tax revenues are projected to be \$14.3 million. Per voter approval, a portion of this revenue (\$2.6 million) is for parks development and maintenance and is accounted for in the Parks Sales and Use Tax Fund. An additional \$2.5 million is shareback with the wholly incorporated municipalities which were in existence at the time the sales and use tax was approved by voters in 1994. These municipalities include Castle Rock, Parker, and Larkspur.

The major projects for this fund are Phase 2 of the Glendale Dog Park rehabilitation, Phase 2 trail construction at Sandstone Ranch and a trail connection for the Cobblestone neighborhood. The complete list with detailed explanations of recommended projects is included in the 2022 Proposed Budget for this fund.

### Parks Sales and Use Tax Fund Highlights:

The Parks Sales and Use Tax Fund accounts for the parks portion of the Open Space Sales and Use Tax. Sales and use tax revenues are forecasted to be \$2.6 million for 2022. Projects are funded with these monies as well as cash-in-lieu monies received from developers dedicated to park lands. This fund is also impacted by the sunseting of the Open Space Sales and Use Tax, January 1, 2024. After the sunseting of the tax, the General Fund will be responsible for funding ongoing maintenance.

The 2022 priorities for this fund include annual maintenance for several parks throughout Douglas County, including parking lot maintenance and concrete replacement. Major projects for this fund include \$2.2 million to construct 2 miles of additional trail along the Cherry Creek Regional Trail and \$650,000 for synthetic turf replacement at Challenger Regional Park. More information is provided in the 2022 Proposed Budget for this fund.

### Conservation Trust Fund Highlights:

In accordance with Colorado State statute, this fund accounts solely for the proceeds allocated to the County from the State Lottery Fund, estimated to be \$1.1 million for 2022. Funds may only be used for the development and maintenance of parks, trails, open space, and other recreational facilities.

No projects are budgeted in this fund for 2022.

### Capital Expenditures Fund Highlights:

This fund pays for routine maintenance on all County facilities except for the Justice Center. In 2021, additional monies were transferred into this fund to pay for future county facilities' maintenance. Therefore, maintenance in the amount of \$1,025,000 will be funded with existing fund balance. A complete list with detailed explanations of maintenance requests is included in the 2022 Proposed Budget for this fund.

### Human Services Fund Highlights:

Funding for the programs and services offered to citizens served by the Human Services Department comes from a portion of the County's mill levy (0.376 mills or \$3.0 million) and from various Federal and State grants (\$40.9 million). The 2022 Proposed Budget reflects \$29.6 million appropriated for direct payments to qualified participants (which includes \$18.0 million in food assistance benefits that are 100% federally funded), and \$7.1 million in client services, e.g., child welfare and child-care support services.

Human Services programs are mandated by the State of Colorado. Increases in the State's funding allocations requires a larger county funding match. As a result, the mill levy has been increased slightly through reallocating from the Public Safety and Mental Health Fund. This reallocation is anticipated to reduce the county match funding gap. The 2022 Proposed Budget still anticipates the use existing fund balance to cover operating expenses. Should available fund balance become



inadequate to cover operations, additional mill levy may be required from the General Fund. There are no new requests for this fund.

Developmental Disabilities Fund Highlights:

Revenues recognized in this fund are generated from a 1.0 mill property tax approved by the voters in 2001 and is expected to produce \$8.1 million for 2022. Through an interagency agreement, the County remits more than 90% of these funds to Developmental Pathways, Inc., Douglas County's regional provider. These funds support programs and services for the special needs of citizens with intellectual and developmental disabilities. The remaining funds are then dispersed by the County through its Developmental Disabilities Grant Program.



## RESERVES

As the budget is developed, attention is focused on each fund's balance to ensure it can absorb the proposed recommendations. The guiding principles that prescribe the use of the County's fund balance are to:

- Seek opportunities to maximize impacts to our communities;
- Leverage funds by partnering;
- Cash fund versus incurring debt;
- Maintain adequate fund balance to withstand economic fluctuations; and
- Prepare for emergencies.

The County's fund balance policy outlines appropriate fund balance levels necessary to conform with legal requirements. These levels also help to maintain a strong financial position. The County has met its TABOR requirements, which specify that 3% (\$7.9 million for County funds and \$669,000 for the LEA Fund) of operating expenditures must be reserved for emergencies.

### Basis of Budgetary Accounting

The budgets for the County, Law Enforcement Authority (LEA), Woodmoor Mountain GID, and Lincoln Station LID are all presented on the modified accrual basis, which is consistent with Generally Accepted Accounting Principles (GAAP). Under modified accrual accounting, revenues are recognized as soon as they are both measurable and available. Expenditures are recognized when the liability is incurred. Governmental funds' financial statements are also presented on a modified accrual basis of accounting. However, the government-wide financial statements and the proprietary funds' financial statements are presented on a full accrual basis of accounting, which means all transactions and events that affect the total economic resources (net assets) during the period are reported. Under the full accrual basis of accounting, revenues are recorded when earned and expenses are recorded at the time an obligation (liability) is incurred, regardless of the timing of related cash inflows and outflows. Fiduciary funds use the accrual basis of accounting.

## CONCLUSION & ACKNOWLEDGEMENTS

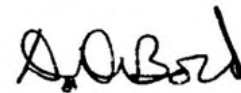
The budget process is one of the County's most significant undertakings each year. The process creates opportunities for dialogue and priority setting in each Elected Office and Department in the County.

The success of this process is a direct reflection of the efforts of the many participants in the process – including the Board of County Commissioners, other Elected Officials, Department Directors, and the numerous staff throughout the County who dedicate numerous hours to work through the budget development process. We sincerely appreciate the hard work and dedication of all who make this important task possible, especially the members of the Budget Department.

We are pleased to present this 2022 recommended Proposed Budget as our County's financial plan for 2022. We believe this budget reflects our commitment to fiscal stewardship, as well as our resolve to focus on the implementation and achievement of the Board of County Commissioners' core priorities.

Over the past six weeks, we have spent many hours working with the Board of County Commissioners to fully discuss and evaluate this recommended budget before adoption which on December 14, 2021.

Respectfully submitted,



Douglas DeBord  
County Manager



Martha Marshall  
Budget Director







# County Overview

# Douglas County, Colorado At A Glance

## **Location :**

Virtually in the geographic center of Colorado, Douglas County is approximately 844 square miles of striking natural beauty in its mountains, foothills, and plains. It is located between Colorado's two largest cities: Denver and Colorado Springs.

## **Elevation :**

Elevations range from 5,400 feet in the northeast corner of the county to 9,836 feet at Thunder Butte in the Pike National Forest.

## **Incorporated Municipalities**

Aurora [portion], Castle Pines, Castle Rock [County seat], Larkspur, Littleton [portion], Lone Tree, and Parker.

## **Form of Governance**

The County is governed by a three-member Board of County Commissioners elected at large by county citizens.

## **Date of Incorporation**

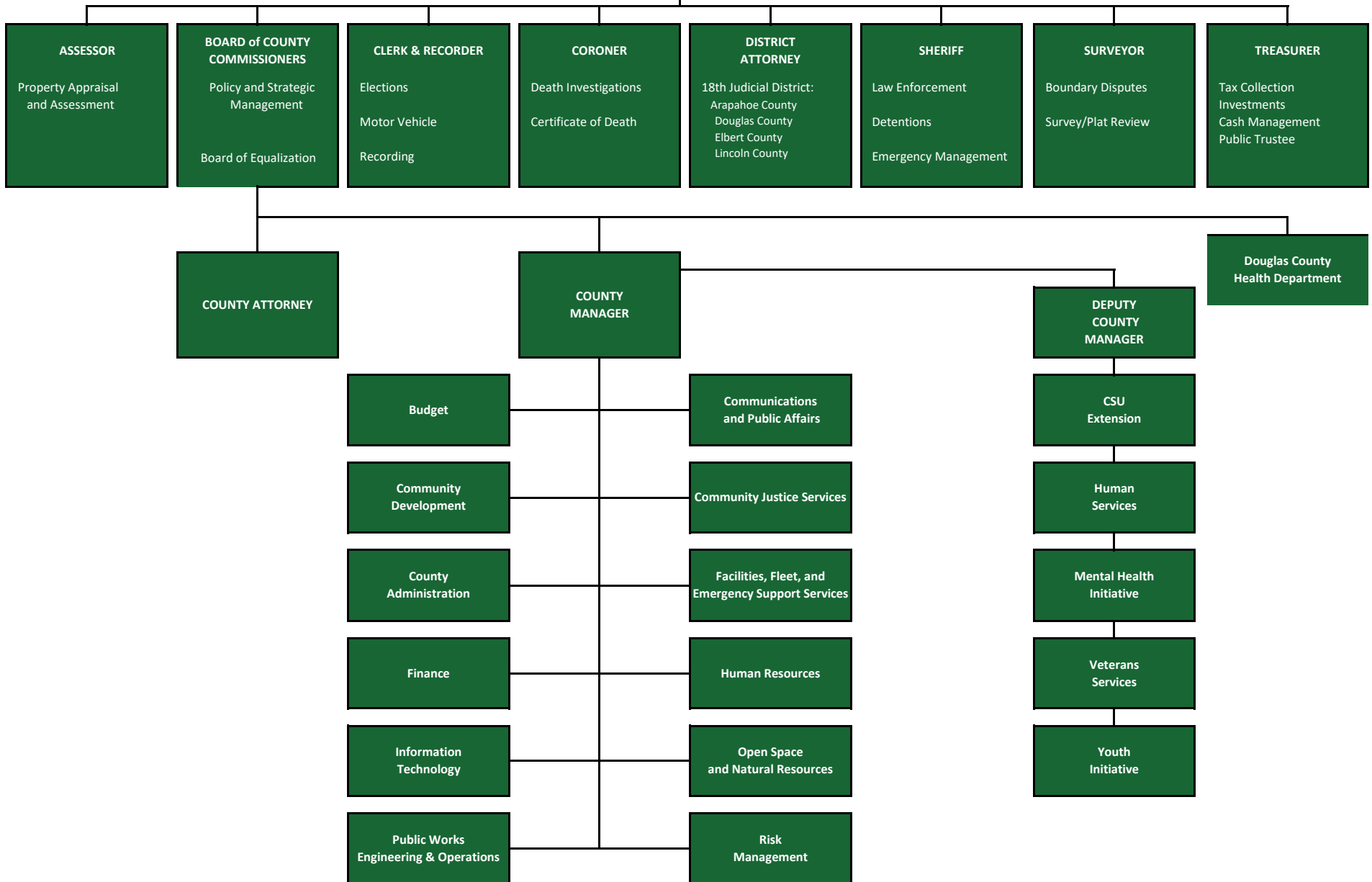
1861: The Colorado Territorial Session Laws created Douglas County, named after Stephen A. Douglas.





# DOUGLAS COUNTY ORGANIZATION CHART

## CITIZENS



**Douglas County Government**  
**Summary of Fund Balances, Revenues, and Expenditures**

Fund	Fund Name	Estimated Beginning Fund Balance	2022 Revenues (Less Transfers)	2022 Expenditures (Less Transfers)	Transfers In	Transfers (Out)	Net Change In Fund Balance	Non-Spendable/ Restricted/ Committed Fund Balance	Assigned/ Unassigned Fund Balance	Projected Ending Fund Balance	2022 Appropriation
<b>County Funds</b>											
100	General	\$ 62,878,966	\$ 135,033,164	\$ 162,030,058	\$ 27,263,284	\$ (3,147,231)	\$ (2,880,841)	\$ 12,256,838	\$ 47,741,287	\$ 59,998,125	\$ 165,177,289
<b>Special Revenue Funds</b>											
200	Road and Bridge	25,738,266	62,769,081	71,714,955	0	(107,000)	(9,052,874)	2,161,690	14,523,702	16,685,392	71,821,955
210	Human Services	4,900,114	44,641,140	47,935,076	2,095,731	0	(1,198,205)	103,446	3,598,463	3,701,909	47,935,076
215	Developmental Disabilities	538,449	8,075,600	8,075,600	0	0	0	100,000	438,449	538,449	8,075,600
221	Safety and Mental Health	3,566,691	4,678,900	5,331,169	0	0	(652,269)	0	2,914,422	2,914,422	5,331,169
225	Infrastructure	29,161,303	0	29,161,303	0	0	(29,161,303)	0	0	0	29,161,303
230	Road Sales and Use Tax	73,397,748	40,440,000	87,717,543	0	(500,000)	(47,777,543)	0	25,620,205	25,620,205	88,217,543
235	Transportation Infrastructure Sales & Use Tax	18,424,483	17,928,400	25,447,702	0	0	(7,519,302)	0	10,905,181	10,905,181	25,447,702
240	Justice Center Sales and Use Tax	29,114,538	25,400,525	2,895,800	0	(25,836,385)	(3,331,660)	1,314	25,781,564	25,782,878	28,732,185
250	Open Space Sales and Use Tax	22,862,279	14,441,543	6,234,890	95,000	(3,030,000)	5,271,653	8,695,469	19,438,463	28,133,932	9,264,890
255	Parks Sales and Use Tax	5,646,150	2,750,800	5,090,000	0	(15,012)	(2,354,212)	0	3,291,938	3,291,938	5,105,012
260	Conservation Trust	1,085,522	1,125,000	0	0	0	1,125,000	0	2,210,522	2,210,522	0
275	Solid Waste Disposal	138,387	90,000	130,000	0	0	(40,000)	0	98,387	98,387	130,000
295	Rocky Mountain HIDTA	0	1,519,271	1,517,371	0	(1,900)	0	0	0	0	1,519,271
296	American Rescue Plan Act (ARPA)	33,973,444	0	0	0	0	0	0	33,973,444	33,973,444	0
<b>Capital Projects Funds</b>											
330	Capital Expenditures	6,185,861	0	1,025,000	0	0	(1,025,000)	0	5,160,861	5,160,861	1,025,000
350	LID Capital Construction	440,479	10,000	145,000	0	0	(135,000)	0	305,479	305,479	145,000
390	Capital Replacement	3,498,755	0	0	15,012	(913,000)	(897,988)	0	2,600,767	2,600,767	913,000
<b>Debt Service Fund</b>											
410	Debt Service	91,473	0	3,030,200	3,030,000	0	(200)	0	91,273	91,273	3,030,200
<b>Internal Service Funds</b>											
620	Employee Benefits Self-Insurance	4,041,077	2,271,300	2,271,300	0	0	0	0	4,041,077	4,041,077	2,271,300
630	Liability and Property Self-Insurance	3,003,033	2,500,400	2,500,400	0	0	0	0	3,003,033	3,003,033	2,500,400
640	Medical Insurance Self-Insurance	845,550	22,183,962	22,183,962	0	0	0	0	845,550	845,550	22,183,962
<b>Total County Funds</b>		<b>\$ 329,532,568</b>	<b>\$ 385,859,086</b>	<b>\$ 484,437,329</b>	<b>\$ 32,499,028</b>	<b>\$ (33,550,528)</b>	<b>\$ (99,629,744)</b>	<b>\$ 23,318,757</b>	<b>\$ 206,584,067</b>	<b>\$ 229,902,824</b>	<b>\$ 517,987,857</b>
<b>Law Enforcement Authority Fund</b>											
220	Law Enforcement Authority	11,086,931	24,874,600	27,180,633	1,051,500	0	(1,254,533)	668,650	9,163,748	9,832,398	27,180,633
<b>Woodmoor Mountain General Improvement District Fund</b>											
280	Woodmoor Mountain GID	7,050	34,120	38,000	0	0	(3,880)	1,130	2,040	3,170	38,000
<b>Lincoln Station Sales Tax Street Improvement Fund</b>											
265	Lincoln Station Sales Tax Street Improvement	0	50,000	50,000	0	0	0	0	0	0	50,000
<b>Total Douglas County Funds</b>		<b>\$ 340,626,549</b>	<b>\$ 410,817,806</b>	<b>\$ 511,705,962</b>	<b>\$ 33,550,528</b>	<b>\$ (33,550,528)</b>	<b>\$ (100,888,157)</b>	<b>\$ 23,988,537</b>	<b>\$ 215,749,855</b>	<b>\$ 239,738,392</b>	<b>\$ 545,256,490</b>

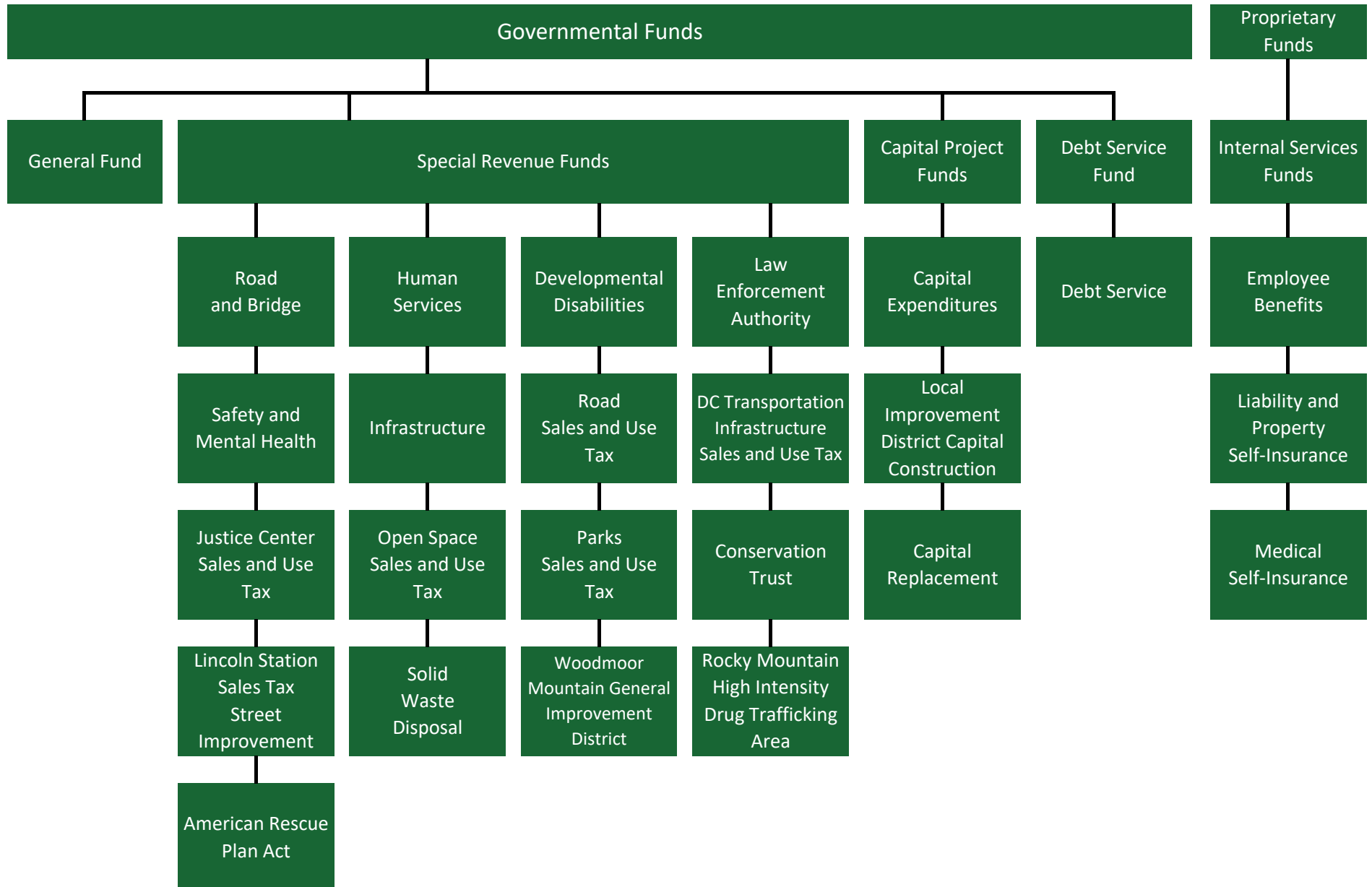
**Abbreviation Key:**

GID - General Improvement District

HIDTA - High Intensity Drug Traffic Agency

LID - Local Improvement District

# DOUGLAS COUNTY FUND STRUCTURE OVERVIEW



Note: This schedule only reflects funds that are budgeted.



# Fund Definitions

Governmental accounting is based upon fund accounting. Each separate fund has a unique purpose and must be self-balancing. Required by statute, governmental funds have a spending focus and include:

## General Fund

The General Fund is used to account for all resources associated with traditional government functions that are not required legally or by sound financial management practices to be accounted for in another fund. As the County's main operating fund, the General Fund accounts for general County operations such as public safety, planning and zoning; parks and recreation; tax assessments and collection; motor vehicle licensing, elections; finance, and administration.

<u>Fund Name</u>	<u>Fund Number</u>
General	100

## Special Revenue Funds

Special Revenue Funds are used to account for the proceeds derived from sources that are legally restricted to be expended for a designated program or specific purpose.

<u>Fund Name</u>	<u>Fund Number</u>
Road and Bridge	200
Human Services	210
Developmental Disabilities	215
Law Enforcement Authority (LEA)	220
Safety and Mental Health	221
Infrastructure	225
Road Sales and Use Tax	230
DC Transportation Infrastructure Sales and Use Tax	235
Justice Center Sales and Use Tax	240
Open Space Sales and Use Tax	250
Parks Sales and Use Tax	255
Conservation Trust	260
Lincoln Station Sales Tax Street Improvement	265
Solid Waste Disposal	275
Woodmoor Mountain General Improvement District (GID)	280
Rocky Mountain High Intensity Drug Trafficking Area (HIDTA)	295
American Rescue Plan Act (ARPA)	296

# Fund Definitions

## Capital Projects Funds

Capital Projects Funds are used to account for the financial resources used to fund maintenance and equipment replacement as well as to acquire or construct major public capital facilities and improvements.

<u>Fund Name</u>	<u>Fund Number</u>
Capital Expenditures	330
Local Improvement District (LID) Capital Construction	350
Capital Replacement	390

## Debt Service Fund

Debt Service Fund is used to account for the accumulation of resources and the payment of principal and interest related to long-term debt used to finance capital construction and acquisition. Debt obligations that are accounted for in this fund are revenue bonds paid from restricted revenue sources pledged towards repayment of the debt.

<u>Fund Name</u>	<u>Fund Number</u>
Debt Service	410

## Internal Service Funds

Internal Service Funds are proprietary funds that are used to account for the financing of goods or services provided by one county department or agency to other departments or agencies on a cost reimbursement basis.

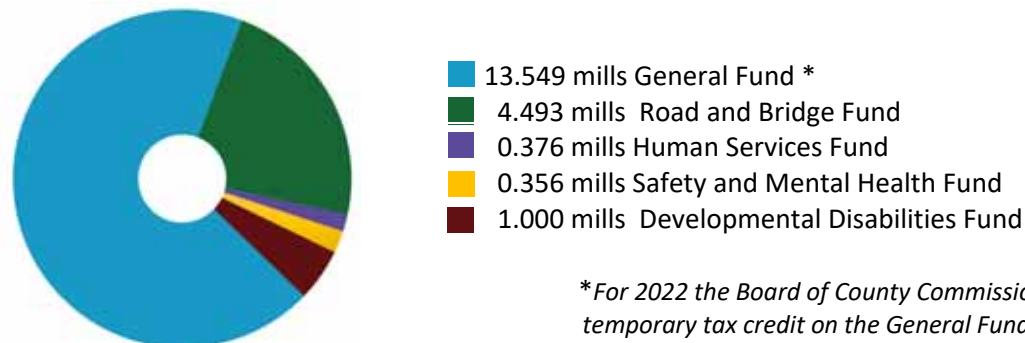
<u>Fund Name</u>	<u>Fund Number</u>
Employee Benefits	620
Liability and Property Insurance	630
Medical Self-Insurance	640

# Property Taxes

## Douglas County

Douglas County is a governmental taxing entity empowered to levy its own property taxes. The total mill levy for the 2021 Douglas County Budget is 19.774 mills. A 1.000 mill dedicated to persons with developmental disabilities was approved by voters in 2001. Revenues for property taxes budgeted in 2022 are levied in December 2021. The county, municipalities, school districts and various forms of special districts are all taxing entities. A mill levy is a tax rate of 1/10 of a cent. A tax rate of 1 mill per thousand means \$1.00 of tax per \$1,000 of assessed value. The mill levy set by the taxing entity is applied to the assessed value of the property, thus generating property taxes.

### Mill Levy Distribution - Douglas County 2022 Budget



Statutorily, Douglas County is required to shareback the Road and Bridge mill levy with all incorporated jurisdictions within the County. The jurisdictions that receive a shareback are: Aurora, Castle Pines, Castle Rock, Larkspur, Littleton, Lone Tree, and Parker. The shareback is 50% of the assessed value within the incorporated boundaries times the mill levy.

## Douglas County Law Enforcement Authority

The Douglas County Law Enforcement Authority (LEA) levies a property tax of 4.500 mills to those in unincorporated areas of the County.

## Douglas County Woodmoor Mountain General Improvement District (GID)

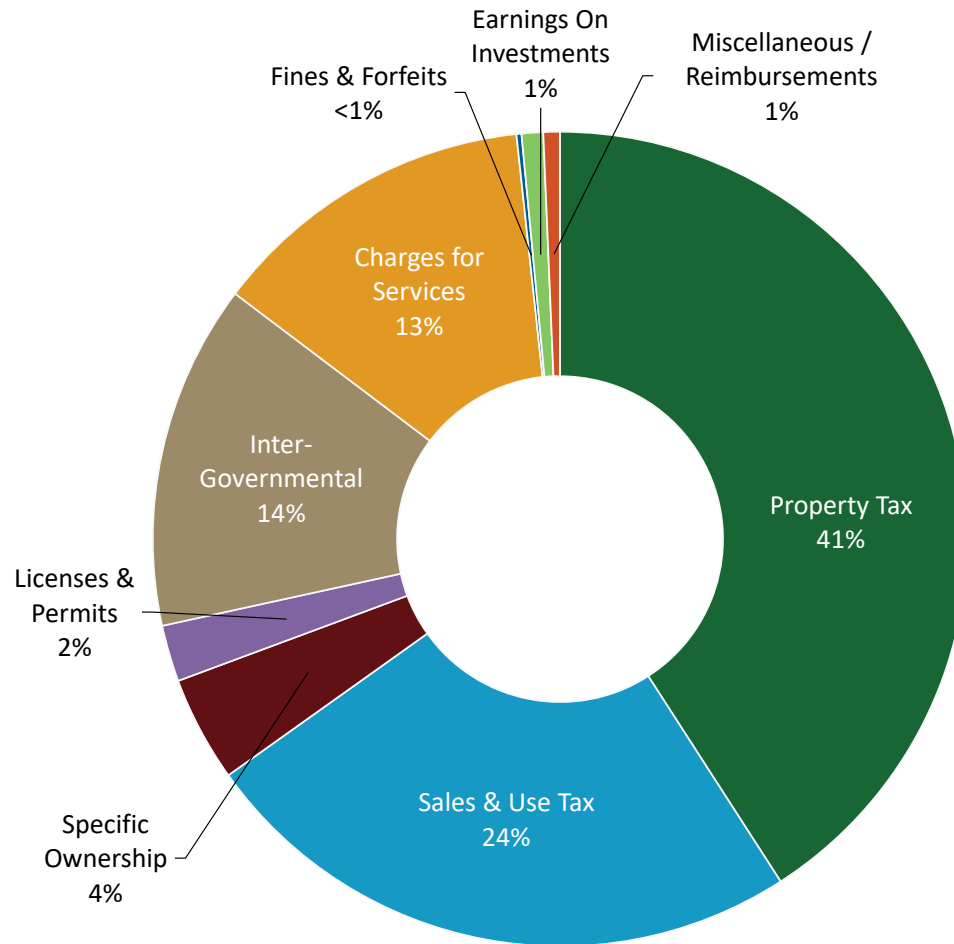
The Woodmoor Mountain General Improvement District is a special taxing General Improvement District (GID) created for the purpose of maintenance and improvement of roads in the Woodmoor Mountain District. On November 2, 1993, a referred measure was passed at an election to allow the district to extend a mill levy on the assessed value of the District so as to generate \$10,000 in general property tax revenue in 1994, increasing by an amount not to exceed 5.5% thereof annually in the following years. The Woodmoor Mountain GID mill levy for 2022 is 9.724 mills.

# Sales and Use Taxes

- General Sales Tax: Sales tax of 1.0% on all tangible personal property, not specifically exempted.
- Douglas County voters approved the levying of the sales/use taxes for the following purposes:

Tax	Amount	Beginning Date	Sunset Date
Open Space Sales & Use Tax	0.17%	January 1, 1995	January 1, 2024
<p>Use: Dedicated for the maintenance and acquisition of Parks, Trails, and Open Space.</p> <p>Funds are shared at the rate of 50% of collections allocated as a percentage of vehicles registered within the municipalities that existed at the time of voter approval.</p> <p>In November 1998, the voters extended the sunset date from January 1, 2009 to January 1, 2024 for the 0.17% sales and use tax.</p>			
Road Sales & Use Tax	0.40%	January 1, 1996	December 31, 2030
<p>Use: Dedicated for the improvement and maintenance of County roads and bridges.</p> <p>Funds are shared with the municipalities of Castle Pines, Castle Rock, Larkspur, Lone Tree and Parker, at the rate of 75% of all collections on point of sales within the municipality boundary.</p> <p>In November 2007, the voters extended the sunset date from December 31, 2010 to December 31, 2030.</p>			
Justice Center Sales & Use Tax	0.25%	January 1, 1996	Perpetuity
<p>Use: Dedicated for the construction, operation, and maintenance of the County's Robert A. Christensen Justice Center and related facilities.</p> <p>In November 2007, the voters extended the sunset date from December 31, 2010 to December 31, 2020 for 0.13% of the tax, the remaining 0.10% that was to sunset on December 31, 2010 will now remain in perpetuity along with the existing 0.20% for ongoing operating costs.</p> <p>In November 2019, the voters redirected 0.13% due to sunset December 31, 2020 and 0.05% in perpetuity to Transportation Infrastructure effective January 1, 2020.</p>			
Transportation Infrastructure Sales & Use Tax	0.18%	January 1, 2020	December 31, 2035
<p>Use: Dedicated for transportation infrastructure within the county.</p> <p>In November 2019, the voters approved redirecting 0.13% of Justice Center Sales &amp; Use Tax due to sunset December 31, 2020 and 0.05% in perpetuity to Transportation Infrastructure effective January 1, 2020; 0.05% will remain in perpetuity for transportation infrastructure and 0.13% will sunset December 31, 2035.</p>			

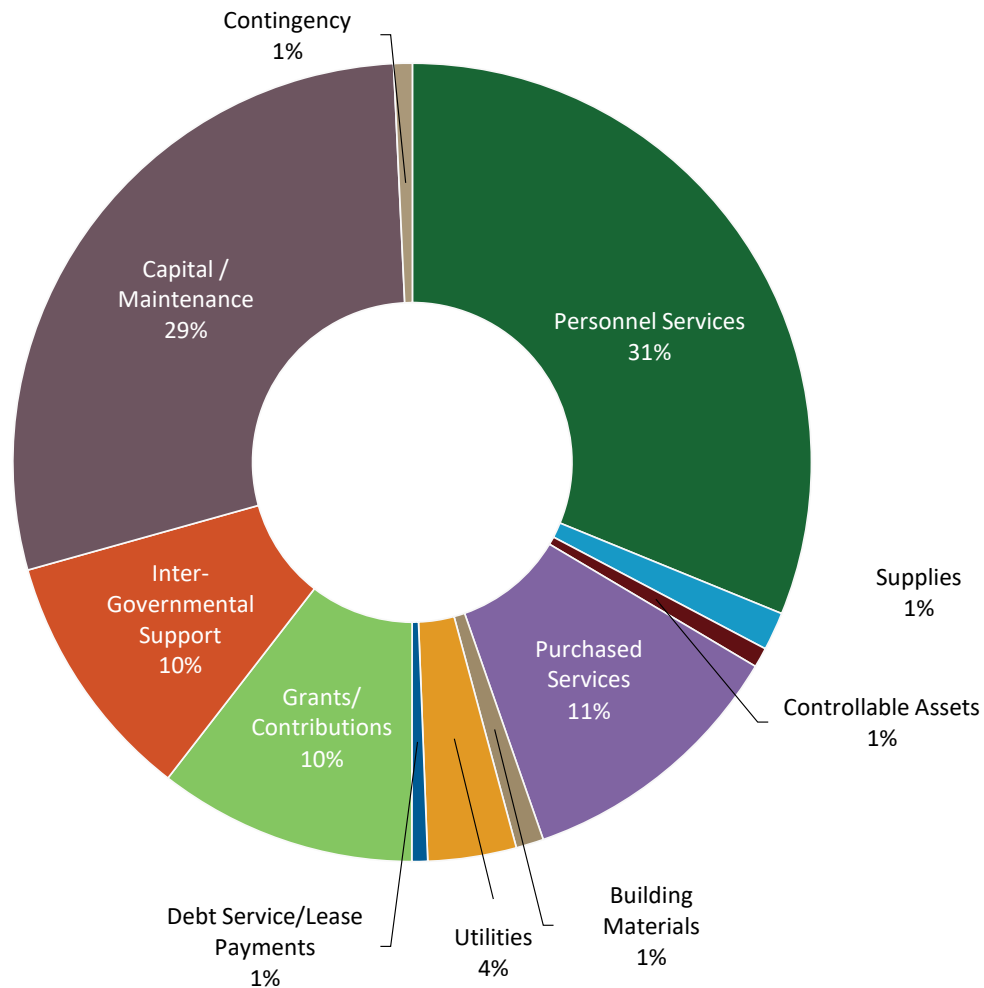
## Revenues - Where does Douglas County get its money?



Sources of Funding	Revenues
Property Tax	\$ 167,990,870
Sales & Use Tax	99,651,268
Specific Ownership	17,189,800
Licenses & Permits	9,247,800
Inter-Governmental	56,314,942
Charges for Services	53,400,676
Fines & Forfeits	841,600
Earnings On Investments	3,500,050
Miscellaneous / Reimbursements	2,680,800
<b>Total Revenues-All Funds</b>	<b>\$ 410,817,806</b>



## Expenditures - Where does Douglas County spend its money?



Fund	Expenditures
Personnel Services	\$ 159,572,392
Supplies	7,930,559
Controllable Assets	4,133,078
Purchased Services	56,997,551
Building Materials	5,728,043
Utilities	18,333,952
Debt Service/Lease Payments	3,240,222
Grants/ Contributions	53,540,292
Intergovernmental Support	52,046,947
Capital/Maintenance	146,347,926
Contingency	3,835,000
<b>Total</b>	<b>\$ 511,705,962</b>

## Expenditure Budget by Function and Fund (Excluding Transfers)

Function	Total of all Fund	General (100)	Road & Bridge (200)	Human Services (210)	Dev Disabilities (215)	Law Enforcement (220)	Safety & Mental Health (221)	Infrastructure (225)	Road Sales & Use Tax (230)	DC Transportation & Infrastructure (235)
Assessor	5,237,246	5,237,246								
Board of County Commissioners	878,604	878,604								
Budget	622,074	622,074								
Building Development Services	4,261,233	4,261,233								
Capital Improvement Projects	182,542,752		36,150,404					29,161,303	87,717,543	25,447,702
Clerk & Recorder	10,465,890	10,465,890								
Community Development	6,686,630	6,686,630								
Community Justice Services	2,173,560	2,173,560								
Community Safety	1,614,750	1,614,750								
Coroner	1,365,529	1,365,529								
County Administration	2,216,562	2,216,562								
County Attorney	1,737,687	1,737,687								
County Fair	713,605	713,605								
CSU	484,100	484,100								
Debt Service	3,030,200									
Developmental Disabilities	8,075,600				8,075,600					
District Attorney	9,221,758	9,221,758								
Emergency Management	2,284,750	2,284,750								
Facilities	11,849,447	11,849,447								
Finance	1,524,392	1,524,392								
Fleet	3,012,160	3,012,160								
Health Department	3,339,070	3,339,070								
Human Resources	1,816,911	1,816,911								
Human Services	47,942,276	7,200		47,935,076						
Information Technology	20,598,342	20,598,342								
Lincoln Station Sales Tax St. Impr.	50,000									
Mental Health Initiative	1,296,061	1,296,061								
Open Space & Natural Resources	6,607,630	372,740								
Other Governmental Services & Contingency	3,412,608	3,412,608								
Public Affairs	954,327	954,327								
Parks Maintenance	8,194,993	3,104,993								
Public Works - Engineering	13,174,736	6,239,152	6,935,584							
Public Works - Operations	28,628,967		28,628,967							
Rocky Mountain HIDTA	1,517,371									
Internal Service Funds	26,955,662									
Law Enforcement Authority	27,180,633					27,180,633				
Sheriff	58,470,772	53,139,603					5,331,169			
Solid Waste Disposal	145,599	15,599								
Surveyor	8,555	8,555								
Treasurer	1,374,920	1,374,920						-		
Woodmoor Mountain	38,000									
Fund Totals	511,705,962	162,030,058	71,714,955	47,935,076	8,075,600	27,180,633	5,331,169	\$29,161,303	87,717,543	25,447,702

## Expenditure Budget by Function and Fund (Excluding Transfers)

Justice Center Sales & Use Tax (240)	Open Space Sales & Use Tax (250)	Parks Sales & Use Tax (255)	Conservation Trust (260)	Lincoln Station (265)	Solid Waste (275)	Woodmoor Mtn (280)	Rocky Mtn. HIDTA (295)	Capital Expenditures (330)	LID (350)	Debt Service (410)	Internal Services (620/630/640)	Function
												Assessor
												Board of County Commissioners
												Budget
2,895,800								1,025,000	145,000			Building Development Services
												Capital Improvement Projects
												Clerk & Recorder
												Community Development
												Community Justice Services
												Community Safety
												Coroner
												County Administration
												County Attorney
												County Fair
												CSU
										3,030,200		Debt Service
												Developmental Disabilities
												District Attorney
												Emergency Management
												Facilities
												Finance
												Fleet
												Health Department
												Human Resources
												Human Services
												Information Technology
				50,000								Lincoln Station Sales Tax St. Impr.
	6,234,890											Mental Health Initiative
												Open Space & Natural Resources
												Other Governmental Services & Contingency
												Public Affairs
		5,090,000										Parks Maintenance
												Public Works - Engineering
												Public Works - Operations
							1,517,371					Rocky Mountain HIDTA
											26,955,662	Internal Service Funds
												Law Enforcement Authority
												Sheriff
					130,000							Solid Waste Disposal
												Surveyor
												Treasurer
						38,000						Woodmoor Mountain
2,895,800	6,234,890	5,090,000	-	50,000	130,000	38,000	1,517,371	1,025,000	145,000	3,030,200	26,955,662	Fund Totals

General Governmental and Program Revenues

	Total Revenues	Taxes	Earnings on Investments	Licenses & Permits	Inter-Governmental	Charges for Services	L.I.D Assessments	Fines and Forfeits	Other Revenues
General Governmental Revenues									
Taxes:									
Property	\$ 167,990,870	\$ 167,990,870	0	0	0	0	0	0	0
Sales	99,651,268	99,651,268	0	0	0	0	0	0	0
Auto Ownership	17,189,800	17,189,800	0	0	0	0	0	0	0
Licenses and Permits	2,350,000	0	0	2,350,000	0	0	0	0	0
Intergovernmental	11,627,200	0	0	0	11,627,200	0	0	0	0
Charges for Services	26,155,662	0	0	0	0	26,155,662	0	0	0
Earnings on Investment	3,500,050	0	3,500,050	0	0	0	0	0	0
LID Assessments & Contributions	10,000	0	0	0	0	0	10,000	0	0
Fines & Forfeits	10,000	0	0	0	0	0	0	10,000	0
Miscellaneous:	1,415,000	0	0	0	0	0	0	0	1,415,000
Total General Governmental Revenue	\$ 329,899,850	\$ 284,831,938	\$ 3,500,050	\$ 2,350,000	\$ 11,627,200	\$ 26,155,662	\$ 10,000	\$ 10,000	\$ 1,415,000
Program Revenues									
Assessor	45,000	0	0	0	0	45,000	0	0	0
Building Development Services	7,521,100	0	0	5,442,800	0	2,078,300	0	0	0
Clerk and Recorder	10,353,800	0	0	137,000	0	10,188,200	0	28,600	0
Community Development	268,100	0	0	10,000	0	258,100	0	0	0
Community Justice Services	340,800	0	0	0	0	263,500	0	77,300	0
County Administration	205,750	0	0	15,000	174,750	16,000	0	0	0
Community Safety	1,614,750	0	0	0	0	1,614,750	0	0	0
County Fair	519,700	0	0	0	0	519,700	0	0	0
Emergency Management	6,000	0	0	6,000	0	0	0	0	0
Facilities	221,000	0	0	0	0	200,000	0	0	21,000
Finance	132,900	0	0	0	0	0	0	0	132,900
Fleet	5,000	0	0	0	0	0	0	0	5,000
Human Resources	111,000	0	0	0	0	0	0	0	111,000
Human Services	41,614,540	0	0	0	40,904,540	0	0	0	710,000
Open Space	25,000	0	0	0	0	0	0	0	25,000
Parks Maintenance	180,000	0	0	0	0	145,000	0	0	35,000
Public Works	1,189,581	0	0	981,500	176,081	7,000	0	0	25,000
Public Works - Engineering	298,400	0	0	0	0	298,400	0	0	0
RMHIDTA	1,519,271	0	0	0	1,519,271	0	0	0	0
Sheriff	6,825,500	0	0	305,500	1,913,100	3,705,300	0	725,700	175,900
Solid Waste Disposal	100,000	0	0	0	0	100,000	0	0	0
Treasurer	7,820,764	0	0	0	0	7,805,764	0	0	15,000
Total Program Revenues	\$ 80,917,956	\$0	\$0	\$ 6,897,800	\$ 44,687,742	\$ 27,245,014	\$0	\$ 831,600	\$ 1,255,800
Total Revenues	\$ 410,817,806	\$ 284,831,938	\$ 3,500,050	\$ 9,247,800	\$ 56,314,942	\$ 53,400,676	\$ 10,000	\$ 841,600	\$ 2,670,800

## General Governmental Revenues

Description	2020 Actual Revenues	2021 Adopted Budget	2021 Amended Budget	2022 Proposed Budget
<u>Taxes:</u>				
Property				
General	\$ 93,253,276	\$ 94,760,757	\$ 94,760,757	\$ 97,601,000
Road and Bridge	32,140,273	33,109,539	33,109,839	36,166,500
Law Enforcement Authority	18,389,430	18,644,152	18,644,152	20,224,300
Infrastructure	1,507	0	0	0
Capital Expenditures	(14)	0	0	0
Developmental Disabilities	7,218,319	7,369,205	7,369,205	8,075,600
School Safety and Security	2,940,738	3,065,589	3,065,589	2,865,600
Woodmoor Mountain GID	28,209	29,640	29,640	31,270
Human Services	2,258,222	2,328,669	2,328,669	3,026,600
Sales and Use				
Road	32,136,641	31,828,000	34,617,400	39,840,000
Transportation Infrastructure	14,469,289	14,322,960	14,322,960	17,928,400
Justice Center	20,077,582	19,893,000	24,893,000	24,900,525
Open Space	11,554,299	13,527,240	14,343,040	14,316,543
Parks	2,103,767	0	0	2,615,800
Lincoln Station	25,295	50,000	50,000	50,000
Auto Ownership				
Road and Bridge	12,007,553	12,544,200	12,544,200	15,198,000
Law Enforcement Authority	1,590,741	1,663,800	1,663,800	1,989,000
Woodmoor Mountain GID	2,424	2,100	2,100	2,800
Total Taxes	\$ 250,197,551	\$ 253,138,851	\$ 261,744,351	\$ 284,831,938



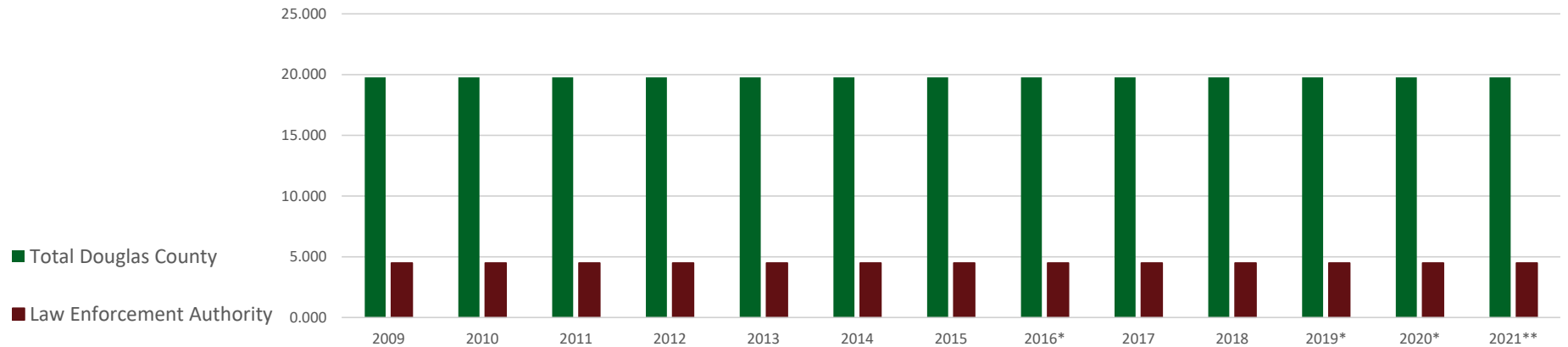
## General Governmental Revenues

Description	2020 Actual Revenues	2021 Adopted Budget	2021 Amended Budget	2022 Proposed Budget
Cable TV Franchise	\$ 2,324,863	\$ 2,371,500	\$ 2,371,500	\$ 2,350,000
<u>Intergovernmental:</u>				
Highway User	\$ 7,674,660	\$ 8,500,000	\$ 8,500,000	\$ 9,000,000
Motor Vehicle	767,007	750,000	750,000	800,000
State Cigarette	247,351	217,800	217,800	262,200
Miscellaneous	1,753,069	1,455,000	1,455,000	1,565,000
Total Intergovernmental	\$ 10,442,087	\$ 10,922,800	\$ 10,922,800	\$ 11,627,200
<u>Charges for Services:</u>				
Liability/Property Coverage	\$ 2,241,801	\$ 1,000,000	\$ 1,000,000	\$ 2,125,100
Employer Short Term Disability	160,734	143,000	143,000	146,200
Employer Worker Comp	2,365,548	2,101,100	2,101,100	2,465,400
Self-Insurance Medical Premium	18,704,501	19,172,000	19,172,000	20,352,000
Self-Insurance Dental Premium	801,165	843,121	843,121	901,613
Self-Insurance Vision Premium	151,911	143,864	143,864	165,349
Miscellaneous Charges for Services	59,625	0	0	0
Total Charges for Services	\$ 24,485,285	\$ 23,403,085	\$ 23,403,085	\$ 26,155,662
<u>Fines &amp; Forfeits</u>	3,100	10,000	10,000	10,000
<u>Earnings on Investment</u>	10,689,214	4,385,050	4,385,050	3,500,050
<u>LID Assessments &amp; Contributions</u>	8,158	10,000	10,000	10,000
<u>Miscellaneous</u>	8,060,704	1,322,000	1,322,000	1,415,000
Total General Governmental Revenues	\$ 306,202,804	\$ 295,563,286	\$ 304,158,786	\$ 329,899,850

## Douglas County Mill Levy History

Fund	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
General Fund	10.225	12.515	12.515	12.515	12.619	13.225	12.814	12.965	13.465	13.465	13.465	13.465	13.965
Road and Bridge Fund	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493
Human Services Fund	0.316	0.316	0.316	0.316	0.424	0.141	0.316	0.316	0.316	0.316	0.316	0.316	0.316
Capital Expenditures Fund	3.189	1.000	1.000	1.000	1.000	0.764	1.000	1.000	0.500	0.500	0.500	0.500	0.000
Developmental Disabilities Fund							1.000	1.000	1.000	1.000	1.000	1.000	1.000
Infrastructure Fund													
Debt Service Fund	0.551	0.450	0.450	0.450	0.238	0.151	0.151						
Total Douglas County	18.774	18.774	18.774	18.774	18.774	18.774	19.774	19.774	19.774	19.774	19.774	19.774	19.774
Law Enforcement Authority	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500

Fund	2009	2010	2011	2012	2013	2014	2015	2016*	2017	2018	2019*	2020*	2021**
General Fund	13.965	13.965	13.965	13.965	13.965	13.965	13.788	13.788	12.788	13.288	13.549	13.549	13.549
Road and Bridge Fund	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493	4.493
Human Services Fund	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.376
Safety and Mental Health Fund											0.416	0.416	0.356
Capital Expenditures Fund							0.177	0.177	0.177	0.177			
Developmental Disabilities Fund	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Infrastructure Fund									1.000	0.500			
Debt Service Fund													
Total Douglas County	19.774	19.774	19.774	19.774	19.774	19.774	19.774	19.774	19.774	19.774	19.774	19.774	19.774
Law Enforcement Authority	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500	4.500



\*2016, 2019, 2020 - Board of County Commissioners authorized a temporary property tax credit on the General Fund of 0.500 mills.

\*\*2021 - Board of County Commissioners authorized a temporary property tax credit on the General Fund of 1.250 mills.



A photograph of a field of purple flowers, likely lupines, under a clear blue sky. A semi-transparent green rectangular box is overlaid on the left side of the image, containing the text 'COUNTY FUNDS' in white, bold, sans-serif capital letters.

# COUNTY FUNDS





# General Fund

THE GENERAL FUND IS USED TO ACCOUNT FOR ALL RESOURCES ASSOCIATED WITH TRADITIONAL GOVERNMENT FUNCTIONS WHICH ARE NOT REQUIRED LEGALLY OR BY FINANCIAL MANAGEMENT PRACTICES TO BE ACCOUNTED FOR IN ANOTHER FUND. AS THE COUNTY'S MAIN OPERATING FUND, THE GENERAL FUND ACCOUNTS FOR GENERAL COUNTY OPERATIONS SUCH AS PUBLIC SAFETY, PLANNING AND ZONING, PARKS AND RECREATIONS, TAX ASSESSMENT AND COLLECTION, MOTOR VEHICLE LICENSING, ELECTIONS, FACILITIES, FAIRGROUNDS, FINANCE, AND ADMINISTRATION.





**General Fund (Fund 100)**

**Fund Summary**

	2020	2021	2021	2021	2022	2023	2024	2025	2026
	Audited Actuals	Adopted Budget	Amended Budget	Estimated Actuals	Proposed Budget	Projection	Projection	Projection	Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 46,508,229</b>	<b>\$ 39,327,203</b>	<b>\$ 63,269,168</b>	<b>\$ 63,269,168</b>	<b>\$ 62,878,966</b>	<b>\$ 59,998,125</b>	<b>\$ 58,586,056</b>	<b>\$ 54,453,569</b>	<b>\$ 44,105,687</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 93,253,276	\$ 98,445,360	\$ 98,445,360	\$ 95,580,500	\$ 107,662,900	\$ 107,741,000	\$ 111,871,000	\$ 112,536,800	\$ 116,577,500
3 -1 1/4 Mill Levy Temporary Credit	0	(3,684,603)	(3,684,603)	0	(10,061,900)	(10,069,100)	(10,450,100)	(10,511,500)	(10,884,300)
4 Licenses and Permits	7,613,432	7,214,050	7,289,050	9,197,312	8,266,300	7,962,200	7,962,200	8,102,100	8,076,300
5 Intergovernmental	32,395,366	482,550	15,704,155	17,141,500	515,950	521,150	526,450	531,950	537,550
6 Charges for Services	23,440,734	23,062,230	23,062,230	26,944,200	25,618,614	24,914,823	25,060,954	25,197,213	25,778,535
7 Fines and Forfeits	131,053	126,100	126,100	121,700	121,400	118,900	118,200	120,400	122,100
8 Earnings on Investments	6,199,780	3,000,000	3,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
9 Donations and Contributions	369,636	225,000	235,000	157,112	225,000	225,000	225,000	225,000	225,000
10 Other Revenues	7,740,684	1,425,200	1,658,891	2,396,359	684,900	687,600	690,300	693,100	695,900
<b>Transfers In:</b>									
11 Capital Replacement Fund	995,000	462,000	462,000	462,000	818,000	700,000	700,000	700,000	700,000
12 Road & Bridge Fund	107,000	107,000	107,000	107,000	107,000	107,000	107,000	107,000	107,000
13 Justice Center Sales Tax Fund	22,302,309	21,166,036	26,338,801	24,943,800	25,510,684	25,685,085	26,073,367	26,284,250	26,929,700
14 Road Sales Tax Fund-Engineering Svc	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
15 RMHIDTA	24,229	24,900	24,900	24,900	1,900	24,900	24,900	24,900	24,900
16 Total Transfers In	23,928,538	22,259,936	27,432,701	26,037,700	26,937,584	27,016,985	27,405,267	27,616,150	28,261,600
17 Recommended New Requests - One-Time - Transfer from Justice Center Sales & Use Tax Fund					198,100				
18 Recommended New Requests - Ongoing - Transfer from Justice Center Sales & Use Tax Fund					127,600	127,600	127,600	127,600	127,600
<b>19 Total Revenues and Transfers In</b>	<b>\$ 195,072,499</b>	<b>\$ 152,555,823</b>	<b>\$ 173,268,884</b>	<b>\$ 179,576,383</b>	<b>\$ 162,296,448</b>	<b>\$ 161,246,158</b>	<b>\$ 165,536,871</b>	<b>\$ 166,638,813</b>	<b>\$ 171,517,785</b>
<b><u>Expenditures by Function</u></b>									
20 Personnel	\$ 95,167,399	\$ 99,025,495	\$ 99,558,224	\$ 99,558,224	\$ 107,068,205	\$ 111,303,933	\$ 117,988,260	\$ 125,093,595	\$ 132,646,572
21 Supplies	8,337,532	6,755,682	7,733,504	7,733,504	6,687,464	6,679,968	6,765,283	6,852,529	6,941,726
22 Controllable Assets	1,266,789	771,720	1,326,577	1,326,577	2,797,078	707,078	707,078	707,078	707,078
23 Purchased Services	56,864,446	36,899,355	58,710,740	58,710,740	36,435,364	35,020,632	35,020,632	35,020,632	34,950,632
24 Fixed Charges	7,178,596	7,471,457	7,799,142	7,799,142	7,607,501	7,919,300	8,198,991	8,360,278	8,473,179
25 Grants and Contributions	(248,929)	685,224	2,797,382	2,797,382	687,224	687,224	687,224	687,224	687,224
26 Intergovernmental Support	8,580,300	550,009	550,009	550,009	550,009	550,009	550,009	550,009	550,009
27 Interdepartmental Charges	(6,800,318)	(8,416,020)	(8,416,020)	(8,416,020)	(7,311,434)	(8,270,896)	(8,379,497)	(8,490,728)	(8,604,629)
28 Capital Outlay	1,034,883	45,000	102,000	102,000	24,500	0	0	0	0
29 Computer Equipment	877,137	1,000,000	1,857,574	1,857,574	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
30 Vehicle Replacements	878,162	462,000	702,786	702,786	818,000	700,000	700,000	700,000	700,000
31 Contingency	0	1,500,000	1,272,646	1,272,646	1,860,000	1,500,000	1,500,000	1,500,000	1,500,000
<b>Transfers Out</b>									
32 To Law Enforcement Authority Fund	1,702,812	961,200	961,200	961,200	1,051,500	1,093,000	1,163,400	1,238,100	1,317,300
33 To Capital Expenditures Fund	1,300,000	789,400	789,400	789,400	0	0	0	0	0
34 To Human Services Fund	2,172,752	2,721,421	4,221,421	4,221,421	2,095,731	2,095,731	2,095,731	2,095,731	2,095,731
35 Total Transfers Out	5,175,564	4,472,021	5,972,021	5,972,021	3,147,231	3,188,731	3,259,131	3,333,831	3,413,031
36 Recommended New Requests - One-Time					2,133,900				
37 Recommended New Requests - On-Going					1,672,247	1,672,247	1,672,247	1,672,247	1,672,247
<b>38 Total Expenditures and Transfers Out</b>	<b>\$ 178,311,560</b>	<b>\$ 151,221,943</b>	<b>\$ 179,966,584</b>	<b>\$ 179,966,585</b>	<b>\$ 165,177,289</b>	<b>\$ 162,658,227</b>	<b>\$ 169,669,358</b>	<b>\$ 176,986,695</b>	<b>\$ 184,637,069</b>
39 Change In Fund Balance	16,760,939	1,333,880	(6,697,700)	(390,202)	(2,880,841)	(1,412,069)	(4,132,487)	(10,347,882)	(13,119,284)
<b>40 Ending Fund Balance</b>	<b>\$ 63,269,168</b>	<b>\$ 40,661,083</b>	<b>\$ 56,571,468</b>	<b>\$ 62,878,966</b>	<b>\$ 59,998,125</b>	<b>\$ 58,586,056</b>	<b>\$ 54,453,569</b>	<b>\$ 44,105,687</b>	<b>\$ 30,986,403</b>
<b><u>Fund Balance Detail</u></b>									
41 Non-spendable Fund Balance	\$ 5,192,436	\$ 1,346,472	\$ 3,744,849	\$ 3,744,849	\$ 3,744,849	\$ 1,346,472	\$ 1,346,472	\$ 1,346,472	\$ 1,346,472
42 Restricted Fund Balance	8,968,315	8,701,813	8,511,989	8,511,989	8,511,989	8,701,813	8,430,813	8,430,813	8,430,813
43 Committed Fund Balance	4,537,121	0	652,207	652,207	0	0	0	0	0
44 Assigned Fund Balance	22,909,160	20,052,424	20,989,153	41,630,446	41,712,068	32,432,487	32,647,882	35,419,283	24,709,399
45 Unassigned Fund Balance	21,662,136	10,560,374	22,673,270	8,339,475	6,029,219	16,105,284	12,028,402	(1,090,880)	(3,500,281)
<b>46 Ending Fund Balance</b>	<b>\$ 63,269,168</b>	<b>\$ 40,661,083</b>	<b>\$ 56,571,468</b>	<b>\$ 62,878,966</b>	<b>\$ 59,998,125</b>	<b>\$ 58,586,056</b>	<b>\$ 54,453,569</b>	<b>\$ 44,105,687</b>	<b>\$ 30,986,403</b>

Douglas County Government  
2022 General Fund Recommended New Requests

Department	Division/ Project	Request Description	FTE	One-time Amount	Ongoing Amount	Offsetting Revenues
BOCC						
	60100	Soil Conservation Contribution Increase			\$37,000	
	65500	Castle Rock Economic Development Council		50,000		
	81200	Chatfield Watershed Due Increase			12,510	
Clerk and Recorder						
	12400	Annual Postage Increase			35,000	
	12500	Multi-Lingual Ballot Translations			5,000	
County Assessor						
	14100	Residential Appraiser	1.0		101,225	
Community Development						
	16200	Fleet Addition - Mid-Size Pickup for Zoning Compliance		40,000		
	16200	Fleet Addition - Compact SUV Site Development Administration		30,000		
	51100	Skid-Steer - Equipment Lease			4,000	
	55400	Historic Preservation - Structure and Maintenance		250,000		
County Fair						
	55250	Services Increase in livestock, rodeo and entertainment		43,000		
District Attorney						
	19600	Population Adjustment			123,700	
	19600	2021 Salary / Benefit Adjustments			408,080	
	19600	S.B. 20-217 - Enhanced Law Enforcement Integrity			44,371	

Douglas County Government  
2022 General Fund Recommended New Requests

Department	Division/ Project	Request Description	FTE	One-time Amount	Ongoing Amount	Offsetting Revenues
Douglas County Sheriff						
	S.B. 20-217 Costs					
	21500	Detentions Overtime Costs Due to Training		98,100		(\$98,100)
	21115	Equipment and Training Costs		351,500		
		<i>Subtotal - S.B. 20-217 Costs</i>		<u>449,600</u>		<u>(98,100)</u>
	21100	Search & Rescue Contribution		101,000	24,000	
	21100	Emergency Fire Fund Increase			6,200	
	21125	CJRA Specialist	1.0	13,800	102,850	
	21350	ZenCity Software Application			72,000	(72,000)
	21350	Records Management System Software		100,000		(100,000)
	21400	Armed Justice Center Security After Hours			55,600	(55,600)
	21500	WASP Inventory System		5,500	4,500	
	23150	Detective for Elder Abuse	1.0	77,000	148,300	
	23350	Detective for Property Crimes	1.0	27,500	143,900	
Engineering						
	24100	Fleet Addition - Electrical Inspector		35,000		
	24100	Operating increase for Elevator Inspections / Witness Tests / CCC			85,000	
	30200	Fleet Addition - Construction Inspector		35,000		
Fairground Operations						
	55200	Fleet Addition - Truck w/Snow Plow		80,000		
Facilities						
	19100	Security Contracts and Maintenance Increases		35,000	14,000	
	19125	Air Purification / Ductwork Replacement		7,000		
	19275	Skid Steer Annual Lease - Hazard Mitigation			3,900	
	19275	Citizen Disaster Preparedness Pocket Guides		29,500		
Fleet						
	19910	Fleet Mechanic	1.0		98,275	

Douglas County Government  
2022 General Fund Recommended New Requests

Department	Division/ Project	Request Description	FTE	One-time Amount	Ongoing Amount	Offsetting Revenues
Information Technology						
	18900	Information Systems Maintenance and Subscriptions		225,000		
	18900	Information Systems Managed Systems		500,000		
Mental Health Initiative						
	802014	Critical Response Team (CRT) Increase			138,500	
	802014	Line Item increases for Program Administration			1,700	
Other Governmental Services						
	861538	Juvenile Assessment Center (JAC) Funding			2,636	
<b>General Fund Total</b>			<b>5.0</b>	<b>2,133,900</b>	<b>\$1,672,247</b>	<b>(\$325,700)</b>

2022 Vehicle Replacement Requests - General Fund											
		Original Vehicle/Equipment Information			Age	Meter/Milea	Maintenance	Condition	Total Points	Vehicle Replacement Cost	
Unit # to be Replaced	Business Unit	Year	Make	Model	Age Points	Meter Points	Maintenance Points	Condition Points		Total Cost	Replacement Type
0704	23300	2007	CHEVY	IMPALA	5.0	3.8	9.5		18.3	\$ 34,000	CHEVY TRAVERSE
07019	19100	2007	CHEVY	3500	5.0	5.0	7.1		17.1	\$ 55,000	FORD F-150 EV
12025	24100	2012	JEEP	LIBERTY	4.6	4.8	7.3		16.7	\$ 38,000	CHEVY COLORADO
14016	30200	2014	FORD	F150	3.5	5.0	7.4		15.9	\$ 43,000	FORD F-150
90053	21700	1992	VERMEER	BC1250	5.0	0.7	10.0		15.7	\$ 60,000	BANDIT
08022	30200	2008	CHEVY	TRAILBLAZER	5.0	3.7	6.7		15.4	\$ 37,000	CHEVY TRAVERSE
1202	21115	2012	JEEP	G.C.	4.6	4.4	6.2		15.2	\$ 42,000	JEEP G.C.
1117	23350	2011	CHEVY	TAHOE	5.0	4.7	5.4		15.1	\$ 51,000	CHEVY TAHOE
09007	19100	2000	SKYJACK	553-4626	5.0	N/A	10.0		15.0	\$ 31,000	SKYJACK 4726
08029	24100	2008	CHEVY	1500	5.0	5.0	4.8		14.8	\$ 38,000	CHEVY COLORADO
06015	30200	2006	CHEVY	TRAILBLAZER	5.0	4.8	4.9		14.7	\$ 37,000	CHEVY TRAVERSE
02018	55200	2002	CHEVY	3500	5.0	2.2	5.4	2.0	14.6	\$ 78,000	FORD F-350
1246	23200	2012	CHEVY	TAHOE	4.6	3.9	6.1		14.6	\$ 51,000	CHEVY TAHOE
03017	55200	2003	JOHN DEERE	5420	5.0	3.4	10.0		18.4	\$ 90,000	JD 6135
06025	19100	2006	CHEVY	G10	5.0	3.2	6.0		14.2	\$ 55,000	FORD F-150 EV
08032	51100-1	2008	CHEVY	2500	5.0	4.2	4.7		13.9	\$ 78,000	FORD F-350
<b>2022 Replacement Totals</b>										<b>\$ 818,000</b>	
RANGE	15 POINT REPLACEMENT SCALE										
<10	Do Not Replace										
10 - 12.5	Early Replacement Candidate										
12.6 - 15	Optimal Replacement Time, Unit is in 10% of useful life and at optimal resale value										
> 15	Overdue Replacement, Unit should be replaced as soon as possible										



## GENERAL FUND

\$2,133,900 One-time; \$1,672,247 Ongoing and  
\$325,700 Offsetting Revenues

### BOCC

#### Soil Conservation Contribution Increase - \$37,000 Ongoing

The Soil Conservation District promotes projects through education to further the sustainable use of natural resources, balancing the needs of agriculture and urban growth. To further the work of noxious weed control, fire mitigation, watershed structures, additional budget is being requested at this time. Future planned projects include such items as East Plum Creek Restoration Partnership, expansion of education outreach and classroom activities, and additional workshops for native plants, weeds, and habitat building. The budget for Soil Conservation will now be \$93,500 annually.

#### Castle Rock Economic Development Council - \$50,000 One-time

The Castle Rock Economic Development Council is a Public/Private partnership that works to attract and retain primary employment, build a positive business climate, and grow the retail tax base in the Castle Rock and Douglas County. A few things the Castle Rock Economic Development Council promotes this is through attracting primary employers, growing existing businesses, and retail development and recruitment. The budget for the Castle Rock Economic Development Council will now \$75,000 annually.

#### Chatfield Watershed Authority (CWA) Dues Increase - \$12,510 Ongoing

The Chatfield Watershed Authority budget committee is requesting an ongoing increased for general legal services and water quality bulletin review. In addition, in 2022 the CWA will begin the process for reallocation of the total phosphorus wasteloads as required by regulation #73. The annual dues for the Chatfield Basin Authority will now be \$75,510.

### CLERK AND RECORDER

#### Annual Postage Increase - \$35,000 Ongoing

The 2021 postage increase will continue into fiscal year 2022 and beyond. With approximately 83,000 pieces of mail from the IDS system being disseminated annually, an ongoing base budget increase is needed to keep up with mail demand.

#### Multi-Lingual Ballot Translations - \$5,000 Ongoing

HB21-1011 requires counties to provide multi-lingual ballot access.

### COUNTY ASSESSOR

#### Residential Appraiser - \$101,225 Ongoing

The Assessor's Office has worked to contain budget requests and has not requested an addition to FTE headcount since 2014. Workload in the Assessor's Office with respect to residential property inventory has increased markedly since that time. The office has been successful leveraging technology to gain efficiency. The new FTE will be able to inspect and add residential improvements to the tax roll, maintain correct characteristics on existing inventory, analyze and process appeals, and verify sales to ensure correct valuation in the 2023 reappraisal.

## COMMUNITY DEVELOPMENT

### Fleet Addition – Mid-Size Pickup for Zoning Compliance \$40,000 One-time

This vehicle is necessary to support the FTE Zoning Compliance Official (“ZCO”) that was hired in January of 2021. A key responsibility of the position is to travel to properties across Douglas County for site inspections and zoning violation investigations. Adding one vehicle to the Zoning Compliance team would make one vehicle available for each of the three ZCOs, or three available for the four team members. The vehicle would be garaged at the Philip S. Miller Building.

### Fleet Addition – Compact SUV Site Development Administration - \$30,000 One-time

This vehicle is necessary to support the FTE Site Development Administrator (“SDA”) position that was hired in January of 2020. A key responsibility of the position is to travel to properties across Douglas County for site inspections. Adding one vehicle to the Site Development Administration team would make one vehicle available for each of the two SDAs, or two available for the four team members. The vehicle would be garaged at the Philip S. Miller Building.

### Equipment Lease – Skid-Steer \$4,000 Ongoing

This request is to lease equipment for various tasks needed to be performed by staff at the various projects and sites throughout the county.

### Historic Preservation – Structure and Maintenance - \$250,000 One-time

This request is to fund the maintenance, stabilization, and repair of historic structures located on properties owned by Douglas County. These projects require a specialized approach

to ensure the protection of the building’s historic integrity. Construction costs continue to increase, due to limited access to materials and the increased demand for housing in Colorado. These properties include:

- Evans Homestead - The project would include installing a new foundation for the building, reconstructing the west-side addition with new roof framing and foundation, strengthening the roof structure in the kitchen addition, and installing a new roof on both additions.
- Crull Hammond Cabin - Current project needs include restoring and reinstalling the windows, adding storm windows, and installing deadbolts and door sweeps to better protect the restored structure and increase building security.
- William Converse Ranch
- Columbine Open Space - This current project request will address restoration needs on the barn, rebuilding the gables, restoring sliding barn doors, rebuilding window frames, and increase security on structures.
- Greenland Town Site Projects, including the Post Office and School House - The current grant work is focused on reconstruction of the east, south and west elevations of the post office to protect it from continued settlement and deterioration. Also, improvements are being made to site grading and drainage to keep drainage away from the building itself.
- Miksch-Helmer Cabin - The current funding request will continue restoration on the cabin followed by window and door restoration.

## **COUNTY FAIR**

### Service Increase in Livestock, Rodeo, and Entertainment - \$43,000 One-time

The increase of funds to the entertainment line item will assist the subcommittee in securing additional attractions/bands for the annual Douglas County Fair & Rodeo. It will increase the purse/prize money for PRCA event contestants at the Douglas County Fair & Rodeo for the Professional Rodeo Cowboys Association (PRCA), the Women's Professional Rodeo Association (WPRA) rodeo event and the Xtreme Bulls event by \$18,000. It will also increase funds for the livestock sale committee to be able to provide the option of having an online/virtual sale to run concurrently with the in-person sale.

## **DISTRICT ATTORNEY**

### Population Adjustment – \$123,700 Ongoing

The funding for the 18<sup>th</sup> Judicial District, District Attorney's Office is based on the population of the four counties served by the Office (Arapahoe, Douglas, Elbert, and Lincoln).

### 2021 Salary/Benefits Adjustments - \$408,080 Ongoing

In fiscal years 2020/2021, the District Attorney's Office experienced the highest rate of turnover it has seen in the last eight years. During exit interviews with prosecutors joining other offices, two primary reasons for departure were noted: caseloads and compensation. A 4% merit pool adjustment is requested to match recent compensation plan discrepancies with other Arapahoe and Douglas County employees, and to maintain parity with the increases offered for those compensation plans.

### S.B. 20-217 – Enhanced Law Enforcement Integrity - \$44,371 Ongoing

The increase in data creates the need for more Central Service staffing to download, discover, and provide legal notification to the appropriate internal and external contacts. Currently there are nine individuals working with discovery in our Central Services department and we are requesting to increase this by three FTE. There is expected to be a 30% increase in volume of body-camera media and within that 30% the file sizes are anticipated to double. Twenty-four Law Enforcement Agencies file cases with the 18th Judicial District District Attorney's Office. The growth of storage is expected to climb to 6.4tb per month, or 76.8tb annually.

## **DOUGLAS COUNTY SHERIFF**

### S.B. 20-217 Costs \$449,600 One-time:

In 2020 the Colorado General Assembly and Colorado Governor Jared Polis signed into law Senate Bill 20-217, concerning Measures to Enhance Law Enforcement Integrity. For 2021 and beyond, the expectations of law enforcement and reform has not waived and therefore, the Douglas County Sheriff's Office is requesting a funding increase for ongoing law enforcement reform and improvement including: Colorado POST required certification, mental health, special needs populations, skills (ACT, Firearms and Driving practical exercises and equipment), less lethal equipment, officer wellness/health, de-escalation instruction/materials, and Subject Matter Experts (SME) - instructor level certifications (travel and tuition). DCSO will also be delivering in-house classroom instruction, which will require more members to obtain instructor certifications, re-certifications and train the trainer specific courses.

Search & Rescue Contribution - \$101,000 One-time and \$24,000 Ongoing

Douglas County Search and Rescue (DCSAR) is staffed 100% by citizen volunteers. Search and Rescue's funding sources include a \$24,000 annual contribution from the Sheriff's Office, grants, private donations, and fundraising. Most of their funding comes from fundraising which in 2020 equated to \$42,047. DCSAR's most significant needs are vehicle replacements and/or significant restoration of vehicles in their fleet. The top three vehicle needs are to replace the primary technical rescue truck, replace the primary command post and replace the secondary command post.

Emergency Fire Fund Increase - \$6,200 Ongoing

Per the terms of the current Emergency Fire Fund (EFF) Agreement, the Colorado Division of Fire Prevention and Control is sending participating counties a notice of the following year's actual assessment for continued participation in EFF. Douglas County's assessment for 2022 will be \$97,443 based on annual assessed land valuations and total forested non-federal acres, which will once again bring \$1,000,000 into the Fund.

CJRA Specialists - \$13,800 One-time and \$102,850 Ongoing

In May of 2016 the Sheriff created the Criminal Justice Records Act Unit (CJRA) to handle all the Body Worn Camera (BWC) requests along with Colorado Open Records Act (CORA) requests. One CJRA Support Specialist was assigned to this position and in just over six months processed two hundred and thirty (230) requests. At the end of 2017 we had received seven hundred and twenty-two requests (722) which was a 214% increase in requests from 2016. In December of 2018 a second specialist was added bringing the total to two. Since the inception of the CJRA Unit in 2016, the requests have increased

585% in five years. Law enforcement agencies are required to provide BWCs to each peace officer who interacts with members of the public. This also applies to Detentions Deputies when they are performing a task that requires an "anticipated use of force, including cell extractions and restraint chairs" which would be all Sheriff's Office sworn personnel assigned to Detention Division. Currently, CJRA Specialist's receive approximately 70 public requests per month which require redaction.

ZenCity Software Application - \$72,000 and \$72,000 Offsetting Revenue

The Sheriff's Office has used the ZenCity software application since March 2021 and is requesting funding to continue using 12 licenses of ZenCity in 2022. The ZenCity platform transforms otherwise unstructured data into valuable, quantitative metrics that enable County Governments to use Artificial Intelligence (AI) to launch initiatives, make citizen-backed decisions, understand wide-scale community feedback, and ensure their residents' voices are heard. ZenCity will also allow the Sheriff's Office to quickly identify misinformation and stop the spread of rumors in real time, which can be critical.

Records Management System Software - \$100,000 One-time and \$100,000 Offsetting Revenue

New World System's Records Management Software (RMS) using the Microsoft Platform (MSP) from Tyler Technology was implemented in 2008. The next version of the Records Software is called their Enterprise version which uses a dotnet platform. Although the RMS software license fee for this upgraded version is included in the Tyler Technology annual maintenance agreement, the additional costs are required for the upgrade. Tyler Technology calls this the "Evergreen Concept," and the latest versions and all updates will be included in the annual

maintenance cost. The newest Enterprise version provides more features and customization and includes many of the suggested changes to the MSP version. The cost for implementation of the Enterprise version of this software is \$100,000 which includes training, product management, and the required software interfaces.

Armed Justice Center Security After Hours - \$55,600 Ongoing and \$55,600 Offsetting Revenue

The safety of the staff assigned to the Highlands Ranch Substation (HRSS) has been a concern for many years due to the easy access to the exterior parking. In addition, the main lobby is open to the public with no defensive security protocols in place or any way to challenge someone when entering the HRSS lobby. There have been recent issues with some First Amendment auditors who were able to walk and video the exterior of the building and enter the lobby unchallenged.

WASP Inventory System - \$5,500 One-time and \$4,500 Ongoing

The Sheriff's Office is upgrading to a new cloud-based version of WASP. The new version will be able to support the nuances of inventorying and tracking of the current 925 separate items with a total of 20,399 items in inventory in multiple storage areas. The new WASP system will include two tablets to assist two Crew Leads to add and remove supplies from inventory to better track inventory and assist in enhancing audit the audit trail for supplies.

Detective for Elder Abuse - \$77,000 One-time and \$148,300 Ongoing

The Sheriff's Office wants to create an "Elder Abuse and Exploitation Unit". In 2020, crimes against our senior community were widespread. These crimes included assaults, domestic violence, financial crimes, and sex crimes. The goal for

this unit is to have detectives cross trained in both financial crimes as well as crimes against persons to handle physical and sexual abuse cases against our senior population. These detectives would also work closely with the Douglas County Adult Protection Services on all elder abuse cases.

Detective for Property Crimes - \$27,500 One-time and \$143,900 Ongoing

The Denver area experienced a 114% increase in auto thefts in the first quarter of 2021 compared to the same period last year; an upward trend that began with the arrival of the COVID-19 pandemic in March 2020. This upward climb is no different for Douglas County. This additional FTE would be assigned to the Property Crimes, Auto Theft Unit to handle the significant increase in the number of cases that need to be investigated. The rise in auto thefts also comes with a rise in recovered stolen vehicles that need to be processed for evidence, DNA collection, and the recovery of other stolen property located in the vehicle. These types of investigations can require in-depth interviews, and multi-jurisdictional investigations. The addition of another Auto Theft Detective would enable a more proactive approach to the auto theft problem.

## **ENGINEERING**

Fleet Addition – Electrical Inspector - \$35,000 One-time

In May of 2019 a new electrical inspector started, but a vehicle was not included in the transition from an office position to a field position. The current vehicle was taken off the replacement list to support the essential functions of the reclassified position and has over 142,000 miles on it. FY 2020 repairs costs were \$2,224 and 2021 repair costs to date are \$1,050.

Operating Increase for Elevator Inspections/Witness Tests/Colorado Code Consulting (CCC) \$85,000 Ongoing

The budget includes additional operating costs associated with the mandated elevator inspections and tests required on all elevators within Douglas County. Additional fees are incurred as new elevators are added; budget has not been increased for over ten years.

Fleet Addition – Construction Inspector - \$35,000 One-time

An additional all-wheel drive vehicle (with off road capabilities is needed) for the Capital Improvement Program (CIP) Team is currently needed for several construction projects coming up in 2022. The Department does not have an additional “pool” vehicle to reallocate for use.

## **FAIRGROUND OPERATIONS**

Fleet Addition – Truck with Snowplow - \$80,000 One-time

This request adds a new truck with snowplow to the fairground’s equipment. There is currently one truck with a snowplow, and it is utilized by five employees. The additional vehicle will increase the efficiency of snow removal for events, other equipment/vehicles utilized by staff are not suitable for snowplows.

## **FACILITIES**

Security Contracts and Maintenance Increases - \$35,000 One-time and \$14,000 Ongoing

Increase service contract operating line of the facilities budget for both ongoing (\$14,000 - cover annual preventative maintenance) and one time (\$35,000 - switchgear

maintenance, internal fire line inspection and load bank tests.) The cost of labor, materials, and number of services that facilities require every year has been steadily increasing.

Air Purification/Ductwork Replacement - \$7,000 One-time

In response to the Covid 19 pandemic of 2020 there will be an every other year request to replace the air purification cells within the ductwork of all the air handling units throughout the county facilities. These cells have a two-year optimal life span.

Skid Steer Annual Lease – Hazard Mitigation - \$3,900 Ongoing

This request is for the annual skid steer lease with bobcat. The skid steer is utilized by our all- hazard mitigation crew for fire mitigation work and deployment, if needed, to incidents (flooding, fire, etc.) This lease program has successfully been in effect for several years.

Citizen Disaster Preparedness Pocket Guides - \$29,500 One-time

The Citizen Disaster Preparedness Pocket Guide (CDPPG) has been widely distributed since the program began in 2014. Over the last 7 years, nearly 15,000 CDPPGs have been distributed to our citizens and HOAs at numerous trainings, preparedness fairs and public events. The CDPPG is a convenient and simple source for preparedness information for those who live and work in Douglas County. It includes specific guidance regarding emergency notification and how to receive up-to-the-minute details during a disaster event, evacuation preparation for families and their pets, access and functional needs planning and response, and an overview of the most common hazards that may occur in Douglas County.



## **FLEET**

### Fleet Mechanic - \$98,275 Ongoing

Fleet services requests the addition of one FTE light duty mechanic to address the shortage of available light duty mechanics to maintain Douglas County's fleet. Since 2017 Douglas County has added 105 light duty assets to its fleet bringing the total number of light duty assets in 2021 to 623. In 2017 the Douglas County mechanic/asset ratio was 1:103. today it is 1:124 with the industry average being roughly 1:107. The addition of a light duty mechanic will bring the mechanic/asset ratio back to 1:103. All mechanics are GM, Ford, and Chrysler factory certified; thus, enabling the fleet team to complete all warranty and factory recalls. The addition to staff will reduce the down time of every asset that comes in for service, as well as provide significant savings by allowing for in-house services versus scheduling repairs at dealerships.

## **INFORMATION TECHNOLOGY**

### Information Systems Maintenance and Subscriptions – \$225,000 One-time

Information technology software is essential to the efficient operation of county functions and requires constant support and maintenance. The budget includes funding to maintain software support provided by vendors upon installation of software programs, as well as keeping up to date with software subscription services to continue full functionality of software

### Information Systems Managed Systems - \$500,000 One-time

To limit and solve existing service gaps in supporting the county's critical systems, Information technology is undertaking a Managed Support Services (MSP) approach. The MSP model provides a consistent support delivery experience on enterprise services, depth in coverage for critical functions, scalable support model that can expand or contract with

business needs, enables reallocation of FTEs as needed and improved on-time delivery and throughput of projects.

## **MENTAL HEALTH INITIATIVE**

### Critical Response Team (CRT) Increase - \$138,500 Ongoing

The contract for CRT is expected to increase in 2022 by \$138,460 from \$648,040 to \$786,500. Staff job descriptions are being reclassified due to added job duties; thus, additional salary funding is needed to pay appropriately. Further, budget will allow for additional expenditures for printing, meetings, mileage, training, travel for conferences, Commissioners planning a Mental Health Summit this September.

### Line Item Increases for Program Administration - \$1,700 Ongoing

The budget includes funding for increase to the existing budget due to additional travel and conferences for employees and contract staff.

## **OTHER GOVERNMENTAL SERVICES**

### Juvenile Assessment Center (JAC) Funding – \$2,636 Ongoing

JAC works to improve the lives of juveniles by helping to strengthen and support children and families who are involved, or at risk of becoming involved with the juvenile justice system. The goal of the JAC is to divert all eligible youth from formal processing, while recommending interventions to prevent further law violations, and enhance productive growth of young citizens. There is a memorandum of understanding between Douglas County, other user agencies, and the JAC regarding utilization of the Center and standard fee for service charges each year. Pursuant to the funding formula agreed to by the County when signing the memorandum of understanding, there is an annual fee for service adjustment based on utilization.







# Road & Bridge Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR THE COSTS ASSOCIATED WITH THE CONSTRUCTION AND MAINTENANCE OF COUNTY ROADS AND BRIDGES. RESTRICTED REVENUE SOURCES INCLUDE PROPERTY TAXES AND HIGHWAY USER FEES. THE COUNTY MUST SHARE BACK WITH INCORPORATED MUNICIPALITIES ONE-HALF OF THE TAXES COLLECTED ON PROPERTIES WITHIN THE INCORPORATED AREAS.

Douglas County Government  
Road and Bridge Fund (Fund 200)  
Fund Summary

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$28,490,232</b>	<b>\$ 21,041,528</b>	<b>\$ 25,939,814</b>	<b>\$ 25,939,814</b>	<b>\$ 25,738,266</b>	<b>\$ 16,685,392</b>	<b>\$ 16,764,909</b>	<b>\$ 17,878,064</b>	<b>\$ 18,772,347</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 44,147,826	\$ 45,654,039	\$ 45,654,039	\$ 47,725,000	\$ 51,364,500	\$ 51,390,400	\$ 52,759,900	\$ 52,980,700	\$ 54,320,700
3 Licenses and Permits	1,296,409	805,000	805,000	1,090,035	981,500	981,500	981,500	981,500	981,500
4 Intergovernmental	9,333,556	9,792,369	10,183,234	10,861,963	10,391,081	9,215,000	9,215,000	9,215,000	9,215,000
5 Charges for Services	10,000	5,000	5,000	10,000	7,000	7,000	7,000	7,000	7,000
6 Earnings on Investments	215	0	0	0	0	0	0	0	0
7 Donations and Contributions	0	0	0	0	0	0	0	0	0
8 Other Revenues	1,101,807	100,000	670,973	1,056,758	25,000	25,000	25,000	25,000	25,000
<b>9 Total Revenues and Transfers In</b>	<b>\$55,889,813</b>	<b>\$ 56,356,408</b>	<b>\$ 57,318,246</b>	<b>\$ 60,743,756</b>	<b>\$ 62,769,081</b>	<b>\$ 61,618,900</b>	<b>\$ 62,988,400</b>	<b>\$ 63,209,200</b>	<b>\$ 64,549,200</b>
<b><u>Expenditures by Function</u></b>									
10 Personnel	\$ 11,476,966	\$ 12,269,262	\$ 12,269,262	\$ 12,495,428	\$ 12,796,789	\$ 13,207,307	\$ 13,698,299	\$ 14,208,349	\$ 14,738,220
11 Supplies	1,018,026	2,915,720	2,801,725	2,801,725	1,249,712	1,249,712	1,249,712	1,249,712	1,249,712
12 Controllable Assets	335,979	437,600	457,405	457,405	427,600	427,600	427,600	427,600	427,600
13 Purchased Services	3,530,582	1,331,085	1,588,923	1,588,923	1,128,105	1,098,105	1,098,105	1,098,105	1,098,105
14 Building Materials	5,208,262	5,466,962	5,788,211	5,788,211	5,578,412	5,402,331	5,402,331	5,402,331	5,402,331
15 Fixed Charges	3,313,053	3,362,914	3,450,428	3,450,428	3,675,757	3,831,328	3,984,999	4,132,820	4,311,420
16 Grants and Contributions	5,294	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
17 Intergovernmental Support	9,538,216	7,286,891	7,286,891	7,286,891	8,019,000	8,026,000	8,332,700	8,382,000	8,681,900
18 Equipment Replacements/New	2,810,645	2,872,500	4,154,165	4,154,165	1,059,000	3,000,000	3,000,000	3,000,000	3,000,000
19 Pavement Management	18,268,922	19,127,393	0	0	0	17,515,000	17,699,500	17,432,000	17,500,000
20 Traffic Signal Management	0	0	0	0	0	0	0	0	0
21 Engineering Storm Drainage	0	6,186,264	1,052,374	0	0	5,000,000	5,000,000	5,000,000	5,000,000
22 Capital Projects	2,827,286	5,519,553	20,656,492	21,708,866	10,775,404	1,300,000	500,000	500,000	500,000
23 Contingency	0	1,000,000	11,781,666	1,006,262	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
24 Transfers Out:									
25 To General Fund	107,000	107,000	107,000	107,000	107,000	107,000	107,000	107,000	107,000
26 Total Transfers Out	107,000	107,000	107,000	107,000	107,000	107,000	107,000	107,000	107,000
27 Recommended New Requests - One-Time					25,630,176				
28 Recommended New Requests - On-Going					275,000	275,000	275,000	275,000	275,000
<b>29 Total Expenditures and Transfers Out</b>	<b>\$58,440,231</b>	<b>\$ 67,983,144</b>	<b>\$ 71,494,542</b>	<b>\$ 60,945,304</b>	<b>\$ 71,821,955</b>	<b>\$ 61,539,383</b>	<b>\$ 61,875,246</b>	<b>\$ 62,314,917</b>	<b>\$ 63,391,288</b>
30 Change In Fund Balance	(2,550,418)	(11,626,736)	(14,176,296)	(201,548)	(9,052,874)	79,517	1,113,154	894,283	1,157,912
<b>31 Ending Fund Balance</b>	<b>\$25,939,814</b>	<b>\$ 9,414,792</b>	<b>\$ 11,763,518</b>	<b>\$ 25,738,266</b>	<b>\$ 16,685,392</b>	<b>\$ 16,764,909</b>	<b>\$ 17,878,064</b>	<b>\$ 18,772,347</b>	<b>\$ 19,930,259</b>
<b><u>Fund Balance Detail</u></b>									
32 Non-spendable Fund Balance	\$ 2,161,690	\$ 2,068,596	\$ 2,161,690	\$ 2,161,690	\$ 2,161,690	\$ 2,161,690	\$ 2,161,690	\$ 2,161,690	\$ 2,161,690
33 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
34 Committed Fund Balance	10,461,891	0	0	0	0	0	0	0	0
35 Assigned Fund Balance	13,316,233	7,346,196	9,601,828	23,576,576	14,523,702	14,603,219	15,716,374	16,610,657	17,768,569
<b>36 Ending Fund Balance</b>	<b>\$25,939,814</b>	<b>\$ 9,414,792</b>	<b>\$ 11,763,518</b>	<b>\$ 25,738,266</b>	<b>\$ 16,685,392</b>	<b>\$ 16,764,909</b>	<b>\$ 17,878,064</b>	<b>\$ 18,772,347</b>	<b>\$ 19,930,259</b>



Douglas County Government  
2022 Road and Bridge Fund Recommended New Requests

Department	Division/ Project	Request Description	FTE	One-time Amount	Ongoing Amount	2021 Encumbrances Re- appropriated in 2022	2021 Unspent Project Dollars Re- appropriated in 2022	Net Impact to Fund
Traffic								
	31600	Sheet Metal Cutter		\$15,000				\$15,000
	31600	Sign Parts and Supplies			20,000			20,000
	31600	Paint & Road Striping Supplies			85,000			85,000
	31620	Sidra Software - Roundabout Intersection Analysis		8,500				8,500
	31620	Traffic Engineering - Limited Benefit Employee		81,676				81,676
	31650	Contracted On-Call Locate		25,000				25,000
	31660	Signal Installation & Enhancement			100,000			100,000
Public Works Operations								
	31400	Equipment Operator	1.0		70,000			70,000
	31400	Trailer Mounted Message Boards (2)		60,000				60,000
	31400	Pickup 1 Ton - District 1		65,000				65,000
Capital Improvement Projects								
	800100	Contracted Road Maintenance		17,375,000		2,602,313	77,721	20,055,034
	800244	Traffic Communication				48,250	305,156	353,406
	800301	Roxborough - US85 Southern Connector					4,075	4,075
	800302	US85 Corridor Improvements				289,693	1,632,694	1,922,387
	800435	Pine Drive Improvements		2,500,000				2,500,000
	800436	County Line Road / Inverness		200,000				200,000
	800490	Drainage Projects					11,014	11,014
	800503	Emergency Storm Drainage Projects		500,000		797,315	27,064	1,324,379
	800506	Stormwater Priority Projects		4,500,000		1,712,439	173,569	6,386,008
	800513	Happy Canyon SW Emergency Access					22,276	22,276
	800853	School and Pedestrian Safety Projects		300,000			321,798	621,798
	800864	Rose Ridge Road / Doubletree CAPP					32,889	32,889
	800865	Valley Road - McArthur Ranch CAPP					31,742	31,742
	800903	Intelligent Transportation System					249,702	249,702
	800904	Traffic Signal Upgrade					51,131	51,131
	800909	Traffic Signal Consultant				36,213	8,196	44,409
	800912	DRCOG Installation					329	329
	800916	Traffic Signal Maintenance				617,255	1,013,063	1,630,318
	800990	Emergency Flood Planning Project					360	360
	801004	Safety and Congestion Management				39,040	194,835	233,875
	801009	Tomah / I-25 West Frontage Road Intersection				351,224	124,048	475,272
<b>Road and Bridge Fund Total</b>			<b>1.0</b>	<b>\$25,630,176</b>	<b>\$275,000</b>	<b>\$6,493,742</b>	<b>\$4,281,662</b>	<b>\$36,680,580</b>

2022 Vehicle Replacement Requests - Road and Bridge											
		Original Vehicle/Equipment Information			Age Information	Meter/Mileage Information	Maintenance Information	Condition Points		Vehicle Replacement Cost	
Unit # to be Replaced	Business Unit	Year	Make	Model	Age Points	Meter Points	Maintenance Points	Condition Points		Total Cost	Replacement Type
08042	31620	2008	DODGE	SPRINTER	5.0	2.5	6.6		14.1	\$ 54,000	FORD F-250
90007	31400-2	1990	ETNYRE		5.0	N/A	10.0		15.0	\$ 120,000	ETNYRE T-9128
09017	31400-1	2009	WESTERN STAR	4900	5.0	2.2	6.8		14.0	\$ 360,000	W.S. 4900
90006	31400-2	1995	RANCO	BD23-40	5.0	N/A	10.0		15.0	\$ 80,000	SMITHCO SX2-4034
90008	31400-2	1995	RANCO	BD23-40	5.0	N/A	10.0		15.0	\$ 80,000	SMITHCO SX2-4034
05022	31400-SP	2005	CAT	320CL	5.0	3.2	10.0		18.2	\$ 300,000	CAT 326
10003	31400-4	2010	DODGE	2500 HD	5.0	5.0	10.0		20.0	\$ 65,000	FORD F350
<b>2022 Replacement Totals</b>										<b>\$ 1,059,000</b>	
RANGE	15 POINT REPLACEMENT SCALE										
<10	Do Not Replace										
10 - 12.5	Early Replacement Candidate										
12.6 - 15	Optimal Replacement Time, Unit is in 10% of useful life and at optimal resale value										
> 15	Overdue Replacement, Unit should be replaced as soon as possible										



## ROAD AND BRIDGE FUND

\$25,630,176 One-time; \$275,000 Ongoing

### TRAFFIC SIGNS / STRIPING

#### Sheet Metal Cutter - \$15,000 One-time

The budget includes one-time funding for replacement of the current outdated Metal Shear. The replacement will be used to cut and trim signs and will meet current safety standards, which the existing machine does not.

#### Sign Parts & Supplies - \$20,000

The budget includes funding for sign parts and associated supplies. The funding accounts for a 20% increase of expenses related to aluminum sign blanks and sign sheeting.

#### Paint & Road Striping Supplies - \$85,000

The budget includes funding for supplies for road painting and striping. The significant storms and power outages in Texas caused plants to go off-line for a period and impacted supply chains in Texas and the funding is needed to address the anticipated need for road maintenance and supply chain delay issues.

### TRAFFIC ENGINEERING

#### SIDRA Software - \$8,500 One-Time

The budget includes funding for Signalized & Unsignalized Intersection Design and Research (SIDRA) software, which will be used to review consultant designs and ensure analysis

regarding roundabouts are correctly sized and function appropriately.

#### Limited Benefit Employee - \$81,676 One-Time

An additional employee is needed to assist with engineering studies and addressing citizen concerns. This position responsibilities will include: CAD drafting and plan production, field reconnaissance, and renewed focus on bicycle, pedestrian, and school safety projects.

### TRAFFIC SIGNAL OPERATIONS

#### Contracted On-Call Locate - \$25,000 One-Time

The budget includes funding for contracted on-call underground utility locating service. The service supplements the County's single Utility Locator, addressing after hours calls, providing leave coverage, and spikes in demand.

#### Signal Installation & Enhancement - \$100,000 Ongoing

With the continued rising cost to install traffic signal equipment the budget includes funding to address this increase to installing, upgrades, and enhancements to traffic signals.

### PUBLIC WORKS OPERATIONS

#### Equipment Operator - \$70,000 Ongoing

To address the continued growth and aging of Douglas County's infrastructure, the budget includes funding for an equipment operator. The additional operator will assist in repairing potholes, filling cracks, cleaning and repairing of culverts, and fixing drainage issues.

#### Equipment & Vehicles - \$125,000 One-time

The budget includes one-time funding for equipment and vehicles for staff and crew to better address the needs to be at multiple worksites simultaneously:

- \$60,000 for 2 message boards to inform the public of upcoming asphalt work, street sweeping, and dangerous hazards on roadways;
- \$65,000 for a 1 Ton Pickup truck to allow additional staff and crew to address multiple service requests and improve response times in multiple locations;

### **CAPITAL IMPROVEMENT PROJECTS**

#### Contracted Road Maintenance – \$17,375,000 One-time

The budget includes funding to maintain infrastructure as well as reducing future maintenance costs throughout the county. The maintenance includes annual asphalt overlay project, the annual sidewalk repair and curb ramp retrofit project, as well as reconstruction projects for roadways in need of full replacement. The Department will use two performance measures (average condition and percent in fair or better condition) to maintain high average pavement conditions and ensure roads do not fall into poor or very poor condition.

#### Pine Drive Improvements – \$2,500,000 One-time

The budget includes funding to supplement improvements to the segment of Pine Drive from Lincoln Avenue to Inspiration Drive. These enhancements include the widening from 2 lanes to 4 lanes and adding traffic signals to the Pine Lane and Ponderosa Drive intersections.

#### County Line Road/Inverness – \$200,000 One-time

The budget includes funding to supplement the reconstruction of the intersection of County Line Road/Inverness Parkway/Inverness Drive West/Inverness Drive East. The project partners in the reconstruction project include the Denver South Transportation Management Association (TMA), the Southeast Public Improvement Metropolitan District (SPIMD), Inverness Metro Improvement District (IMID), Arapahoe County, and Douglas County.

#### Emergency Storm Drainage Projects – \$500,000 One-time

Storm drainage systems move untreated waters into rivers or streams or other bodies of water and are essential to minimizing the risk of flooding or water backups. The budget includes funding to complete repairs that have been identified as emergency drainage projects.

#### Stormwater Priority Projects - \$4,500,000 One-time

Stormwater projects are designed to ensure the controlled flow and drainage of stormwaters typically flowing off construction sites. The Dept of Public Works Engineering has identified several projects ranging from drainage pipe repair and replacement to roadside ditch reconstruction and erosion stabilization. Stormwater controls ensure there is not unnecessary sediment deposits and pollutants in waterways. As construction and infrastructure aging continues in Douglas County, the budget includes funding to partner with other agencies on stormwater projects throughout the County. Projects funded by this include partnering on Highlands Ranch pipe lining program, Pinery drainage improvement program, partnering on stream stabilization projects with Mile High Flood Control District, annual maintenance of the County Facilities detention/water quality ponds, annual grading, erosion and sediment control (GESC) contractors to meet permit

stabilization requirements, and declassification and repairs to existing Natural Resources Conservation Service (NRCS) dams that were constructed in the early 1960's. These projects are imperative for the County to meet its Municipal Separate Storm Sewer System Permit Requirements as well as protect properties from flooding.

School and Pedestrian Safety Projects – One-time \$300,000

The budget includes funding to ensure students, parents, and pedestrians have safe and accessible routes to school and for general pedestrian and biking purposes. This funding will be used for enhanced pedestrian crossings, neck-downs, traffic circulation changes near schools, complete missing sidewalk links, and providing sidewalks at bus turn outs.





The background image shows the Douglas County Human Services Center, a modern building with large windows and a brick facade. A green semi-transparent overlay covers the left and center portions of the image. In the foreground, there is a parking lot with a blue handicapped parking symbol, a landscaped area with tall grasses, and a bronze sculpture of three children sitting on a log. A small plaque is visible at the base of the sculpture.

# Human Services Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR ALL FEDERAL AND STATE PUBLIC AID AND ASSISTANCE PROGRAMS ADMINISTERED BY THE COUNTY. RESTRICTED REVENUE SOURCES INCLUDE DESIGNATED PROPERTY TAXES AND INTERGOVERNMENTAL AGENCY GRANTS.



**Douglas County Government  
Human Services Fund (Fund 210)  
Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	<b>\$ 4,211,838</b>	<b>\$ 3,535,956</b>	<b>\$ 3,936,735</b>	<b>\$ 3,936,735</b>	<b>\$ 4,900,114</b>	<b>\$ 3,701,909</b>	<b>\$ 2,001,601</b>	<b>\$ (13,940)</b>	<b>\$ (2,454,422)</b>
<b><u>Revenues</u></b>									
2 <i>Taxes</i>	\$ 2,258,222	\$ 2,328,669	\$ 2,328,669	\$ 2,328,669	\$ 3,026,600	\$ 3,028,800	\$ 3,143,400	\$ 3,161,900	\$ 3,274,000
3 <i>Intergovernmental</i>	32,012,295	32,506,091	50,408,003	50,408,003	40,904,540	40,904,540	40,904,540	40,904,540	40,904,540
4 <i>Earnings on Investments</i>	0	0	0	0	0	0	0	0	0
5 <i>Other Revenues</i>	698,216	576,000	576,000	576,000	710,000	710,000	710,000	710,000	710,000
6 <i>Transfers In</i>									
7 <i>General Fund (Cost Allocation)</i>	2,172,752	2,721,421	4,221,421	4,221,421	2,095,731	1,979,300	1,979,300	1,979,300	1,979,300
8 <i>General Fund</i>	0	0	0	1,500,000	0	0	0	0	0
9 <i>Total Transfers In</i>	<u>2,172,752</u>	<u>2,721,421</u>	<u>4,221,421</u>	<u>5,721,421</u>	<u>2,095,731</u>	<u>1,979,300</u>	<u>1,979,300</u>	<u>1,979,300</u>	<u>1,979,300</u>
10 <b>Total Revenues and Transfers In</b>	<b><u>\$ 37,141,485</u></b>	<b><u>\$ 38,132,181</u></b>	<b><u>\$ 57,534,093</u></b>	<b><u>\$ 59,034,093</u></b>	<b><u>\$ 46,736,871</u></b>	<b><u>\$ 46,622,640</u></b>	<b><u>\$ 46,737,240</u></b>	<b><u>\$ 46,755,740</u></b>	<b><u>\$ 46,867,840</u></b>
<b><u>Expenditures by Function</u></b>									
11 <i>Personnel</i>	\$ 8,680,761	\$ 10,031,831	\$ 11,032,783	\$ 11,032,783	\$ 11,053,978	\$ 11,439,979	\$ 11,868,812	\$ 12,311,153	\$ 12,770,532
12 <i>Supplies</i>	22,403	35,850	35,850	35,850	22,900	22,900	22,900	22,900	22,900
13 <i>Controllable Assets</i>	(16)	14,000	14,000	14,000	0	0	0	0	0
14 <i>Purchased Services</i>	3,078,365	3,567,500	4,232,541	4,232,541	4,065,477	4,065,477	4,065,477	4,065,477	4,065,477
15 <i>Fixed Charges</i>	30,831	27,260	27,260	27,260	19,529	21,400	22,400	23,500	24,700
16 <i>Grants and Contributions</i>	22,409,017	22,049,364	38,526,190	38,526,190	29,862,458	29,862,458	29,862,458	29,862,458	29,862,458
17 <i>Interdepartmental Charges</i>	3,195,224	4,002,090	4,002,090	4,002,090	2,910,734	2,910,734	2,910,734	2,910,734	2,910,734
18 <i>Capital Outlay</i>	3	0	200,000	200,000	0	0	0	0	0
19 <i>Contingency</i>	0	0	0	0	0	0	0	0	0
20 <i>Transfers Out</i>	0	0	0	0	0	0	0	0	0
21 <b>Total Expenditures and Transfers Out</b>	<b><u>\$ 37,416,588</u></b>	<b><u>\$ 39,727,895</u></b>	<b><u>\$ 58,070,714</u></b>	<b><u>\$ 58,070,714</u></b>	<b><u>\$ 47,935,076</u></b>	<b><u>\$ 48,322,948</u></b>	<b><u>\$ 48,752,781</u></b>	<b><u>\$ 49,196,222</u></b>	<b><u>\$ 49,656,801</u></b>
22 <i>Change In Fund Balance</i>	(275,103)	(1,595,714)	(536,621)	963,379	(1,198,205)	(1,700,308)	(2,015,541)	(2,440,482)	(2,788,961)
23 <b>Ending Fund Balance</b>	<b><u>\$ 3,936,735</u></b>	<b><u>\$ 1,940,242</u></b>	<b><u>\$ 3,400,114</u></b>	<b><u>\$ 4,900,114</u></b>	<b><u>\$ 3,701,909</u></b>	<b><u>\$ 2,001,601</u></b>	<b><u>\$ (13,940)</u></b>	<b><u>\$ (2,454,422)</u></b>	<b><u>\$ (5,243,383)</u></b>
<b><u>Fund Balance Detail</u></b>									
24 <i>Non-spendable Fund Balance</i>	\$ 12,152	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
25 <i>Restricted Fund Balance</i>	94,268	431,621	94,268	94,268	103,446	103,446	103,446	103,446	103,446
26 <i>Committed Fund Balance</i>	20,000	0	0	0	0	0	0	0	0
27 <i>Assigned Fund Balance</i>	3,810,315	1,508,621	3,305,846	4,805,846	3,598,463	1,898,155	(117,386)	(2,557,868)	(5,346,829)
28 <b>Ending Fund Balance</b>	<b><u>\$ 3,936,735</u></b>	<b><u>\$ 1,940,242</u></b>	<b><u>\$ 3,400,114</u></b>	<b><u>\$ 4,900,114</u></b>	<b><u>\$ 3,701,909</u></b>	<b><u>\$ 2,001,601</u></b>	<b><u>\$ (13,940)</u></b>	<b><u>\$ (2,454,422)</u></b>	<b><u>\$ (5,243,383)</u></b>



# Developmental Disabilities Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR REVENUES DERIVED FROM A 1.0 MILL PROPERTY TAX APPROVED BY THE VOTERS IN NOVEMBER 2001 DESIGNATED TO BE USED IN PROVIDING SERVICES FOR DOUGLAS COUNTY CITIZENS WITH INTELLECTUAL AND DEVELOPMENTAL DISABILITIES.

**Douglas County Government**  
**Developmental Disabilities Fund (Fund 215)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 286,114</b>	<b>\$ 274,620</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 7,218,319	\$ 7,369,205	\$ 7,369,205	\$ 7,369,205	\$ 8,075,600	\$ 8,095,800	\$ 8,402,100	\$ 8,451,500	\$ 8,751,200
3 Licenses and Permits	0	0	0	0	0	0	0	0	0
4 Intergovernmental	0	0	0	0	0	0	0	0	0
5 Charges for Services	0	0	0	0	0	0	0	0	0
6 Fines and Forfeits	0	0	0	0	0	0	0	0	0
7 Earnings on Investments	0	0	0	0	0	0	0	0	0
8 Donations and Contributions	0	0	0	0	0	0	0	0	0
9 Other Revenues	100,000	0	0	0	0	0	0	0	0
10 Transfers In	0	0	0	0	0	0	0	0	0
<b>11 Total Revenues and Transfers In</b>	<b>\$ 7,318,319</b>	<b>\$ 7,369,205</b>	<b>\$ 7,369,205</b>	<b>\$ 7,369,205</b>	<b>\$ 8,075,600</b>	<b>\$ 8,095,800</b>	<b>\$ 8,402,100</b>	<b>\$ 8,451,500</b>	<b>\$ 8,751,200</b>
<b><u>Expenditures by Function</u></b>									
12 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
13 Supplies	0	0	0	0	0	0	0	0	0
14 Purchased Services	6,718,173	6,853,299	6,853,299	6,853,299	7,510,200	7,529,031	7,813,884	7,859,867	8,138,584
15 Fixed Charges	108,181	110,600	110,600	110,600	121,200	121,500	126,100	126,800	131,300
16 Grants and Contributions	239,630	405,306	405,306	405,306	444,200	445,269	462,116	464,833	481,316
17 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
18 Capital Outlay	0	0	0	0	0	0	0	0	0
19 Contingency	0	0	0	0	0	0	0	0	0
20 Transfers Out	0	0	0	0	0	0	0	0	0
<b>21 Total Expenditures and Transfers Out</b>	<b>\$ 7,065,984</b>	<b>\$ 7,369,205</b>	<b>\$ 7,369,205</b>	<b>\$ 7,369,205</b>	<b>\$ 8,075,600</b>	<b>\$ 8,095,800</b>	<b>\$ 8,402,100</b>	<b>\$ 8,451,500</b>	<b>\$ 8,751,200</b>
22 Change In Fund Balance	252,335	0	0	0	0	0	0	0	0
<b>23 Ending Fund Balance</b>	<b>\$ 538,449</b>	<b>\$ 274,620</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>
<b><u>Fund Balance Detail</u></b>									
24 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
25 Restricted Fund Balance	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
26 Committed Fund Balance	0	0	0	0	0	0	0	0	0
27 Assigned Fund Balance	438,449	174,620	438,449	438,449	438,449	438,449	438,449	438,449	438,449
<b>28 Ending Fund Balance</b>	<b>\$ 538,449</b>	<b>\$ 274,620</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>	<b>\$ 538,449</b>





# Law Enforcement Authority (LEA) Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR DESIGNATED PROPERTY TAXES LEVIED BY THE DOUGLAS COUNTY LAW ENFORCEMENT AUTHORITY (A SPECIAL TAXING DISTRICT, WHICH EXCLUDES PROPERTIES LOCATED WITHIN INCORPORATED MUNICIPALITIES) AND OTHER SPECIAL REVENUES THAT ARE RESTRICTED FOR THE USE OF LAW ENFORCEMENT SERVICES PROVIDED BY THE SHERIFF'S OFFICE IN THE UNINCORPORATED AREAS LOCATED WITHIN THE COUNTY.

**Douglas County Government**  
**Law Enforcement Authority Fund (Fund 220)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	<b>\$ 11,874,500</b>	<b>\$ 9,596,380</b>	<b>\$ 12,072,123</b>	<b>\$ 12,072,123</b>	<b>\$ 11,086,931</b>	<b>\$ 9,832,398</b>	<b>\$ 7,319,222</b>	<b>\$ 3,615,900</b>	<b>\$ (1,970,105)</b>
<b><u>Revenues</u></b>									
2 <i>Taxes</i>	\$19,980,171	\$20,307,952	\$20,307,952	\$20,460,000	\$22,213,300	\$21,935,000	\$22,984,400	\$23,123,500	\$22,217,600
3 <i>Intergovernmental</i>	67,852	70,400	70,400	70,400	70,800	0	0	0	0
4 <i>Charges for Services</i>	1,522,339	1,568,900	1,568,900	1,568,900	1,504,400	1,504,400	1,504,400	1,504,400	1,504,400
5 <i>Fines and Forfeits</i>	328,386	594,600	594,600	450,289	710,200	710,200	710,200	710,200	710,200
6 <i>Earnings on Investments</i>	293,392	200,000	200,000	200,000	200,000	150,000	100,000	75,000	0
7 <i>Miscellaneous Revenues</i>	100,024	197,700	197,700	198,564	125,900	125,900	125,900	125,900	125,900
8 <i>Other Financing Sources</i>	3,000	9,000	9,000	132,004	50,000	50,000	50,000	50,000	50,000
9 <i>Transfers In - General Fund</i>	1,702,812	961,200	961,200	961,200	1,051,500	1,093,000	1,163,400	1,238,100	1,317,300
10 <b>Total Revenues and Transfers In</b>	<b>\$ 23,997,976</b>	<b>\$ 23,909,752</b>	<b>\$ 23,909,752</b>	<b>\$ 24,041,357</b>	<b>\$ 25,926,100</b>	<b>\$ 25,568,500</b>	<b>\$ 26,638,300</b>	<b>\$ 26,827,100</b>	<b>\$ 25,925,400</b>
<b><u>Expenditures by Function</u></b>									
11 <i>Personnel</i>	\$18,526,049	\$20,283,919	\$20,249,719	\$20,249,719	\$22,410,406	\$23,329,122	\$25,487,399	\$27,463,558	\$29,356,719
12 <i>Supplies</i>	515,183	454,200	621,595	621,595	473,900	473,900	473,900	473,900	473,900
13 <i>Controllable Assets</i>	139,083	48,600	82,800	82,800	36,700	36,700	36,700	36,700	36,700
14 <i>Purchased Services</i>	506,792	764,800	770,309	770,309	686,225	686,225	686,225	686,225	686,225
15 <i>Fixed Charges</i>	1,820,386	1,640,438	1,640,438	1,640,438	1,968,802	2,090,829	2,192,498	2,287,822	2,400,419
16 <i>Grants and Contributions</i>	546	0	0	0	0	0	0	0	0
17 <i>Interdepartmental Charges</i>	26,269	26,800	26,800	26,800	26,800	26,800	26,800	26,800	26,800
18 <i>Capital Outlay</i>	2,266,046	578,900	1,402,888	1,402,888	792,000	1,000,000	1,000,000	1,000,000	1,000,000
19 <i>Contingency</i>	0	250,000	232,000	232,000	250,000	250,000	250,000	250,000	250,000
20 <i>Transfers Out</i>	0	0	0	0	0	0	0	0	0
21 <i>Recommended New Requests - One-Time</i>					347,700				
22 <i>Recommended New Requests - Ongoing</i>					188,100	188,100	188,100	188,100	188,100
23 <b>Total Expenditures and Transfers Out</b>	<b>\$ 23,800,353</b>	<b>\$ 24,047,657</b>	<b>\$ 25,026,549</b>	<b>\$ 25,026,549</b>	<b>\$ 27,180,633</b>	<b>\$ 28,081,676</b>	<b>\$ 30,341,622</b>	<b>\$ 32,413,105</b>	<b>\$ 34,418,863</b>
24 <i>Change In Fund Balance</i>	197,623	(137,905)	(1,116,797)	(985,192)	(1,254,533)	(2,513,176)	(3,703,322)	(5,586,005)	(8,493,463)
25 <b>Ending Fund Balance</b>	<b>\$ 12,072,123</b>	<b>\$ 9,458,475</b>	<b>\$ 10,955,326</b>	<b>\$ 11,086,931</b>	<b>\$ 9,832,398</b>	<b>\$ 7,319,222</b>	<b>\$ 3,615,900</b>	<b>\$ (1,970,105)</b>	<b>\$ (10,463,568)</b>
<b><u>Fund Balance Detail</u></b>									
26 <i>Non-spendable Fund Balance</i>	\$59,294	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
27 <i>Restricted Fund Balance</i>	668,650	652,000	652,000	668,650	668,650	668,650	668,650	668,650	668,650
28 <i>Committed Fund Balance</i>	0	0	0	0	0	0	0	0	0
29 <i>Assigned Fund Balance</i>	11,344,179	8,806,475	10,303,326	10,418,281	9,163,748	6,650,572	2,947,250	(2,638,755)	(11,132,218)
30 <b>Ending Fund Balance</b>	<b>\$ 12,072,123</b>	<b>\$ 9,458,475</b>	<b>\$ 10,955,326</b>	<b>\$ 11,086,931</b>	<b>\$ 9,832,398</b>	<b>\$ 7,319,222</b>	<b>\$ 3,615,900</b>	<b>\$ (1,970,105)</b>	<b>\$ (10,463,568)</b>



Douglas County Government  
2022 Law Enforcement Authority Fund Recommended New Requests

Division	Request Description	FTE	One-time Amount	Ongoing Amount	Net Impact to Fund
S.B. 20-217 Patrol Costs					
21725	Handheld Mass Spectrometer		\$91,000	\$600	\$91,600
22100	S.B. 20-217 Overtime Costs		147,700		147,700
22100	Annual Training Increase			12,000	12,000
22400	Senior Resource Deputy	1.00	109,000	130,900	239,900
800540	K9 Training Increase			22,000	22,000
822110	SWAT Bulk Uniform Replacement			22,600	22,600
<b>Law Enforcement Authority Fund Total</b>		<b>1.00</b>	<b>\$347,700</b>	<b>\$188,100</b>	<b>\$535,800</b>

2022 Vehicle Replacement Requests - LEA											
		Original Vehicle/Equipment Information			Age Information	Meter/Mileage Information	Maintenance Information	Condition Points	Total Points	Vehicle Replacement Cost	
Unit # to be Replaced	Business Unit	Year	Make	Model	Age Points	Meter Points	Maintenance Points	Condition Points		Total Cost	Replacement Type
1407	22100	2014	FORD	EXPLORER	5.0	4.7	10.0		19.7	\$ 27,000	CHEVY TAHOE
1615	22100	2016	FORD	EXPLORER	5.0	4.7	10.0		19.7	\$ 27,000	CHEVY TAHOE
1605	22100	2016	FORD	EXPLORER	5.0	3.8	10.0		18.8	\$ 27,000	CHEVY TAHOE
1409	22100	2014	FORD	EXPLORER	5.0	4.3	9.4		18.7	\$ 27,000	CHEVY TAHOE
1406	22100	2014	FORD	EXPLORER	5.0	3.7	9.9		18.6	\$ 27,000	CHEVY TAHOE
1201	22150	2012	HD	FLHTPI	5.0	3.6	10.0		18.6	\$ 47,000	HD FLHTP
1516	22150	2015	HD	FLHTP	5.0	3.5	10.0		18.5	\$ 39,000	HD FLHTP
1415	22150	2014	HD	FLHIP	5.0	3.4	10.0		18.4	\$ 39,000	HD FLHTP
1424	22100	2014	FORD	EXPLORER	5.0	2.7	10.0		17.7	\$ 27,000	CHEVY TAHOE
6016	22260	2006	POLARIS	SPORTSMAN	5.0	2.6	10.0		17.6	\$ 8,000	PLRS SPORTSMAN
1401	22100	2014	FORD	EXPLORER	5.0	4.3	7.9		17.2	\$ 27,000	CHEVY TAHOE
1430	22650	2014	CHEVY	TAHOE	3.4	4.9	8.7		17.0	\$ 27,000	CHEVY TAHOE
1715	22100	2017	CHEVY	TAHOE	4.0	3.4	9.9		17.3	\$ 27,000	CHEVY TAHOE
1302	22100	2013	CHEVY	CAPRICE	5.0	3.5	7.8		16.3	\$ 27,000	CHEVY TAHOE
1303	800540	2013	FORD	EXPLORER	5.0	4.7	6.6		16.3	\$ 72,000	FORD F-150
1251	22400	2012	DODGE	1500	4.3	3.6	8.2		16.1	\$ 27,000	CHEVY TAHOE
1604	22100	2016	FORD	EXPLORER	5.0	4.8	6.3		16.1	\$ 27,000	CHEVY TAHOE
1400	22150	2014	HD	FLHIP	5.0	2.1	8.5		15.6	\$ 39,000	HD FLHTP
0550	22260	2006	POLARIS	SPORTSMAN	5.0	0.6	10.0		15.6	\$ 8,000	PLRS SPORTSMAN
1300	22100	2013	FORD	EXPLORER	5.0	4.9	5.5		15.4	\$ 27,000	CHEVY TAHOE
1861	22100	2011	DODGE	CHARGER	5.0	2.9	7.2		15.1	\$ 27,000	CHEVY TAHOE
1301	22300	2013	CHEVY	CAPRICE	5.0	2.6	3.6	2.0	13.2	\$ 27,000	CHEVY TAHOE
+ PATROL									0.0	\$ 27,000	CHEVY TAHOE
+ PATROL									0.0	\$ 27,000	CHEVY TAHOE
+ PATROL									0.0	\$ 27,000	CHEVY TAHOE
+ PATROL									0.0	\$ 27,000	CHEVY TAHOE
+ PATROL									0.0	\$ 27,000	CHEVY TAHOE
2022 Replacement Totals										\$ 792,000	
RANGE	15 POINT REPLACEMENT SCALE						** Vehicles were purchased in 2021 as part of the State of Colorado contract #167310. All vehicles were impacted by microchip shortages that lead to cancellation of many 2021 Tahoe order, current supply chain issue and low national inventory.				
<10	Do Not Replace										
10 - 12.5	Early Replacement Candidate										
12.6 - 15	Optimal Replacement Time, Unit is in 10% of useful life and at optimal resale value										
> 15	Overdue Replacement, Unit should be replaced as soon as possible										

## LAW ENFORCEMENT AUTHORITY FUND

\$347,700 One-time and \$188,100 Ongoing

### Handheld Mass Spectrometer – \$91,000 One-time and \$600 Ongoing

The handheld mass spectrometer device will allow for field analysis of unknown substances at trace levels, while reducing a deputy's exposure to possible narcotics, explosive material, and other unknown chemicals.

### S.B. 20-217 Overtime Costs – \$147,700 One-time

The budget includes one-time funding in the amount of \$147,700 required by Senate Bill (S.B.) 20-217 Enhance Law Enforcement Integrity. This funding will go towards the overtime costs incurred as a result of non-exempt commissioned personnel to attend an additional three training days per year.

### Annual Training Increase - \$12,000 Ongoing

The current budget allows for approximately \$63.50 of annual training per employee; this increase would allow for approximately \$160 per employee. With the ever-changing environment in the law enforcement area, increased training is needed to enable additional supervisor training, to include leadership, motivation, and basic supervisory skills.

### Senior Resource Deputy - \$109,000 One-time and \$130,900 Ongoing

The budget includes funding for a new FTE that is needed to adequately meet the ongoing needs of the rapidly growing senior segment of the total population in Douglas County. The

additional employee would spend most of their time out in the community educating residents and forming problem solving partnerships with seniors, community organizations, and various businesses.

### K9 Training Increase \$22,000 Ongoing

An increase in training dollars within the K9 unit team will allow for development of in-house subject matter experts and certified trainers who could conduct office and regional training.

### SWAT Bulk Uniform Replacement \$22,600 Ongoing

The budget includes additional funding to replace the SWAT team uniform that is not functioning as needed and has become obsolete. Two uniforms per member are needed for training, operations and as needed for multiple day deployments.



A woman in a police uniform stands in the foreground of a school hallway. In the background, several students are walking. The hallway has wooden walls and a sign that says "AUDITOR".

# Safety and Mental Health Fund

THIS FUND IS USED TO ACCOUNT FOR EXPENDITURES ASSOCIATED WITH SAFETY AND MENTAL HEALTH SERVICES FOR YOUTH IN SCHOOLS WITHIN DOUGLAS COUNTY. ONGOING FUNDING IS PROVIDED THROUGH THE REALLOCATION OF A PORTION OF THE GENERAL FUND MILL LEVY.



**Douglas County Government**  
**Safety and Mental Health Fund (Fund 221)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	<b>\$10,905,839</b>	<b>\$968,416</b>	<b>\$3,295,544</b>	<b>\$3,295,544</b>	<b>\$3,566,691</b>	<b>\$2,914,422</b>	<b>\$2,485,899</b>	<b>\$2,019,598</b>	<b>\$1,376,626</b>
<b><u>Revenues</u></b>									
2 <i>Taxes</i>	\$2,940,738	\$3,065,589	\$3,065,589	\$3,065,589	\$2,865,600	\$2,867,700	\$2,976,200	\$2,993,700	\$3,099,900
3 <i>Licenses and Permits</i>	0	0	0	0	0	0	0	0	0
4 <i>Intergovernmental</i>	1,653,194	1,748,555	1,748,555	1,748,555	1,813,300	1,865,680	1,978,748	2,104,796	2,243,865
5 <i>Charges for Services</i>	0	0	0	0	0	0	0	0	0
6 <i>Fines and Forfeits</i>	0	0	0	0	0	0	0	0	0
7 <i>Earnings on Investments</i>	0	0	0	0	0	0	0	0	0
8 <i>Other Revenues</i>	6,704	0	0	0	0	0	0	0	0
9 <i>Other Financing Sources</i>	0	0	0	0	0	0	0	0	0
10 <i>Transfers In - General Fund</i>	0	0	0	0	0	0	0	0	0
11 <b>Total Revenues and Transfers In</b>	<b>\$ 4,600,636</b>	<b>\$ 4,814,144</b>	<b>\$ 4,814,144</b>	<b>\$ 4,814,144</b>	<b>\$ 4,678,900</b>	<b>\$ 4,733,380</b>	<b>\$ 4,954,948</b>	<b>\$ 5,098,496</b>	<b>\$ 5,343,765</b>
<b><u>Expenditures by Function</u></b>									
12 <i>Personnel</i>	\$3,558,635	\$3,990,936	\$3,992,436	\$3,992,436	\$4,329,299	\$4,609,422	\$4,858,768	\$5,169,687	\$5,501,599
13 <i>Supplies</i>	43,953	37,200	68,943	68,943	41,800	41,800	41,800	41,800	41,800
14 <i>Controllable Assets</i>	106,213	0	12,300	12,300	0	0	0	0	0
15 <i>Purchased Services</i>	80,919	161,300	179,581	179,581	191,581	191,581	191,581	191,581	191,581
16 <i>Fixed Charges</i>	109,584	154,487	158,887	158,887	649,189	227,800	237,800	247,100	258,500
17 <i>Grants, Contributions</i>	0	0	0	0	0	0	0	0	0
18 <i>Intergovernmental Support</i>	8,181,646	0	0	0	0	0	0	0	0
19 <i>Capital Outlay</i>	129,981	0	80,850	80,850	0	0	0	0	0
20 <i>Contingency</i>	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
21 <i>Transfers Out</i>	0	0	0	0	0	0	0	0	0
22 <i>Recommended New Requests - One-Time</i>					28,000				
23 <i>Recommended New Requests - Ongoing</i>					41,300	41,300	41,300	41,300	41,300
24 <b>Total Expenditures and Transfers Out</b>	<b>\$12,210,931</b>	<b>\$4,393,923</b>	<b>\$4,542,997</b>	<b>\$4,542,997</b>	<b>\$5,331,169</b>	<b>\$5,161,903</b>	<b>\$5,421,249</b>	<b>\$5,741,468</b>	<b>\$6,084,780</b>
25 <i>Change In Fund Balance</i>	(7,610,295)	420,221	271,147	271,147	(652,269)	(428,523)	(466,301)	(642,972)	(741,015)
26 <b>Ending Fund Balance</b>	<b>\$3,295,544</b>	<b>\$1,388,637</b>	<b>\$3,566,691</b>	<b>\$3,566,691</b>	<b>\$2,914,422</b>	<b>\$2,485,899</b>	<b>\$2,019,598</b>	<b>\$1,376,626</b>	<b>\$635,611</b>
<b><u>Fund Balance Detail</u></b>									
27 <i>Non-spendable Fund Balance</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
28 <i>Restricted Fund Balance</i>	0	0	0	0	0	0	0	0	0
29 <i>Committed Fund Balance</i>	0	0	0	0	0	0	0	0	0
30 <i>Assigned Fund Balance</i>	3,295,544	1,388,637	3,566,691	3,566,691	2,914,422	2,485,899	2,019,598	1,376,626	635,611
31 <b>Ending Fund Balance</b>	<b>\$3,295,544</b>	<b>\$1,388,637</b>	<b>\$3,566,691</b>	<b>\$3,566,691</b>	<b>\$2,914,422</b>	<b>\$2,485,899</b>	<b>\$2,019,598</b>	<b>\$1,376,626</b>	<b>\$635,611</b>

Douglas County Government  
2022 Safety and Mental Health Fund Recommended New Requests

Program	Division	Request Description	One-time Amount	Ongoing Amount
	27100	S.B. 20-217 Overtime Costs	\$28,000	
		Douglas County School District School Resource Officer (SRO) Operating Increase (Over-time,		
	27150	Firearm Supplies, Axon Office Safety Plan Subscription)		\$34,900
	27300	Valor Christian SRO - Axon Office Safety Plan Subscription		3,200
	27325	Skyview Academy SRO - Axon Office Safety Plan Subscription		3,200
<b>Safety and Mental Health Fund Total</b>			<b>\$28,000</b>	<b>\$41,300</b>

## SAFETY AND MENTAL HEALTH FUND

\$28,000 One-time; \$41,300 Ongoing

### S.B. 20-217 Overtime Costs – \$28,000 One-time

The budget includes ongoing funding for the overtime costs associated with additional training requirements pursuant to Senate Bill (S.B.) 20-217 Enhance Law Enforcement Integrity.

### School Resource Officer (SRO) base budget increase – \$41,300 Ongoing

The budget includes the ongoing costs associated with the following:

#### Valor Christian SRO

- \$3,200 – Axon Office Safety Plan Subscription

#### Skyview Academy SRO

- \$3,200 – Axon Office Safety Plan Subscription

#### Douglas County School District SRO Program

- \$2,800 Overtime – budget will allow for \$1,500 per employee
- \$3,600 – firearm supplies, on-duty, and training ammunition
- \$28,500 – Axon Office Safety Plan Subscription

An aerial photograph of a highway interchange and surrounding area. A large green rectangular overlay is positioned in the center-left, containing the title 'Infrastructure Fund' and a descriptive sentence. The background shows a multi-lane highway with several vehicles, a dirt area with some trees, and a parking lot with many cars and trucks.

# Infrastructure Fund

THIS FUND IS USED TO ACCOUNT FOR FUNDING FOR INFRASTRUCTURE PROJECTS WITHIN THE COUNTY.

**Douglas County Government  
Infrastructure Fund (Fund 225)  
Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 34,340,424</b>	<b>\$ 33,420,616</b>	<b>\$ 33,576,838</b>	<b>\$ 33,576,838</b>	<b>\$29,161,303</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ (1,507)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3 Licenses and Permits	0	0	0	0	0	0	0	0	0
4 Intergovernmental	1,265	0	0	0	0	0	0	0	0
5 Charges for Services	0	0	0	0	0	0	0	0	0
6 Fines and Forfeits	0	0	0	0	0	0	0	0	0
7 Earnings on Investments	0	0	0	0	0	0	0	0	0
8 Donations and Contributions	0	0	0	0	0	0	0	0	0
9 Other Revenues	0	0	0	0	0	0	0	0	0
10 Transfers In from General Fund	0	0	0	0	0	0	0	0	0
<b>11 Total Revenues and Transfers In</b>	<b>\$ (242)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Expenditures by Function</u></b>									
12 Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
13 Supplies	0	0	0	0	0	0	0	0	0
14 Purchased Services	58,366	0	0	0	0	0	0	0	0
15 Fixed Charges	0	0	0	0	0	0	0	0	0
16 Grants and Contributions	0	0	0	0	0	0	0	0	0
17 Intergovernmental Support Svcs.	650,000	465,057	438,796	438,796	0	0	0	0	0
18 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
19 Capital Outlay	54,978	29,214,353	235,533	235,533	29,161,303	0	0	0	0
20 Contingency	0	0	29,161,303	0	0	0	0	0	0
21 Transfers Out	0	3,741,206	3,741,206	3,741,206	0	0	0	0	0
<b>22 Total Expenditures and Transfers Out</b>	<b>\$763,344</b>	<b>\$33,420,616</b>	<b>\$33,576,838</b>	<b>\$4,415,535</b>	<b>\$29,161,303</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
23 Change In Fund Balance	(763,586)	(33,420,616)	(33,576,838)	(4,415,535)	(29,161,303)	0	0	0	0
<b>24 Ending Fund Balance</b>	<b>\$ 33,576,838</b>	<b>\$0</b>	<b>\$0</b>	<b>\$ 29,161,303</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Fund Balance Detail</u></b>									
25 Nonspendable Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
26 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
27 Committed Fund Balance	29,679,410	0	0	0	0	0	0	0	0
28 Assigned Fund Balance	3,897,428	0	0	29,161,303	\$0	0	0	0	0
<b>29 Ending Fund Balance</b>	<b>\$33,576,838</b>	<b>\$0</b>	<b>\$0</b>	<b>\$29,161,303</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



Douglas County Government  
2022 Infrastructure Fund Recommended New Requests

Division/ Project	Request Description	One-time Amount	Ongoing Amount	2021 Encumbrances Re-appropriated in 2022	2021 Unspent Project Dollars Re- appropriated in		Net Impact to Fund
801201	US 85 Sterling Ranch				\$	28,000,000	\$ 28,000,000
801202	US 85 Daniels Park to Intersection Traffic Signal					400,000	400,000
801203	Relocate I-25 Frontage Road			\$ 90		734,632	734,722
801205	SH 83 Improvements			1,373			1,373
801208	Baldwin Gulch			10,685		14,523	25,208
<b>Infrastructure Fund</b>		<b>\$0</b>	<b>\$0</b>	<b>\$ 12,148</b>	<b>\$</b>	<b>29,149,155</b>	<b>\$ 29,161,303</b>



The background image shows a road construction site. In the foreground, there's a dirt shoulder and a concrete curb. The road surface is partially paved and has some orange traffic barrels. In the middle ground, there's a grassy area with some construction equipment. In the background, there's a large, flat-topped mountain under a clear sky. An American flag is visible on a pole to the right.

# Road Sales & Use Tax Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR REVENUES DERIVED FROM THE 0.4% SALES AND USE TAX APPROVED BY VOTERS IN NOVEMBER 1995 AND EXTENDED BY VOTERS IN NOVEMBER 2007. MONIES ARE DESIGNATED FOR THE IMPROVEMENT AND MAINTENANCE OF COUNTY ROADS AND BRIDGES. THE FIVE WHOLLY INCORPORATED MUNICIPALITIES LOCATED WITHIN THE COUNTY RECEIVE A SHAREBACK OF THESE REVENUES IN ACCORDANCE WITH EXTENDED INTERGOVERNMENTAL AGREEMENTS.

**Douglas County Government**  
**Road Sales and Use Tax Fund (Fund 230)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	<b>\$ 56,447,350</b>	<b>\$ 59,075,030</b>	<b>\$ 64,431,086</b>	<b>\$ 64,431,086</b>	<b>\$ 73,397,748</b>	<b>\$ 25,620,205</b>	<b>\$ 28,939,285</b>	<b>\$ 32,786,425</b>	<b>\$ 37,335,925</b>
<b><u>Revenues</u></b>									
2 <i>Taxes</i>	\$ 32,136,641	\$ 31,828,800	\$ 34,617,400	\$ 38,858,280	\$ 39,840,000	\$ 40,298,280	\$ 41,052,240	\$ 42,054,800	\$ 43,087,440
3 <i>Intergovernmental</i>	1,687,024	0	0	0	0	0	0	0	0
4 <i>Earnings on Investments</i>	1,101,925	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
5 <i>Other Revenues</i>	2,461,564	0	871,718	871,718	0	0	0	0	0
6 <i>Transfers In</i>	0	0	0	0	0	0	0	0	0
7 <b>Total Revenues and Transfers In</b>	<b>\$ 37,387,154</b>	<b>\$ 32,428,800</b>	<b>\$ 36,089,118</b>	<b>\$ 40,329,998</b>	<b>\$ 40,440,000</b>	<b>\$ 40,898,280</b>	<b>\$ 41,652,240</b>	<b>\$ 42,654,800</b>	<b>\$ 43,687,440</b>
<b><u>Expenditures by Function</u></b>									
8 <i>Personnel</i>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
9 <i>Supplies</i>	3,350	0	0	0	0	0	0	0	0
10 <i>Controllable Assets</i>	0	0	0	0	0	0	0	0	0
11 <i>Purchased Services</i>	713,113	53,064	154,482	154,482	0	0	0	0	0
12 <i>Building Materials</i>	0	0	0	0	0	0	0	0	0
13 <i>Fixed Charges</i>	0	0	0	0	0	0	0	0	0
14 <i>Debt Issuance</i>	0	0	0	0	0	0	0	0	0
15 <i>Grants, Contributions, Indemnities</i>	0	0	0	0	0	0	0	0	0
16 <i>Intergovernmental Support</i>	11,427,520	37,008,693	31,317,276	29,954,476	11,942,300	12,079,200	12,305,100	12,605,300	12,914,700
17 <i>Interdepartmental Charges</i>	0	0	0	0	0	0	0	0	0
18 <i>Capital Projects/Re-Appropriation</i>	16,759,435	40,660,013	754,378	754,378	49,775,243	25,000,000	25,000,000	25,000,000	25,000,000
19 <i>Contingency</i>	0	0	49,775,243	0	0	0	0	0	0
20 <i>Transfers Out:</i>									
21 <i>To General Fund</i>	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
22 <i>To Debt Service Fund</i>	0	0	0	0	0	0	0	0	0
23 <b>Total Transfers Out</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
24 <i>Recommended New Requests - One-Time</i>					26,000,000				
25 <b>Total Expenditures and Transfers Out</b>	<b>\$ 29,403,418</b>	<b>\$ 78,221,770</b>	<b>\$ 82,501,379</b>	<b>\$ 31,363,336</b>	<b>\$ 88,217,543</b>	<b>\$ 37,579,200</b>	<b>\$ 37,805,100</b>	<b>\$ 38,105,300</b>	<b>\$ 38,414,700</b>
26 <i>Change In Fund Balance</i>	7,983,736	(45,792,970)	(46,412,261)	8,966,662	(47,777,543)	3,319,080	3,847,140	4,549,500	5,272,740
27 <b>Ending Fund Balance</b>	<b>\$ 64,431,086</b>	<b>\$ 13,282,060</b>	<b>\$ 18,018,825</b>	<b>\$ 73,397,748</b>	<b>\$ 25,620,205</b>	<b>\$ 28,939,285</b>	<b>\$ 32,786,425</b>	<b>\$ 37,335,925</b>	<b>\$ 42,608,665</b>
<b><u>Fund Balance Detail</u></b>									
28 <i>Non-spendable Fund Balance</i>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
29 <i>Restricted Fund Balance</i>	0	0	0	0	0	0	0	0	0
30 <i>Committed Fund Balance</i>	50,999,470	0	0	0	0	0	0	0	0
31 <i>Assigned Fund Balance</i>	13,431,616	13,282,060	18,018,825	73,397,748	25,620,205	28,939,285	32,786,425	37,335,925	42,608,665
32 <b>Ending Fund Balance</b>	<b>\$ 64,431,086</b>	<b>\$ 13,282,060</b>	<b>\$ 18,018,825</b>	<b>\$ 73,397,748</b>	<b>\$ 25,620,205</b>	<b>\$ 28,939,285</b>	<b>\$ 32,786,425</b>	<b>\$ 37,335,925</b>	<b>\$ 42,608,665</b>

Douglas County Government  
2022 Road Sales and Use Tax Fund Recommended New Requests

Division/ Project	Request Description	One-time Amount	Ongoing Amount	2021	2011 Unspent	Net Impact to Fund
				Encumbrances Re-Appropriated in 2022	Project Dollars Re-Appropriated in 2022	
800117	Contracted Maintenance - Concrete Paving	\$200,000			\$ 22,800	\$222,800
800163	Chambers Extension (Lincoln-South Broadway)				40,435	40,435
800171	Pinery Parkway - Highway 83				1,040	1,040
800202	Bayou Gulch Road Extension	3,800,000			85,521	3,885,521
800205	C-470 Trail over Yosemite Bridge			3,675,115	164,848	3,839,963
800207	I-25 PEL Study				14,009	14,009
800209	Stroh Road				200,100	200,100
800262	Lincoln Ave (Yosemite-Jordan)				264,280	264,280
800267	Waterton Road	1,300,000		9,749,749	368,957	11,418,706
800269	County Line Road / I-25 Operations Improvement			14,880	156,112	170,992
800308	US 85 - Sterling Ranch				6,784,592	6,784,592
800313	Bayou Gulch Road Bridge				293	293
800314	SW Happy Canyon Emergency Access			300,000		300,000
800404	4 Corners Intersection - Castle Rock - SH 86, 5th, Founders & Ridge	1,000,000				1,000,000
800405	C-470 Multi-Modal Trail over Acres Green Drive	1,000,000			23,329	1,023,329
800407	Structure Review			14,274	72,350	86,624
800417	Trumbull Bridge over S. Platte			325,217	33,887	359,104
800423	Roxborough US85 Connector			61,195	-	61,195
800424	Jackson Creek over Plum Creek			2,854	60,799	63,653
800425	Daken Road over W. Plum Creek Bridge			42,644	24,999	67,643
800426	Meridian / Havana / Lincoln	3,800,000			286,959	4,086,959
800431	Crystal Valley over Sellers Gulch				22,983	22,983
800432	Inverness Drive South Bridge Improvements	1,500,000			185,112	1,685,112
800434	Broadway / Highlands Ranch Parkway Intersection			526,785	98,215	625,000
800451	SH 83 Improvement				600,000	600,000
800456	Castle Pines Paving Projects	3,000,000				3,000,000
800461	County Line Road Widening (University to Broadway)	5,500,000		70,000	134,417	5,704,417
800464	Pine Lane Improvements (Dixon Drive to Pine Drive)	500,000		50,000	1,052,701	1,602,701
800721	Crowfoot Valley Road Improvements			84,990	19,141	104,131
800770	Pine Lane Improvements (Lincoln to Inspiration)	1,100,000			1,904,306	3,004,306
800833	Traffic Signal and Intelligent Transportation Upgrades	300,000		37,599	2,764,758	3,102,357
800834	Traffic Engineering Studies				496,698	496,698
800855	Highlands Ranch Transportation Improvements				143,214	143,214
800998	US Highway 85 Improvements				15,537,434	15,537,434
861562	CDOT HSIP-CL & Clarkson Signal				350,000	350,000
861563	CDOT HSIP-DELB & Buck Conflict				80,000	80,000
861564	CDOT HISP - Perry Park Curves				824,874	824,874
861565	CDOT HERR - Perry Park Rumbles				242,000	242,000
Design, Right-of-Way Acquisition, and Utilities Relocation						
800156	Hilltop Road	3,000,000		123,887	1,634,891	4,758,778
<b>Road Sales &amp; Use Tax Fund</b>		<b>\$26,000,000</b>	<b>\$0</b>	<b>\$ 15,079,189</b>	<b>\$ 34,696,054</b>	<b>\$ 75,775,243</b>



## ROAD SALES AND USE TAX FUND

\$26,000,000 One-time

### Contracted Maintenance-Concrete Paving - \$200,000 One-time

The budget includes funding to assist addressing pavement deficiency issues and providing preventative maintenance.

### Bayou Gulch Road Extension - \$3,800,000 One-time

The budget includes funding improvements for Bayou Gulch Road from Vistancia Drive to Scott Avenue. The improvements include grading, paving, and expanding from two lanes to a four-lane artery.

### Waterton Road / US 85 Intersection Improvements - \$1,300,000 One-time

The budget includes funding to improve safety and traffic operations for Waterton Road and US 85 intersection. The improvements include the widening of Waterton Road that extends west of Peterson Road, crosses over the BNSF Railway at-grade and connects with the signalized intersection of US 85.

### Four Corners Intersection – Castle Rock – SH 86, 5<sup>th</sup>, Founders & Ridge - \$1,000,000 One-time

The budget includes funding to improve the intersection of State Highway 86, Ridge Road, Fifth Street, and Founders Parkway (aka 4 Corners Project). The Town of Castle Rock is leading the project with funding through DRCOG Transportation Improvement Program (TIP).

### C-470 Multi-Modal Trail Over Acres Green Drive- \$1,000,000 One-time

Funding is needed to advance construction to carry the C-470 Trail over Acres Green Drive to address safety concerns and improve traffic operations. Providing funding for this City of Lone Tree lead project is consistent with previous County decision to provide a letter of support when the City applied for and then was successful in being selected to receive federal funding through the DRCOG Transportation Improvement Program (TIP) project selection process.

### Meridian/Havana/Lincoln Intersection Improvements – One-time \$3,800,000

Budget for partnering with Meridian Metro District and the Southeast Public Improvement Metropolitan District (SPIMD) to replace the existing concrete pavement, install new traffic signals and realign Havana Street to improve traffic operations to accommodate anticipated growth, including the future extension of Havana Street south of Lincoln Avenue.

### Inverness Drive South Bridge Improvements - \$1,500,000 One-time

The budget includes funding to repair and / or replace critical bridge elements that are structurally deficient, as well as potentially replace or repair the existing bridge scour protection which was brought to our attention as a concern by the consultants that completed their bi-annual bridge inspection earlier in 2021.

### Castle Pines Paving Projects - \$3,000,000 One-time

The budget is to assist the City of Castle Pines in replacing the infrastructure on their major roadways, which includes

accelerating work on roads like Castle Pines Parkway and Monarch Blvd.

County Line Road Widening (University to Broadway) - One-time \$5,500,000

Partial funding for widening and reconstructing County Line Road between University and Broadway. Construction cost is estimated to be \$20.5 million which should be initiated in late 2022 or early 2023. Financial partners anticipated to share in the construction costs include: DRCOG (\$10 million), Littleton, (\$1 million), and Centennial (\$4.5 million) and \$5 million from Douglas County. These amounts are in addition to expenditures the local agencies are currently incurring for preconstruction activities (design, utility relocates, ROW acquisition, etc.).

Pine Lane Improvement (Dixon Drive to Pine Drive) - One-time \$500,000

Budget will augment existing budget to widen Pine Lane between Dixon Drive and Pine Drive, providing turn lanes to address safety issues and improve traffic operations. This project will be constructed while Pine Drive is being widened.

Pine Lane Improvement (Lincoln to Inspiration) - One-time \$1,100,000

The budget includes funding to augment existing budget needed to widen the segment of Pine Drive from Lincoln Avenue to Inspiration Drive from two through lanes to four through lanes. Additional turn lanes will be added where appropriate. This project includes reconstructing the existing roadway and installing new traffic signals on Pine Drive at both the Pine Lane and the Ponderosa Drive

intersections. This project will be constructed while Pine Lane is widened.

Traffic Signal & Intelligent Transportation Upgrades - One-time \$300,000

Funding to construct new traffic signals, to improve and maintain the fiber communication network, and for replacement of aging and outdated equipment. Maintaining a reliable traffic communication network is a key part of our core infrastructure that allows for the advanced functionality of the traffic signal system. Traffic Engineering has identified multiple locations of non-redundant, venerable fiber optic segments, which, if cut, would sever communication to various signalized corridors within the County and consequently affect traffic operations. The major fiber project in 2019 and 2020 was a big step forward in getting all our traffic signals online and closing these communication 'gaps'. However, some remain, and these funds will be used to close remaining gaps as well as to implement traffic signal and intelligent transportation system (ITS) software and equipment that staff can utilize to further reduce congestion and improve traffic operations. In addition to other developments, Sterling Ranch is an emerging area where DC will need to focus on improving communication and ITS coverage.

Hilltop Road - One-time \$3,000,000

This funding request is needed to complete the final design, acquire additional right-of-way and relocate utilities associated with the proposed widening and reconstruction of Hilltop Road between Legend High School and Singing Hills Road. Any remaining funds will be used for construction that is anticipated to begin in 2023 for the segment between Legend HS and Alpine

Drive. This project also includes improving the portion of Singing Hills Road between Hilltop Road and Flintwood Road; construction between Alpine Drive and Flintwood Road is anticipated to begin in 2025.



The background image shows a construction site on a hillside. In the upper left, a dirt road winds up a hill covered with sparse green shrubs. A yellow excavator is visible in the middle ground, partially obscured by a dark green semi-transparent text box. To the right, a yellow bulldozer is parked on a dirt area. In the lower right, a silver car is parked on a paved surface. The bottom of the image shows a concrete bridge structure with several pillars, and a black plastic erosion control mat is laid out on the ground in the foreground.

# Transportation Infrastructure Sales and Use Tax Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR REVENUES DERIVED FROM THE 0.18% SALES AND USE TAX APPROVED BY VOTERS IN NOVEMBER 2019. MONIES ARE DESIGNATED FOR THE PURPOSE OF PROVIDING DIRECTLY OR INDIRECTLY TRANSPORTATION INFRASTRUCTURE AND NECESSARILY RELATED EXPENSES TO INCLUDE FOR THE ALLEVIATION OF TRAFFIC CONGESTION WHETHER OWNED AND MAINTAINED BY THE COUNTY OR IN WHOLE OR IN PART, BY ANOTHER ENTITY THAT SERVES THE RESIDENTS OF THE COUNTY.



**Douglas County Government**  
**Transportation Infrastructure Sales and Use Tax Fund (Fund 235)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	\$ 0	\$ 1,473,814	\$ 1,995,555	\$ 1,995,555	\$ 18,424,483	\$ 10,905,181	\$ 11,039,481	\$ 11,513,081	\$ 11,937,781
<b><u>Revenues</u></b>									
2 Taxes	\$ 14,469,288	\$ 14,322,960	\$ 14,322,960	\$ 17,486,226	\$ 17,928,400	\$ 18,134,300	\$ 18,473,600	\$ 18,924,700	\$ 19,389,400
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Earnings on Investments	26,902	0	0	0	0	0	0	0	0
5 Other Revenues	0	0	0	0	0	0	0	0	0
6 Transfers In	0	0	0	0	0	0	0	0	0
7 <b>Total Revenues and Transfers In</b>	<b>\$ 14,496,190</b>	<b>\$ 14,322,960</b>	<b>\$ 14,322,960</b>	<b>\$ 17,486,226</b>	<b>\$ 17,928,400</b>	<b>\$ 18,134,300</b>	<b>\$ 18,473,600</b>	<b>\$ 18,924,700</b>	<b>\$ 19,389,400</b>
<b><u>Expenditures by Function</u></b>									
8 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
9 Supplies	0	0	0	0	0	0	0	0	0
10 Controllable Assets	0	0	0	0	0	0	0	0	0
11 Purchased Services	0	0	0	0	0	0	0	0	0
12 Building Materials	0	0	0	0	0	0	0	0	0
13 Fixed Charges	0	0	0	0	0	0	0	0	0
14 Debt Issuance	0	0	0	0	0	0	0	0	0
15 Grants, Contributions, Indemnities	0	0	0	0	0	0	0	0	0
16 Intergovernmental Support	12,500,635	8,000,000	0	0	5,000	0	0	0	0
17 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
18 Capital Projects/Re-Appropriation	0	4,500,000	1,057,298	1,057,298	11,442,702	18,000,000	18,000,000	18,500,000	18,500,000
19 Contingency	0	0	11,442,702	0	0	0	0	0	0
20 <b>Recommended New Requests - One-Time</b>					14,000,000				
21 <b>Total Expenditures and Transfers Out</b>	<b>\$ 12,500,635</b>	<b>\$ 12,500,000</b>	<b>\$ 12,500,000</b>	<b>\$ 1,057,298</b>	<b>\$ 25,447,702</b>	<b>\$ 18,000,000</b>	<b>\$ 18,000,000</b>	<b>\$ 18,500,000</b>	<b>\$ 18,500,000</b>
22 <b>Change In Fund Balance</b>	1,995,555	1,822,960	1,822,960	16,428,928	(7,519,302)	134,300	473,600	424,700	889,400
23 <b>Ending Fund Balance</b>	<b>\$ 1,995,555</b>	<b>\$ 3,296,774</b>	<b>\$ 3,818,515</b>	<b>\$ 18,424,483</b>	<b>\$ 10,905,181</b>	<b>\$ 11,039,481</b>	<b>\$ 11,513,081</b>	<b>\$ 11,937,781</b>	<b>\$ 12,827,181</b>
<b><u>Fund Balance Detail</u></b>									
24 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
25 Restricted Fund Balance	1,995,555	0	0	0	0	0	0	0	0
26 Committed Fund Balance	0	0	0	0	0	0	0	0	0
27 Assigned Fund Balance	0	3,296,774	3,818,515	18,424,483	10,905,181	11,039,481	11,513,081	11,937,781	12,827,181
28 <b>Ending Fund Balance</b>	<b>\$ 1,995,555</b>	<b>\$ 3,296,774</b>	<b>\$ 3,818,515</b>	<b>\$ 18,424,483</b>	<b>\$ 10,905,181</b>	<b>\$ 11,039,481</b>	<b>\$ 11,513,081</b>	<b>\$ 11,937,781</b>	<b>\$ 12,827,181</b>



Douglas County Government  
2022 Transportation Infrastructure Sales and Use Tax Fund Recommended New Requests

Project	Request Description	One-time Amount	2021 Encumbrances Re-Appropriated in 2022	2021 Unspent Project Dollars Re-Appropriated in 2022	Net Impact to Fund
801502	US 85 Improvements			\$8,000,000	\$ 8,000,000
801504	Pine Drive Widening (Lincoln Ave to Inspiration Drive)	\$ 11,300,000			11,300,000
801505	Lincoln Avenue Improvements (Jordan to Parker Road)	500,000			500,000
801506	Dransfeldt Road Extension	500,000			500,000
801507	Safe Main Street Projects		460,000	2,982,702	3,442,702
801510	Crowfoot Valley Road Improvements	1,500,000			1,500,000
801513	Happy Canyon / I-25 Interchange	200,000			200,000
Transportation Infrastructure Sales and Use Tax Fund		\$ 14,000,000	\$ 460,000	\$ 10,982,702	\$ 25,442,702

## TRANSPORTATION INFRASTRUCTURE SALES AND USE TAX FUND

\$14,000,000 One-time

### Pine Drive Improvements - \$11,300,000 One-Time

The budget includes funding for improvements to the segment of Pine Drive from Lincoln Avenue to Inspiration Drive. These enhancements include the widening from two lanes to four lanes and adding traffic signals to the Pine Lane and Ponderosa Drive intersections.

### Lincoln Avenue Improvements - \$500,000 One-Time

Lincoln Avenue plays a critical role in moving people, goods, and services, in north central Douglas County. The Town of Parker is managing a project to improve the segment of Lincoln Avenue between Jordan Road and Parker Road (State Highway 83). The budget includes funding required to advance environmental clearances, initial design, obtain additional right-of-way, and relocate utilities associated with the proposed widening of Lincoln Avenue.

### Dransfeldt Road Extension Project - \$500,000 One-Time

To provide a more reliable transportation network, reduce congestion, improving access, mobility, and incident management, the Town of Parker is managing a project to extend Dransfeldt Road between 20 Mile Road and Motsenbocker Road. The budget includes funding required to advance the final design related to the proposed Dransfeldt Road extension across the Cherry Creek floodplain. The project

is anticipated to begin in 2023 with an estimated total cost of \$18,000,000.

### Crowfoot Valley Road Improvements - \$1,500,000 One-Time

To focus on the enhancements to capacity and traffic operations needed to the segment of Crowfoot Valley Road between Knobcone Drive and the future Canyonside Boulevard/Macanta intersection, Douglas County is partnering with the Town of Castle Rock to address the issues. The budget includes funding for the road widening of Crowfoot Valley Road.

### Happy Canyon Rd/I-25 Interchange Improvements - \$200,000 One-Time

The budget includes funding to partner with Castle Pines to update the traffic analysis and incorporate DRCOG's 2050 traffic modeling requirements. The funding will assist the partnership to refine design concepts to accommodate the anticipated growth projections.





# Justice Center Sales & Use Tax Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR REVENUES DERIVED FROM THE 0.25% SALES AND USE TAX APPROVED BY VOTERS IN NOVEMBER 1995, EXTENDED BY VOTERS IN NOVEMBER 2007, AND MODIFIED BY THE VOTERS IN 2019. MONIES ARE DESIGNATED FOR THE CONSTRUCTION, OPERATION AND MAINTENANCE OF THE COUNTY'S ROBERT A. CHRISTENSEN JUSTICE CENTER AND RELATED FACILITIES.

**Douglas County Government**  
**Justice Center Sales and Use Tax Fund (Fund 240)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 40,752,115</b>	<b>\$ 31,311,090</b>	<b>\$ 35,472,537</b>	<b>\$ 35,472,537</b>	<b>\$ 29,114,538</b>	<b>\$ 25,782,878</b>	<b>\$ 24,893,792</b>	<b>\$ 23,885,381</b>	<b>\$ 22,838,714</b>
<b><u>Revenues</u></b>									
2 Taxes	\$20,077,582	\$19,893,000	\$24,893,000	\$24,286,425	\$24,900,525	\$25,186,500	\$25,657,700	\$26,284,300	\$26,929,700
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Charges for Services	57,900	0	0	0	0	0	0	0	0
5 Earnings on Investments	720,294	400,000	400,000	400,000	500,000	400,000	300,000	200,000	200,000
6 Other Revenues	0	0	0	0	0	0	0	0	0
<b>7 Total Revenues and Transfers In</b>	<b>\$ 20,855,776</b>	<b>\$ 20,293,000</b>	<b>\$ 25,293,000</b>	<b>\$ 24,686,425</b>	<b>\$ 25,400,525</b>	<b>\$ 25,586,500</b>	<b>\$ 25,957,700</b>	<b>\$ 26,484,300</b>	<b>\$ 27,129,700</b>
<b><u>Expenditures by Function</u></b>									
8 Supplies	\$255,889	\$0	\$14,993	\$14,993	\$0	\$0	\$0	\$0	\$0
9 Controllable Assets	376,294	85,000	297,882	297,882	165,500	0	0	0	0
10 Purchased Services	31,489	0	6,000	6,000	0	0	0	0	0
11 Building Materials	0	0	0	0	0	0	0	0	0
12 Fixed Charges	306,487	157,535	157,535	157,535	362,000	400,900	420,200	441,400	464,700
13 Debt Service (Lease Payment)	367,575	0	0	0	0	0	0	0	0
14 Intergovernmental Support	9,285	10,000	10,000	10,000	12,000	12,000	12,000	12,000	12,000
15 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
16 Capital Outlay	2,486,027	1,699,800	4,181,878	4,181,878	200,000	0	0	0	0
17 Contingency	0	250,000	210,100	210,100	250,000	250,000	250,000	250,000	250,000
18 Transfers Out:									
19 To General Fund	22,302,309	21,166,036	26,166,036	26,166,036	25,510,685	25,685,086	26,156,311	26,699,967	26,929,700
20 Total Transfers Out	22,302,309	21,166,036	26,166,036	26,166,036	25,510,685	25,685,086	26,156,311	26,699,967	26,929,700
21 Recommended New Requests - One-Time					1,906,300				
22 Recommended New Requests - Transfer Out to General Fund - One Time					198,100				
23 Recommended New Requests - Transfer Out to General Fund - On-Going					127,600	127,600	127,600	127,600	127,600
<b>24 Total Expenditures and Transfers Out</b>	<b>\$ 26,135,354</b>	<b>\$ 23,368,371</b>	<b>\$ 31,044,424</b>	<b>\$ 31,044,424</b>	<b>\$ 28,732,185</b>	<b>\$ 26,475,586</b>	<b>\$ 26,966,111</b>	<b>\$ 27,530,967</b>	<b>\$ 27,784,000</b>
25 Change In Fund Balance	(5,279,578)	(3,075,371)	(5,751,424)	(6,357,999)	(3,331,660)	(889,086)	(1,008,411)	(1,046,667)	(654,300)
<b>26 Ending Fund Balance</b>	<b>\$ 35,472,537</b>	<b>\$ 28,235,719</b>	<b>\$ 29,721,113</b>	<b>\$ 29,114,538</b>	<b>\$ 25,782,878</b>	<b>\$ 24,893,792</b>	<b>\$ 23,885,381</b>	<b>\$ 22,838,714</b>	<b>\$ 22,184,414</b>
<b><u>Fund Balance Detail</u></b>									
27 Non-spendable Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
28 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
29 Committed Fund Balance	1,314	89,066	1,314	140,087	1,314	140,087	140,087	140,087	140,087
30 Assigned Fund Balance	35,471,223	28,146,653	29,719,799	28,974,451	25,781,564	24,753,705	23,745,294	22,698,627	22,044,327
<b>31 Ending Fund Balance</b>	<b>\$ 35,472,537</b>	<b>\$ 28,235,719</b>	<b>\$ 29,721,113</b>	<b>\$ 29,114,538</b>	<b>\$ 25,782,878</b>	<b>\$ 24,893,792</b>	<b>\$ 23,885,381</b>	<b>\$ 22,838,714</b>	<b>\$ 22,184,414</b>



Douglas County Government  
2022 Justice Center Sales and Use Tax Fund Recommended New Requests

Division/Project	Request Description		One-time Amount	Ongoing Amount	Net Impact to Fund
33210	Justice Center Fund Operating Transfer		\$198,100	\$127,600	\$325,700
33210	Three Ten Printer Replacement		66,000		66,000
33225	EVOC Crack Seal Improvements		54,600		54,600
Justice Center Security Improvements					
33215	Detentions Dayroom Improvements	463,500			463,500
33215	Security Equipment and Software Upgrades	582,700			582,700
33215	Building Security Control Upgrades	68,500			68,500
	<i>Subtotal Justice Center Security Improvements</i>		1,114,700		1,114,700
Courtroom Improvements					
33215	Courtroom Sound Panel Repairs	85,000			
	<i>Subtotal - Courtroom Improvements</i>		85,000		85,000
Internal Building Maintenance					
33215	HVAC / Air Quality Improvements	144,500			
33215	Sanitary and Wastewater System Replacement	18,500			
33215	Commercial Laundry Washer/Tumbler Replacement	80,000			
	<i>Subtotal - Internal Building Maintenance</i>		243,000		243,000
External Building Maintenance					
33215	Roof Replacement	121,000			121,000
33215	Parking Lot / Garage Resurfacing, Window Tinting, Fencing	222,000			222,000
	<i>Subtotal - External Building Maintenance</i>		343,000		343,000
<b>Justice Center Sales and Use Tax Fund Total</b>			<b>\$2,104,400</b>	<b>\$127,600</b>	<b>\$2,232,000</b>



## JUSTICE CENTER SALES AND USE TAX FUND

\$2,104,400 One-time; \$127,600 Ongoing

### Justice Center Fund Operating Transfer – \$198,100 One-time; \$127,600 Ongoing

The budget includes an operating transfer from the Justice Center Sales and Use Tax Fund of \$198,100 one-time and \$127,600 ongoing to the General Fund to offset associated proposed funding items. The Justice Center Sales and Use Tax Fund receives revenue from the extension of the sales tax approved by the voters in November 2007. Both the ongoing and one-time components of the associated requests directly relate to the functions designated in the Justice Center Fund ballot language.

### Three Ten Printer Replacements - \$66,000 One-time

The end of life of the fingerprint collection machines currently in use is 12/31/21. These machines are used to capture finger and palm prints from arrestees. These systems are used daily and are critical to the operation of the Detention and Records divisions.

### EVOC Crack Seal Improvements \$54,600 One-time

The Emergency Vehicle Operations Center (EVOC) recommended pavement management manual has been distributed and recommends that all four sections of the track undergo crack seal maintenance in 2022.

### Justice Center Security Improvements – \$1,114,700 One-time Justice Center building improvements include:

- \$463,500 for installation of security mesh in the detentions dayrooms, phase II of IV;

- \$582,700 one-time funding to replace outdated detention security controls and upgrade software and associated licenses; and
- \$68,500 one-time funding for UPS battery replacements throughout the Justice Center.

### Courtroom Improvements – \$85,000 One-time

Courtroom Improvements for upgrades to the audio, visual, and technological equipment in four courtrooms to ensure the rooms have the equipment necessary for video testimony, remote evidence viewing, and other activities. This proposed funding is the second phase in a multiyear effort to replace the wood panels and benchtops in court rooms to ensure court rooms illustrate the importance and respect due to the justice system.

### Justice Center Interior Building Maintenance – \$243,300 One-time

The budget includes one-time funding for the following:

- \$144,500 phase 3 of 7 for building automation upgrades as they relate to air handling units with the DCSO and Detentions area;
- \$18,500 for installation of outside air quality flow stations in the detention pods;
- \$80,000 for the purchase of commercial washer and tumblers (4) within the detentions center laundry facility.

### Justice Center Exterior Building Maintenance – \$343,000 One-time

The budget includes one-time funding for phase three of eight of the roof replacement and continued improvements such as parking lot /garage, window tinting, and fencing.



# Open Space Sales & Use Tax Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR REVENUES DERIVED FROM THE 0.17% SALES AND USE TAX APPROVED BY VOTERS IN NOVEMBER 1994 AND EXTENDED BY VOTERS IN NOVEMBER 2000. MONIES ARE DESIGNATED FOR THE ACQUISITION, PRESERVATION, DEVELOPMENT, AND MAINTENANCE OF OPEN SPACE LANDS, TRAIL SYSTEMS, PARKS FACILITIES AND HISTORIC ARCHAEOLOGICAL AREAS. THE THREE INCORPORATED MUNICIPALITIES LOCATED WITHIN THE COUNTY AT THE TIME THE SALES TAX WAS APPROVED RECEIVE A SHAREBACK OF THE REVENUES IN ACCORDANCE WITH APPROVED INTERGOVERNMENTAL AGREEMENTS.

**Douglas County Government**  
**Open Space Sales and Use Tax Fund (Fund 250)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	<b>\$ 11,022,079</b>	<b>\$ 12,661,636</b>	<b>\$ 15,177,971</b>	<b>\$ 15,177,971</b>	<b>\$ 22,862,279</b>	<b>\$ 28,133,932</b>	<b>\$ 37,707,906</b>	<b>\$ 35,243,515</b>	<b>\$ 32,711,528</b>
<b><u>Revenues</u></b>									
2 <i>Taxes</i>	\$11,554,299	\$13,527,240	\$14,343,040	\$14,343,040	\$14,316,543	\$14,480,900	\$0	\$0	\$0
3 <i>Intergovernmental</i>	7,893	0	0	3,500,000	0	0	0	0	0
4 <i>Earnings on Investments</i>	405,198	100,000	100,000	100,000	100,000	100,000	50,000	25,000	0
5 <i>Other Revenues</i>	70,070	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
6 <i>Other Financing Sources</i>	1,150,000	0	0	0	0	0	0	0	0
7 <i>Transfer In</i>									
8 <i>Capital Replacement Fund</i>	0	0	0	0	95,000	0	0	0	0
9 <i>Total Transfers In</i>	0	0	0	0	95,000	0	0	0	0
10 <b>Total Revenues and Transfers In</b>	<b>\$ 13,187,459</b>	<b>\$ 13,652,240</b>	<b>\$ 14,468,040</b>	<b>\$ 17,968,040</b>	<b>\$ 14,536,543</b>	<b>\$ 14,605,900</b>	<b>\$ 75,000</b>	<b>\$ 50,000</b>	<b>\$ 25,000</b>
<b><u>Expenditures by Function</u></b>									
11 <i>Personnel</i>	\$926,771	\$868,580	\$868,580	\$868,580	\$942,243	\$942,859	\$975,606	\$1,009,595	\$1,044,876
12 <i>Supplies</i>	105,826	568,330	568,330	568,330	423,330	378,330	378,330	378,330	378,330
13 <i>Controllable Assets</i>	(34)	0	0	0	0	0	0	0	0
14 <i>Purchased Services</i>	736,175	1,697,750	1,975,190	1,975,190	890,800	739,750	739,750	739,750	739,750
15 <i>Building Materials</i>	12,662	0	0	0	0	0	0	0	0
16 <i>Fixed Charges</i>	202,365	232,502	232,502	232,502	183,091	188,800	195,418	204,025	215,100
17 <i>Intergovernmental Support</i>	2,116,904	2,041,600	2,857,400	2,857,400	2,503,200	2,531,900	0	0	0
18 <i>Capital Outlay</i>	1,686,938	530,000	537,230	537,230	0	0	0	0	0
19 <i>Vehicle Replacements</i>	99,661	77,500	77,500	77,500	95,000	0	0	0	0
20 <i>Major Maintenance &amp; Repairs</i>	158,080	0	0	0	0	0	0	0	0
21 <i>Contingency</i>	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
22 <i>Transfers Out:</i>									
23 <i>Parks Sales &amp; Use Tax Fund</i>	0	2,081,552	2,081,552	0	0	0	0	0	0
24 <i>Debt Service Fund for Series 2009</i>	1,981,140	0	0	0	0	0	0	0	0
25 <i>Debt Service Fund for Series 2012</i>	1,005,080	3,017,000	3,017,000	3,017,000	3,030,000	0	0	0	0
26 <i>Total Transfers Out</i>	2,986,220	5,098,552	5,098,552	3,017,000	3,030,000	0	0	0	0
27 <i>Recommended New Requests - One-Time</i>					946,939				
28 <i>Recommended New Requests - On-Going</i>					100,287	100,287	100,287	100,287	100,287
29 <b>Total Expenditures and Transfers Out</b>	<b>\$ 9,031,568</b>	<b>\$ 11,264,814</b>	<b>\$ 12,365,284</b>	<b>\$ 10,283,732</b>	<b>\$ 9,264,890</b>	<b>\$ 5,031,926</b>	<b>\$ 2,539,391</b>	<b>\$ 2,581,987</b>	<b>\$ 2,628,343</b>
30 <i>Change In Fund Balance</i>	4,155,892	2,387,426	2,102,756	7,684,308	5,271,653	9,573,974	(2,464,391)	(2,531,987)	(2,603,343)
31 <b>Ending Fund Balance</b>	<b>\$ 15,177,971</b>	<b>\$ 15,049,062</b>	<b>\$ 17,280,727</b>	<b>\$ 22,862,279</b>	<b>\$ 28,133,932</b>	<b>\$ 37,707,906</b>	<b>\$ 35,243,515</b>	<b>\$ 32,711,528</b>	<b>\$ 30,108,185</b>
<b><u>Fund Balance Detail</u></b>									
32 <i>Non-spendable Fund Balance</i>	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
33 <i>Restricted Fund Balance</i>	8,083,923	9,321,269	9,321,269	9,198,302	8,695,469	8,695,469	8,695,469	8,695,469	8,695,469
34 <i>Committed Fund Balance</i>	30,145	0	0	0	0	0	0	0	0
35 <i>Assigned Fund Balance</i>	7,063,803	5,727,793	7,959,458	13,663,977	19,438,463	29,012,437	26,548,046	24,016,059	21,412,716
36 <b>Ending Fund Balance</b>	<b>\$ 15,177,971</b>	<b>\$ 15,049,062</b>	<b>\$ 17,280,727</b>	<b>\$ 22,862,279</b>	<b>\$ 28,133,932</b>	<b>\$ 37,707,906</b>	<b>\$ 35,243,515</b>	<b>\$ 32,711,528</b>	<b>\$ 30,108,185</b>

Douglas County Government  
2022 Open Space Sales and Use Tax Fund Recommended New Requests

Division/Project	Request Description	FTE	One-time Amount	Ongoing Amount
Open Space Operating Expenses				
53300	Enclosed Trailer		\$20,000	
53310	Glendale Dog Park and Parking Lot Rehabilitation - Phase 2		500,000	
53310	Cobblestone Connect - Hidden Mesa		95,000	
53310	Evans Homestead Stabilization		54,375	
53310	William Converse Ranch Stabilization		29,325	
53310	Columbine Stabilization		38,713	
53310	Greenland Town Site Stabilization		34,588	
53310	Post Office Stabilization		24,938	
	<i>Subtotal Historic Preservation on Various Properties</i>		181,939	
53330	Hidden Mesa Master Plan		50,000	
53330	Land Management Specialist/Ranger	1.0		\$ 100,287
807011	Sandstone Ranch Trail - Phase 2 Construction		100,000	
<b>Open Space Sales and Use Tax Fund Total</b>		<b>1.0</b>	<b>\$ 946,939</b>	<b>\$ 100,287</b>

2022 Vehicle Replacement Requests - Open Space											
		Original Vehicle/Equipment Information			Age Information	Meter/Mileage Information	Maintenance Information	Condition Points	Total Points	Vehicle Replacement Cost	
Unit # to be Replaced	Business Unit	Year	Make	Model	Age Points	Meter Points	Maintenance Points	Condition Points		Total Cost	Replacement Type
06027	53310	2006	CHEVY	1500	5.0	5.0	10.0		20.0	\$ 75,000	FORD F-350
90043	SANDSTONE	1989	LAZY T	HORSE TRL	5.0	N/A	9.9		14.9	\$ 20,000	ENCLOSED TRAILER
<b>2020 Replacement Totals</b>										<b>\$ 95,000</b>	
RANGE	15 POINT REPLACEMENT SCALE										
<10	Do Not Replace										
10 - 12.5	Early Replacement Candidate										
12.6 - 15	Optimal Replacement Time, Unit is in 10% of useful life and at optimal resale value										
> 15	Overdue Replacement, Unit should be replaced as soon as possible										



## OPEN SPACE SALES AND USE TAX FUND

\$946,939 One-time; \$100,287 Ongoing

### Enclosed Trailer - \$20,000 One-time

The budget includes funding for the purchase of an enclosed cargo trailer for DC Open Space and Natural Resources. The trailer will be able to store trail hand tools and associated materials including sign installation tools and posts. In addition, the trailer will be able to store and carry an ATV or mower for immediate use on open space lands.

### Glendale Dog Park and Parking Lot Rehabilitation – Phase 2 500,000 One-time

The budget includes one-time funding to prevent further degradation, protect the watershed and the remaining vegetation, in the Glendale Dog Park. This project will improve the current parking lot, as well as create an additional lot. Funds will also be used to create an accessible hardened trail system, create a dog-friendly mini-incline, and enhance water quality via management of water flow and collection via vegetative ditches.

### Cobblestone Connect to Hidden Mesa – \$95,000 One-time

Budget provides one-time funding to provide trail connection for the Cobblestone neighborhood to the Hidden Mesa Trail system. This local connection will enable direct public access to the trail system and the Cherry Creek Trail.

### Historic Preservation Efforts - \$181,939 One-time

The budget includes funding for the maintenance, stabilization, and repair of historic structures located on properties owned by Douglas County.

- Evans Homestead - \$54,375
- Williams Converse Ranch - \$29,325
- Columbine Bridge - \$38,713
- Greenland Town Site - \$34,588
- Greenland Post Office - \$24,938

### Hidden Mesa Master Plan - \$50,000 One-time

The budget includes funding for a master plan process for the historic structures on Hidden Mesa to determine the desired future uses of the property. The outcome of the study will dictate what additional improvements may need additional stabilization efforts.

### Sandstone Ranch Trail – Phase 2 Construction - \$100,000 One-Time

The budget includes funding to construct the Phase 2 trail system that will provide access to the western portion of the property. The proposed trail will take visitors from the Sandstone Ranch Overlook to the old silica mine and beyond. The funding will include trail design, GIS reports, and trail construction.

### Specialist/Ranger FTE - \$100,287 Ongoing

With the significant increase in trail usage by the public, and the increased land management/management duties associated with maintaining nearly 17,000 acres of open space, miles of trail, and numerous structures, it is difficult for the two existing rangers to maintain. To address this, a new Land Management Specialist/Ranger is being added in 2022 to assist the current two full-time rangers. This position will allow the rangers' time to be concentrated on patrol while fulfilling their land management and maintenance responsibilities.







# Parks Sales & Use Tax Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT 0.20% OF SALES AND USE TAX FOR REVENUES DERIVED FROM THE 0.17% OPEN SPACE SALES AND USE TAX APPROVED BY VOTERS IN NOVEMBER 1994 AND EXTENDED BY VOTERS IN NOVEMBER 2000. MONIES ARE DESIGNATED FOR DEVELOPMENT, AND MAINTENANCE OF PUBLIC TRAIL SYSTEMS, PARKS RECREATIONAL FACILITIES.



**Douglas County Government**  
**Parks Sales and Use Tax Fund (Fund 255)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 7,235,830</b>	<b>\$ 3,776,241</b>	<b>\$ 4,568,269</b>	<b>\$ 4,568,269</b>	<b>\$ 5,646,150</b>	<b>\$ 3,291,938</b>	<b>\$ 6,072,738</b>	<b>\$ 6,207,738</b>	<b>\$ 6,342,738</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 2,103,767	\$ 0	\$ 0	\$ 2,541,278	\$ 2,615,800	\$ 2,645,800	\$ 0	\$ 0	\$ 0
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Charges for Services	26,166	25,000	25,000	319,860	25,000	25,000	25,000	25,000	25,000
5 Earnings on Investments	158,652	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
6 Other Revenues	40,347	30,000	30,000	123,031	35,000	35,000	35,000	35,000	35,000
7 Transfers In - Open Space S&U Tax Fund	0	2,081,552	2,081,552	0	0	0	0	0	0
<b>8 Total Revenues and Transfers In</b>	<b>\$ 2,328,932</b>	<b>\$ 2,211,552</b>	<b>\$ 2,211,552</b>	<b>\$ 3,059,169</b>	<b>\$ 2,750,800</b>	<b>\$ 2,780,800</b>	<b>\$ 135,000</b>	<b>\$ 135,000</b>	<b>\$ 135,000</b>
<b><u>Expenditures by Function</u></b>									
9 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
10 Supplies	112,242	100,000	100,000	100,000	100,000	0	0	0	0
11 Controllable Assets	350,286	0	0	0	0	0	0	0	0
12 Purchased Services	336,155	237,500	237,500	237,500	0	0	0	0	0
13 Grants, Contributions, Indemnities	250,000	0	0	0	0	0	0	0	0
14 Intergovernmental Support	100,000	0	0	0	0	0	0	0	0
15 Capital Outlay	2,886,746	1,515,000	1,614,088	1,614,088	0	0	0	0	0
16 Major Maintenance & Repairs	0	0	0	0	0	0	0	0	0
17 Contingency	0	0	0	0	0	0	0	0	0
18 Transfers Out									
19 Capital Replacement Fund	44,064	29,700	29,700	29,700	15,012	0	0	0	0
20 Conservation Trust Fund	917,000	0	0	0	0	0	0	0	0
21 Total Transfers Out	961,064	29,700	29,700	29,700	15,012	0	0	0	0
22 Recommended New Requests - One-Time					4,990,000				
<b>23 Total Expenditures and Transfers Out</b>	<b>\$ 4,996,493</b>	<b>\$ 1,882,200</b>	<b>\$ 1,981,288</b>	<b>\$ 1,981,288</b>	<b>\$ 5,105,012</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
24 Change In Fund Balance	(2,667,561)	329,352	230,264	1,077,881	(2,354,212)	2,780,800	135,000	135,000	135,000
<b>25 Ending Fund Balance</b>	<b>\$ 4,568,269</b>	<b>\$ 4,105,593</b>	<b>\$ 4,798,533</b>	<b>\$ 5,646,150</b>	<b>\$ 3,291,938</b>	<b>\$ 6,072,738</b>	<b>\$ 6,207,738</b>	<b>\$ 6,342,738</b>	<b>\$ 6,477,738</b>
<b><u>Fund Balance Detail</u></b>									
26 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
27 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
28 Committed Fund Balance	48,468	0	0	0	0	0	0	0	0
29 Assigned Fund Balance	4,519,801	4,105,593	4,798,533	5,646,150	3,291,938	6,072,738	6,207,738	6,342,738	6,477,738
<b>30 Ending Fund Balance</b>	<b>\$ 4,568,269</b>	<b>\$ 4,105,593</b>	<b>\$ 4,798,533</b>	<b>\$ 5,646,150</b>	<b>\$ 3,291,938</b>	<b>\$ 6,072,738</b>	<b>\$ 6,207,738</b>	<b>\$ 6,342,738</b>	<b>\$ 6,477,738</b>

Douglas County Government  
2022 Park Sales and Use Tax Fund Recommended New Requests

Division/Project	Request Description		One-time Amount	Ongoing Amount
Parks Maintenance and Repairs				
54100	General Maintenance, Repair and Supply Costs	\$150,000		
54100	Equipment Replacement - Turf Mowers, Utility Carts, Tractors	225,000		
54100	Concrete Replacement, Electrical, and Professional Services	350,000		
54100	Annual Parking Lot Maintenance	200,000		
	<i>Subtotal - Parks Maintenance and Repairs</i>		925,000	
850715	Rueter-Hess Reservoir Projects		250,000	
850725	Macanta Regional Park - Construction Design and Engineering Svcs.		150,000	
850600	Highlands Heritage Regional Park Security Enhancements		350,000	
850610	Challenger Regional Park - Synthetic Turf Replacement		650,000	
850621	Highline Canal Underpass Contribution		200,000	
850650	Cherry Creek Regional Trail - 2 mile Trail Construction		2,200,000	
High Line Canal				
850660	High Line Canal Conservancy	250,000		
850660	High Line Canal Tree Pruning	15,000		
	<i>Subtotal - High Line Canal</i>		265,000	
<b>Parks Sales and Use Tax Fund Total</b>			<b>\$4,990,000</b>	



## PARKS SALES AND USE TAX FUND

\$4,990,000 One-time

### Parks Maintenance and Repairs – \$150,000 One-time

The budget includes funding for the general repair and maintenance costs. These costs include supplies, soil, aggregate, and signs.

### Equipment Replacement - \$225,000 One-time

The budget includes funding to replace equipment to continue the required maintenance of the Parks within the county. The equipment needed to be replaced include:

- 16' Turf Mower
- 12' Open Space Mower/Tractor
- Infield Groomer
- Utility Cart
- 5' Turf Mower
- 4' Stand-up Mower

### Concrete Replacement, Electrical and Professional Services – \$350,000 One-time

The budget includes funding for unforeseen professional and construction services to complete Parks, Trails, and Building Grounds functions. These services include Concrete, Electrical, Arborist, Design, DCSO off-duty patrol, and Engineering.

### Annual Parking Lot Maintenance – \$200,000 One-time

The budget includes funding to extend the facilities' lives with preventative maintenance and eliminating any potential safety concerns. These services are related to parking lots, Trails, trailheads throughout the County Parks, and Building Ground managed facilities.

### Rueter-Hess Reservoir Projects – \$250,000 One-time

The budget includes the annual county contribution of Douglas County's participation in the development of projects outlined in the Rueter Hess Master Plan. The Rueter-Hess Reservoir is in northeastern Douglas County and has a rich history and is a valuable artifact resource. This funding reflects the ten-year agreement the County has with the Rueter-Hess Recreation Authority for developments to ensure the reservoir can provide safe clean drinking water while safely incorporating recreational activities to the site.

### Macanta Regional Park – Construction Design and Engineering Services – \$150,000 One-time

Macanta Regional Park construction is scheduled to begin in 2023. The budget includes funding for 100% construction design, engineering services, and cultural research preservation.

### Highlands Heritage Region Park Security Enhancements - \$350,000 One-time

With an increase of incidents of misuse in the Highlands Heritage Regional Park, there is a need to increase security enhancements to address these incidents. The budget includes funding to provide more security and monitoring services to assist the Sheriff's Office with evidence to support their educating and ticketing ability.

### Challenger Regional Park – Synthetic Turf Replacement - \$650,000 One-time

On average, synthetic fields last 12 to 15 years. Challenger field is 16 years old, and the budget includes funding to replace the turf on the field to maintain a safe playing surface to accommodate the high volume of play.

Highline Canal Underpass Contribution – \$200,000 One-time

The budget includes funding for building a multi-use trail on the east side of US 85 between Highlands Ranch Parkway and C-470. This includes installing grade-separated crossings of US 85 at both the Highland Canal Trail and C-470 Trail.

Cherry Creek Regional Trail - 2-mile Trail Construction – \$2,200,000 One-time

The budget includes funding for construction of the final 2 mile stretch of trail between Highway 86 and Castlewood Canyon State Park. The construction includes an 8-foot concrete trail and bank repair/stabilizations in two separate areas of Cherry Creek.

Highline Canal Conservancy – \$250,000 One-time

The budget includes funding for the initial design and engineering to connect the Highline Canal Trail across Plum Creek.

Highline Canal Tree Pruning – \$15,000 One-time

The budget includes funding for an annual contribution to the Highline Canal Conservancy for operations and tree maintenance. This contribution will also be used to address the deferred safety maintenance of the large trees along the canal trail.







# Conservation Trust Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR REVENUES RECEIVED FROM THE STATE LOTTERY FUND TO BE USED FOR THE DEVELOPMENT AND MAINTENANCE OF PARKS, TRAILS, OPEN SPACE, AND OTHER RECREATIONAL PURPOSES WITHIN THE COUNTY.

**Douglas County Government**  
**Conservation Trust Fund (Fund 260)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 3,001,828</b>	<b>\$ 1,075,793</b>	<b>\$ 1,802,499</b>	<b>\$ 1,802,499</b>	<b>\$ 1,085,522</b>	<b>\$ 2,210,522</b>	<b>\$ 3,335,522</b>	<b>\$ 4,460,522</b>	<b>\$ 5,585,522</b>
<b><u>Revenues</u></b>									
2 Intergovernmental	1,297,618	1,500,000	1,500,000	1,647,836	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
3 Earnings on Investments	44,413	10,000	10,000	10,000	25,000	25,000	25,000	25,000	25,000
4 Other Revenues	0	0	0	0	0	0	0	0	0
<i>Transfers In:</i>									
5 Parks Sales & Use Tax Fund	917,000	0	0	0	0	0	0	0	0
<b>6 Total Revenues and Transfers In</b>	<b>\$ 2,259,031</b>	<b>\$ 1,510,000</b>	<b>\$ 1,510,000</b>	<b>\$ 1,657,836</b>	<b>\$ 1,125,000</b>	<b>\$ 1,125,000</b>	<b>\$ 1,125,000</b>	<b>\$ 1,125,000</b>	<b>\$ 1,125,000</b>
<b><u>Expenditures by Function</u></b>									
7 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
8 Supplies	0	0	0	0	0	0	0	0	0
9 Controllable Assets	0	0	0	0	0	0	0	0	0
10 Purchased Services	7,269	0	0	0	0	0	0	0	0
11 Fixed Charges	0	0	0	0	0	0	0	0	0
12 Grants, Contributions, Indemnities	0	0	0	0	0	0	0	0	0
13 Intergovernmental Support	0	0	0	0	0	0	0	0	0
14 Capital Outlay:									
15 Highlands Heritage Regional Park	1,084,594	0	0	0	0	0	0	0	0
16 Bayou Gulch Regional Park	985,492	0	3,300	3,300	0	0	0	0	0
17 East-West Regional Trail	1,279,218	541,371	1,787,302	1,787,302	0	0	0	0	0
18 Macanta Regional Park	36,956	0	84,211	84,211	0	0	0	0	0
19 Lone Tree Entertainment District / Trail	64,831	500,000	500,000	500,000	0	0	0	0	0
20 Major Maintenance & Repairs	0	0	0	0	0	0	0	0	0
21 Contingency	0	0	0	0	0	0	0	0	0
<b>22 Total Expenditures and Transfers Out</b>	<b>\$ 3,458,360</b>	<b>\$ 1,041,371</b>	<b>\$ 2,374,813</b>	<b>\$ 2,374,813</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
23 Change In Fund Balance	(1,199,329)	468,629	(864,813)	(716,977)	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000
<b>24 Ending Fund Balance</b>	<b>\$ 1,802,499</b>	<b>\$ 1,544,422</b>	<b>\$ 937,686</b>	<b>\$ 1,085,522</b>	<b>\$ 2,210,522</b>	<b>\$ 3,335,522</b>	<b>\$ 4,460,522</b>	<b>\$ 5,585,522</b>	<b>\$ 6,710,522</b>
<b><u>Fund Balance Detail</u></b>									
25 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
26 Restricted Fund Balance	1,802,499	1,544,422	937,686	1,085,522	2,210,522	3,335,522	4,460,522	5,585,522	6,710,522
27 Committed Fund Balance	0	0	0	0	0	0	0	0	0
28 Assigned Fund Balance	0	0	0	0	0	0	0	0	0
<b>29 Ending Fund Balance</b>	<b>\$ 1,802,499</b>	<b>\$ 1,544,422</b>	<b>\$ 937,686</b>	<b>\$ 1,085,522</b>	<b>\$ 2,210,522</b>	<b>\$ 3,335,522</b>	<b>\$ 4,460,522</b>	<b>\$ 5,585,522</b>	<b>\$ 6,710,522</b>



A photograph of a modern train station platform. A large, curved, metallic roof structure arches over the platform. A train is visible on the tracks in the background. The platform is paved with light-colored concrete. A person is standing on the left side of the platform. A signpost with a clock and a bench are visible on the right. The sky is blue with some clouds.

# Lincoln Station Sales Tax Street Improvement Fund

THIS FUND IS USED TO ACCOUNT FOR THE REVENUES DERIVED FROM A SALES TAX LEVIED IN THE LINCOLN STATION LOCAL IMPROVEMENT DISTRICT. ALL REVENUES ARE COLLECTED TO HELP DEFRAY COSTS ASSOCIATED WITH THE CONSTRUCTION/DESIGN, AND MAINTENANCE OF PUBLIC IMPROVEMENTS WITHIN THE LOCAL IMPROVEMENT DISTRICT.

**Douglas County Government**  
**Lincoln Station Sales Tax Street Improvement Fund (Fund 265)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b><u>Revenues</u></b>									
2 Taxes	\$ 25,295	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
3 Charges for Services	0	0	0	0	0	0	0	0	0
4 Intergovernmental	0	0	0	0	0	0	0	0	0
5 Earnings on Investments	0	0	0	0	0	0	0	0	0
6 Other Revenues	0	0	0	0	0	0	0	0	0
7 Transfers In	0	0	0	0	0	0	0	0	0
8 <b>Total Revenues and Transfers In</b>	<b>\$ 25,295</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b><u>Expenditures by Function</u></b>									
9 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
10 Supplies	0	0	0	0	0	0	0	0	0
11 Purchased Services	0	0	0	0	0	0	0	0	0
12 Fixed Charges	0	0	0	0	0	0	0	0	0
13 Intergovernmental Support	25,295	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
14 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
15 Capital Outlay	0	0	0	0	0	0	0	0	0
16 Contingency	0	0	0	0	0	0	0	0	0
17 Transfers Out	0	0	0	0	0	0	0	0	0
18 <b>Total Expenditures and Transfers Out</b>	<b>\$ 25,295</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
19 Change In Fund Balance	0	0	0	0	0	0	0	0	0
20 <b>Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><u>Fund Balance Detail</u></b>									
21 Nonspendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
22 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
23 Committed Fund Balance	0	0	0	0	0	0	0	0	0
24 Assigned Fund Balance	0	0	0	0	0	0	0	0	0
25 <b>Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>





# Solid Waste Disposal Fund

THIS FUND IS A SPECIAL PURPOSE FUND ESTABLISHED TO ACCOUNT FOR REVENUES RECEIVED AND MONIES EXPENDED IN MANAGING SOLID WASTE DISPOSAL SITES LOCATED IN THE COUNTY.

**Solid Waste Disposal Fund (Fund 275)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 372,357</b>	<b>\$ 157,357</b>	<b>\$ 178,387</b>	<b>\$ 178,387</b>	<b>\$ 138,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
3 Charges for Services	74,629	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
4 Intergovernmental	0	0	0	0	0	0	0	0	0
5 Earnings on Investments	0	0	0	0	0	0	0	0	0
6 Other Revenues	0	0	0	0	0	0	0	0	0
7 Transfers In	0	0	0	0	0	0	0	0	0
<b>8 Total Revenues and Transfers In</b>	<b>\$ 74,629</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>
<b><u>Expenditures by Function</u></b>									
9 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
10 Supplies	2,285	0	0	0	0	0	0	0	0
11 Purchased Services	3,513	0	0	0	0	0	0	0	0
12 Fixed Charges	262,802	130,000	130,000	130,000	130,000	90,000	90,000	90,000	90,000
13 Intergovernmental Support	0	0	0	0	0	0	0	0	0
14 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
15 Capital Outlay	0	0	0	0	0	0	0	0	0
16 Contingency	0	0	0	0	0	0	0	0	0
17 Transfers Out - General Fund	0	0	0	0	0	0	0	0	0
<b>18 Total Expenditures and Transfers Out</b>	<b>\$ 268,599</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>
19 Change In Fund Balance	(193,970)	(40,000)	(40,000)	(40,000)	(40,000)	0	0	0	0
<b>20 Ending Fund Balance</b>	<b>\$ 178,387</b>	<b>\$ 117,357</b>	<b>\$ 138,387</b>	<b>\$ 138,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>
<b><u>Fund Balance Detail</u></b>									
21 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
22 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
23 Committed Fund Balance	0	0	0	0	0	0	0	0	0
24 Assigned Fund Balance	178,387	117,357	138,387	138,387	98,387	98,387	98,387	98,387	98,387
<b>25 Ending Fund Balance</b>	<b>\$ 178,387</b>	<b>\$ 117,357</b>	<b>\$ 138,387</b>	<b>\$ 138,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>	<b>\$ 98,387</b>



A large, light-colored rock formation, possibly a monument or natural rock, stands against a clear blue sky. In the foreground, there is a low wall made of reddish-brown bricks. A green semi-transparent overlay covers the middle section of the image, containing white text and a logo. The logo depicts a mountain range with two evergreen trees in the foreground.


# Woodmoor Mountain General Improvement District Fund

AS REQUIRED BY STATE LAW THIS FUND IS USED TO ACCOUNT FOR THE REVENUES DERIVED FROM A DESIGNATED PROPERTY TAX LEVIED BY THE WOODMOOR MOUNTAIN GENERAL IMPROVEMENT DISTRICT, A SPECIAL TAXING DISTRICT, AND DESIGNATED FOR THE IMPROVEMENT AND MAINTENANCE OF ROADS LOCATED WITHIN THAT DISTRICT.



**Douglas County Government**  
**Woodmoor Mountain General Improvement District (GID) Fund (Fund 280)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	\$ 4,713	\$ 2,796	\$ 7,050	\$ 7,050	\$ 7,050	\$ 3,170	\$ 3,170	\$ 3,170	\$ 3,170
<b><u>Revenues</u></b>									
2 Taxes	\$ 30,633	\$ 31,740	\$ 31,740	\$ 31,740	\$ 34,070	\$ 35,000	\$ 36,800	\$ 38,710	\$ 40,700
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Changes for Services	0	0	0	0	0	0	0	0	0
5 Earnings on Investments	127	50	50	50	50	50	50	50	50
6 Other Revenues	0	0	0	0	0	0	0	0	0
7 Transfers In	0	0	0	0	0	0	0	0	0
8 <b>Total Revenues and Transfers In</b>	<b>\$ 30,760</b>	<b>\$ 31,790</b>	<b>\$ 31,790</b>	<b>\$ 31,790</b>	<b>\$ 34,120</b>	<b>\$ 35,050</b>	<b>\$ 36,850</b>	<b>\$ 38,760</b>	<b>\$ 40,750</b>
<b><u>Expenditures by Function</u></b>									
9 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
10 Supplies	0	0	0	0	0	0	0	0	0
11 Purchased Services	28,000	31,310	31,310	31,310	37,500	34,520	36,290	38,180	40,140
12 Fixed Charges	423	480	480	480	500	530	560	580	610
13 Contingency	0	0	0	0	0	0	0	0	0
14 Transfers Out	0	0	0	0	0	0	0	0	0
15 <b>Total Expenditures and Transfers Out</b>	<b>\$ 28,423</b>	<b>\$ 31,790</b>	<b>\$ 31,790</b>	<b>\$ 31,790</b>	<b>\$ 38,000</b>	<b>\$ 35,050</b>	<b>\$ 36,850</b>	<b>\$ 38,760</b>	<b>\$ 40,750</b>
16 Change in Fund Balance	2,337	0	0	0	(3,880)	0	0	0	0
17 <b>Ending Fund Balance</b>	<b>\$ 7,050</b>	<b>\$ 2,796</b>	<b>\$ 7,050</b>	<b>\$ 7,050</b>	<b>\$ 3,170</b>	<b>\$ 3,170</b>	<b>\$ 3,170</b>	<b>\$ 3,170</b>	<b>\$ 3,170</b>
<b><u>Fund Balance Detail</u></b>									
18 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
19 Restricted Fund Balance	925	940	940	940	1,130	1,040	1,090	1,150	1,200
20 Committed Fund Balance	0	0	0	0	0	0	0	0	0
21 Assigned Fund Balance	6,125	1,856	6,110	6,110	2,040	2,130	2,080	2,020	1,970
22 <b>Total Fund Balance</b>	<b>\$ 7,050</b>	<b>\$ 2,796</b>	<b>\$ 7,050</b>	<b>\$ 7,050</b>	<b>\$ 3,170</b>	<b>\$ 3,170</b>	<b>\$ 3,170</b>	<b>\$ 3,170</b>	<b>\$ 3,170</b>

A woman with blonde hair is looking at a laptop in a server room. The room is dimly lit with blue light from the server racks and monitors. Other people are visible in the background working at computers.

# Rocky Mountain High Intensity Drug Trafficking Area Fund

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES ASSOCIATED WITH THE HIGH INTENSITY DRUG TRAFFICKING AREAS (HIDTA) PROGRAM, WHICH PROVIDES ASSISTANCE TO LAW ENFORCEMENT AGENCIES OPERATING IN AREAS DETERMINED TO BE CRITICAL DRUG-TRAFFICKING REGIONS OF THE UNITED STATES. THE PROGRAM IS 100% FUNDED BY FEDERAL MONIES.

**Douglas County Government**  
**Rocky Mountain High Intensity Drug Trafficking Area Fund (Fund 295)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget
1 <b>Beginning Fund Balance</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b><u>Revenues</u></b>					
2 Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
3 Licenses and Permits	0	0	0	0	0
4 Intergovernmental	3,549,419	1,491,841	5,193,293	5,193,293	1,519,271
5 Charges for Services	0	0	0	0	0
6 Fines and Forfeits	0	0	0	0	0
7 Earnings on Investments	0	0	0	0	0
8 Miscellaneous Revenues	0	0	0	0	0
9 Other Financing Sources	0	0	0	0	0
10 Transfers In	0	0	0	0	0
11 <b>Total Revenues and Transfers In</b>	<b>\$ 3,549,419</b>	<b>\$ 1,491,841</b>	<b>\$ 5,193,293</b>	<b>\$ 5,193,293</b>	<b>\$ 1,519,271</b>
<b><u>Expenditures by Function</u></b>					
12 Personnel	\$ 241,617	\$ 263,092	\$ 875,530	\$ 875,530	\$ 662,341
13 Supplies	26,046	23,329	51,329	51,329	23,079
14 Controllable Assets	0	0	0	0	0
15 Purchased Services	1,138,061	940,194	1,208,747	1,208,747	793,797
16 Fixed Charges	91,132	37,686	188,686	188,686	38,154
17 Grants and Contributions	202,640	202,640	202,640	202,640	0
18 Intergovernmental Support	0	0	0	0	0
19 Interdepartmental Charges	0	0	0	0	0
20 Capital Outlay	0	0	0	0	0
21 Contingency	1,825,023	0	2,641,461	2,641,461	0
22 Transfers Out - General Fund	24,900	24,900	24,900	24,900	1,900
23 <b>Total Expenditures and Transfers Out</b>	<b>\$ 3,549,419</b>	<b>\$ 1,491,841</b>	<b>\$ 5,193,293</b>	<b>\$ 5,193,293</b>	<b>\$ 1,519,271</b>
24 Change In Fund Balance	0	0	0	0	0
25 <b>Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><u>Fund Balance Detail</u></b>					
26 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
27 Restricted Fund Balance	0	0	0	0	0
28 Committed Fund Balance	0	0	0	0	0
29 Assigned Fund Balance	0	0	0	0	0
30 <b>Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

This fund is used to account for the federal grant monies received and disbursements issued as approved and directed by the Rocky Mountain High Intensity Drug Trafficking Area Executive Board





# American Recovery Plan Act (ARPA) Fund

THIS FUND IS USED TO ACCOUNT FOR FUNDS RECEIVED AND DISPURSED IN ACCORDANCE WITH ARPA  
FEDERAL GUIDANCE.

**Douglas County Government**  
**American Recovery Plan Act Fund (Fund 296)**  
**Fund Summary**

	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$ 33,973,444</b>	<b>\$ 33,973,444</b>	<b>\$ 33,973,444</b>	<b>\$ 33,973,444</b>	<b>\$ 33,973,444</b>
<b><u>Revenues</u></b>								
2 Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3 Licenses and Permits	0	0	0	0	0	0	0	0
4 Intergovernmental	0	139,815	34,103,774	0	0	0	0	0
5 Charges for Services	0	0	0	0	0	0	0	0
6 Fines and Forfeits	0	0	0	0	0	0	0	0
7 Earnings on Investments	0	0	9,485	0	0	0	0	0
8 Donations and Contributions	0	0	0	0	0	0	0	0
9 Other Revenues	0	0	0	0	0	0	0	0
10 Transfers In	0	0	0	0	0	0	0	0
<b>11 Total Revenues and Transfers In</b>	<b>\$0</b>	<b>\$139,815</b>	<b>\$34,113,259</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Expenditures by Function</u></b>								
12 Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
13 Supplies	0	0	0	0	0	0	0	0
14 Purchased Services	0	139,815	139,815	0	0	0	0	0
15 Fixed Charges	0	0	0	0	0	0	0	0
16 Grants and Contributions	0	0	0	0	0	0	0	0
17 Intergovernmental Support Svcs.	0	0	0	0	0	0	0	0
18 Interdepartmental Charges	0	0	0	0	0	0	0	0
19 Capital Outlay	0	0	0	0	0	0	0	0
20 Contingency	0	0	0	0	0	0	0	0
21 Transfers Out	0	0	0	0	0	0	0	0
<b>22 Total Expenditures and Transfers Out</b>	<b>\$0</b>	<b>\$139,815</b>	<b>\$139,815</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
23 Change In Fund Balance	0	0	33,973,444	0	0	0	0	0
<b>24 Ending Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$ 33,973,444</b>	<b>\$ 33,973,444</b>	<b>\$ 33,973,444</b>	<b>\$ 33,973,444</b>	<b>\$ 33,973,444</b>	<b>\$ 33,973,444</b>
<b><u>Fund Balance Detail</u></b>								
25 Nonspendable Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
26 Restricted Fund Balance	0	0	0	0	0	0	0	0
27 Committed Fund Balance	0	0	0	0	0	0	0	0
28 Assigned Fund Balance	0	0	33,973,444	33,973,444	33,973,444	33,973,444	33,973,444	33,973,444
<b>29 Ending Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,973,444</b>	<b>\$33,973,444</b>	<b>\$33,973,444</b>	<b>\$33,973,444</b>	<b>\$33,973,444</b>	<b>\$33,973,444</b>





# Capital Expenditures Fund

THIS FUND IS USED TO ACCOUNT FOR THE CONSTRUCTION, IMPROVEMENT, AND/ OR PURCHASE OF PUBLIC FACILITIES, INCLUDING LAND, BUILDINGS, EQUIPMENT, AND FURNISHINGS.

 DOUGLAS COUNTY  
PHILIP'S MILLER BUILDING  
100 THIRD STREET

**Douglas County Government**  
**Capital Expenditures Fund (Fund 330)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	\$ 3,042,157	\$ 2,513,970	\$ 2,760,623	\$ 2,760,623	\$ 6,185,861	\$ 5,160,861	\$ 5,160,861	\$ 5,160,861	\$ 5,160,861
<b><u>Revenues</u></b>									
2 <i>Taxes</i>	\$ (14)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<i>Transfers In:</i>									
3 From General Fund	1,300,000	789,400	789,400	789,400	0	0	0	0	0
4 From Road and Bridge Fund	0	0	0	0	0	0	0	0	0
5 From Infrastructure Fund	0	3,741,206	3,741,206	3,741,206	0	0	0	0	0
6 <i>Total Transfers In</i>	1,300,000	4,530,606	4,530,606	4,530,606	0	0	0	0	0
7 <b>Total Revenues and Transfers In</b>	<b>\$ 1,299,986</b>	<b>\$ 4,530,606</b>	<b>\$ 4,530,606</b>	<b>\$ 4,530,606</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><u>Expenditures by Function</u></b>									
8 <i>Supplies and Purchased Services</i>	\$ 320,519	\$ 110,000	\$ 175,307	\$ 175,307	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
9 <i>Controllable Assets</i>	305,460	184,500	293,422	293,422	0	0	0	0	0
10 <i>Fixed Charges</i>	0	0	0	0	0	0	0	0	0
<i>Capital Improvements</i>									
12 Other General Governmental Buildings	192,802	214,900	331,894	331,894	0	0	0	0	0
13 Fairgrounds Improvements	200,854	112,000	136,745	136,745	0	0	0	0	0
14 Health & Human Services - Improvements	0	23,000	23,000	23,000	0	0	0	0	0
15 Parks Maintenance Facilities	0	0	0	0	0	0	0	0	0
16 Public Works Facilities - Improvements	143,459	55,000	55,000	55,000	0	0	0	0	0
17 Miller Building - Improvements/Remodel	121,173	20,000	20,000	20,000	0	0	0	0	0
18 Fleet Remodel	14,495	0	0	0	0	0	0	0	0
19 Park Meadows Ctr. - Improvements	119,351	8,000	8,000	8,000	0	0	0	0	0
20 Wilcox Building - Improvements	163,409	62,000	62,000	62,000	0	0	0	0	0
21 <i>Total Capital Improvements</i>	955,542	494,900	636,639	636,639	0	0	0	0	0
22 <i>Recommended New Requests - One-Time</i>					1,025,000				
23 <b>Total Expenditures and Transfers Out</b>	<b>\$ 1,581,520</b>	<b>\$ 789,400</b>	<b>\$ 1,105,368</b>	<b>\$ 1,105,368</b>	<b>\$ 1,025,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
24 <i>Change in Fund Balance</i>	(281,534)	3,741,206	3,425,238	3,425,238	(1,025,000)	0	0	0	0
25 <b>Ending Fund Balance</b>	<b>\$ 2,760,623</b>	<b>\$ 6,255,176</b>	<b>\$ 6,185,861</b>	<b>\$ 6,185,861</b>	<b>\$ 5,160,861</b>	<b>\$ 5,160,861</b>	<b>\$ 5,160,861</b>	<b>\$ 5,160,861</b>	<b>\$ 5,160,861</b>
<b><u>Fund Balance Detail</u></b>									
26 <i>Non-spendable Fund Balance</i>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
27 <i>Restricted Fund Balance</i>	0	0	0	0	0	0	0	0	0
28 <i>Committed Fund Balance</i>	0	0	0	0	0	0	0	0	0
29 <i>Assigned Fund Balance</i>	2,760,623	6,255,176	6,185,861	6,185,861	5,160,861	5,160,861	5,160,861	5,160,861	5,160,861
30 <b>Ending Fund Balance</b>	<b>\$ 2,760,623</b>	<b>\$ 6,255,176</b>	<b>\$ 6,185,861</b>	<b>\$ 6,185,861</b>	<b>\$ 5,160,861</b>	<b>\$ 5,160,861</b>	<b>\$ 5,160,861</b>	<b>\$ 5,160,861</b>	<b>\$ 5,160,861</b>



Douglas County Government  
2022 Capital Expenditures Fund Recommended New Requests

Division/Project	Request Description		One-time Amount	Ongoing Amount
<b>Building Maintenance</b>				
33190	Furniture and Equipment Replacement & Ergonomic Chairs	\$	125,000	
33190	Elections-UPS Battery Replacement		10,000	
33190	Floor Covering Replacements		15,000	
33110	Floor Covering Replacement - Wilcox		46,000	
33300	Door Openers - Parker Yard Truck/Car Wash		16,000	
33400	Floor Covering Replacement		56,000	
33190	Security Component Replacement		19,500	
33100	Miller Access Control Panel Replacement		32,000	
33110	Wilcox Access Control Panel Replacement		16,000	
	<i>Subtotal - Building Maintenance</i>			\$335,500
<b>Exterior Building Maintenance</b>				
33100	Miller Parking Lot / Sidewalk Maintenance		\$230,000	
33110	Wilcox Sidewalk Maintenance		16,500	
33110	Wilcox Roof Maintenance		66,000	
33190	County Facilities Exterior Building Repairs		25,000	
33190	Parking Lot Maintenance		85,000	
33300	Ops Fence Replacements		10,500	
	<i>Subtotal - Exterior Building Maintenance</i>			\$433,000
<b>Building Improvements</b>				
33110	Operations Tech Admin Remodel		35,000	
33300	West Ramp Door Replacement - Wilcox		16,500	
	<i>Subtotal - Building Improvements</i>			\$51,500
<b>Fleet Vehicle Lifts</b>				
33300	Vehicle Lift Replacement			\$140,000
<b>Fairgrounds Facilities Maintenance and Improvements</b>				
33550	Furniture and Equipment Replacement		\$10,000	
33550	Fairgrounds Parking Lot Maintenance		20,000	
33550	Fairgrounds Exterior Building Maintenance		15,000	
33550	Fairgrounds Floor Covering Replacement		20,000	
	<i>Subtotal - Fairgrounds Facilities Maintenance and Improvements</i>			\$65,000
<b>Capital Expenditures Fund Total</b>			<b>\$1,025,000</b>	<b>\$ -</b>

## CAPITAL EXPENDITURES FUND

\$1,025,000 One-time

### CAPITAL EXPENDITURES FUND

#### Furniture and Equipment Replacement – \$125,000 One-time

The budget includes replacement of furniture and equipment needed throughout the year. These replacements are to change out aging furniture, equipment, and appliances that staff is no longer able to repair and/or replacement parts are no longer available.

#### Floor Covering Replacement – \$117,000 One-time

Commercial carpet has a life expectancy of ten to fifteen years. The carpet on the first floor of Wilcox and the Human Services buildings has not been replaced in over 15 years, and the budget includes \$102,000 for replacement of the carpet to reduce potential injury to staff and the public. An additional \$15,000 budgeted for the maintenance and replacement of floor coverings for the other Douglas County facilities.

#### Security Component Replacement – \$19,500 One-time

The budget includes funding to replace security items. These items include cameras, card readers, etc. to ensure county facilities are protected.

#### Miller Access Control Panel Replacement – \$32,000 One-time

The budget includes replacement for the four Access Control Panels in the Miller building. The current control panels are discontinued and if they fail, they cannot be repaired.

#### Wilcox Access Control Panel Replacement – \$16,000 One-time

The budget includes replacement for the two Access Control Panels in the Miller building. The current control panels are discontinued and if they fail, they cannot be repaired.

#### Miller Parking Lot/Sidewalk Maintenance – \$230,000 One-time

The budget includes \$205,000 to repair the parking garage and \$25,000 to repair the sidewalk North of the Miller building. The garage is in need of concrete repair, replacement of expansion joints, and epoxy injections to fill in cracks, while the sidewalk is in need of heaving and crack repairs. These repairs are needed to ensure public safety as well as limiting exposure to potential liability issues.

#### Exterior Building Maintenance Repairs – \$25,000 One-time

The budget includes \$25,000 for miscellaneous repairs to facilities throughout Douglas County. The repairs include painting hand-rails, replacement of caulk in sidewalks, and sealing concrete. These repairs are inevitable to prevent major problems such as leaking windows, dangerous sidewalks, and internal/external damages to the facilities.

#### Wilcox Sidewalk Maintenance – \$16,500 One-time

The west sidewalk at the bottom of the ramp has tripping hazards and the sidewalk is in need of crack and heaving repairs. The budget includes maintenance to repair these hazards to ensure public safety and potential liability issues.



#### Wilcox Building Roof Maintenance – \$66,000 One-time

The Wilcox Building roof is at the end of its projected life span and has been subject to leaks in the last few years. The budget includes maintenance to repair the roof to prevent possible damage to interior finishes, computers, and other electronic assets.

#### Vehicle Lift Replacements – \$140,000 One-time

The budget includes \$60,000 for replacement of two Mohawk Light Duty Lifts and \$80,000 for the replacement of four Mohawk Heavy Duty Lifts.

#### Fairgrounds Upgrades - \$65,000 One-time

The budget includes funding for maintenance work and improvements at the Fairgrounds:

- \$10,000 for replacement of furniture and equipment at the Fairground facilities
- \$20,000 to improve and maintain the parking lot at the Fairgrounds to limit erosion and drainage issues. Included in this expense is the striping of parking spaces to improve the efficiency of the parking lot.
- \$15,000 to repair and limit deterioration of the Event Center at the Fairgrounds. This includes sealing retaining walls, prime and repainting, repairs, handrails, and seal joints between buildings and concrete walkways.
- \$20,000 for upkeep of the various floor surfaces in the buildings.

#### Door Openers – \$16,000 One-time

The budget includes \$16,000 to replace entry and exit doors for the truck side wash bays. The current standard doors have had issues

with water getting into the electronics resulting in continued maintenance to chains and controls. The new doors with remote mounted controls and sealed pneumatic air operators would alleviate these maintenance expenses.

#### Elections – UPS Battery – \$10,000 One-time

The budget includes \$10,000 to replace the UPS batteries for Election's back up in the event of power failures. The batteries are to be replaced every 4 years and is scheduled for replacement to avoid any equipment damage and any interruptions to their operations.

#### Parking Lot Maintenance – \$85,000 One-time

The budget includes \$85,000 for repairs and maintenance to the parking lots in Douglas County. This budget is for general maintenance, which includes minor curb and gutter repairs, crack seal, and asphalt maintenance and restriping of lots.

#### Operations - Fence Replacement – \$10,500 One-time

The budget includes \$10,500 to replace the damaged fence at the Facilities/Public Works operations facility. The fence has been hit several times and resulted in several parts being damaged. The fence needs replacement to prevent risks of continued deterioration and to maintain the needed security.

#### Operations – Tech Admin Remodel – \$35,000 One-time

The budget includes \$35,000 to create additional office space to include the security team in the same facility with the rest of the Facilities operations team. This will enhance communications and operation readiness. This remodel will also include a lobby area

and allow visitors to access an area prior to a enter the security area of the facility.

Wilcox Building Ramp Door Replacement – \$16,500 One-time

The budget includes \$16,500 to replace the west ramp door in the Wilcox Building. The ramp door has been damaged over time and the electronic locks has had problems with Access Control. The door was not designed for use with Access Control and needs to be replaced to address the continued issues with Access Control and prevent any further damage.



# Local Improvement District Capital Construction Fund

THIS FUND IS USED TO ACCOUNT FOR ROAD IMPROVEMENTS AND UTILITIES LOCATED WITHIN LOCAL IMPROVEMENT DISTRICTS (LIDS). FUNDING FOR THESE IMPROVEMENTS IS PROVIDED FROM SPECIAL ASSESSMENTS LEVIED AGAINST THE PROPERTIES LOCATED WITHIN THE LIDS, WITH SOME ASSISTANCE FROM GENERAL GOVERNMENTAL REVENUES OF THE COUNTY FOR ENGINEERING AND CONSTRUCTION MANAGEMENT COSTS.



**Douglas County Government**  
**Local Improvement District (LID) Capital Construction Fund (Fund 350)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 558,896</b>	<b>\$ 445,644</b>	<b>\$ 492,449</b>	<b>\$ 492,449</b>	<b>\$ 440,479</b>	<b>\$ 305,479</b>	<b>\$ 314,479</b>	<b>\$ 323,479</b>	<b>\$ 332,479</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Earnings on Investment	0	0	0	0	0	0	0	0	0
5 Other Revenues	8,158	10,000	11,000	11,000	10,000	10,000	10,000	10,000	10,000
6 Transfers In	0	0	0	0	0	0	0	0	0
<b>7 Total Revenues and Transfers In</b>	<b>\$ 8,158</b>	<b>\$ 10,000</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b><u>Expenditures by Function</u></b>									
8 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
9 Supplies	0	0	0	0	0	0	0	0	0
10 Purchased Services	74,523	0	60,970	60,970	144,000	0	0	0	0
11 Fixed Charges	82	1,000	2,000	2,000	1,000	1,000	1,000	1,000	1,000
12 Grants, Contributions, Indemnities	0	0	0	0	0	0	0	0	0
13 Intergovernmental Support	0	0	0	0	0	0	0	0	0
14 Capital Outlay	0	0	0	0	0	0	0	0	0
15 Contingency	0	0	0	0	0	0	0	0	0
16 Transfers Out	0	0	0	0	0	0	0	0	0
<b>17 Total Expenditures and Transfers Out</b>	<b>\$ 74,605</b>	<b>\$ 1,000</b>	<b>\$ 62,970</b>	<b>\$ 62,970</b>	<b>\$ 145,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
18 Change In Fund Balance	(66,447)	9,000	(51,970)	(51,970)	(135,000)	9,000	9,000	9,000	9,000
<b>19 Ending Fund Balance</b>	<b>\$ 492,449</b>	<b>\$ 454,644</b>	<b>\$ 440,479</b>	<b>\$ 440,479</b>	<b>\$ 305,479</b>	<b>\$ 314,479</b>	<b>\$ 323,479</b>	<b>\$ 332,479</b>	<b>\$ 341,479</b>
<b><u>Fund Balance Detail</u></b>									
20 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
21 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
22 Committed Fund Balance	0	0	0	0	0	0	0	0	0
23 Assigned Fund Balance	492,449	454,644	440,479	440,479	305,479	314,479	323,479	332,479	341,479
<b>24 Ending Fund Balance</b>	<b>\$ 492,449</b>	<b>\$ 454,644</b>	<b>\$ 440,479</b>	<b>\$ 440,479</b>	<b>\$ 305,479</b>	<b>\$ 314,479</b>	<b>\$ 323,479</b>	<b>\$ 332,479</b>	<b>\$ 341,479</b>





# Capital Replacement Fund

THIS FUND IS USED TO ACCOUNT FOR THE ACCUMULATION OF FUNDS CONTRIBUTED BY OPERATING DEPARTMENTS FOR THE FUTURE REPLACEMENT OF COUNTY VEHICLES AND CAPITAL EQUIPMENT USED BY THOSE DEPARTMENTS.

**Douglas County Government**  
**Capital Replacement Fund (Fund 390)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 4,881,991</b>	<b>\$ 3,931,055</b>	<b>\$ 3,931,055</b>	<b>\$ 3,931,055</b>	<b>\$ 3,498,755</b>	<b>\$ 2,600,767</b>	<b>\$ 2,000,767</b>	<b>\$ 1,400,767</b>	<b>\$ 800,767</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Charges for Services	0	0	0	0	0	0	0	0	0
5 Earnings on Investments	0	0	0	0	0	0	0	0	0
6 Other Revenues	0	0	0	0	0	0	0	0	0
<i>Transfers In:</i>									
7 From Parks Sales & Use Tax Fund	44,064	29,700	29,700	29,700	15,012	0	0	0	0
<b>8 Total Revenues and Transfers In</b>	<b>\$ 44,064</b>	<b>\$ 29,700</b>	<b>\$ 29,700</b>	<b>\$ 29,700</b>	<b>\$ 15,012</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><u>Expenditures by Function</u></b>									
9 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
10 Supplies	0	0	0	0	0	0	0	0	0
11 Purchased Services	0	0	0	0	0	0	0	0	0
12 Fixed Charges	0	0	0	0	0	0	0	0	0
13 Grants, Contribution, Indemnities	0	0	0	0	0	0	0	0	0
14 Capital Outlay	0	0	0	0	0	0	0	0	0
15 Contingency	0	0	0	0	0	0	0	0	0
<i>Transfers Out:</i>									
16 To General Fund	995,000	462,000	462,000	462,000	818,000	600,000	600,000	600,000	575,000
17 To Human Services Fund	0	0	0	0	0	0	0	0	0
18 To Open Space Sales & Use Tax Fund	0	0	0	0	95,000	0	0	0	0
19 Total Transfers Out	995,000	462,000	462,000	462,000	913,000	600,000	600,000	600,000	575,000
<b>20 Total Expenditures and Transfers Out</b>	<b>\$ 995,000</b>	<b>\$ 462,000</b>	<b>\$ 462,000</b>	<b>\$ 462,000</b>	<b>\$ 913,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 575,000</b>
21 Change In Fund Balance	(950,936)	(432,300)	(432,300)	(432,300)	(897,988)	(600,000)	(600,000)	(600,000)	(575,000)
<b>22 Ending Fund Balance</b>	<b>\$ 3,931,055</b>	<b>\$ 3,498,755</b>	<b>\$ 3,498,755</b>	<b>\$ 3,498,755</b>	<b>\$ 2,600,767</b>	<b>\$ 2,000,767</b>	<b>\$ 1,400,767</b>	<b>\$ 800,767</b>	<b>\$ 225,767</b>
<b><u>Fund Balance Detail</u></b>									
23 Non-spendable Fund Balance	\$0	\$ 695,000	\$ 695,000	\$ 695,000	\$0	\$ 0	\$ 0	\$ 0	\$ 0
24 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
25 Committed Fund Balance	0	0	0	0	0	0	0	0	0
26 Assigned Fund Balance	3,931,055	2,803,755	2,803,755	2,803,755	2,600,767	2,000,767	1,400,767	800,767	225,767
<b>27 Ending Fund Balance</b>	<b>\$ 3,931,055</b>	<b>\$ 3,498,755</b>	<b>\$ 3,498,755</b>	<b>\$ 3,498,755</b>	<b>\$ 2,600,767</b>	<b>\$ 2,000,767</b>	<b>\$ 1,400,767</b>	<b>\$ 800,767</b>	<b>\$ 225,767</b>





# Debt Service Fund

THIS FUND IS USED TO ACCOUNT FOR THE DEBT SERVICE ACTIVITIES RELATED TO THE COUNTY'S OUTSTANDING REVENUE BONDS. THESE OUTSTANDING OBLIGATIONS INCLUDE THE FOLLOWING REVENUE BONDS:

1) OPEN SPACE SALES AND USE TAX REVENUE REFUNDING BONDS, SERIES 2012 ISSUED NOVEMBER 2012 FOR \$12,140,000 TO REDUCE THE NET EFFECTIVE INTEREST, BY ADVANCE REFUNDING OF THE COUNTY'S OPEN SPACE SALES AND USE TAX REVENUE BONDS SERIES 2002. THE NEW REVENUE BONDS MATURE IN OCTOBER 2022.

**Douglas County Government  
Debt Service Fund (Fund 410)  
Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 91,797</b>	<b>\$ 91,397</b>	<b>\$ 91,673</b>	<b>\$ 91,673</b>	<b>\$ 91,473</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Earnings on Investments	0	0	0	0	0	0	0	0	0
5 Grants and Donations	0	0	0	0	0	0	0	0	0
6 Bond Proceeds	0	0	0	0	0	0	0	0	0
Transfers In:									
7 From Open Space Sales & Use Tax Fund	2,986,220	3,017,000	3,017,000	3,017,000	3,030,000	0	0	0	0
8 Total Transfers In	2,986,220	3,017,000	3,017,000	3,017,000	3,030,000	0	0	0	0
<b>9 Total Revenues and Transfers In</b>	<b>\$ 2,986,220</b>	<b>\$ 3,017,000</b>	<b>\$ 3,017,000</b>	<b>\$ 3,017,000</b>	<b>\$ 3,030,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><u>Expenditures by Function</u></b>									
10 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
11 Supplies	0	0	0	0	0	0	0	0	0
12 Purchased Services	0	0	0	0	0	0	0	0	0
13 Fixed Charges	0	0	0	0	0	0	0	0	0
14 Intergovernmental Support	0	0	0	0	0	0	0	0	0
15 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
16 Debt Service	2,986,344	3,017,200	3,017,200	3,017,200	3,030,200	0	0	0	0
17 Contingency	0	0	0	0	0	0	0	0	0
18 Transfers Out	0	0	0	0	0	0	0	0	0
<b>19 Total Expenditures and Transfers Out</b>	<b>\$ 2,986,344</b>	<b>\$ 3,017,200</b>	<b>\$ 3,017,200</b>	<b>\$ 3,017,200</b>	<b>\$ 3,030,200</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
20 Change In Fund Balance	(124)	(200)	(200)	(200)	(200)	0	0	0	0
<b>21 Ending Fund Balance</b>	<b>\$ 91,673</b>	<b>\$ 91,197</b>	<b>\$ 91,473</b>	<b>\$ 91,473</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>
<b><u>Fund Balance Detail</u></b>									
22 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
23 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
24 Committed Fund Balance	0	0	0	0	0	0	0	0	0
25 Assigned Fund Balance	91,673	91,197	91,473	91,473	91,273	91,273	91,273	91,273	91,273
<b>26 Ending Fund Balance</b>	<b>\$ 91,673</b>	<b>\$ 91,197</b>	<b>\$ 91,473</b>	<b>\$ 91,473</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>	<b>\$ 91,273</b>



## Debt Schedules

The following schedule depict the principal and interest payments remaining on outstanding revenue bonds. Revenue bonds have a dedicated revenue source, in this case the source comes from the appropriate portion of the County's 1.0% sales and use tax.

### Summary of revenue bond payments

Year	Principal	Interest	Total
2022	2,965,000	64,044	3,029,044
Total	\$ 2,965,000	\$ 64,044	\$ 3,029,044

Open Space Sales and Use Tax Revenue Refunding Bonds, Series 2012 dated November 14, 2012 (\$12,140,000) were issued by the County for the purposes of 1) reducing the net effective interest rate, 2) reducing the total principal and interest payable and 3) creating a present value savings for the County on the obligations represented by the advance refunding of the Open Space Sales and Use Tax Revenue Bonds series 2002. The bonds are special revenue obligations secured by the Open Space, Trails and Parks Fund pledged revenues. Interest is payable semiannually on April 15 and October 15 at an interest rate of 2.16%, and bond principal is payable annually on October 15. Final maturity is 2022.





# Employee Benefit Fund

THIS FUND IS USED TO ACCOUNT FOR THE ACCUMULATION OF FUNDS GENERATED FROM INTERDEPARTMENTAL ASSESSMENTS TO BE USED IN THE ADMINISTRATION OF VARIOUS INSURED EMPLOYEE BENEFIT PROGRAMS INCLUDING SHORT-TERM DISABILITY, UNEMPLOYMENT, AND WORKERS' COMPENSATION BENEFITS INCLUDING CLAIMS AND STOP-LOSS INSURANCE PREMIUMS.

**Douglas County Government**  
**Employee Benefits Fund (Fund 620)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
1 <b>Beginning Fund Balance</b>	<b>\$ 3,897,241</b>	<b>\$ 3,897,241</b>	<b>\$ 5,041,077</b>	<b>\$ 5,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>
<b><u>Revenues</u></b>									
2 <i>Taxes</i>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
3 <i>Intergovernmental</i>	0	0	0	0	0	0	0	0	0
4 <i>Charges for Services</i>	2,526,283	2,244,100	2,244,100	2,244,100	2,271,300	2,336,800	2,528,700	2,607,700	2,694,400
5 <i>Fines and Forfeits</i>	0	0	0	0	0	0	0	0	0
6 <i>Earnings on Investments</i>	0	0	0	0	0	0	0	0	0
7 <i>Other Revenues</i>	498,722	0	0	0	0	0	0	0	0
8 <i>Transfers In</i>	0	0	0	0	0	0	0	0	0
9 <b>Total Revenues and Transfers In</b>	<b>\$ 3,025,005</b>	<b>\$ 2,244,100</b>	<b>\$ 2,244,100</b>	<b>\$ 2,244,100</b>	<b>\$ 2,271,300</b>	<b>\$ 2,336,800</b>	<b>\$ 2,528,700</b>	<b>\$ 2,607,700</b>	<b>\$ 2,694,400</b>
<b><u>Expenditures by Function</u></b>									
10 <i>Personnel</i>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
11 <i>Supplies</i>	0	0	0	0	0	0	0	0	0
12 <i>Purchased Services</i>	20,797	1,000	1,000	1,000	25,000	25,000	25,000	25,000	25,000
13 <i>Fixed Charges</i>	408,078	725,100	725,100	725,100	725,100	788,600	858,500	935,400	1,019,900
14 <i>Awards and Indemnities</i>	1,452,294	1,343,000	1,343,000	1,343,000	1,346,200	1,348,200	1,470,200	1,472,300	1,474,500
15 <i>Intergovernmental Support</i>	0	0	0	0	0	0	0	0	0
16 <i>Interdepartmental Charges</i>	0	0	0	0	0	0	0	0	0
17 <i>Major Maintenance and Repair</i>	0	0	0	0	0	0	0	0	0
18 <i>Contingency</i>	0	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
19 <i>Transfers Out</i>	0	0	1,000,000	1,000,000	0	0	0	0	0
20 <b>Total Expenditures and Transfers Out</b>	<b>\$ 1,881,169</b>	<b>\$ 2,244,100</b>	<b>\$ 3,244,100</b>	<b>\$ 3,244,100</b>	<b>\$ 2,271,300</b>	<b>\$ 2,336,800</b>	<b>\$ 2,528,700</b>	<b>\$ 2,607,700</b>	<b>\$ 2,694,400</b>
21 <i>Change In Fund Balance</i>	1,143,836	0	(1,000,000)	(1,000,000)	0	0	0	0	0
22 <b>Ending Fund Balance</b>	<b>\$ 5,041,077</b>	<b>\$ 3,897,241</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>
<b><u>Fund Balance Detail</u></b>									
23 <i>Non-spendable Fund Balance</i>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
24 <i>Restricted Fund Balance</i>	0	0	0	0	0	0	0	0	0
25 <i>Committed Fund Balance</i>	0	0	0	0	0	0	0	0	0
26 <i>Assigned Fund Balance</i>	5,041,077	3,897,241	4,041,077	4,041,077	4,041,077	4,041,077	4,041,077	4,041,077	4,041,077
27 <b>Ending Fund Balance</b>	<b>\$ 5,041,077</b>	<b>\$ 3,897,241</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>	<b>\$ 4,041,077</b>



A photograph of the Douglas County Events Center, a large building with a green metal roof and light-colored siding. The building has a prominent entrance with a covered walkway. In the foreground, there is a paved area with a set of stairs leading up to the entrance. To the right of the entrance, there is a sign that reads "DOUGLAS COUNTY EVENTS CENTER" and "500 Fairgrounds Drive".

# Liability & Property Insurance Fund

THIS FUND IS USED TO ACCOUNT FOR THE ACCUMULATION OF FUNDS GENERATED FROM INTERDEPARTMENTAL ASSESSMENTS TO BE USED FOR THE ADMINISTRATION OF VARIOUS INSURED PROPERTY AND LIABILITY INSURANCE PROGRAMS.

**Douglas County Government**  
**Liability and Property Insurance Fund (Fund 630)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 5,502,309</b>	<b>\$ 5,299,181</b>	<b>\$ 5,596,541</b>	<b>\$ 5,596,541</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Charges for Services	2,241,801	1,000,000	1,000,000	1,000,000	2,465,400	2,615,000	2,741,500	2,880,700	3,033,800
5 Fines and Forfeits	3,100	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
6 Earnings on Investments	0	0	0	0	0	0	0	0	0
7 Other Revenues	727,136	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
8 Transfers In	0	0	0	0	0	0	0	0	0
<b>9 Total Revenues and Transfers In</b>	<b>\$ 2,972,037</b>	<b>\$ 1,035,000</b>	<b>\$ 1,035,000</b>	<b>\$ 1,035,000</b>	<b>\$ 2,500,400</b>	<b>\$ 2,650,000</b>	<b>\$ 2,776,500</b>	<b>\$ 2,915,700</b>	<b>\$ 3,068,800</b>
<b><u>Expenditures by Function</u></b>									
10 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
11 Supplies	10,329	0	0	0	0	0	0	0	0
12 Purchased Services	106,102	85,000	85,000	85,000	50,400	85,000	85,000	85,000	85,000
13 Fixed Charges	960,829	1,014,000	1,014,000	1,093,508	1,150,000	1,265,000	1,391,500	1,530,700	1,683,800
14 Grants, Contribution, Indemnities	1,800,545	1,200,000	1,215,302	850,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
15 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
16 Contingency	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
17 Transfers Out	0	0	1,500,000	1,500,000	0	0	0	0	0
<b>18 Total Expenditures and Transfers Out</b>	<b>\$ 2,877,805</b>	<b>\$ 2,399,000</b>	<b>\$ 3,914,302</b>	<b>\$ 3,628,508</b>	<b>\$ 2,500,400</b>	<b>\$ 2,650,000</b>	<b>\$ 2,776,500</b>	<b>\$ 2,915,700</b>	<b>\$ 3,068,800</b>
19 Change In Fund Balance	94,232	(1,364,000)	(2,879,302)	(2,593,508)	0	0	0	0	0
<b>20 Ending Fund Balance</b>	<b>\$ 5,596,541</b>	<b>\$ 3,935,181</b>	<b>\$ 2,717,239</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>
<b><u>Fund Balance Detail</u></b>									
21 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
22 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
23 Committed Fund Balance	0	0	0	0	0	0	0	0	0
24 Assigned Fund Balance	5,596,541	3,935,181	2,717,239	3,003,033	3,003,033	3,003,033	3,003,033	3,003,033	3,003,033
<b>25 Ending Fund Balance</b>	<b>\$ 5,596,541</b>	<b>\$ 3,935,181</b>	<b>\$ 2,717,239</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>	<b>\$ 3,003,033</b>





# Medical Self-Insurance Fund

THIS FUND IS USED TO ACCOUNT FOR MEDICAL PREMIUMS COLLECTED (BOTH THE EMPLOYEE AND COUNTY PORTIONS), AS WELL AS, PAYMENT OF MEDICAL CLAIMS INCLUDING PHARMACEUTICAL CLAIMS. THIS FUND ONLY ACCOUNTS FOR MEDICAL INSURANCE COSTS, DENTAL AND VISION PREMIUMS ARE PAID BY THE EMPLOYEE.

**Douglas County Government**  
**Medical Self-Insurance Fund (Fund 640)**  
**Fund Summary**

	2020 Audited Actuals	2021 Adopted Budget	2021 Amended Budget	2021 Estimated Actuals	2022 Proposed Budget	2023 Projection	2024 Projection	2025 Projection	2025 Projection
<b>1 Beginning Fund Balance</b>	<b>\$ 1,001,329</b>	<b>\$ 1,001,329</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>
<b><u>Revenues</u></b>									
2 Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
3 Intergovernmental	0	0	0	0	0	0	0	0	0
4 Charges for Services	19,657,576	20,158,985	20,158,985	20,158,985	21,418,962	22,489,900	23,614,400	24,795,100	26,034,900
5 Fines and Forfeits	590,960	672,000	672,000	672,000	765,000	803,300	843,500	885,700	930,000
6 Earnings on Investments	0	0	0	0	0	0	0	0	0
7 Other Revenues	0	0	0	0	0	0	0	0	0
8 Transfers In	0	0	2,500,000	2,500,000	0	0	0	0	0
<b>9 Total Revenues and Transfers In</b>	<b>\$ 20,248,536</b>	<b>\$ 20,830,985</b>	<b>\$ 23,330,985</b>	<b>\$ 23,330,985</b>	<b>\$ 22,183,962</b>	<b>\$ 23,293,200</b>	<b>\$ 24,457,900</b>	<b>\$ 25,680,800</b>	<b>\$ 26,964,900</b>
<b><u>Expenditures by Function</u></b>									
10 Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
11 Supplies	0	0	0	0	0	0	0	0	0
12 Purchased Services	957,122	942,809	942,809	942,809	942,449	989,600	1,039,100	1,091,000	1,145,600
13 Fixed Charges	1,395,419	1,387,000	1,387,000	1,387,000	1,608,000	1,688,400	1,772,800	1,861,400	1,954,500
14 Awards and Indemnities	18,051,774	18,501,176	21,001,176	21,001,176	19,633,513	20,615,200	21,646,000	22,728,400	23,864,800
15 Intergovernmental Support	0	0	0	0	0	0	0	0	0
16 Interdepartmental Charges	0	0	0	0	0	0	0	0	0
17 Major Maintenance and Repair	0	0	0	0	0	0	0	0	0
18 Contingency	0	0	0	0	0	0	0	0	0
19 Transfers Out	0	0	0	0	0	0	0	0	0
<b>20 Total Expenditures and Transfers Out</b>	<b>\$ 20,404,315</b>	<b>\$ 20,830,985</b>	<b>\$ 23,330,985</b>	<b>\$ 23,330,985</b>	<b>\$ 22,183,962</b>	<b>\$ 23,293,200</b>	<b>\$ 24,457,900</b>	<b>\$ 25,680,800</b>	<b>\$ 26,964,900</b>
21 Change In Fund Balance	(155,779)	0	0	0	0	0	0	0	0
<b>22 Ending Fund Balance</b>	<b>\$ 845,550</b>	<b>\$ 1,001,329</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>
<b><u>Fund Balance Detail</u></b>									
23 Non-spendable Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
24 Restricted Fund Balance	0	0	0	0	0	0	0	0	0
25 Committed Fund Balance	0	0	0	0	0	0	0	0	0
26 Assigned Fund Balance	845,550	1,001,329	845,550	845,550	845,550	845,550	845,550	845,550	845,550
<b>27 Ending Fund Balance</b>	<b>\$ 845,550</b>	<b>\$ 1,001,329</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>	<b>\$ 845,550</b>







# Department Data

# Assessor

Lisa Frizell

301 Wilcox Street, Castle Rock, CO 80104

## Division Description and Mission

The Assessor's Office locates, appraises and records all of Douglas County's real and personal properties in accordance with the Colorado Constitution, statutes, and State Board of Equalization procedures. As Douglas County grows, the Assessor's Office is responsible for maintaining the geospatial parcel layer for the county, processing subdivisions as they occur, and adding newly constructed improvements to property records. The Assessor certifies valuations to approximately 300 special districts, municipalities and other local taxing entities, and tracks value and annual tax increments within the county's five tax increment financing plan areas. As properties are sold or otherwise transferred, the Assessor's staff updates ownership so that the tax warrant can be accurately prepared and delivered to the Treasurer. In addition, the Assessor's Office maintains records on senior citizen and other tax exemptions, generates value notices for all taxpayers, and processes all valuation appeals.

### Mission Statement:

We are committed to a high standard of excellence and integrity in public service through:

- Accurate & Equitable property values for tax assessments
- Superior customer service
- Cost efficient information management
- Innovative use of advanced technology

## Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 46,688	\$ 48,699	\$ 53,611	\$ 47,638	\$ 45,000	\$ 45,000	\$ 45,000
Total Revenues	\$ 46,688	\$ 48,699	\$ 53,611	\$ 47,638	\$ 45,000	\$ 45,000	\$ 45,000
Expenditures:							
Personnel Services	\$ 3,898,108	\$ 3,806,964	\$ 4,084,352	\$ 4,145,457	\$ 4,526,629	\$ 4,526,629	\$ 5,026,176
Supplies/C.A./Purchased Services	302,731	153,093	145,182	124,499	202,372	202,372	202,372
Fixed Charges	9,617	11,584	10,612	5,366	11,186	11,186	8,698
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 4,210,456	\$ 3,971,641	\$ 4,240,147	\$ 4,275,322	\$ 4,740,187	\$ 4,740,187	\$ 5,237,246
General Fund Support	\$ 4,163,768	\$ 3,922,942	\$ 4,186,536	\$ 4,227,684	\$ 4,695,187	\$ 4,695,187	\$ 5,192,246

# Assessor

Lisa Frizell

301 Wilcox Street, Castle Rock, CO 80104

## Assessor - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Charges for Services:							
Penalty - Personal Property Filing	\$ 45,029	\$ 43,743	\$ 49,630	\$ 45,247	\$ 45,000	\$ 45,000	\$ 45,000
Sale of Books/Maps/Reports	1,660	4,956	3,056	2,391	0	0	0
Other Revenues:							
Other Reimbursements	0	0	925	0	0	0	0
Total Program Revenues	\$ 46,688	\$ 48,699	\$ 53,611	\$ 47,638	\$ 45,000	\$ 45,000	\$ 45,000



# Board of County Commissioners

Abe Laydon, George Teal, Lora Thomas

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

Douglas County's three-member Board of County Commissioners is the main policy-making body in the County and works to represent the interests of the citizens of Douglas County at local, state, and national levels. Commissioners are elected at large from one of three geographic districts for four-year staggered terms. In Douglas County, Commissioners are limited to serving two four-year terms.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures:							
Personnel Services	\$ 408,297	\$ 443,814	\$ 456,634	\$ 454,065	\$ 480,122	\$ 480,122	\$ 512,276
Supplies/C.A./Purchased Services	61,201	226,306	290,713	126,169	307,895	307,895	307,895
Fixed Charges	10,821	3,608	6,447	219	5,373	5,373	1,335
Grants, Contributions, Indemnities	21,115	5,139	7,935	780	2,000	2,000	2,000
Intergovernmental	50,597	50,418	55,542	55,531	55,098	55,098	55,098
Interdepartmental	0	0	0	0	0	0	
Total Expenditures	\$ 552,031	\$ 729,285	\$ 817,271	\$ 636,764	\$ 850,488	\$ 850,488	\$ 878,604
General Fund Support	\$ 552,031	\$ 729,285	\$ 817,271	\$ 636,764	\$ 850,488	\$ 850,488	\$ 878,604

# Budget

Martha Marshall

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

Budget assists county leadership in making informed decisions by providing financial forecasting and analysis. The development and management of the annual budget is guided by the Board of County Commissioners' core priorities, guiding principles, and Policy Manual which outlines the principles of governance.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures:							
Personnel Services	\$ 690,560	\$ 779,702	\$ 867,068	\$ 630,225	\$ 587,293	\$ 587,293	\$ 607,809
Supplies/C.A./Purchased Services	5,298	25,132	8,733	6,627	14,265	14,265	14,265
Fixed Charges	0	0	0	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 695,858	\$ 804,834	\$ 875,801	\$ 636,852	\$ 601,558	\$ 601,558	\$ 622,074
General Fund Support	\$ 695,858	\$ 804,834	\$ 875,801	\$ 636,852	\$ 601,558	\$ 601,558	\$ 622,074

# Building Development Services

Janet Herman

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

The Douglas County Building Division provides professional building inspection and permitting services to all *unincorporated* areas of Douglas County to ensure compliance with Building Codes as amended and adopted by the Board of County Commissioners.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 7,407,635	\$ 7,012,513	\$ 6,858,338	\$ 6,502,638	\$ 6,154,800	\$ 6,154,800	\$ 7,521,100
Total Revenues	\$ 7,407,635	\$ 7,012,513	\$ 6,858,338	\$ 6,502,638	\$ 6,154,800	\$ 6,154,800	\$ 7,521,100
Expenditures:							
Personnel Services	\$ 3,271,746	\$ 3,392,464	\$ 3,454,617	\$ 3,543,489	\$ 3,660,889	\$ 3,660,889	\$ 3,901,555
Supplies/C.A./Purchased Services	423,294	307,426	406,582	361,749	258,355	333,355	218,355
Fixed Charges	58,723	65,277	57,974	56,056	68,338	68,338	71,323
Interdepartmental	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	70,000
Total Expenditures	\$ 3,753,763	\$ 3,765,167	\$ 3,919,174	\$ 3,961,294	\$ 3,987,582	\$ 4,062,582	\$ 4,261,233
General Fund Support	\$ (3,653,872)	\$ (3,247,346)	\$ (2,939,165)	\$ (2,541,344)	\$ (2,167,218)	\$ (2,092,218)	\$ (3,259,867)

# Building Development Services

Janet Herman

100 Third Street, Castle Rock, CO 80104

## Building - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Licenses & Permits:							
Contractors License	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Driveway & Street Cut Permits	7,200	6,480	7,280	7,480	6,000	6,000	9,000
Wildfire Mitigation	16,200	15,360	15,600	12,360	10,000	10,000	14,000
Building Permits	4,394,662	4,246,706	4,014,890	3,678,155	3,568,400	3,568,400	4,550,000
Elevator Permits	23,375	22,000	15,400	11,825	10,000	10,000	12,000
Electrical Permits	129,670	105,392	87,743	101,749	101,900	101,900	113,800
Mechanical Permits	298,412	337,998	377,268	455,889	369,700	369,700	419,000
Roofing Permit Fees	406,782	256,189	592,947	463,445	332,500	332,500	325,000
Charges for Services:							
DESC Permit Fees	(142)	(142)	(117)	0	0	0	0
DESC Plan Check Fee	0	0	0	0	83,500	83,500	114,000
Elevator Inspections	111,430	117,210	119,623	119,060	122,200	122,200	133,600
Elevator Witness Test	21,600	10,700	21,400	19,100	15,400	15,400	15,900
Plan Checking Fees	1,905,601	1,784,550	1,521,788	1,578,052	1,479,000	1,479,000	1,760,000
Reinspection Fees	22,395	20,116	18,659	16,291	21,200	21,200	14,800
Insp/Plan Review - Lone Tree	47,745	58,950	46,410	24,225	25,000	25,000	25,000
Investigation Fees	16,732	19,928	15,698	14,241	10,000	10,000	15,000
Other Revenues:							
Miscellaneous Revenues	1,414	1,445	1,459	766	0	0	0
Other Financing Sources:							
Sale of Fixed Assets	4,560	9,631	2,290	0	0	0	0
Total Program Revenues	\$ 7,407,635	\$ 7,012,513	\$ 6,858,338	\$ 6,502,638	\$ 6,154,800	\$ 6,154,800	\$ 7,521,100



# Clerk and Recorder

Merlin Klotz

301 Wilcox Street, Castle Rock, CO 80104

## Division Description and Mission

Chief Election Official of Douglas County. Agent of the State of Colorado for motor vehicle titling and licensing. Ex-officio recorder of property and other legal documents for Douglas County. Agent of the State of Colorado for issuing marriage licenses and certificates. Clerk to the Board of Douglas County Commissioners. Motor Vehicle, Elections, and Recording are primary points of interaction between the citizens of Douglas County and their government. The Clerk and Recorder office has implemented a strategic plan to support ongoing and operational excellence, innovation, and an optimum staffing model across all Divisions, to ensure the highest level of customer service in the delivery of our core services to the community.

### Vision:

- To be leaders in customer satisfaction, employee empowerment, and to serve with integrity.

### Mission Statement:

- To serve all citizens and each other with respect, courtesy, transparency, and professionalism.

### Core Values:

- Growth & Development, Adaptability, Ownership, Integrity, Communication, Equity

## Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 8,075,226	\$ 8,386,033	\$ 9,289,455	\$ 10,917,714	\$ 9,861,900	\$ 9,861,900	\$ 10,353,800
Total Revenues	\$ 8,075,226	\$ 8,386,033	\$ 9,289,455	\$ 10,917,714	\$ 9,861,900	\$ 9,861,900	\$ 10,353,800
Expenditures:							
Personnel Services	\$ 5,424,203	\$ 6,050,188	\$ 6,200,394	\$ 6,788,906	\$ 7,051,431	\$ 7,051,431	\$ 8,089,884
Supplies/C.A./Purchased Services	1,005,222	2,039,788	1,046,819	2,086,973	1,737,693	2,029,556	2,372,618
Fixed Charges	5,990	40,096	3,406	3,386	3,643	3,643	3,388
Grants, Contributions, Indemnities	14	0	143	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Capital Outlay	0	0	91,000	130,348	0	0	0
Major Maint Repair Projects	0	0	7,000	0	0	0	0
Total Expenditures	\$ 6,435,430	\$ 8,130,072	\$ 7,348,762	\$ 9,009,613	\$ 8,792,767	\$ 9,084,630	\$ 10,465,890
General Fund Support	\$ (1,639,797)	\$ (255,961)	\$ (1,940,693)	\$ (1,908,101)	\$ (1,069,133)	\$ (777,270)	\$ 112,090

# Clerk and Recorder

Merlin Klotz

301 Wilcox Street, Castle Rock, CO 80104

## Clerk and Recorder - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Licenses & Permits:							
Marriage Licenses & Certificates	\$ 12,020	\$ 12,111	\$ 12,121	\$ 12,628	\$ 10,000	\$ 10,000	\$ 12,000
Drivers Licenses	213,701	229,688	216,424	85,729	150,000	150,000	125,000
Intergovernmental:							
Other Federal Grants	0	0	0	106,187	0	0	0
Other State Grants	0	0	0	25,683	0	0	0
State Park Passes	243	0	0	0	0	0	0
Charges for Services:							
Receptions	2,563,339	2,236,570	3,007,583	4,811,405	4,136,000	4,136,000	4,180,000
Document Fees - Real Property	601,833	686,977	728,039	804,151	729,300	729,300	1,012,000
Plat Filing Fees	1,950	2,660	2,142	2,020	2,000	2,000	2,000
Police Training Vendor Fees	14,942	15,248	15,718	15,429	15,000	15,000	15,000
Duplicate Registration Fees	9,047	18,621	41,098	36,529	20,000	20,000	35,000
Certificate of Title Fees	434,065	478,844	480,552	440,654	486,300	486,300	575,000
Clean Screen Vendor Fee	18,834	14,182	13,625	13,494	14,100	14,100	12,300
MV Sales Tax Vendor Fee	669,861	712,759	777,501	761,129	776,800	776,800	1,046,500
Temporary Permit Fee	22,464	26,253	34,232	19,236	30,100	30,100	25,000
E-470 Vendor Fees	130,673	67,190	0	0	0	0	0
Special Purpose - .50 SOT	198,311	199,236	200,785	189,884	202,000	202,000	206,000
Emissions Fees	193,330	203,689	220,405	216,074	215,700	215,700	220,000
Confidentiality Fees	258	80	78	178	0	0	0
Certified Copies	18,573	18,484	21,935	26,868	21,300	21,300	27,100
Clerk Hire (MV)	1,378,423	1,426,816	1,496,834	1,494,799	1,525,700	1,525,700	1,479,900
Security Agreements	588,750	596,762	633,323	598,048	568,400	568,400	776,000
Renewal Late Fees	251,710	278,070	312,220	276,020	280,300	280,300	300,000
Electronic Filing Surcharge	91,267	83,761	97,171	138,444	80,500	80,500	160,000
Copy Requests - Mail S&H	500	531	453	806	500	500	500

# Clerk and Recorder

Merlin Klotz

301 Wilcox Street, Castle Rock, CO 80104

## Clerk and Recorder - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Passport Execution Fees	193,300	202,500	235,620	61,740	64,500	64,500	59,900
Passport Picture Fees	43,920	39,640	38,030	10,424	15,000	15,000	15,000
SMM Penalty	0	145	0	0	0	0	0
Service Plan Reviews	1,000	0	1,000	500	0	0	0
CD/Download Access	22,254	20,527	24,698	33,773	40,600	40,600	41,000
Fines & Forfeits:							
Uninsured Driver Fines	24,150	17,755	24,496	24,340	23,800	23,800	28,600
Other Revenues:							
Elections Reimbursements	372,766	756,277	623,840	694,049	454,000	454,000	0
Bad Check Charges	4,680	4,300	3,660	3,648	0	0	0
Miscellaneous Revenues	(938)	36,357	25,872	13,846	0	0	0
Other Financing Sources:							
Sale of Fixed Assets	0	0	0	0	0	0	0
Total Program Revenues	\$ 8,075,226	\$ 8,386,033	\$ 9,289,455	\$ 10,917,714	\$ 9,861,900	\$ 9,861,900	\$ 10,353,800





# Communications and Public Affairs

Wendy Manitta Holmes, APR

100 Third Street, Castle Rock, CO 80104

## Department Description and Mission

The Public Affairs Department will contribute to a perspective that helps Douglas County create and maintain mutually beneficial relationships with individuals and organizations vital to the successful fulfillment of the Board's Core Priorities and the organization's strategic plan. As such the Department's leadership will bring strategy and best practices from the public affairs and public relations profession to the organization's decision-making and planning. The Department will provide the expertise and services that help to personify and sustain the presence of the County's brand, as we serve the citizens and taxpayers of Douglas County. Ultimately the Department will protect, reinforce and elevate the County's reputation for good works and build the public's understanding of the value, importance and impact of our work in their lives.

### Department Description

Knowing that effective public affairs is so much more than an end product, more than the placement of a news story or a social media post, a logo design, a poster, a video, or a community event, the deliverables of the Public Affairs Department, a strategic management function within the County Administrator's Office, begin purposefully, informed by the organization's strategic plan and the intent of the Board's Core Priorities, and influenced by best practices in the profession. Our work informs, seeks feedback from and engages citizens, taxpayers and other key stakeholders through deliberate, sustainable integrated communications and citizen engagement initiatives.

Our approach integrates multiple online and traditional disciplines and distribution-means, consistent with how our key stakeholders prefer to receive information, working to communicate with them in the spaces they trust, often where they already are. Our approach leads with a positive and authentic narrative that reflects our core values and personifies the organization. The Department tells stories that allow us to consistently demonstrate the role and purpose of Douglas County Government in the competent delivery of services, organizational compassion for community, and engagement opportunities that genuinely influence policy choices.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 2,748	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	\$ 2,748	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures:							
Personnel Services	\$ 407,734	\$ 364,157	\$ 460,922	\$ 529,877	\$ 521,112	\$ 521,112	\$ 670,119
Supplies/C.A./Purchased Services	209,360	202,043	248,309	161,233	283,850	320,220	283,850
Fixed Charges	1,670	257	231	107	299	299	358
Capital Outlay	5,000	0	0	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 623,764	\$ 566,457	\$ 709,462	\$ 691,217	\$ 805,261	\$ 841,631	\$ 954,327
General Fund Support	\$ 621,016	\$ 566,457	\$ 709,462	\$ 691,217	\$ 805,261	\$ 841,631	\$ 954,327

# Communications and Public Affairs

Wendy Manitta Holmes, APR

100 Third Street, Castle Rock, CO 80104

## Public Affairs - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Production Reimbursements:	\$2,748	\$0	\$0	\$0	\$0	\$0	\$0
Total Program Revenues	\$2,748	\$0	\$0	\$0	\$0	\$0	\$0

# Community Development

Terence Quinn

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

The Department of Community Development (DCD) has a pivotal role in managing and protecting the County's resources (land, water, minerals), environment and quality of life. The Department assists the Board of County Commissioners with recommendations to ensure that the County grows in a manner that is fiscally sound and economically beneficial to the County and its taxpayers and businesses. Meeting both responsibilities in a growing environment presents considerable challenges and opportunities.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Program Revenues	\$ 413,500	\$ 400,137	\$ 566,369	\$ 282,334	\$ 214,300	\$ 214,300	\$ 268,100
Intergovernmental	833,437	989,723	1,285,033	889,732	0	10,712,094	0
Total Revenues	\$ 1,246,937	\$ 1,389,860	\$ 1,851,402	\$ 1,172,066	\$ 214,300	\$ 10,926,394	\$ 268,100
Expenditures:							
Personnel Services	\$ 3,767,241	\$ 3,890,976	\$ 4,097,480	\$ 3,970,581	\$ 4,329,140	\$ 4,413,546	\$ 4,545,105
Supplies/C.A./Purchased Services	1,409,028	1,764,647	1,660,154	1,541,406	614,043	14,243,374	914,043
Fixed Charges	804,915	1,083,312	937,130	958,560	955,519	955,519	952,771
Grants, Contributions, Indemnities	163,500	137,179	135,261	125,000	135,500	135,500	135,500
Intergovernmental	37,217	51,687	68,681	68,681	69,211	69,211	69,211
Capital Outlay	0	0	0	0	0	0	70,000
Total Expenditures	\$ 6,181,901	\$ 6,927,801	\$ 6,898,705	\$ 6,664,228	\$ 6,103,413	\$ 19,817,150	\$ 6,686,630
General Fund Support	\$ 4,934,964	\$ 5,537,941	\$ 5,047,303	\$ 5,492,162	\$ 5,889,113	\$ 8,890,756	\$ 6,418,530

# Community Development

Terence Quinn

100 Third Street, Castle Rock, CO 80104

## Community Development - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Licenses & Permits:							
Sign Permits	\$ 11,651	\$ 14,458	\$ 16,483	\$ 8,071	\$ 10,000	\$ 10,000	\$ 10,000
Intergovernmental:							
CDBG Block Grant	0	0	0	0	0	0	0
CSBG Block Grant	88,730	60,664	64,642	106,765	0	87,463	0
Other State Grants	337,718	415,516	477,598	444,791	0	101,937	0
Other Federal Grants	406,989	445,729	590,285	339,176	0	10,522,694	0
Colorado Historical Society	0	67,814	152,508	0	0	0	0
Charges for Services:							
Rezoning Fees	25,102	40,882	7,274	42,096	5,000	5,000	42,000
Zoning Review Fees	59,600	63,550	64,690	65,305	58,000	58,000	69,000
Preliminary Plat Fees	55,747	12,800	47,316	1,500	5,000	5,000	10,000
Final Plat Fees	2,800	19,500	6,300	30,600	5,000	5,000	5,000
Amended Plan Plat Fee	18,170	14,820	14,930	22,620	20,000	20,000	20,000
Combined Preliminary/Final Plat	2,000	2,000	0	0	0	0	0
Sketch Plan	0	0	0	0	0	0	0
Minor Developments	5,200	10,400	13,000	10,400	10,000	10,000	10,000
Service Plan Reviews	0	0	0	0	1,000	1,000	500
Exemption Fees (SB 35)	2,575	1,900	3,350	2,835	2,000	2,000	1,000
Site Plans	79,675	88,750	123,875	61,000	74,300	74,300	66,600
Use by Special Review Fees	12,651	6,430	5,000	13,084	5,000	5,000	13,000
Home Occupation Permit Fee	80	80	80	240	0	0	0
Variance/Appeal Fees (BOA)	4,875	7,625	4,250	5,625	3,000	3,000	6,000
Seasonal Use Permit Fees	1,050	1,200	1,050	1,300	1,000	1,000	1,500
Location and Extent Fees	4,550	7,475	4,875	3,900	4,000	4,000	4,000
Mapping / Platting Fees	180	0	630	0	1,000	1,000	2,000
Master Plan Amendment Fees	0	0	0	1,410	0	0	2,000
Water Consultant Fees	17,593	12,683	13,403	7,825	10,000	10,000	5,000



# Community Development

Terence Quinn

100 Third Street, Castle Rock, CO 80104

## Community Development - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Project Extension Fees	750	75	825	675	0	0	500
Sale of Books/Maps/Reports	75	0	0	0	0	0	0
Copy Fees	0	130	30	25	0	0	0
Ticket Surcharge	0	0	836	0	0	0	0
Event Sponsorships	0	0	17,350	0	0	0	0
Other Revenues:							
Other Reimbursements	107,650	94,049	219,106	84	0	0	0
Contributions - General	0	0	0	0	0	0	0
Miscellaneous Revenues	1,526	1,330	1,716	2,739	0	0	0
Other Financing Sources:							
Sale of Fixed Assets	0	0	0	0	0	0	0
Total Program Revenues	\$ 1,246,937	\$ 1,389,860	\$ 1,851,402	\$ 1,172,066	\$ 214,300	\$ 10,926,394	\$ 268,100



# Community Justice Services

Scott Matson

4000 Justice Way, Suite 1801, Castle Rock, CO

## Division Description and Mission

Douglas County Community Justice Services operates out of the Eighteenth Judicial District in the Robert A. Christensen Justice Center and is under the general direction of the Douglas County Manager. Community Justice Services (CJS) currently has 17 full-time positions, which include a Director, Support Services Supervisors, ten CJS Officers and three CJS Specialists.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
<b>Revenues:</b>							
Taxes							
Program Revenues	\$ 488,515	\$ 487,959	\$ 523,523	\$ 379,698	\$ 426,500	\$ 426,500	\$ 340,800
Transfers from Justice Center Sales & Use Tax	638,883	682,021	725,662	929,102	970,802	970,802	1,160,480
Total Revenues	\$ 1,127,398	\$ 1,169,980	\$ 1,249,185	\$ 1,308,799	\$ 1,397,302	\$ 1,397,302	\$ 1,501,280
<b>Expenditures:</b>							
Personnel Services	\$ 1,314,621	\$ 1,411,813	\$ 1,444,458	\$ 1,522,918	\$ 1,624,467	\$ 1,624,467	\$ 1,704,196
Supplies/C.A./Purchased Services	444,934	453,355	509,752	376,587	468,970	504,970	468,970
Fixed Charges	180	426	664	84	525	525	394
Grants, Contributions, Indemnities	0	0	20	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 1,759,735	\$ 1,865,594	\$ 1,954,894	\$ 1,899,589	\$ 2,093,962	\$ 2,129,962	\$ 2,173,560
General Fund Support	\$ 632,337	\$ 695,614	\$ 705,709	\$ 590,790	\$ 696,660	\$ 732,660	\$ 672,280

# Community Justice Services

Scott Matson

4000 Justice Way, Suite 1801, Castle Rock, CO

## Community Justice Services - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Charges for Services:							
CJS - Electronic Alcohol Monitoring	\$ 77,664	\$ 73,322	\$ 115,357	\$ 52,575	\$ 80,800	\$ 80,800	\$ 15,600
CJS - Pre-Trial Intake Fees	35,955	37,643	41,187	27,765	29,600	29,600	30,000
CJS - Pre-Trial EM Fees	61,551	55,780	55,314	56,251	52,000	52,000	51,200
CJS - UA/PBT Fees	2,318	4,183	3,886	1,534	3,000	3,000	1,000
CJS - Post EM	94,449	97,197	104,631	79,126	83,200	83,200	95,000
CJS - DC-MOP Elec.Monitoring	102,141	96,345	82,807	87,316	88,600	88,600	70,700
Fine & Forfeits:							
Community Service Court Fines	114,357	123,490	120,342	75,131	89,300	89,300	77,300
Other Revenues:							
Other Reimbursements	80	0	0	0	0	0	0
Other Financing Sources:							
Operating Transfer - JCS & U Tax	638,883	682,021	725,662	929,102	970,802	970,802	1,160,480
Total Program Revenues	\$ 1,127,398	\$ 1,169,980	\$ 1,249,185	\$ 1,308,799	\$ 1,397,302	\$ 1,397,302	\$ 1,501,280



# Coroner

Jill Romann

4000 Justice Way, Castle Rock, CO 80109

## Division Description and Mission

The Coroner's Office is a statutory office, mandated by the Colorado Constitution and Colorado Revised Statutes (C.R.S.) 30-10-601 through 621. Under these statutes, the Coroner shall make all proper inquiry in order to determine the cause and manner of death of any person in his or her jurisdiction who had died under any of the following circumstances:

- If the death is or may be unnatural as a result of external influences, violence or injury
- Due to the influence of or the result of intoxication by alcohol or drugs or poisons
- As the result of an accident, including at the workplace
- When the death of an infant or child is unexpected or unexplained
- When no physician is in attendance or when, though in attendance, the physician is unable to certify the cause of death
- From a death that occurs within twenty-four hours of admission to a hospital
- From a disease which may be hazardous or contagious or which may constitute a threat to the health of the general public
- If the death occurs from the action of a peace officer or while in the custody of law enforcement officials or while incarcerated in a public institution
- When the death was sudden and happened to a person who was in apparent good health
- When the body is unidentifiable, decomposed, charred or skeletonized or circumstances that the coroner otherwise determines may warrant further inquiry to determine cause and manner of death or further law enforcement investigation.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
<b>Revenues:</b>							
Taxes							
Program Revenues	\$ 1,135	\$ 4,195	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	\$ 1,135	\$ 4,195	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Expenditures:</b>							
Personnel Services	\$ 785,218	\$ 872,046	\$ 922,865	\$ 976,808	\$ 1,044,051	\$ 1,044,051	\$ 1,075,946
Supplies/C.A./Purchased Services	245,396	275,583	286,139	360,129	284,394	359,394	284,394
Fixed Charges	8,082	11,270	5,739	3,685	8,803	8,803	5,189
Interdepartmental	0	0	0	62,125	0	0	0
Total Expenditures	\$ 1,038,697	\$ 1,158,899	\$ 1,214,743	\$ 1,402,747	\$ 1,337,248	\$ 1,412,248	\$ 1,365,529
General Fund Support	\$ 1,037,562	\$ 1,154,704	\$ 1,214,743	\$ 1,402,747	\$ 1,337,248	\$ 1,412,248	\$ 1,365,529

# Coroner

Jill Romann

4000 Justice Way, Castle Rock, CO 80109

## Coroner - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Charges for Services:							
Coroner Autopsy Fees	\$1,135	\$4,195	\$0	\$0	\$0	\$0	\$0
Other Revenues:							
Miscellaneous Revenues	0	0	0	0	0	0	0
Total Program Revenues	\$ 1,135	\$ 4,195	\$0	\$0	\$0	\$0	\$0

# County Administration

Douglas DeBord

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

The County Manager is responsible for implementing policies set by the Board of County Commissioners, recommending improved management practices, and directing county operating divisions. The County Manager and his staff prepare current and long-range operational plans; review all existing and future planning systems, personnel, equipment and facility requirements; and recommend procedures and standards for sound, effective county management. The County Manager also coordinates and maintains relations with other jurisdictions and agencies.

### Mission Statement:

- Implement Board of County Commissioner policies by providing an efficient and effective support system that enhances each department's ability to carry out its mission
- Cultivate an environment of respect, support, and leadership that inspires and encourages organizational excellence, cooperation, innovation, superior customer service, and empowered employees
- Act as a liaison between the Board of County Commissioners and other county departments, governmental entities, and the business community

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 219,411	\$ 236,133	\$ 276,180	\$ 194,537	\$ 203,750	\$ 207,514	\$ 205,750
Total Revenues	\$ 219,411	\$ 236,133	\$ 276,180	\$ 194,537	\$ 203,750	\$ 207,514	\$ 205,750
Expenditures:							
Personnel Services	\$ 1,349,471	\$ 1,355,382	\$ 1,429,764	\$ 1,417,180	\$ 1,578,708	\$ 1,468,927	\$ 1,724,089
Supplies/C.A./Purchased Services	322,475	294,993	217,521	291,245	290,498	383,547	490,598
Building Materials	0	0	0	0	0	0	0
Fixed Charges	592	2,111	1,939	585	1,923	1,923	1,875
Grants, Contributions, Indemnities	0	0	0	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0
Total Expenditures	\$ 1,672,538	\$ 1,652,486	\$ 1,649,224	\$ 1,709,010	\$ 1,871,129	\$ 1,854,397	\$ 2,216,562
General Fund Support	\$ 1,453,127	\$ 1,416,353	\$ 1,373,044	\$ 1,514,473	\$ 1,667,379	\$ 1,646,883	\$ 2,010,812

# County Administration

Douglas DeBord

100 Third Street, Castle Rock, CO 80104

## County Administration - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Licenses and Permits:							
Liquor/Dance Hall Licenses	\$ 10,114	\$ 13,195	\$ 18,383	\$ 18,449	\$ 15,000	\$ 15,000	\$ 15,000
Intergovernmental:							
Veterans Allotment	8,316	8,316	11,700	14,700	0	0	0
Other Federal Grants	0	16,000	40,494	0	0	0	0
Other State Grants	0	0	8,024	8,326	0	3,764	0
Managed Care Incentives	0	0	0	0	0	0	0
Municipalities	0	0	119,299	128,700	99,000	99,000	99,000
RE-1 School District	174,750	174,750	55,550	9,900	75,750	75,750	75,750
Charges for Services:							
Research/Investigation Fees	11,108	12,050	12,524	5,462	4,000	4,000	6,000
Wrap-Around Service Fee	14,000	6,000	10,000	9,000	10,000	10,000	10,000
Other Sales, Charges & Fees	144	22	206	0	0	0	0
Other Revenues:							
Contribution - General	500	5,800	0	0	0	0	0
Miscellaneous Revenues	480	0	0	0	0	0	0
Total Program Revenues	\$ 219,411	\$ 236,133	\$ 276,180	\$ 194,537	\$ 203,750	\$ 207,514	\$ 205,750





# County Attorney

Lance Ingalls

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

The County Attorney's Office provides legal advice and representation for the Board of County Commissioners. The County Attorney, with the approval of the Board of County Commissioners, also advises and represents all other Douglas County elected officials, the County Manager, department and division heads, and appointed commissions, boards, and committees.

### Mission Statement:

The County Attorney's Office mission is to provide the highest quality legal services to the Board of County Commissioners, elected officials, appointed officials, and staff.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures:							
Personnel Services	\$ 1,267,940	\$ 1,366,795	\$ 1,463,416	\$ 1,622,518	\$ 1,808,194	\$ 1,808,194	\$ 1,627,827
Supplies/C.A./Purchased Services	104,665	246,786	125,412	152,990	109,570	109,570	109,570
Fixed Charges	99	350	79	871	401	401	290
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 1,372,704	\$ 1,613,931	\$ 1,588,906	\$ 1,776,379	\$ 1,918,165	\$ 1,918,165	\$ 1,737,687
General Fund Support	\$ 1,372,704	\$ 1,613,931	\$ 1,588,906	\$ 1,776,379	\$ 1,918,165	\$ 1,918,165	\$ 1,737,687

# County Fair and Rodeo

Tim Hallmark

500 Fairgrounds Drive, Castle Rock, CO 80104

## Division Description and Mission

The Douglas County Fair and Rodeo continues to be a family tradition for the residents of Douglas County, Colorado. Highlights include two entertainment stages, three Professional Rodeo Cowboy Association Rodeos, xtreme bulls, carnival, antique tractor pull, mutton bustin', stick horse rodeo, pancake breakfast, 4-H and Future Farmers of America exhibits - including livestock, projects and the jr. livestock sale.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 400,313	\$ 417,009	\$ 371,645	\$ 227,310	\$ 186,800	\$ 186,800	\$ 519,700
Total Revenues	\$ 400,313	\$ 417,009	\$ 371,645	\$ 227,310	\$ 186,800	\$ 186,800	\$ 519,700
Expenditures:							
Personnel Services	\$ 114,250	\$ 183,588	\$ 177,843	\$ 148,963	\$ 144,039	\$ 144,039	\$ 148,765
Supplies/C.A./Purchased Services	388,835	502,035	468,289	327,292	519,920	575,629	564,840
Fixed Charges	5,444	2,011	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0
Grants, Contributions, Indemnity	0	1,365	0	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 508,529	\$ 688,999	\$ 646,132	\$ 476,255	\$ 663,959	\$ 719,668	\$ 713,605
General Fund Support	\$ 108,216	\$ 271,990	\$ 274,488	\$ 248,945	\$ 477,159	\$ 532,868	\$ 193,905

# County Fair and Rodeo

Tim Hallmark

500 Fairgrounds Drive, Castle Rock, CO 80104

## County Fair and Rodeo - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Intergovernmental:							
Other State Grants	\$0	\$0	\$0	\$0	\$0	\$55,709	\$0
Charges for Services:							
Facilities Use Fees	8,008	5,810	5,425	0	0	0	0
Admissions Surcharge	17,552	18,404	6,319	250	10,000	10,000	20,000
Ticket Surcharge	137,622	155,551	166,676	36,380	25,000	25,000	260,000
Vendor Surcharge	24,037	26,470	20,473	469	15,000	15,000	39,000
Participant Surcharge	0	0	7,420	13,122	10,000	10,000	20,700
Event Sponsorships	77,359	108,057	110,231	90,727	81,800	81,800	120,000
Event Commission	66,661	48,906	19,022	53,725	30,000	30,000	35,000
Catering Fee	30,631	34,125	35,929	2,867	15,000	15,000	25,000
Other Revenues:							
Contrib.-Foundation/Estates	38,443	19,407	150	29,770	0	0	0
Miscellaneous Revenues	0	279	0	0	0	0	0
Total Program Revenues	\$ 400,313	\$ 417,009	\$ 371,645	\$ 227,310	\$ 186,800	\$ 186,800	\$ 519,700

# Emergency Management

Tim Johnson

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

The Douglas County Office of Emergency/Disaster is the main hub for the coordination of disaster management and training; homeland security; emergency preparedness and education; multi-agency cooperation; and emergency medical and trauma system coordination within the County.

The County works in cooperation with other agencies including the Douglas County Sheriff's Office, Health Department, Public Works, and various municipal and district Fire/Rescue and Police Departments.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 4,934	\$ 39,275	\$ 9,320	\$ 15,557	\$ 3,750	\$ 3,750	\$ 6,000
Total Revenues	\$ 4,934	\$ 39,275	\$ 9,320	\$ 15,557	\$ 3,750	\$ 3,750	\$ 6,000
Expenditures:							
Personnel Services	\$ 522,845	\$ 679,193	\$ 639,763	\$ 760,445	\$ 863,575	\$ 863,575	\$ 960,772
Supplies/C.A./Purchased Services	54,391	638,082	614,160	814,921	571,400	571,400	786,500
Fixed Charges	92,231	34,863	32,357	42,446	35,059	35,059	37,478
Capital Outlay	0	0	35,994	11,055	0	0	0
Contingencies & Reserves	0	0	0	0	500,000	500,000	500,000
Grants, Contributions, Indemnity	(3,694)	0	0	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 665,773	\$ 1,352,138	\$ 1,322,274	\$ 1,628,867	\$ 1,970,034	\$ 1,970,034	\$ 2,284,750
General Fund Support	\$ 660,839	\$ 1,312,863	\$ 1,312,954	\$ 1,613,310	\$ 1,966,284	\$ 1,966,284	\$ 2,278,750



# Emergency Management

Tim Johnson

100 Third Street, Castle Rock, CO 80104

## Emergency/Disaster - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Other Revenues:							
Ambulance Licenses	\$ 2,270	\$ 2,500	\$ 3,750	\$ 5,650	\$ 3,750	\$ 3,750	\$ 6,000
Other Reimbursements	1,902	36,775	1,480	9,907	0	0	0
Miscellaneous Revenues	762	0	4,090	0	0	0	0
Total Program Revenues	\$ 4,934	\$ 39,275	\$ 9,320	\$ 15,557	\$ 3,750	\$ 3,750	\$ 6,000

# Facilities

Tim Hallmark

3026 North Industrial Way, Castle Rock, CO 80109

## Division Description and Mission

Facilities currently manages 33 buildings/sites across 844 square miles. Our facilities house multiple functions, supporting all county departments and a current county population of 346,000. One of our core missions is to provide safe, secure, comfortable, efficient and sustainable environments for citizens and employees.

### Mission Statement:

- Provide a safe, secure, comfortable, efficient sustainable environment for citizens and employees.
- Manage all Douglas County Facilities including the Douglas County Fairgrounds and Events Center
- Manage County building construction projects
- Prepare and implement annual budget and continue implementation and updates of the Facilities Master Plan
- Facilities Maintenance – planned and unplanned maintenance
- Procure supplies, equipment, materials and services to protect our capital investments
- Address environmental concerns for Facilities by developing policies and procedures pertaining to environmental and sustainable initiatives

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
<b>Revenues:</b>							
Taxes							
Program Revenues	\$ 630,535	\$ 466,152	\$ 391,545	\$ 152,471	\$ 184,000	\$ 184,000	\$ 221,000
Transfers from Justice Center Sales & Use Tax	2,323,720	2,615,162	2,802,155	2,229,234	2,355,279	2,355,279	2,809,446
Total Revenues	\$ 2,954,255	\$ 3,081,314	\$ 3,193,700	\$ 2,381,705	\$ 2,539,279	\$ 2,539,279	\$ 3,030,446
<b>Expenditures:</b>							
Personnel Services	\$ 4,203,201	\$ 4,436,578	\$ 4,802,333	\$ 4,858,241	\$ 4,735,897	\$ 4,735,897	\$ 5,096,833
Supplies/C.A./Purchased Services	2,254,794	2,272,844	2,438,354	2,274,904	2,993,384	3,002,585	3,064,689
Fixed Charges	3,053,956	3,422,541	3,484,597	3,202,808	3,585,890	3,598,365	3,583,425
Capital Outlay	74,506	19,855	49,826	688,400	45,000	45,000	104,500
Grants, Contributions, Indemnity	28,776	30,000	0	0	0	0	0
Major Maintenance & Repairs	0	27,771	88,472	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 9,615,233	\$ 10,209,589	\$ 10,863,582	\$ 11,024,353	\$ 11,360,171	\$ 11,381,847	\$ 11,849,447
General Fund Support	\$ 6,660,978	\$ 7,128,275	\$ 7,669,883	\$ 8,642,648	\$ 8,820,892	\$ 8,842,568	\$ 8,819,001

# Facilities

Tim Hallmark

3026 North Industrial Way, Castle Rock, CO 80109

## Facilities - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Intergovernmental:							
Arapahoe County	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Services:							
Facilities Use Fees	233,616	250,251	219,773	78,183	125,000	125,000	175,000
Equipment Use Fees	53,483	55,480	50,499	17,710	16,000	16,000	25,000
Admissions Surcharge	5,618	2,639	2,119	2,032	0	0	0
Ticket Surcharge	6,170	2,994	8,673	2,888	6,000	6,000	0
Vendor Surcharge	18,715	21,970	22,529	555	0	0	0
Participant Surcharge	13,987	11,467	13,504	4,093	16,000	16,000	0
Kitchen Rental	200	0	0	0	0	0	0
Catering Fee	17,010	16,688	11,878	2,956	0	0	0
Other Revenues:							
Utility Refunds	68,335	65,243	39,180	13,612	20,000	20,000	20,000
Miscellaneous Revenues	178,403	31,673	20,004	29,695	0	0	0
ATM Fees	2,936	1,507	1,313	400	500	500	500
Recycling Program Revenue	1,735	5,472	2,074	347	500	500	500
Other Financing Sources:							
Sale of Fixed Assets	30,327	768	0	0	0	0	0
Operating Transfer - JC S & U Tax	2,323,720	2,615,162	2,802,155	2,229,234	2,355,279	2,355,279	2,809,446
Total Program Revenues	\$ 2,954,255	\$ 3,081,314	\$ 3,193,701	\$ 2,381,705	\$ 2,539,279	\$ 2,539,279	\$ 3,030,446

# Finance

Andrew Copland

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

### Mission Statement:

- Promoting a culture of accountability and ethical conduct.
- Ensuring compliance through adequate internal controls for the purpose of safeguarding resources and minimizing liabilities.
- Valuing the contributions of our employees and encouraging their professional growth and development.
- Analyzing information to forecast trends and assist in decision making.
- Fostering an environment of open communication, education, cooperation and service.
- Providing timely and accurate financial reports.
- Leading local government through the development of innovative financial solutions.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
<b>Revenues:</b>							
Taxes							
Program Revenues	\$ 96,707	\$ 105,168	\$ 261,325	\$ 738	\$ 269,200	\$ 269,200	\$ 132,900
Operating Transfer - RMHIDTA	19,444	22,654	24,265	24,229	24,900	24,900	1,900
Total Revenues	\$ 116,151	\$ 127,822	\$ 285,590	\$ 24,967	\$ 294,100	\$ 294,100	\$ 134,800
<b>Expenditures:</b>							
Personnel Services	\$ 1,090,152	\$ 1,109,773	\$ 1,140,814	\$ 1,330,613	\$ 1,382,089	\$ 1,382,089	\$ 1,481,920
Supplies/C.A./Purchased Services	32,116	26,463	23,903	24,285	42,472	42,472	42,472
Fixed Charges	0	0	0	0	0	0	0
Grants, Contributions, Indemnities	0	0	6,296	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 1,122,268	\$ 1,136,236	\$ 1,171,013	\$ 1,354,898	\$ 1,424,561	\$ 1,424,561	\$ 1,524,392
General Fund Support	\$ 1,006,117	\$ 1,008,414	\$ 885,423	\$ 1,329,931	\$ 1,130,461	\$ 1,130,461	\$ 1,389,592

# Finance

Andrew Copland

100 Third Street, Castle Rock, CO 80104

## Finance - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Other Revenues:							
Vendor Incentive Reimbursement	\$ 96,707	\$ 105,168	\$ 261,325	\$ 738	\$ 269,200	\$ 269,200	\$ 132,900
Other Financing Sources:							
Operating Transfer - RMHIDTA	19,444	22,654	24,265	24,229	24,900	24,900	1,900
Total Program Revenues	\$ 116,151	\$ 127,822	\$ 285,590	\$ 24,967	\$ 294,100	\$ 294,100	\$ 134,800



# Fleet

Tim Hallmark

3030 North Industrial Way, Castle Rock, CO 80109

## Division Description and Mission

The Fleet Division manages and maintains over 1,200 assets. The fleet contains vehicles ranging from motorcycles to heavy construction equipment. Light equipment accounts for approximately one-third of the fleet and consists of sedans and pickup trucks operated by various County departments. Heavy equipment operated by Public Works staff accounts for approximately one-third of the fleet which consists of heavy construction and snow removal equipment. Law enforcement accounts for the remaining third of the fleet and consists of marked/unmarked patrol units, investigation vehicles and special purpose vehicles.

### Mission Statement:

- Providing preventive maintenance and repair services to ensure a safe and efficient County fleet at a competitive cost
- Asset management including replacement planning, spec writing, acquisitions of all vehicles and equipment, new equipment up-fit and used equipment disposal
- Fleet fueling services in nine locations including inventory management, fuel acquisition, tracking utilization, and state regulatory requirements for fuel sites
- Administering in-house warranty program for Ford, General Motors, Dodge Chrysler, Jeep, Western Star and Freightliner
- Procuring and maintain records on all County vehicle license plates and emissions
- Performing all heavy-duty emissions testing through self-certifications program

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 48,437	\$ 24,515	\$ 460,110	\$ 458,061	\$ 5,000	\$ 5,000	\$ 5,000
Total Revenues	\$ 48,437	\$ 24,515	\$ 460,110	\$ 458,062	\$ 5,000	\$ 5,000	\$ 5,000
Expenditures:							
Personnel Services	\$ 1,796,982	\$ 2,054,983	\$ 2,040,495	\$ 1,952,643	\$ 2,132,162	\$ 2,132,162	\$ 2,356,110
Supplies/C.A./Purchased Services	3,447,330	4,050,700	4,129,859	3,148,850	4,944,023	4,944,023	4,991,515
Fixed Charges	20,156	20,356	21,725	20	48,494	38,704	38,435
Grants, Contributions, Indemnity	(65,926)	37,300	(30,366)	(19,517)	0	0	0
Interdepartmental	(3,728,065)	(4,306,583)	(4,512,815)	(3,578,826)	(4,387,130)	(4,387,130)	(4,373,900)
Capital Outlay	39,707	291,800	50,818	53,528	0	0	0
Total Expenditures	\$ 1,510,184	\$ 2,148,556	\$ 1,699,715	\$ 1,556,698	\$ 2,737,549	\$ 2,727,759	\$ 3,012,160
General Fund Support	\$ 1,461,747	\$ 2,124,041	\$ 1,239,605	\$ 1,098,636	\$ 2,732,549	\$ 2,722,759	\$ 3,007,160

# Fleet

Tim Hallmark

3030 North Industrial Way, Castle Rock, CO 80109

## Fleet - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Charges for Services:							
Fleet Maintenance Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenues:							
Warranty Refunds	3,695	10,995	15,204	7,294	5,000	5,000	5,000
Miscellaneous Revenues	8,426	3,292	6,011	65	0	0	0
Recycling Program Revenue	1,145	1,564	412	115	0	0	0
Other Financing Sources:							
Sale of Fixed Assets	35,171	8,664	438,483	450,588	0	0	0
Total Program Revenues	\$ 48,437	\$ 24,515	\$ 460,110	\$ 458,062	\$ 5,000	\$ 5,000	\$ 5,000

# Human Resources

Laura Leary

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

### Mission Statement:

- Stewardship of our Human Resources by honoring confidentiality, being honest, objective, proactive and responsive, and providing a supportive, knowledgeable sounding board to all who seek our assistance
- Strategic Focus by designing and implementing strategies that advance the County's vision and mission
- Service Excellence by providing quality, timely service that exceeds expectations and promotes an environment of education and learning
- Effective Communication by listening, learning and responding in a consistent manner to reach understanding and achieve effective solutions
- Collaborative Partnership by creating an environment of teamwork and collaboration for building effective working relationships
- Continuous Advancement by fostering innovation and advancing change efforts that lead to performance excellence

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 54,481	\$ 121,163	\$ 137,270	\$ 206,830	\$ 111,000	\$ 111,000	\$ 111,000
Total Revenues	\$ 54,481	\$ 121,163	\$ 137,270	\$ 206,830	\$ 111,000	\$ 111,000	\$ 111,000
Expenditures:							
Personnel Services	\$ 1,054,148	\$ 1,290,088	\$ 1,269,216	\$ 1,107,995	\$ 1,139,192	\$ 1,139,192	\$ 1,254,346
Supplies/C.A./Purchased Services	413,131	468,780	483,078	326,346	492,565	492,565	562,565
Fixed Charges	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0
Grants, Contributions, Indemnity	0	0	0	131	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 1,467,279	\$ 1,758,868	\$ 1,752,295	\$ 1,434,472	\$ 1,631,757	\$ 1,631,757	\$ 1,816,911
General Fund Support	\$ 1,412,798	\$ 1,637,705	\$ 1,615,025	\$ 1,227,642	\$ 1,520,757	\$ 1,520,757	\$ 1,705,911

# Human Resources

Laura Leary

100 Third Street, Castle Rock, CO 80104

## Human Resources - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Intergovernmental:							
Other State Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenues:							
Other Reimbursements	0	0	0	0	0	0	0
Wellness Credits - Aetna	0	66,383	82,510	155,500	110,000	110,000	110,000
Miscellaneous Revenues	25,041	0	50,000	50,000	0	0	0
Employee Program Rev.	29,440	54,780	4,760	1,330	1,000	1,000	1,000
Total Program Revenues	\$ 54,481	\$ 121,163	\$ 137,270	\$ 206,830	\$ 111,000	\$ 111,000	\$ 111,000

# Human Services

Daniel Makelky

4400 Castleton Court, Castle Rock, CO 80109

## Division Description and Mission

Our vision is an informed community that is safe, connected and thriving.

### Mission Statement:

To engage and partner with our community to achieve safety and self-sufficiency. The values of the Department are:

- Integrity – the Department holds itself to honesty and ethical professionalism without compromise in all aspects of work
- Respect – the Department values, appreciates, and treats each person with dignity
- Accountability – the Department measures, evaluates and follows through. We do what we say
- Compassion – the Department establishes connections with others that motivate us to serve
- Innovation – the Department encourages creativity in continual improvement and progressive practices
- Collaboration – the Department approaches their work by engaging others to obtain effective and optimal outcomes

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
<b>Revenues:</b>							
Taxes	\$ 1,777,445	\$ 1,975,864	\$ 2,004,213	\$ 2,258,222	\$ 2,328,669	\$ 2,328,669	\$ 3,026,600
Operating Transfer - General Fund	2,552,630	1,463,302	1,291,477	2,172,752	2,721,421	4,221,421	2,095,731
Operating Transfer - Cap Rep Fund	25,500	0	0	0	0	0	0
Program Revenues	23,221,304	23,975,192	25,883,093	32,710,511	33,082,091	50,984,003	\$ 41,614,540
Total Revenues	\$ 27,576,879	\$ 27,414,358	\$ 29,178,783	\$ 37,141,485	\$ 38,132,181	\$ 57,534,093	\$ 46,736,871
<b>Expenditures:</b>							
Personnel Services	\$ 6,749,930	\$ 7,709,987	\$ 8,230,692	\$ 8,644,857	\$ 10,031,831	\$ 11,032,783	\$ 11,053,978
Supplies/C.A./Purchased Services	2,624,843	3,426,029	2,861,971	3,100,702	3,624,550	4,282,391	4,095,577
Fixed Charges	19,408	36,340	32,551	30,831	27,260	27,260	19,529
Capital Outlay	42,798	6,138	0	3	0	200,000	0
Grants, Contributions, Indemnity	14,625,413	14,515,611	16,189,282	22,409,018	22,049,364	38,526,190	29,862,458
Interdepartmental	3,753,866	2,151,913	1,899,231	3,195,224	4,002,090	4,002,090	2,910,734
Interfund Transfer	24,500	524,625	(99)	0	0	0	0
Total Expenditures	\$ 27,840,758	\$ 28,370,643	\$ 29,213,628	\$ 37,380,634	\$ 39,735,095	\$ 58,070,714	\$ 47,942,276
General Fund Support	\$ 263,879	\$ 956,285	\$ 34,845	\$ 239,149	\$ 1,602,914	\$ 536,621	\$ 1,205,405



# Human Services

Daniel Makelky

4400 Castleton Court, Castle Rock, CO 80109

## Human Services - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Intergovernmental:							
Other Federal Grants	\$ 99,318	\$ 144,951	\$ 85,350	\$ 0	\$ 0	\$ 0	\$ 0
Federal Reimbursement HS Program	12,961,686	13,155,677	14,227,910	21,583,406	18,355,103	34,285,131	26,080,520
Federal Reimbursement HS Program	1,124,244	642,426	491,599	1,033,870	1,280,669	1,280,669	0
IV-D Incentives	200,746	228,860	273,347	245,338	199,941	393,799	290,829
IV-D Collections	4,978	8,203	9,647	11,794	0	0	0
State Reimbursement - Aid/Programs	(137,024)	(128,036)	(107,517)	(189,028)	0	0	0
State Reimbursement - HS/Programs	3,844,556	4,540,985	4,173,783	4,433,692	4,347,106	4,733,307	5,235,760
Managed Care Incentives	0	173,374	485,655	199,945	0	0	200,000
Unrealized Revenue	4,566,962	4,438,063	5,502,332	4,693,279	8,323,272	9,715,097	9,097,431
Other Revenues:							
Human Services Refunds	239,660	170,611	254,852	211,874	185,000	185,000	240,000
State Collected Refunds	227,202	358,498	281,693	260,862	235,000	235,000	250,000
Parental Fee Recovery	77,190	134,360	182,617	98,038	100,000	100,000	200,000
Other Reimbursements	0	0	0	0	0	0	0
Miscellaneous Revenues	6,250	101,243	17,098	124,311	56,000	56,000	20,000
FSR Payments	5,536	5,977	4,727	3,131	0	0	0
Other Financing Sources:							
Operating Transfer - General Fund	2,552,630	1,463,302	1,291,477	2,172,752	2,721,421	4,221,421	2,095,731
Operating Transfer - Cap Rep Fund	25,500	0	0	0	0	0	0
Total Program Revenues - All Funds	\$ 25,799,434	\$ 25,438,494	\$ 27,174,570	\$ 34,883,263	\$ 35,803,512	\$ 55,205,424	\$ 43,710,271

# Information Technology

John Huber

100 Third Street, Castle Rock, CO 80104

## Division Description

Douglas County's Department of Information Technology plays an integral role in County operations by developing, integrating and maintaining innovative information systems and services. IT provides service to all Douglas County departments and offices, as well as selected services to local municipalities.

### Services:

- Delivering on the promise of technology
- Balance IT Services with Organizational Needs and Funding Priorities
- Acquire, Retain and Develop Qualified Staff
- Protect County Data and Systems
- Extend Electronic Services
- Establish and Conform to Enterprise Technology Standards

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
<b>Revenues:</b>							
Program Revenues	\$ 188,927	\$ 124,652	\$ 230,111	\$ 194,387	\$ 0	\$ 0	\$ 0
Transfer from Road Sales & Use Tax	0	0	107,000	107,000	107,000	107,000	107,000
Transfers from Justice Center Sales & Use Tax	0	0	0	438,048	0	0	0
Total Revenues	\$ 188,927	\$ 124,652	\$ 337,111	\$ 739,435	\$ 107,000	\$ 107,000	\$ 107,000
<b>Expenditures:</b>							
Personnel Services	\$ 7,971,777	\$ 8,720,053	\$ 9,446,922	\$ 9,610,019	\$ 10,469,587	\$ 10,521,598	\$ 11,071,977
Supplies/C.A./Purchased Services	6,465,614	6,276,761	6,145,213	7,590,711	7,799,797	9,463,570	8,524,797
Fixed Charges	20	458	181	678	527	527	1,568
Capital Outlay	626,513	892,743	756,720	766,389	1,000,000	1,827,574	1,000,000
Grants, Contributions, Indemnity	0	(78,096)	(30,151)	(12,745)	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 15,063,924	\$ 15,811,919	\$ 16,318,885	\$ 17,955,052	\$ 19,269,911	\$ 21,813,269	\$ 20,598,342
General Fund Support	\$ 14,874,997	\$ 15,687,267	\$ 15,981,774	\$ 17,215,617	\$ 19,162,911	\$ 21,706,269	\$ 20,491,342

# Information Technology

John Huber

100 Third Street, Castle Rock, CO 80104

## Information Technology - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Intergovernmental:							
Other Federal Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Services:							
Sale of Data	0	0	0	0	0	0	0
Sale of Books/Maps/Reports	449	670	633	320	0	0	0
Other Revenues:							
Other Reimbursements	187,275	122,867	227,863	194,067	0	0	0
Miscellaneous Revenues	1,203	1,115	1,615	0	0	0	0
Other Financing Sources							0
Operating Transfer - Road & Bridge	0	0	107,000	107,000	107,000	107,000	107,000
Operating Transfer - Justice Sales & Use Tax	0	0	0	438,048	0	0	0
Total Program Revenues	\$ 188,927	\$ 124,652	\$ 337,111	\$ 739,435	\$ 107,000	\$ 107,000	\$ 107,000

# Mental Health Initiative

Barbara Drake

100 Third Street, Castle Rock, CO 80104

## Division Description

The Douglas County Mental Health Initiative (DCMHI) was formed in 2014 at the request of the County Commissioners to address unmet mental health needs in the County. Today, the Initiative is made up of forty community partners working to develop an integrated system of mental health care so that people in need don't fall through the cracks. The Community Response Teams (CRT) are a key program of the DCMHI. These co-responder teams pair law enforcement and mental health clinicians to respond to 911 and unit to unit calls, as well as other referrals when mental health is the primary issue. The teams connect people with mental health services directly while avoiding the use of emergency departments and jail. Fire/EMS provides medical clearance when needed. Major CRT partners include Douglas County, Douglas County Sheriff's Office, Castle Rock Police and Fire/Rescue and South Metro Fire/Rescue, in cooperation with other municipal and district fire and police departments. The County and DCMHI also created the Mental Health Navigator and supports anti-stigma and community education efforts in partnership with DCMHI members. The collaborative effort to address complex community issues is one of the most valuable aspects of the DCMHI.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 0	\$ 0	\$ 136,638	\$ 205,298	\$ 0	\$ 383,202	\$ 0
Total Revenues	\$ 0	\$ 0	\$ 136,638	\$ 205,298	\$ 0	\$ 383,202	\$ 0
Expenditures:							
Personnel Services	\$ 89,074	\$ 104,192	\$ 96,625	\$ 116,259	\$ 179,927	\$ 289,708	\$ 326,588
Supplies/C.A./Purchased Services	197,494	486,174	575,444	798,902	824,158	1,657,770	964,358
Grants, Contributions, Indemnities	0	0	0	0	0	0	0
Fixed Charges	0	0	(1,975)	4,515	0	0	5,115
Capital Outlay	0	0	44,794	11,400	0	0	0
Total Expenditures	\$ 286,568	\$ 590,366	\$ 714,887	\$ 931,076	\$ 1,004,085	\$ 1,947,478	\$ 1,296,061
General Fund Support	\$ 286,568	\$ 590,366	\$ 578,249	\$ 725,778	\$ 1,004,085	\$ 1,564,276	\$ 1,296,061

# Mental Health Initiative

Barbara Drake

100 Third Street, Castle Rock, CO 80104

## Mental Health Initiative - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Charges for Services:							
Other Federal Grants	\$0	\$0	\$136,638	\$205,298	\$0	\$383,202	\$0
Other Revenues:							
Miscellaneous Revenues	0	0	0	0	0	0	0
Total Program Revenues	\$0	\$0	\$136,638	\$205,298	\$0	\$383,202	\$0



# Open Space and Natural Resources

Cheryl Matthews

100 Third Street, Castle Rock, CO 80104

## Division Mission

### Mission:

Douglas County Division of Open Space and Natural Resources seeks to enhance the quality of life for residents by protecting wildlife habitat, natural resources, historic sites, scenic views and Douglas County's rural heritage while providing a wide range of compatible outdoor recreation and educational opportunities.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes	\$ 11,082,664	\$ 11,632,525	\$ 12,850,273	\$ 11,554,299	\$ 13,527,240	\$ 13,527,240	\$ 14,316,543
Intergovernmental	0	61,750	0	7,893	0	0	0
Miscellaneous	0	0	90,132	0	0	0	0
Earnings On Investment - Open Space Fund	277,929	226,390	461,027	405,198	100,000	100,000	100,000
Operating Transfer - Capital Replacement	88,000	50,000	12,381	0	0	0	95,000
Operating Transfer - General Fund	0	4,750,000	0	0	0	0	0
Program Revenues	48,420	219,728	190,132	1,227,963	25,000	25,000	25,000
Total Revenues	\$ 11,497,013	\$ 16,940,393	\$ 13,603,945	\$ 13,195,353	\$ 13,652,240	\$ 13,652,240	\$ 14,536,543
Expenditures:							
Personnel Services	\$ 955,569	\$ 1,014,034	\$ 1,095,554	\$ 1,133,017	\$ 1,067,236	\$ 1,067,236	\$ 1,251,852
Supplies/C.A./Purchased Services	717,627	583,927	608,460	841,967	2,429,498	2,429,498	2,122,548
Building Materials	0	5,410	0	12,662	0	0	0
Fixed Charges	109,773	157,752	144,283	202,365	232,502	232,502	183,091
Grants, Contributions, Indemnities	0	5,000	0	0	0	0	0
Intergovernmental	1,616,454	1,755,243	2,012,969	2,116,904	2,041,600	2,041,600	2,503,200
Interdepartmental	0	0	0	0	0	0	0
Capital Outlay	318,484	20,154,131	687,005	1,786,598	607,500	607,500	396,939
Major Maintenance & Repairs	0	0	82,335	158,080	0	0	0
Contingencies & Reserves	0	0	0	0	150,000	150,000	150,000
Total Expenditures	\$ 3,717,907	\$ 23,675,497	\$ 4,630,606	\$ 6,251,594	\$ 6,528,336	\$ 6,528,336	\$ 6,607,630
General Fund Support	\$ 227,074	\$ 223,845	\$ 223,845	\$ 224,504	\$ 362,074	\$ 362,074	\$ 371,218

# Open Space and Natural Resources

Cheryl Matthews

100 Third Street, Castle Rock, CO 80104

## Open Space - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Intergovernmental:							
Other State Grants:	\$5,950	\$61,750	\$0	\$7,893	\$0	\$0	\$0
Go Colorado Grants	0	0	0	0	0	0	0
Fines and Forfeits:							
Poaching Surcharge	1,568	0	0	0	0	0	0
Other Revenues:							
Rents from Buildings	15,800	27,760	73,699	55,276	0	0	0
Rent from Open Space	0	0	0		0	0	0
Rental for Cell Tower Usage	21,988	22,315	2,312	10,324	25,000	25,000	25,000
Utility Refunds	442	345	0	45	0	0	0
Other Reimbursements	0	88	0		0	0	0
Grants - Private	0	1,150	2,325	1,050	0	0	0
Miscellaneous Revenues	2,672	96,520	11,796	3,375	0	0	0
Other Financing Sources:							
Sale of Land	0	0	100,000	1,150,000	0	0	0
Sale of Fixed Assets	0	9,800	0		0	0	0
Operating Transfer - General Fund	0	4,750,000	0	0	0	0	0
Operating Transfer - Capital Replacement	88,000	50,000	12,381	0	0	0	95,000
Total Program Revenues	\$ 136,420	\$ 5,019,728	\$ 202,513	\$ 1,227,963	\$ 25,000	\$ 25,000	\$ 120,000

## Other Governmental Services

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes-Developmental Disabilities	\$ 5,689,603	\$ 6,317,982	\$ 6,409,271	\$ 7,218,319	\$ 7,369,205	\$ 7,369,205	\$ 8,075,600
Program Revenues	776,097	516,009	888,023	592,095	280,000	280,000	225,000
Total Revenues	\$ 6,465,700	\$ 6,833,991	\$ 7,297,294	\$ 7,810,414	\$ 7,649,205	\$ 7,649,205	\$ 8,300,600
Expenditures:							
Animal Control	\$ 101,489	\$ 106,774	\$ 109,651	\$ 93,991	\$ 150,000	\$ 150,000	\$ 150,000
Soil Conservation District	56,500	56,500	56,500	56,500	56,500	56,500	93,500
Colorado State University Extension	221,643	426,780	334,575	431,196	484,100	484,100	484,100
Developmental Disabilities	5,623,880	6,475,400	6,347,500	7,065,984	7,369,205	7,369,205	8,075,600
District Attorney	7,286,222	7,462,442	7,937,682	8,325,797	8,601,313	9,530,813	9,221,758
Juvenile Assessment Center	101,589	104,676	105,158	105,683	105,324	105,324	107,960
Housing Authority	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Other Regional Boards	172,425	174,325	185,697	198,724	189,300	189,300	201,810
Philip Miller Grant	243,929	334,511	299,050	280,000	200,000	200,000	200,000
Health Department	2,215,429	2,291,256	2,367,338	2,495,643	2,550,521	2,900,741	3,339,070
Vehicle Replacement (General Fund)	2,329,075	1,166,687	955,338	842,520	462,000	702,786	818,000
Other General Fund Admin	684,455	81,284	341,546	(3,268,959)	26,549	153,864	1,777,548
CARES ACT	0	0	0	30,533,761	0	28,875	0
Water Initiatives	100,803	524,358	166,023	35,149	100,916	124,450	3,790
Communicable Disease	0	0	0	0	0	1,530,000	0
Total Expenditures	\$ 19,197,439	\$ 19,264,993	\$ 19,266,058	\$ 47,255,988	\$ 20,355,728	\$ 23,585,958	\$ 24,533,136
General Fund Support	\$ 12,731,739	\$ 12,431,002	\$ 11,968,764	\$ 39,445,574	\$ 12,706,523	\$ 15,936,753	\$ 16,232,536

## Other Governmental Services

### Other Governmental Services - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Other Revenues:							
District Attorney's Office	\$ 394,696	\$ 164,483	\$ 25,167	\$ 245,770	\$0	\$0	\$0
Contributions - Animal Control	20,831	18,050	19,688	21,120	0	0	0
Contributions - Miller Grant	295,000	316,000	280,000	313,085	280,000	280,000	225,000
Other Special Districts - Water	0	0	485,625	0	0	0	0
Other Reimbursements	0	0	12,141	12,120	0	0	0
Sale of Fixed Assets	65,570	17,476	65,402	0	0	0	0
Total Program Revenues	\$ 776,097	\$ 516,009	\$ 888,023	\$ 592,095	\$ 280,000	\$ 280,000	\$ 225,000

# Parks, Trails and Building Grounds

Terence Quinn

9651 S. Quebec Street, Littleton, CO 80130

## Division Description and Mission

### Mission:

To provide an ever-evolving organization that creates, maintains and improves a safe and high-quality regional park, trail and building grounds system for public use.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 524,138	\$ 521,338	\$ 583,027	\$ 396,920	\$ 484,000	\$ 484,000	\$ 180,000
Total Revenues	\$ 524,138	\$ 521,338	\$ 583,027	\$ 396,920	\$ 484,000	\$ 484,000	\$ 180,000
Expenditures:							
Personnel Services	\$ 1,942,924	\$ 2,075,956	\$ 2,186,784	\$ 2,338,926	\$ 2,073,246	\$ 2,073,246	\$ 2,113,595
Supplies/C.A./Purchased Services	220,647	168,628	234,808	261,378	274,100	274,100	278,100
Fixed Charges	531,715	388,438	637,273	777,191	656,515	656,515	713,298
Interdepartmental	0	0	0	0	0	0	0
Capital Outlay	749	0	0	40,154	0	0	0
Total Expenditures	\$ 2,696,035	\$ 2,633,022	\$ 3,058,865	\$ 3,417,649	\$ 3,003,861	\$ 3,003,861	\$ 3,104,993
General Fund Support	\$ 2,171,897	\$ 2,111,684	\$ 2,475,838	\$ 3,020,729	\$ 2,519,861	\$ 2,519,861	\$ 2,924,993



# Parks, Trails and Building Grounds

Terence Quinn

9651 S. Quebec Street, Littleton, CO 80130

## Parks - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Charges for Services:							
Participation & Concession Fee	\$ 518,014	\$ 506,534	\$ 488,163	\$ 323,096	\$ 459,000	\$ 459,000	\$ 120,000
Facilities Use Fees	(2,105)	325	26,624	22,699	25,000	25,000	25,000
Other Revenues:							
Miscellaneous Revenues	8,229	5,805	40,820	48,080	0	0	35,000
Other Financing Sources:							
Sale of Fixed Assets	0	8,674	27,420	3,045	0	0	0
Total Program Revenues	\$ 524,138	\$ 521,338	\$ 583,027	\$ 396,920	\$ 484,000	\$ 484,000	\$ 180,000

# Public Works Engineering

Janet Herman

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

The Department of Public Works Engineering works in accordance with sound engineering principles and practices providing oversight, design, construction, operation, maintenance, and implementation of infrastructure and program needs for Douglas County in compliance with adopted criteria, policies, and procedures. This included review and approval of construction plans and reports for new development of subdivisions and commercial site plans, as well as all capital improvement projects. All road construction and grading permits (excluding building permits) are issued by Public Works Engineering. In addition, all inspection of the construction of public infrastructure is performed by the Department of Public Works Engineering.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Property Taxes - Road & Bridge Fund	\$ 4,006,056	\$ 4,296,142	\$ 4,380,435	\$ 5,302,999	\$ 5,704,667	\$ 5,704,667	\$ 6,278,595
Program Revenues	384,307	458,489	500,655	425,108	324,900	324,900	298,400
Operating Transfer - Road S & U Tax	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Total Revenues	\$ 4,890,363	\$ 5,254,631	\$ 5,381,090	\$ 6,228,107	\$ 6,529,567	\$ 6,529,567	\$ 7,076,995
Expenditures:							
Personnel Services	\$ 8,076,198	\$ 8,346,721	\$ 8,331,422	\$ 8,526,737	\$ 9,066,518	\$ 9,066,518	\$ 9,395,135
Supplies/C.A./Purchased Services	1,245,691	1,311,181	1,255,396	1,448,987	2,027,770	2,277,616	2,811,270
Building Materials	332,347	357,755	357,064	460,133	429,790	429,790	514,790
Fixed Charges	251,795	235,095	184,304	241,058	234,356	234,356	256,541
Grants, Contributions, Indemnities	0	0	(10)	0	0	0	0
Intergovernmental	53,373	5,265	35,157	195,086	162,000	162,000	162,000
Interdepartmental	0	0	0	0	0	0	0
Capital Outlay	105,208	147,897	293,372	123,063	0	88,849	35,000
Major Maintenance & Repairs	0	0	86,325	0	0	0	0
Total Expenditures	\$ 10,064,612	\$ 10,403,914	\$ 10,543,031	\$ 10,995,064	\$ 11,920,434	\$ 12,259,129	\$ 13,174,736
General Fund Support	\$ 5,174,249	\$ 5,149,283	\$ 5,161,941	\$ 4,766,957	\$ 5,390,867	\$ 5,729,562	\$ 6,097,741

# Public Works Engineering

Janet Herman

100 Third Street, Castle Rock, CO 80104

## Public Works Engineering - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Intergovernmental							
Other Federal Grants	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Other Special Districts	14,212	14,263	15,377	17,698	0	0	0
Charges for Services							
Development Review Fees	271,059	337,142	386,500	307,674	319,400	319,400	298,400
DESC Plan Check Fees	89,375	96,199	89,979	93,335	5,500	5,500	0
Event Application Fees	1,850	1,550	1,750	350	0	0	0
Sale of Books/Maps/Reports	160	0	0	101	0	0	0
Miscellaneous Revenues							
Other Reimbursements	7,651	0	257	3,973	0	0	0
Miscellaneous Revenues	0	0	0	1,976	0	0	0
Other Financing Sources							
Sale of General Fixed Assets	0	9,335	6,792	0	0	0	0
Operating Transfer - Road S & U Tax	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Total Program Revenues	\$ 884,307	\$ 958,489	\$ 1,000,655	\$ 925,108	\$ 824,900	\$ 824,900	\$ 798,400

# Public Works Operations

Janet Herman

3030 North Industrial Way, Castle Rock, CO 80109

## Division Description and Mission

Road and Bridge currently maintains and repairs 2,766 center lane miles of paved roadways and 741 lane miles of gravel roadways in unincorporated Douglas County. Additional mileage is added annually as new roads are accepted. The Road and Bridge section consists of 4 geographical maintenance districts, as well as a special projects district, providing drainage and concrete maintenance. During snow and ice removal operations, Road and Bridge resources are deployed into 5 geographical districts.

### Mission Statement:

The Public Works Operations team is dedicated to proficiently maintaining our County road and drainage system infrastructure, controlling noxious weeds countywide, and providing quality services for the economic benefit and safety of our community while efficiently utilizing and preserving County resources.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
<b>Revenues:</b>							
Property Taxes - Road & Bridge	\$ 0	\$ 10,448,738	\$ 10,791,941	\$ 8,947,090	\$ 8,732,859	\$ 10,500,237	\$ 4,329,386
Specific Ownership Tax	9,214,364	13,170,462	12,696,565	12,007,553	12,544,200	12,544,200	15,198,000
Earnings on Investment	5,985	11,860	13,892	0	0	0	0
Program Revenues	1,503,611	1,259,405	1,346,567	1,774,496	972,369	972,369	1,189,581
Other Financing Sources	6,000,000	164,020	369,540	0	75,000	75,000	0
Total Revenues	\$ 16,723,960	\$ 25,054,485	\$ 25,218,505	\$ 22,729,139	\$ 22,324,428	\$ 24,091,806	\$ 20,716,967
<b>Expenditures:</b>							
Personnel Services	\$ 6,616,684	\$ 7,051,141	\$ 7,051,141	\$ 7,801,191	\$ 8,208,118	\$ 8,208,118	\$ 8,693,805
Supplies/C.A./Purchased Services	831,537	883,641	883,641	1,047,845	1,183,926	1,155,603	983,926
Building Materials	4,191,347	3,601,303	3,601,303	4,746,080	4,972,541	5,293,790	5,148,622
Fixed Charges	2,791,022	3,253,493	3,253,493	3,114,916	3,180,343	3,267,398	3,499,614
Capital Outlay	2,475,244	8,117,280	8,117,280	3,504,639	3,572,500	4,953,635	1,184,000
Major Maintenance & Repair	1,590	0	0	0	0	0	0
Grants, Contributions, Indemnity	(183,464)	311,647	311,647	5,294	100,000	100,000	100,000
Interdepartmental	0	0	0	0	0	0	0
Contingencies & Reserves	0	0	0	0	1,000,000	1,006,262	1,000,000
Operating Transfers	0	2,000,000	2,000,000	107,000	107,000	107,000	107,000
Total Expenditures	\$ 16,723,960	\$ 25,218,505	\$ 25,218,505	\$ 20,326,965	\$ 22,324,428	\$ 24,091,806	\$ 20,716,967
General Fund Support	\$ 0	\$ 164,020	\$ 0	\$ (2,402,174)	\$ 0	\$ 0	\$ 0

\*Does not include sharebacks to municipalities of \$8,019,000

# Public Works Operations

Janet Herman

3030 North Industrial Way, Castle Rock, CO 80109

## Public Works Operations - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Licenses & Permits:							
Driveway & Street Cut Permits	\$ 74,688	\$ 48,148	\$ 40,183	\$ 46,190	\$ 40,000	\$ 40,000	\$ 45,000
Permanent Access Permit	0	150	150	150	0	0	0
Temporary Access Permit	9,000	9,930	19,620	7,830	9,000	9,000	5,000
Right of Way Use/Construction	561,388	673,300	774,299	1,001,676	550,000	550,000	700,000
Oversize/Overweight Permit	13,080	6,300	13,680	18,850	15,000	15,000	15,000
GESC Permit-Grading	49,677	67,641	69,298	62,962	65,000	65,000	65,000
GESC Permit-Low Impact Grading	0	150	150	100	0	0	0
GESC Permit-Maintenance	1,317	280	825	250	0	0	0
GESC Permit-Temp Batch Plant	300	250	0	367	0	0	0
GESC Permit - Multi-lot DESC	350	800	2,050	1,200	0	0	0
GESC Permit - DESC	154,350	162,745	150,173	154,134	125,000	125,000	150,000
GESC Permit-Small Utility	850	1,500	1,100	1,650	1,000	1,000	1,500
State Permits	100	400	400	1,050	0	0	0
Intergovernmental:							
Municipalities	240,832	248,432	244,750	380,680	137,369	137,369	176,081
Charges for Services:							
Development Review Fees	13,600	2,900	550	0	0	0	0
GESC Permit- Small Utility	5,750	0	0	0	0	0	0
Pavement Design Review	0	6,000	5,000	10,000	5,000	5,000	7,000
Other Revenues:							
Other Reimbursements	8,181	24,492	24,074	87,407	25,000	25,000	25,000
Miscellaneous Revenues	291	5,987	265	0	0	0	0
Other Financing Sources:							
Sale of General Fixed Assets	369,857	164,020	369,540	0	75,000	75,000	0
Operating Transfer - Capital Replacement	6,000,000	0	0	0	0	0	0
Total Program Revenues	\$ 7,503,611	\$ 1,423,425	\$ 1,716,107	\$ 1,774,496	\$ 1,047,369	\$ 1,047,369	\$ 1,189,581



# Rocky Mountain High Intensity Drug Trafficking Area

## Division Description and Mission

To support the national drug control strategy of reducing drug use. Specifically, the Rocky Mountain HIDTA's ultimate mission is to facilitate cooperation and coordination among federal, state and local drug enforcement efforts to enhance combating the drug trafficking problem locally, regionally and nationally. This mission is accomplished through intelligence driven joint multi-agency collocated drug task forces sharing information and working cooperatively with other drug enforcement initiatives including interdiction. The aim is to:

- Reduce drug availability by eliminating or disrupting drug trafficking organizations
- Improve the efficiency and effectiveness of law enforcement organizations in their efforts with HIDTA

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 2,158,632	\$ 2,204,003	\$ 2,241,248	\$ 2,397,184	\$ 1,491,841	\$ 5,193,293	\$ 1,519,271
Total Revenues	\$ 2,158,632	\$ 2,204,003	\$ 2,241,248	\$ 2,397,184	\$ 1,491,841	\$ 5,193,293	\$ 1,519,271
Expenditures:							
Personnel Services	\$ 228,697	\$ 221,541	\$ 232,344	\$ 236,332	\$ 263,092	\$ 875,530	\$ 662,341
Supplies/C.A./Purchased Services	1,574,715	1,587,102	1,657,566	1,540,533	963,523	1,260,076	714,815
Fixed Charges	160,260	163,411	166,430	174,876	37,686	188,686	38,154
Capital Outlay	26,673	19,945	0	315,000	0	0	0
Grants, Contributions, Indemnity	148,843	189,350	160,643	106,214	202,640	202,640	102,061
Interdepartmental	19,444	22,654	0	0	0	0	0
Contingencies	0	0	0	0	0	2,641,461	0
Operating Transfer to General Fund	0	0	24,265	24,229	24,900	24,900	1,900
Total Expenditures	\$ 2,158,632	\$ 2,204,003	\$ 2,241,248	\$ 2,397,184	\$ 1,491,841	\$ 5,193,293	\$ 1,519,271
General Fund Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

# Rocky Mountain High Intensity Drug Trafficking Area

## Rocky Mountain High Intensity Drug Trafficking Area - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Intergovernmental:							
Other Federal Grants	\$ 2,158,632	\$ 2,204,003	\$ 2,241,248	\$ 2,397,184	\$ 1,491,841	\$ 3,904,024	\$ 1,519,271
Total Program Revenues	\$ 2,158,632	\$ 2,204,003	\$ 2,241,248	\$ 2,397,184	\$ 1,491,841	\$ 3,904,024	\$ 1,519,271

# Sheriff

Tony Spurlock

4000 Justice Way, Castle Rock, CO 80109

## Division Description and Mission

The Sheriff is responsible for the civil, court security, detentions, and emergency management functions for all of Douglas County as well as dispatch, law enforcement response, and criminal investigations for unincorporated areas within Douglas County and provides contract police services to the City of Castle Pines and the Town of Larkspur.

Our Vision: DEDICATED TO SERVE

Mission Statement: To provide professional SERVICE through EXCELLENCE in our devotion to duty, personal integrity, collaboration, and community partnerships.

Values: Judgment, Unity, Skill, Trust, Ingenuity, Courage, Empowerment

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Property Taxes - LEA	\$ 31,286,724	\$ 16,532,657	\$ 16,532,657	\$ 18,389,430	\$ 18,644,152	\$ 18,644,152	\$ 20,224,300
Property Taxes - School Safety	0	0	0	2,940,738	3,065,589	3,065,590	2,865,600
Specific Ownership Taxes - LEA	1,665,915	1,666,495	1,666,495	1,590,741	1,663,800	1,663,800	1,989,000
Earnings on Investments - LEA	263,633	401,260	401,260	293,392	200,000	200,000	200,000
Program Revenues	7,226,144	6,209,925	7,355,671	6,836,118	6,191,455	6,937,403	6,825,500
Transfers from Justice Center Sales & Use Tax	14,644,692	16,022,971	17,516,239	17,969,649	17,839,955	18,012,720	21,866,458
Transfers from General Fund	0	0	13,000,000	1,702,812	961,200	961,200	1,051,500
Total Revenues	\$ 55,087,108	\$ 40,833,308	\$ 56,472,322	\$ 49,722,880	\$ 48,566,151	\$ 49,484,865	\$ 55,022,358
Expenditures:							
Personnel Services	\$ 51,594,932	\$ 55,183,878	\$ 55,892,038	\$ 60,823,514	\$ 64,018,908	\$ 64,632,519	\$ 70,806,108
Supplies/C.A./Purchased Services	7,241,659	7,421,048	8,490,681	9,399,722	9,209,500	11,833,803	\$ 10,151,216
Fixed Charges	1,748,895	2,358,276	2,358,889	2,171,355	2,194,450	2,163,636	2,998,681
Capital Outlay	1,756,978	2,323,843	3,660,177	2,561,250	578,900	1,508,738	1,068,700
Grants, Contributions, Indemnity	278,876	46,399	74,839	134,949	102,300	129,051	229,300
Intergovernmental	91,265	105,421	105,421	94,809	91,200	91,200	97,400
Interdepartmental	(2,206)	0	0	0	0	0	0
Contingencies	0	0	0	0	300,000	300,000	300,000
Total Expenditures	\$ 62,710,399	\$ 67,438,865	\$ 70,582,044	\$ 75,185,598	\$ 76,495,258	\$ 80,658,947	\$ 85,651,405
General Fund Support	\$ 7,623,291	\$ 26,605,557	\$ 14,109,721	\$ 25,462,718	\$ 27,929,107	\$ 31,174,082	\$ 30,629,047

\*does not include 21700 - rolls up under emergency pages

# Sheriff

Tony Spurlock

4000 Justice Way, Castle Rock, CO 80109

## Sheriff - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Licenses & Permits:							
Solicitor Licenses	\$ 2,700	\$ 4,455	\$ 4,860	\$ 5,445	\$ 4,500	\$ 4,500	\$ 5,500
Handgun Permits	256,945	283,250	210,845	421,694	250,800	329,700	300,000
Intergovernmental:							
Other Federal Grants	194,513	53,041	159,929	0	0	216,871	0
DEA Task Force	12,727	6,882	19,827	9,412	0	15,582	0
FBI Task Force	27,049	10,680	15,095	6,003	0	29,058	0
Social Security Incentive	0	0	7,800	5,400	0	1,200	4,000
DUI Grant	9,119	8,245	6,020	0	0	0	0
Other State Grants	14,338	27,563	1,002,831	235,624	0	347,493	0
Prisoner Transport Reimbursement	38,890	39,893	37,615	32,283	35,000	35,000	20,000
18th Judicial / VALE	61,500	29,000	0	0	0	0	0
RE-1 School District	656,607	665,835	821,087	1,520,162	1,679,676	1,679,676	1,551,900
Private Schools	113,373	104,056	143,957	200,000	139,279	139,279	332,200
Extradition Reimbursements	8,353	4,875	16,436	1,272	5,000	5,000	5,000
Charges for Services:							
Sex Offender Registration Fees	6,455	5,465	8,765	4,825	5,000	5,000	5,000
Sale of Books/Maps/Reports	30,472	37,178	38,516	31,870	35,000	35,000	41,600
Service of Process	104,437	103,373	104,118	55,448	62,500	62,500	70,000
Booking Fees	134,989	136,434	138,695	81,494	86,500	86,500	80,000
License Plate Repossessions	1,304	435	158	672	300	300	300
VIN Verification Fee	6,240	5,755	9,042	9,126	5,000	5,000	5,000
Cost of Care	15,226	12,552	12,834	11,011	10,000	10,000	10,000
Photo Processing Fee	0	0	0	0	0	0	0
Training Fees	8,475	16,145	0	0	0	0	0
Dispatch Services	445,692	423,991	461,189	500,163	498,100	498,100	591,200
SOTAR User Fees	0	0	0	122,000	100,000	100,000	120,000
Prisoner Boarding Charges	1,434,963	1,072,056	797,122	806,046	645,700	645,700	1,200,000

# Sheriff

Tony Spurlock

4000 Justice Way, Castle Rock, CO 80109

## Sheriff - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Work Release Fees	224,156	144,174	206,773	63,300	57,000	57,000	55,000
Sheriff's Bond Fees	36,713	35,131	35,827	34,964	36,900	36,900	20,800
Prisoner Health Fees	3,351	4,450	3,097	2,984	2,000	2,000	2,000
Special Police Services	35,504	61,249	0	0	0	0	0
Forest Service Patrol	14,400	17,500	17,500	20,000	20,000	20,000	20,000
Castle Pines Patrol	780,643	815,305	831,119	970,226	1,098,700	1,098,700	1,035,600
Larkspur Patrol	34,230	37,110	34,633	38,820	40,200	40,200	38,800
Alarm Registration Fees	501,182	515,010	442,571	392,954	360,000	360,000	360,000
All other Alarm Fees	54,650	39,265	44,418	100,340	50,000	50,000	50,000
Fines & Forfeits:							
Traffic Fines	557,644	366,046	531,565	215,924	500,000	500,000	600,000
Handicapped Parking Fines	350	1,050	700	875	0	0	500
Uninsured Driver Fines	9,094	8,950	9,207	9,501	5,000	5,000	10,000
Leaf/DUI Fines	98,949	83,805	90,191	91,712	80,000	80,000	92,000
Safety Belt Fines	3,350	468	435	418	300	300	200
Drug Offender Surcharge	3,342	3,857	3,368	3,241	3,300	3,300	2,800
Liquor License Fines	2,384	0	0	450	0	0	0
CO Trauma Brain Injury Admin Surchar	7,766	5,059	6,309	2,603	6,000	6,000	3,000
Dog at Large Fines	5,578	5,327	3,605	9,713	6,000	6,000	5,000
Restitution Payments	818	531	2,465	3,494	1,000	1,000	2,200
Sales of Seized Property	376,812	7,189	10,767	21,419	6,000	6,000	10,000
Other Fines and Forfeits	200	0	335	620	0	0	0
Other Revenues:							
Other Reimbursements	709,057	749,086	948,418	764,098	347,700	387,494	125,000
DUI Chemical Test Reimb	2,490	1,745	723	2,877	0	0	900



# Sheriff

Tony Spurlock

4000 Justice Way, Castle Rock, CO 80109

## Sheriff - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Impound/Storage Cost Recov	185	390	0	0	0	0	0
Warranty Refunds	0	0	0	0	0	0	0
Grants - Private	0	0	0	1,000	0	17,050	0
Contributions - General	56,918	20,500	26,739	6,679	0	0	0
Insurance Recoveries	26,210	38,860	0	0	0	0	0
Miscellaneous Revenues	47,414	47,630	29,383	14,956	0	0	0
Other Financing Sources:							
Operat Trsfr - JCS & U Tax	14,644,692	16,022,971	17,516,239	17,969,649	17,839,955	18,012,720	21,866,458
Operat Trsfr - General Fund	0	0	13,000,000	1,702,812	961,200	961,200	1,051,500
Other Financing Sources:							
Sale of Fixed Assets	48,389	149,081	58,784	3,000	9,000	9,000	50,000
Total Program Revenues	\$ 21,870,836	\$ 22,232,896	\$ 37,871,910	\$ 26,508,577	\$ 24,992,610	\$ 25,911,323	\$ 29,743,458

# Solid Waste Disposal

Terence Quinn

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

The County operates two residential trash transfer sites as an alternative to curbside residential trash pickup in rural areas of Douglas County. Additionally, there is a landfill that accepts “non-putrescible” solid waste, such as construction and demolition debris, inert materials, and freon-free appliances. Recycling is also offered for plastic, aluminum and cardboard.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 76,729	\$ 100,736	\$ 112,216	\$ 84,769	\$ 97,000	\$ 97,000	\$ 100,000
Total Revenues	\$ 76,729	\$ 100,736	\$ 112,216	\$ 84,769	\$ 97,000	\$ 97,000	\$ 100,000
Expenditures:							
Personnel Services	\$ 13,009	\$ 11,775	\$ 16,435	\$ 8,689	\$ 26,109	\$ 26,109	\$ 15,599
Supplies/C.A./Purchased Services	30,058	0	71,300	60,848	0	0	0
Fixed Charges	135,666	221,285	130,000	305,857	201,300	201,300	130,000
Total Expenditures	\$ 178,733	\$ 233,060	\$ 217,735	\$ 375,394	\$ 227,409	\$ 227,409	\$ 145,599
General Fund Support	\$ 102,004	\$ 132,324	\$ 105,519	\$ 290,625	\$ 130,409	\$ 130,409	\$ 45,599

# Solid Waste Disposal

Terence Quinn

100 Third Street, Castle Rock, CO 80104

## Solid Waste Disposal - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Charges for Services:							
Waste Collection Charges	\$ 76,729	\$ 99,609	\$ 111,775	\$ 84,328	\$ 97,000	\$ 97,000	\$ 100,000
Other Revenues:							
Miscellaneous Revenues	0	1,127	441	441	0	0	0
Total Program Revenues	\$ 76,729	\$ 100,736	\$ 112,216	\$ 84,769	\$ 97,000	\$ 97,000	\$ 100,000

# Surveyor

Robert Snodgrass

## Division Description and Mission

The Surveyor is an elected position that represents the County in boundary disputes.

### Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 970	\$ 2,030	\$ 1,330	\$ 1,710	\$ 0	\$ 0	\$ 0
Total Revenues	\$ 970	\$ 2,030	\$ 1,330	\$ 1,710	\$ 0	\$ 0	\$ 0
Expenditures:							
Personnel Services	\$ 5,948	\$ 5,999	\$ 8,161	\$ 8,062	\$ 8,184	\$ 8,184	\$ 8,555
Supplies/C.A./Purchased Services	0	0	0	0	0	0	0
Fixed Charges	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0
Grants, Contributions, Indemnity	0	0	0	0	0	0	0
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 5,948	\$ 5,999	\$ 8,161	\$ 8,062	\$ 8,184	\$ 8,184	\$ 8,555
General Fund Support	\$ 4,978	\$ 3,969	\$ 6,831	\$ 6,352	\$ 8,184	\$ 8,184	\$ 8,555

# Surveyor

Robert Snodgrass

## Surveyor - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Charges for Services:							
Mapping and Platting Fees	\$ 970	\$ 2,030	\$ 1,330	\$ 1,710	\$0	\$0	\$0
Total Program Revenues	\$ 970	\$ 2,030	\$ 1,330	\$ 1,710	\$0	\$0	\$0



# Treasurer

Dave Gill

100 Third Street, Castle Rock, CO 80104

## Division Description and Mission

The Treasurer's office bills and collects property taxes, based on assessed valuations provided by the Douglas County Assessor and mill levies set by approximately 285 taxing authorities (County, School District, Municipalities and Special Districts). Collected taxes and special assessments are then apportioned and disbursed to the various taxing authorities. We offer an on-line sale of tax liens, process abatements, and monitor bankruptcy proceedings.

We manage the County's investment portfolio in accordance with Colorado State Statutes and the Douglas County Investment Policy with the focus being first safety and liquidity and second yield. We deposit all other revenues collected within the County (except for a few accounts managed by the Sheriff's department) and act as the banker for the County.

### Mission Statement:

We are committed to:

- Timely and accurate collection and disbursement of tax to fund government services
- Ensuring fiduciary responsibility of funds entrusted to our care
- Quality service in a timely, proficient manner
- Recognizing, encouraging, educating and valuing our employees
- Building professional relationships
- Managing growth responsibly through current technology

## Budget Summary

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Revenues:							
Taxes							
Program Revenues	\$ 5,565,266	\$ 6,204,826	\$ 6,494,532	\$ 7,596,279	\$ 7,196,880	\$ 7,196,880	\$ 7,820,764
Total Revenues	\$ 5,565,266	\$ 6,204,826	\$ 6,494,532	\$ 7,596,279	\$ 7,196,880	\$ 7,196,880	\$ 7,820,764
Expenditures:							
Personnel Services	\$ 770,421	\$ 716,258	\$ 791,419	\$ 902,589	\$ 1,196,619	\$ 1,196,619	\$ 1,099,517
Supplies/C.A./Purchased Services	206,011	207,347	207,893	181,774	267,030	303,527	267,030
Fixed Charges	4,195	189	95	15	154	154	373
Grants, Contributions, Indemnities	581	1,026	4,989	(2,271)	8,000	8,000	8,000
Interdepartmental	0	0	0	0	0	0	0
Total Expenditures	\$ 981,208	\$ 924,820	\$ 1,004,396	\$ 1,082,107	\$ 1,471,803	\$ 1,508,300	\$ 1,374,920
General Fund Support	\$ (4,584,058)	\$ (5,280,006)	\$ (5,490,136)	\$ (6,514,173)	\$ (5,725,077)	\$ (5,688,580)	\$ (6,445,844)

# Treasurer

Dave Gill

100 Third Street, Castle Rock, CO 80104

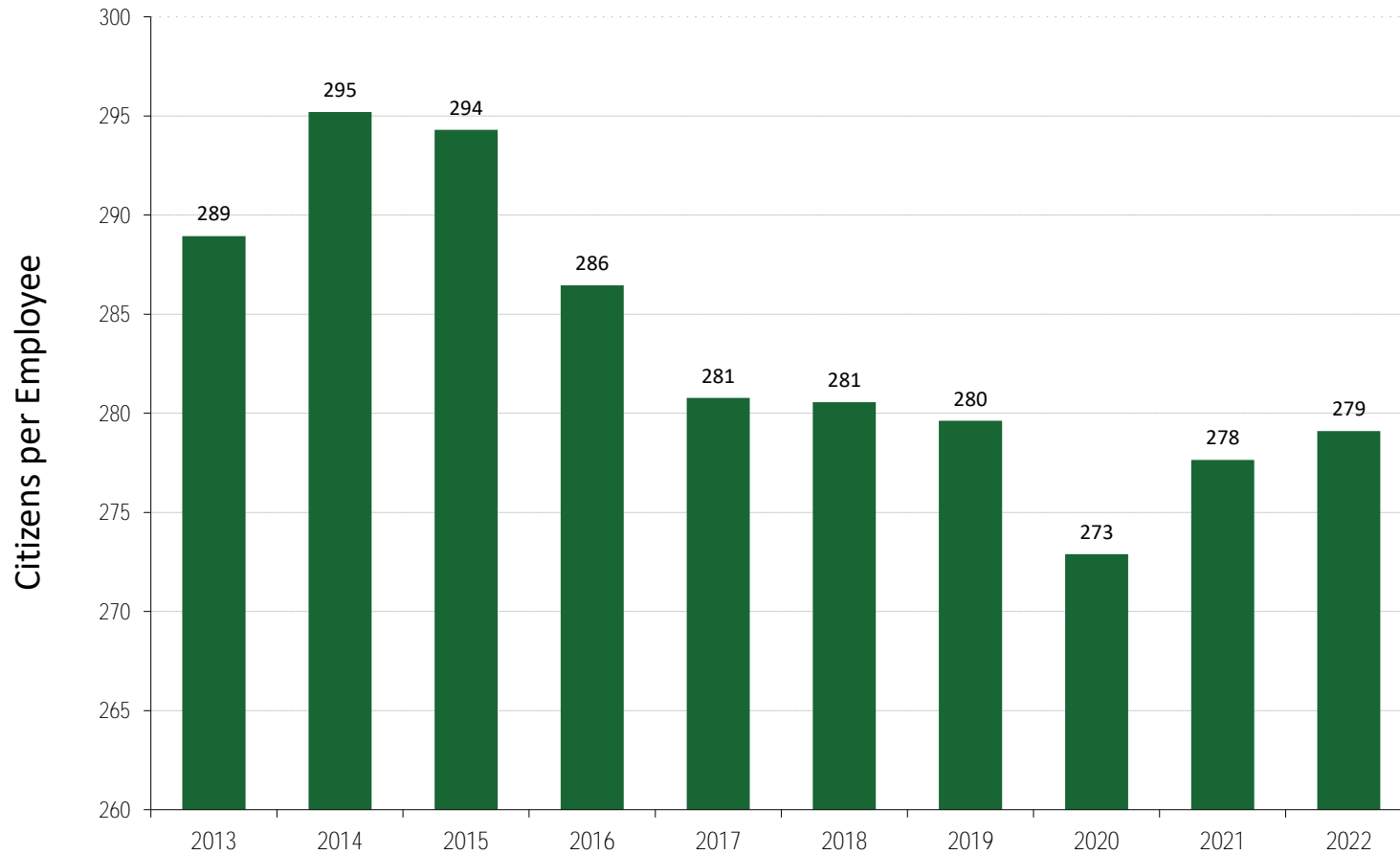
## Treasurer - Program Revenues

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Actuals	2021 Adopted	2021 Amended	2022 Proposed
Charges for Services:							
Treasurer's Fees - SIDS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Collection Fees	5,176,468	5,845,327	6,106,011	6,838,084	6,924,039	6,924,039	7,524,764
Public Trustee Foreclosure Fee	0	0	0	178,614	0	0	0
Redemption Fees	6,062	5,068	5,131	3,542	5,000	5,000	5,000
Tax Sale	2,676	3,012	2,524	2,916	2,000	2,000	2,000
Treasurer's Deeds	2,075	1,125	3,135	1,155	1,000	1,000	1,000
Certificate of Taxes	175,140	166,160	220,300	353,900	242,341	242,341	265,000
Miscellaneous Treasurer Fees	(120)	101	311	(206)	500	500	500
Delinquent Process Service Fee	3,467	3,505	2,655	3,020	2,000	2,000	2,000
Internet Auction Fee	3,994	4,468	4,976	5,788	5,000	5,000	5,000
Research/Investigation Fees	15	75	15	0	0	0	0
Sale of Data	25	25	25	0	0	0	0
Copy Fees	3	0	88	0	0	0	0
Other Revenues:							
Advertising Reimbursement	9,676	10,057	10,000	10,750	10,000	10,000	10,000
Certified Mail Reimbursements	2,746	1,411	3,489	1,541	0	0	0
Bad Check Charges	1,140	1,440	1,600	1,910	5,000	5,000	5,000
Premium on Tax Sale	181,899	163,052	134,298	195,265	0	0	0
Total Program Revenues	\$ 5,565,266	\$ 6,204,826	\$ 6,494,558	\$ 7,596,279	\$ 7,196,880	\$ 7,196,880	\$ 7,820,264

A photograph of two men on mountain bikes on a dirt trail. They are wearing helmets and sunglasses. The background shows a grassy field and mountains under a blue sky with clouds. A large green rectangular overlay covers the middle portion of the image, and the word 'Staffing' is written in white text on the left side of this overlay.

# Staffing

## DOUGLAS COUNTY GOVERNMENT CITIZENS SERVED PER EMPLOYEE



	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
County Population *	306,524	314,592	322,319	328,548	336,149	343,326	351,528	355,624	364,449	373,275
Total Full-Time Employees	1,060.85	1,065.70	1,095.20	1,146.95	1,197.20	1,223.70	1,257.15	1,303.15	1,312.65	1,337.40
Citizens per Employee	289	295	294	286	281	281	280	273	278	279

\* County population prepared by Douglas County Community Development (2021)

## 2022 Recommended Staffing

FTES SUMMARY			2021 Adopted FTEs				Transfers			2021 New FTEs Additions/Changes			
Div	Fund	Department/Division	Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Total	Reg	LB Temps	Over-Hires	Total
ASSESSOR													
14100	100	Assessor Administration	45.00	1.00	0.00	46.00	0.00	0.00	0.00	0.00	1.00	0.00	1.00
Total Assessor			45.00	1.00	0.00	46.00	0.00	0.00	0.00	0.00	1.00	0.00	1.00
BOARD OF COUNTY COMMISSIONERS													
11100	100	Office of The Board	3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Board of County Commissioners			3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
BUDGET													
15300	100	Budget	4.00	0.00	0.00	4.00	-0.50	0.00	-0.50	0.50	0.00	0.00	0.50
Total Budget			4.00	0.00	0.00	4.00	-0.50	0.00	-0.50	0.50	0.00	0.00	0.50
CLERK AND RECORDER													
12100	100	Clerk Administration	7.75	0.00	0.00	7.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12200	100	Recording	11.00	2.00	1.00	14.00	1.00	0.00	1.00	2.00	2.00	-1.00	3.00
12400	100	Motor Vehicle	55.25	0.00	4.00	59.25	-1.00	0.00	-1.00	5.00	0.00	0.00	5.00
12500	100	Elections & Registration	12.75	2.00	0.00	14.75	2.00	0.00	2.00	0.00	0.00	0.00	0.00
12600	100	Driver's License Office	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Clerk And Recorder			88.75	4.00	5.00	97.75	2.00	0.00	2.00	7.00	2.00	-1.00	8.00
COMMUNITY DEVELOPMENT													
16100	100	Planning Administration	3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
16200	100	Planning & Zoning Services	34.00	0.00	0.00	34.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
51100	100	Park Maintenance	18.00	0.00	0.00	18.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
55400	100	Curator	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
861541	100	5310 CDOT Mobility Mgmt. Gt	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Community Development			57.00	0.00	0.00	57.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
COMMUNITY JUSTICE SERVICES													
19700	100	Community Justice Services	16.25	2.00	0.00	18.25	0.00	0.00	0.00	0.25	0.00	0.00	0.25
Total Community Justice Services			16.25	2.00	0.00	18.25	0.00	0.00	0.00	0.25	0.00	0.00	0.25
CORONER													
23100	100	Coroner	9.00	0.00	0.00	9.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Coroner			9.00	0.00	0.00	9.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
COUNTY ADMINISTRATION													
11400	100	County Administration	7.75	0.00	0.00	7.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00
11500	100	Risk Management	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
11900	100	Central Services	1.00	0.00	0.00	1.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00
19250	100	Youth Services Program Mgmt.	3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
41400	100	Veterans Services	0.50	0.00	0.00	0.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total County Administration			13.25	0.00	0.00	13.25	0.00	1.00	1.00	0.00	0.00	0.00	0.00



## 2022 Recommended Staffing

2021 Ending FTEs				2022 New FTEs/Changes				2022 Recommendation FTEs					
Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Over-Hires	Total	Div	Fund
ASSESSOR													
45.00	2.00	0.00	47.00	1.00	1.00	0.00	2.00	46.00	1.00	0.00	47.00	14100	100
45.00	2.00	0.00	47.00	1.00	1.00	0.00	2.00	46.00	1.00	0.00	47.00	Total Assessor	
BOCC													
3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	3.00	0.00	0.00	3.00	11100	100
3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	3.00	0.00	0.00	3.00	Total BOCC	
BUDGET													
4.00	0.00	0.00	4.00	0.00	0.00	0.00	0.00	4.00	0.00	0.00	4.00	15300	100
4.00	0.00	0.00	4.00	0.00	0.00	0.00	0.00	4.00	0.00	0.00	4.00	Total Budget	
CLERK & RECORDER													
7.75	0.00	0.00	7.75	0.00	0.00	0.00	0.00	7.75	0.00	0.00	7.75	12100	100
14.00	4.00	0.00	18.00	0.00	0.00	0.00	0.00	14.00	0.00	0.00	14.00	12200	100
59.25	0.00	4.00	63.25	0.00	0.00	0.00	0.00	59.25	0.00	4.00	63.25	12400	100
14.75	2.00	0.00	16.75	0.00	2.00	0.00	2.00	14.75	2.00	0.00	16.75	12500	100
2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	2.00	0.00	0.00	2.00	12600	100
97.75	6.00	4.00	107.75	0.00	2.00	0.00	2.00	97.75	2.00	4.00	103.75	Total C&R	
COMM. DEVELOP.													
3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	3.00	0.00	0.00	3.00	16100	100
34.00	0.00	0.00	34.00	0.00	0.00	0.00	0.00	34.00	0.00	0.00	34.00	16200	100
18.00	0.00	0.00	18.00	0.00	0.00	0.00	0.00	18.00	0.00	0.00	18.00	51100	100
1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00	55400	100
1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00	861549	100
57.00	0.00	0.00	57.00	0.00	0.00	0.00	0.00	57.00	0.00	0.00	57.00	Total Comm Dev	
CJS													
16.50	2.00	0.00	18.50	0.00	1.00	0.00	1.00	16.50	1.00	0.00	17.50	19700	100
16.50	2.00	0.00	18.50	0.00	1.00	0.00	1.00	16.50	1.00	0.00	17.50	Total CJS	
CORONER													
9.00	0.00	0.00	9.00	0.00	0.00	0.00	0.00	9.00	0.00	0.00	9.00	23100	100
9.00	0.00	0.00	9.00	0.00	0.00	0.00	0.00	9.00	0.00	0.00	9.00	Total Coroner	
CTY ADMIN.													
7.75	0.00	0.00	7.75	0.00	0.00	0.00	0.00	7.75	0.00	0.00	7.75	11400	100
1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00	11500	100
1.00	1.00	0.00	2.00	0.00	1.00	0.00	1.00	1.00	1.00	0.00	2.00	11900	100
3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	3.00	0.00	0.00	3.00	19250	100
0.50	0.00	0.00	0.50	0.00	0.00	0.00	0.00	0.50	0.00	0.00	0.50	41400	100
13.25	1.00	0.00	14.25	0.00	1.00	0.00	1.00	13.25	1.00	0.00	14.25	Total Cty Admin	

## 2022 Recommended Staffing

FTES SUMMARY			2021 Adopted FTEs				Transfers			2021 New FTEs Additions/Changes			
Div	Fund	Department/Division	Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Total	Reg	LB Temps	Over-Hires	Total
COUNTY ATTORNEY													
11200	100	County Attorney	16.00	0.00	1.00	17.00	0.00	0.00	0.00	0.00	0.00	-1.00	-1.00
Total County Attorney			16.00	0.00	1.00	17.00	0.00	0.00	0.00	0.00	0.00	-1.00	-1.00
FACILITIES/FLEET/FAIRGROUNDS													
19100	100	Facilities Administration	6.00	0.00	0.00	6.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
19125	100	Facilities Management	18.00	0.00	0.00	18.00	2.00	0.00	2.00	0.00	0.00	0.00	0.00
19150	100	Justice Center Fac. Mgmt.	19.00	0.00	0.00	19.00	-2.00	0.00	-2.00	0.00	0.00	0.00	0.00
19175	100	Highlands Ranch Substation Fac.	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
19180	100	Forensic Crime Lab Fac. Mgmt.	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
19910	100	Fleet Maintenance	22.00	0.00	0.00	22.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
55200	100	Fairgrounds Operations	8.00	0.00	0.00	8.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
55250	100	County Fair	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Facilities/Fleet/Fairgrounds			77.00	0.00	0.00	77.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FINANCE													
15100	100	Finance	11.75	0.00	0.00	11.75	0.00	0.00	0.00	0.25	0.00	0.00	0.25
Total Finance			11.75	0.00	0.00	11.75	0.00	0.00	0.00	0.25	0.00	0.00	0.25
HEALTH													
41150	100	Public Health Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	0.00	2.00
Total Health			0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	0.00	2.00
HUMAN RESOURCES													
17100	100	Human Resources	10.00	0.00	0.00	10.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Human Resources			10.00	0.00	0.00	10.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HUMAN SERVICES													
44100	210	Administration Block Grant	46.42	0.00	2.00	48.42	-0.50	0.00	-0.50	0.00	0.00	0.00	0.00
44150	210	Adult Services	2.55	0.00	0.00	2.55	0.00	0.00	0.00	0.00	0.00	0.00	0.00
44175	210	1451 & Integrated Services	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
44500	210	Child Welfare	35.65	0.00	0.00	35.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00
44550	210	Child Welfare SFY 1617	19.75	0.00	1.50	21.25	0.00	0.00	0.00	0.25	0.00	-1.50	-1.25
44600	210	Child Care	4.70	0.00	0.00	4.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00
44800	210	LEAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
44900	210	Child Support Enforcement	4.68	0.00	0.00	4.68	0.00	0.00	0.00	5.00	0.00	0.00	5.00
Total Human Services			114.75	0.00	3.50	118.25	-0.50	0.00	-0.50	5.25	0.00	-1.50	3.75
INFORMATION TECHNOLOGY													
18100	100	Administration	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18200	100	Program Management	14.00	0.00	1.00	15.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18300	100	Networking	27.00	0.00	1.00	28.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18400	100	Application Develop. System	29.00	0.00	0.00	29.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Information Technology			71.00	0.00	2.00	73.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

## 2022 Recommended Staffing

2021 Ending FTEs				2022 New FTEs/Changes				2022 Recommendation FTEs					
Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Over-Hires	Total	Div	Fund
16.00				0.00				16.00				CTY ATTORNEY	
16.00				0.00				16.00				11200	100
16.00				0.00				16.00				Total Cty Attorney	
6.00				0.00				6.00				FACILITIES/FLEET	
20.00				0.00				20.00				19100	100
17.00				0.00				17.00				19125	100
1.00				0.00				1.00				19150	100
1.00				0.00				1.00				19175	100
22.00				1.00				23.00				19180	100
8.00				0.00				8.00				19910	100
2.00				0.00				2.00				55200	100
77.00				1.00				78.00				55250	100
77.00				1.00				78.00				Total Facilities/Fleet	
12.00				0.00				12.00				FINANCE	
12.00				0.00				12.00				15100	100
12.00				0.00				12.00				Total Finance	
2.00				0.00				2.00				HEALTH	
2.00				0.00				2.00				41150	100
2.00				0.00				2.00				Total Health	
10.00				0.00				10.00				HUMAN RESOURCES	
10.00				0.00				10.00				17100	100
10.00				0.00				10.00				Total HR	
45.92				0.00				45.92				HUMAN SERVICES	
2.55				0.00				2.55				44100	210
1.00				0.00				1.00				44150	210
35.65				0.00				35.65				44175	210
20.00				0.00				20.00				44500	210
4.70				0.00				4.70				44550	210
0.00				0.00				0.00				44600	210
9.68				0.00				9.68				44800	210
119.50				0.00				119.50				44900	210
119.50				0.00				119.50				Total HS	
1.00				0.00				1.00				INFORMATION TECH.	
14.00				0.00				14.00				18100	100
27.00				0.00				27.00				18200	100
29.00				0.00				29.00				18300	100
71.00				0.00				71.00				18400	100
71.00				0.00				71.00				Total IT	

## 2022 Recommended Staffing

FTES SUMMARY			2021 Adopted FTEs				Transfers			2021 New FTEs Additions/Changes			
Div	Fund	Department/Division	Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Total	Reg	LB Temps	Over-Hires	Total
MENTAL HEALTH INITIATIVE													
802014	100	Mental Health Initiative	2.00	0.00	0.00	2.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
Total Mental Health Initiative			2.00	0.00	0.00	2.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
OPEN SPACE AND NATURAL RESOURCES													
60100	100	Natural Resources	1.70	0.00	0.00	1.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00
53100	250	Open Space Administration	3.95	0.00	0.00	3.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00
53310	250	Open Space Maint. 80%	1.80	0.00	1.00	2.80	0.00	0.00	0.00	0.00	0.00	-1.00	-1.00
53320	250	Open Space Patrol 80%	0.45	0.00	0.00	0.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00
53330	250	Open Space - Land Mgmt 80%	1.10	0.00	0.00	1.10	0.00	0.00	0.00	0.00	1.00	0.00	1.00
Total Open Space and Natural Resources			9.00	0.00	1.00	10.00	0.00	0.00	0.00	0.00	1.00	-1.00	0.00
PUBLIC AFFAIRS													
11600	100	Public Affairs	4.00	0.00	0.00	4.00	0.50	0.00	0.50	0.50	0.00	0.00	0.50
Total Public Affairs			4.00	0.00	0.00	4.00	0.50	0.00	0.50	0.50	0.00	0.00	0.50
PUBLIC WORKS - ENGINEERING													
24100	100	Building Develop. Svcs.	35.00	0.00	0.00	35.00	-0.25	0.00	-0.25	0.00	0.00	0.00	0.00
30200	100	Engineering	39.00	0.00	0.00	39.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31600	200	Traffic Signs & Striping	12.00	0.00	0.00	12.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31620	200	Traffic Engineering	7.00	0.00	0.00	7.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31630	200	Engineering Special Projects	3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31640	200	Pavement Management Program	5.00	0.00	0.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31650	200	Eng/ITS-Traffic Signal Ops.	7.00	0.00	0.00	7.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Public Works - Engineering			108.00	0.00	0.00	108.00	-0.25	0.00	-0.25	0.00	0.00	0.00	0.00
PUBLIC WORKS - OPERATIONS													
32100	100	Waste Transfer Sites	0.30	0.00	0.00	0.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31100	200	Road & Bridge Admin.	6.00	0.00	0.00	6.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31400	200	Maintenance of Condition	70.00	0.00	0.00	70.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31550	200	Weed Control	5.00	0.00	0.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Public Works - Operations			81.30	0.00	0.00	81.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SURVEYOR													
12900	100	Surveyor	0.10	0.00	0.00	0.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Surveyor			0.10	0.00	0.00	0.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TREASURER													
13100	100	Treasurer's Office	10.00	0.00	0.00	10.00	-1.25	0.00	-1.25	0.00	0.00	0.00	0.00
13200	100	Public Trustee	3.00	0.00	0.00	3.00	-1.00	0.00	-1.00	0.00	0.00	0.00	0.00
Total Treasurer			13.00	0.00	0.00	13.00	-2.25	0.00	-2.25	0.00	0.00	0.00	0.00

## 2022 Recommended Staffing

2021 Ending FTEs				2022 New FTEs/Changes				2022 Recommendation FTEs					
Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Over-Hires	Total	Div	Fund
3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	3.00	0.00	0.00	3.00	<b>MENTAL HEALTH</b>	
<b>3.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>	802014	100
												<b>Total Mental Health</b>	
1.70	0.00	0.00	1.70	0.00	0.00	0.00	0.00	1.70	0.00	0.00	1.70	<b>OS &amp; NAT. RES.</b>	
3.95	0.00	0.00	3.95	0.00	0.00	0.00	0.00	3.95	0.00	0.00	3.95	60100	100
1.80	0.00	0.00	1.80	0.00	0.00	0.00	0.00	1.80	0.00	0.00	1.80	53100	250
0.45	0.00	0.00	0.45	0.00	0.00	0.00	0.00	0.45	0.00	0.00	0.45	53310	250
1.10	1.00	0.00	2.10	1.00	1.00	0.00	2.00	2.10	1.00	0.00	3.10	53320	250
<b>9.00</b>	<b>1.00</b>	<b>0.00</b>	<b>10.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>2.00</b>	<b>10.00</b>	<b>1.00</b>	<b>0.00</b>	<b>11.00</b>	53330	250
												<b>Total OS &amp; NR</b>	
5.00	0.00	0.00	5.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	5.00	<b>PUBLIC AFFAIRS</b>	
<b>5.00</b>	<b>0.00</b>	<b>0.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00</b>	<b>5.00</b>	11600	100
												<b>Total Public Affairs</b>	
34.75	0.00	0.00	34.75	0.00	0.00	0.00	0.00	34.75	0.00	0.00	34.75	<b>PW-ENGINEERING</b>	
39.00	0.00	0.00	39.00	0.00	0.00	0.00	0.00	39.00	0.00	0.00	39.00	24100	100
12.00	0.00	0.00	12.00	0.00	0.00	0.00	0.00	12.00	0.00	0.00	12.00	30200	100
7.00	0.00	0.00	7.00	0.00	1.00	0.00	1.00	7.00	1.00	0.00	8.00	31600	200
3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	3.00	0.00	0.00	3.00	31620	200
5.00	0.00	0.00	5.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	5.00	31630	200
7.00	0.00	0.00	7.00	0.00	0.00	0.00	0.00	7.00	0.00	0.00	7.00	31640	200
<b>107.75</b>	<b>0.00</b>	<b>0.00</b>	<b>107.75</b>	<b>0.00</b>	<b>1.00</b>	<b>0.00</b>	<b>1.00</b>	<b>107.75</b>	<b>1.00</b>	<b>0.00</b>	<b>108.75</b>	31650	200
												<b>Total PW Engineering</b>	
0.30	0.00	0.00	0.30	0.00	0.00	0.00	0.00	0.30	0.00	0.00	0.30	<b>PW-OPERATIONS</b>	
6.00	0.00	0.00	6.00	0.00	0.00	0.00	0.00	6.00	0.00	0.00	6.00	32100	100
70.00	0.00	0.00	70.00	1.00	0.00	0.00	1.00	71.00	0.00	0.00	71.00	31100	200
5.00	0.00	0.00	5.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	5.00	31400	200
<b>81.30</b>	<b>0.00</b>	<b>0.00</b>	<b>81.30</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>82.30</b>	<b>0.00</b>	<b>0.00</b>	<b>82.30</b>	31550	200
												<b>Total PW Operations</b>	
0.10	0.00	0.00	0.10	0.00	0.00	0.00	0.00	0.10	0.00	0.00	0.10	<b>SURVEYOR</b>	
<b>0.10</b>	<b>0.00</b>	<b>0.00</b>	<b>0.10</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.10</b>	<b>0.00</b>	<b>0.00</b>	<b>0.10</b>	12900	100
												<b>Total Surveyor</b>	
8.75	0.00	0.00	8.75	0.00	0.00	0.00	0.00	8.75	0.00	0.00	8.75	<b>TREASURER</b>	
2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	2.00	0.00	0.00	2.00	13100	100
<b>10.75</b>	<b>0.00</b>	<b>0.00</b>	<b>10.75</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>10.75</b>	<b>0.00</b>	<b>0.00</b>	<b>10.75</b>	13200	100
												<b>Total Treasurer</b>	



## 2022 Recommended Staffing

FTES SUMMARY			2021 Adopted FTEs				Transfers			2021 New FTEs Additions/Changes			
Div	Fund	Department/Division	Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Total	Reg	LB Temps	Over-Hires	Total
RM HIDTA													
861300	295	HIDTA Mgmt & Coordination	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00
861305	295	HIDTA Intelligence	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.00	0.00	0.00	6.00
861310	295	HIDTA Gangs	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
861320	295	HIDTA Front Range Task Force	1.00	0.00	0.00	1.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00
861350	295	HIDTA Training	1.00	0.00	0.00	1.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00
Total RM HIDTA			3.00	0.00	0.00	3.00	0.00	0.00	0.00	9.00	0.00	0.00	9.00
SHERIFF													
General Fund													
21100	100	Administration	12.50	0.00	0.00	12.50	-2.50	0.00	-2.50	0.00	0.00	0.00	0.00
21105	100	Accreditation	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
21115	100	Training	5.00	0.00	0.00	5.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
21120	100	Academy Training	0.00	0.00	0.00	0.00	3.50	0.00	3.50	0.00	0.00	0.00	0.00
21125	100	Support Services	10.00	0.00	0.00	10.00	1.00	0.00	1.00	0.00	0.00	2.00	2.00
21130	100	Peer Support	1.00	0.00	0.00	1.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
21135	100	Cold Case Unit	1.00	0.00	0.00	1.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
21150	100	Professional Standards	9.00	0.00	0.00	9.00	-5.00	0.00	-5.00	0.00	0.00	0.00	0.00
21155	100	Hiring	0.00	0.00	0.00	0.00	6.00	0.00	6.00	0.00	0.00	0.00	0.00
21160	100	Internal Affairs	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
21175	100	Civil/Warrants	11.00	0.00	0.00	11.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
21200	100	Investigations	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
21300	100	Communications	42.00	0.00	2.00	44.00	-3.00	0.00	-3.00	0.00	0.00	0.00	0.00
21350	100	Technology Services	14.00	0.00	0.00	14.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
21400	100	Court Services	19.00	0.00	0.00	19.00	-1.00	0.00	-1.00	0.00	0.00	0.00	0.00
21450	100	Transports	7.00	0.00	0.00	7.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
21500	100	Detentions	152.00	0.00	5.00	157.00	-3.00	0.00	-3.00	0.00	0.00	0.00	0.00
21600	100	Records	12.00	0.00	0.00	12.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
21650	100	Youth/Community Programs	1.00	0.00	0.00	1.00	-1.00	0.00	-1.00	0.00	0.00	0.00	0.00
21700	100	Emergency Management	8.00	0.00	0.00	8.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
23150	100	Major Crimes Section	19.00	0.00	0.00	19.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
23200	100	Crime Lab/Evidence	8.00	0.00	0.00	8.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
23300	100	Victim Assistance	4.00	0.00	0.00	4.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
23350	100	Special Investigations	12.00	0.00	0.00	12.00	-1.00	0.00	-1.00	0.00	0.00	0.00	0.00
23370	100	RMRCFL Task Force	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
23375	100	Investigative Task Force	3.00	0.00	0.00	3.00	2.00	0.00	2.00	0.00	0.00	0.00	0.00
861551	100	Jail Based Behavioral HlthSvcs	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal General Fund Sheriff			357.50	0.00	7.00	364.50	3.00	0.00	3.00	0.00	0.00	2.00	2.00

Div	Fund

RM HIDTA	
861300	295
181305	295
861310	295
861320	295
861350	295
Total RM HIDTA	

SHERIFF	
General Fund	
21100	100
21105	100
21115	100
21120	100
21125	100
21130	100
21135	100
21150	100
21155	100
21160	100
21175	100
21200	100
21300	100
21350	100
21400	100
21450	100
21500	100
21600	100
21650	100
21700	100
23150	100
23200	100
23300	100
23350	100
23370	100
23375	100
861551	100
Subtotal GF SO	

## 2022 Recommended Staffing

FTES SUMMARY			2021 Adopted FTEs				Transfers			2021 New FTEs Additions/Changes			
Div	Fund	Department/Division	Reg	LB Temps	Over-Hires	Total	Reg	LB Temps	Total	Reg	LB Temps	Over-Hires	Total
LEA Fund													
22100	220	Patrol - LEA	116.00	0.00	3.00	119.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22115	220	Training - LEA	2.00	0.00	0.00	2.00	-2.00	0.00	-2.00	0.00	0.00	0.00	0.00
22150	220	Traffic - LEA	10.00	0.00	0.00	10.00	-1.00	0.00	-1.00	0.00	0.00	0.00	0.00
22240	220	STACC Enforcement Team - LEA	7.00	0.00	0.00	7.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22260	220	Patrol - District 8 - LEA	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22270	220	HR Division Admin - LEA	4.00	0.00	0.00	4.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22300	220	YESS Program - LEA	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22400	220	Youth/Community Programs - LEA	5.00	0.00	0.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22500	220	Pattern Crimes - LEA	6.00	0.00	0.00	6.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
800540	220	K-9 Unit - LEA	6.00	0.00	0.00	6.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal LEA Fund Sheriff			160.00	0.00	3.00	163.00	-3.00	0.00	-3.00	0.00	0.00	0.00	0.00
Safety and Mental Health Fund													
27100	221	School Program Administration	3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
27150	221	School Resource Officers - LEA	9.00	0.00	0.00	9.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
27200	221	DCSD Middle School SRO Program	5.00	0.00	0.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
27250	221	DCSD Secondary School SRO Prog	8.00	0.00	0.00	8.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
27300	221	SRO - Valor Christian High School	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
27325	221	SRO - Charter Schools	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
27350	221	SRO - American Academy	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
27375	221	SRO - STEM School	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
27400	221	SRO - NorthStar Academy	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal Safety and Mental Health			30.00	0.00	0.00	30.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Sheriff			547.50	0.00	10.00	557.50	0.00	0.00	0.00	0.00	0.00	2.00	2.00
GRAND TOTALS			1,304.65	7.00	22.50	1,334.15	0.00	1.00	1.00	24.75	4.00	(2.50)	26.25
REGULAR FTES BY FUND			Regular FTE's By Fund			LB Temps	Over-Hires	Regular FTE's By Fund			Regular FTE's By Fund		
Fund	100	General Fund	874.60	7.00	15.00	3.50	10.50						
Fund	200	Road and Bridge Fund	115.00	0.00	0.00	0.00	0.00						
Fund	210	Human Services Fund	114.75	0.00	3.50	-0.50	5.25						
Fund	250	Open Space Fund	7.30	0.00	1.00	0.00	0.00						
Fund	295	RM HIDTA Fund	3.00	0.00	0.00	0.00	9.00						
Fund	220	Law Enforcement Authority Fund	160.00	0.00	3.00	-3.00	0.00						
Fund	221	Safety & Mental Health	30.00	0.00	0.00	0.00	0.00						
TOTAL			1,304.65	7.00	22.50	0.00	24.75						

## 2022 Recommended Staffing

2021 Ending FTEs			
Reg	LB Temps	Over-Hires	Total

2022 New FTEs/Changes			
Reg	LB Temps	Over-Hires	Total

2022 Recommendation FTEs			
Reg	LB Temps	Over-Hires	Total

Div	Fund
-----	------

116.00	0.00	3.00	119.00
0.00	0.00	0.00	0.00
9.00	0.00	0.00	9.00
7.00	0.00	0.00	7.00
2.00	0.00	0.00	2.00
4.00	0.00	0.00	4.00
2.00	0.00	0.00	2.00
5.00	0.00	0.00	5.00
6.00	0.00	0.00	6.00
6.00	0.00	0.00	6.00
157.00	0.00	3.00	160.00

0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
1.00	0.00	0.00	1.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
1.00	0.00	0.00	1.00

116.00	0.00	3.00	119.00
0.00	0.00	0.00	0.00
9.00	0.00	0.00	9.00
7.00	0.00	0.00	7.00
2.00	0.00	0.00	2.00
4.00	0.00	0.00	4.00
2.00	0.00	0.00	2.00
6.00	0.00	0.00	6.00
6.00	0.00	0.00	6.00
6.00	0.00	0.00	6.00
158.00	0.00	3.00	161.00

LEA Fund	
22100	220
22115	220
22150	220
22240	220
22260	220
22270	220
22300	220
22400	220
22500	220
800540	220
Subtotal LEA SO	

3.00	0.00	0.00	3.00
9.00	0.00	0.00	9.00
5.00	0.00	0.00	5.00
8.00	0.00	0.00	8.00
1.00	0.00	0.00	1.00
1.00	0.00	0.00	1.00
1.00	0.00	0.00	1.00
1.00	0.00	0.00	1.00
1.00	0.00	0.00	1.00
30.00	0.00	0.00	30.00

0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00

3.00	0.00	0.00	3.00
9.00	0.00	0.00	9.00
5.00	0.00	0.00	5.00
8.00	0.00	0.00	8.00
1.00	0.00	0.00	1.00
1.00	0.00	0.00	1.00
1.00	0.00	0.00	1.00
1.00	0.00	0.00	1.00
1.00	0.00	0.00	1.00
1.00	0.00	0.00	1.00
30.00	0.00	0.00	30.00

Safety & Mental Hlth	
27100	221
27150	221
27200	221
27250	221
27250	221
27300	221
27325	221
27375	221
27400	221
Subtotal Safety & MH	

547.50	0.00	12.00	559.50
--------	------	-------	--------

4.00	0.00	0.00	4.00
------	------	------	------

551.50	0.00	12.00	563.50
--------	------	-------	--------

Total Sheriff	
---------------	--

1,329.40	12.00	20.00	1,361.40
----------	-------	-------	----------

8.00	7.00	0.00	15.00
------	------	------	-------

1,337.40	7.00	20.00	1,364.40
----------	------	-------	----------

Regular FTE's By Fund	LB Temps	Overhires
888.60	12.00	12.00
115.00	0.00	0.00
119.50	0.00	2.00
7.30	0.00	0.00
12.00	0.00	0.00
157.00	0.00	6.00
30.00	0.00	0.00
TOTAL	1,329.40	20.00

Regular FTE's By Fund	
	5.00
	1.00
	0.00
	1.00
	0.00
	1.00
	0.00
TOTAL	8.00

Regular FTE's By Fund	LB Temps	Over-Hires
893.60	5.00	15.00
116.00	1.00	0.00
119.50	0.00	2.00
8.30	1.00	0.00
12.00	0.00	0.00
158.00	0.00	3.00
30.00	0.00	0.00
TOTAL	1,337.40	20.00

Data as of  
November 15, 2021



# Capital Improvement Projects (CIP)



## **HIGHLIGHTS OF OUR MAJOR CAPITAL IMPROVEMENT PROJECTS AND ASSET MANAGEMENT PROGRAMS**

### **2022 CONTRACTED ROAD MAINTENANCE**

The 2022 budget request includes over \$17.4 million for road maintenance which is part of the County's asset management and pavement management program. The Department of Public Works Engineering administers several public contracts to private contractors through a competitive bid process with regards to repairing sidewalks, curb and gutter, providing surface treatments, asphalt overlays, and concrete repair projects throughout unincorporated Douglas County, in both subdivisions and on our arterial roadways. To maintain the high standards established for the County's roads, many of the local streets and major arterial roadways need repairs and ongoing preventative maintenance, which is dependent on the age and condition of the road.

**Asphalt Roads** - This annual maintenance program funds both asphalt overlays as well as other surface treatments, including but not limited to chip-seals and cape-seals on various Douglas County local, collector and arterial roadways that comprise our transportation network. Work regularly consists of patching, milling the top surface of the pavement and overlaying it with new asphalt, and providing new striping. Additionally, the pavement management program manager recommends other effective surface treatments. For example, a chip-seal or a cape-seal surface treatment is warranted to cost-effectively manage surface distresses such as oxidation. The purpose of these various surface treatment applications is to preserve the integrity and extend the life of the asphalt pavement.

Funding in this business unit is also used for replacing substandard adjacent curb and gutter, cross-pans, installing required ADA ramps in advance of our asphalt overlay projects or concrete repairs. Project locations are prioritized on an annual basis with input from both Engineering staff and Operations and Road and Bridge staff, as well as other governing bodies, such as the Highlands Ranch Metro District. Periodically, significant additional funding is needed to properly address the aging infrastructure that is due at the same time because of the rapid growth the County experienced over a short period of time, especially within Highlands Ranch.

**Concrete Roads** - This annual maintenance program funds the repairs and replacement of concrete pavements on various Douglas County collector and arterial roadways that comprise our transportation network. Funding in this business unit is also used for replacing substandard adjacent curb and gutter, concrete cross-pans, installing required ADA ramps in advance of our asphalt overlay projects or concrete repairs. Repair and panel replacement locations are prioritized on an annual basis with input from both Engineering staff and Operations / Road & Bridge staff, and other governing bodies, such as the Highlands Ranch Metro District. At times additional funding is needed to address the aging infrastructure that is due at the same time because of the rapid growth the County experienced over a short period of time, especially within Highlands Ranch. Keeping the public informed of upcoming construction activities is paramount in making these projects successful. The County utilizes many resources to reach out to the public to get their input and keep them informed about upcoming construction activities that may impact specific areas. Each year, staff

updates the Public Works and Engineering website (<https://www.douglas.co.us/road-work/maintenance-projects/>) to show where the year's proposed construction will occur.

### **STORMWATER PRIORITY PROJECTS**

This 2022 budget request includes \$4.5 million for storm drainage improvement projects, which is allocated in Road & Bridge Fund (Fund 200). As infrastructure continues to age, preventative maintenance and new capital drainage improvements are increasingly important to fund to protect the County's existing infrastructure. Funding is also imperative for the County to meet its Municipal Separate Storm Sewer System (MS4) Permit requirements, as well as protect properties from flooding. Public Works Engineering and Public Works Operations identify priority projects, ranging from drainage pipe repair and replacement, roadside ditch reconstruction and erosion stabilization. Other stormwater projects funded by this BU include: rural pipe lining program (21 locations per year); Highlands Ranch pipe lining program; Pinery drainage improvement program: partnering on stream stabilization projects with Mile High Flood Control District; annual maintenance of the County Facilities detention/water quality ponds; annual GESC contractors to meet permit stabilization requirements; and declassification and repairs to existing NRCS dams that were constructed in the early 1960's. In recent years, Engineering staff has made significant improvements prior to any major failures and continued funding is paramount. A portion of the proposed budget request allows the County to continue to partner with other agencies to advance joint drainage projects and may be used to prepare drainage reports when needed.

### **PINE LINE AND PINE DRIVE WIDENING AND RECONSTRUCTION PROJECT**

This 2022 budget requests for this project totals \$14.4 million from several different revenue sources, with most of the funds (\$11.3M) coming from Fund 235, the Transportation Infrastructure Fund, which was approved by voters in November 2019. This project involves reconstructing and widening Pine Drive from 2 thru lanes to 4 thru lanes between Lincoln Avenue and Inspiration Drive. This project also includes installing new traffic signals at both the Ponderosa Drive and the Pine Lane intersections with Pine Drive. The Pine Drive improvement project requires significant right-of-way acquisition along the east side of Pine Drive as well as major utility relocations. The improvements on Pine Lane include providing a center turn lane and adding a westbound deceleration lane at Dixon Drive to improve access to the nearby middle school.

### **BAYOU GULCH ROAD EXTENSION PROJECT**

This 2022 budget request for \$3.8 million will be used to extend Bayou Gulch Road from Vistancia Drive (located north of Pradera Parkway) to Scott Avenue. As developers in both unincorporated Douglas County and within the Town of Parker are close to completing construction of the section of Bayou Gulch Road between Crowfoot Valley Road and Scott Avenue, the County recognizes the value of providing a more reliable transportation

network; and therefore, sees the need to construct this missing link. The project will provide grading for the ultimate 4 lane roadway section and pave the initial two lanes. Construction is anticipated to begin in 2022.

### **CASTLE PINES PAVING PROJECTS**

The 2022 budget request for \$3.0 million is to assist the City of Castle Pines by replacing or repairing the infrastructure on their major roadways, which includes accelerating work on roads like Castle Pines Parkway and Monarch Boulevard.

### **MERIDIAN / HAVANA INTERSECTION IMPROVEMENTS**

This 2022 budget request for \$3.8 million will be used to partner with Meridian Metro District and the Southeast Public Improvement Metropolitan District (SPIMD) to replace the existing concrete pavement, install new traffic signals and realign Havana Street to improve traffic operations and accommodate additional anticipated growth, including the future extension of Havana Street south of Lincoln Avenue. Construction of this project is anticipated to begin in 2022 and the total project is estimated to cost over \$7 million.

### **COUNTY LINE ROAD WIDENING PROJECT (BROADWAY TO UNIVERSITY)**

This 2022 budget request for \$5.5 million will be used to partner with DRCOG, the City of Littleton and the City of Centennial to reconstruct and widen the segment of County Line Road between Broadway and University from 2 thru lanes to 4 thru lanes, add sidewalks and install a new traffic signal at the Clarkson intersection. The project is anticipated over \$20 million to construct; and estimate bidding the project in late fall of 2022; and it will likely take 18 to 24 months to construct.

### **CROWFOOT VALLEY ROAD WIDENING PROJECT**

This 2022 budget request for \$1.5 million will be used to partner with the Town of Castle Rock to widen and improve the segment of Crowfoot Valley Road between Knobcone Drive (located northeast of Founders Parkway) and extending northeast to the future Canyonside Blvd / Macanta intersection. The project involves making capacity and traffic operational improvements. Construction is anticipated to begin in late spring of 2022. County contributions for this project will utilize revenue generated from the Transportation Infrastructure Fund that the voters approved in November 2019.

## **US HIGHWAY 85 CORRIDOR IMPROVEMENTS**

As part of the 2022 budget, the County is proposing to reallocate / reappropriate approximately \$60 million to construct improvements along the US 85 Corridor, with majority of the funding being needed to reconstruct and widen the section of US 85 between Highlands Ranch Parkway and County Line Road. Douglas County funding is being used to leverage other revenue sources which includes developer contribution, state, and federal funds to improve this increasingly congested corridor.

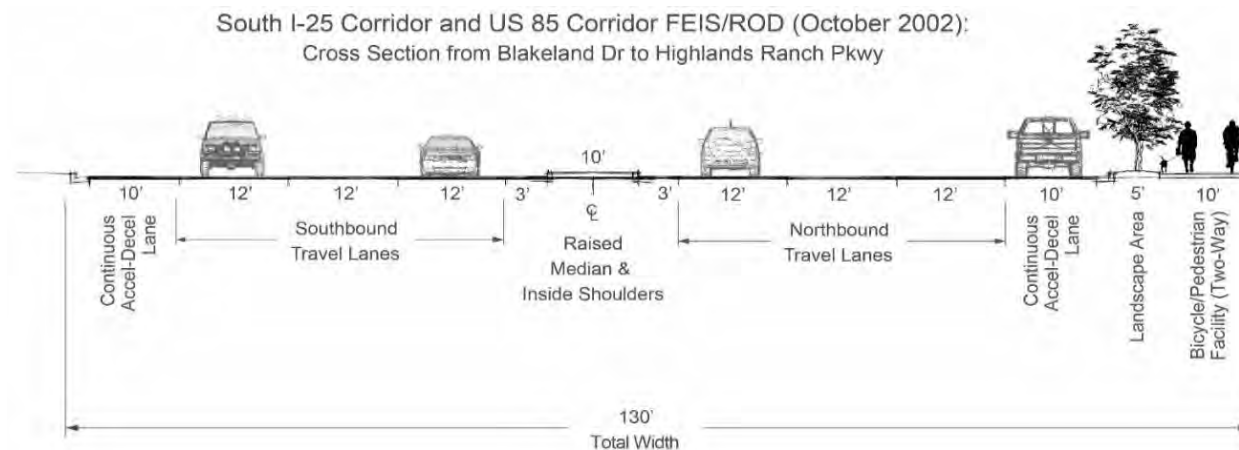
The County recognizes the importance of completing the proposed widening of the US Highway 85 Corridor and the critical role this regional north / south arterial has in moving people, goods, and services. Many Douglas County constituents rely on US Highway 85 for their daily commuting needs. This arterial roadway is part of the National Highway System (NHS). US Highway 85 plays a critical part in the I-25 incident management plan - by providing an alternate route should a major incident occur on I-25 that requires a closure or significant traffic delays. The State has limited resources for building new capacity improvements and CDOT does not have enough funds to complete the US 85 corridor improvements that were identified in the Final Environmental Impact Statement Record of Decision document signed in 2002. Therefore, the County has made funding these corridor improvements a priority for several years.

Douglas County has been partnering with CDOT to improve the US Highway 85 corridor since the early 2000s and one of the first projects was to construct the Titan Parkway Interchange, which included eliminating two at-grade railroad crossing on Titan Road, and this was followed by widening US 85 between Highlands Ranch Parkway and Titan Parkway. In 2002, CDOT and FHWA approved the South I-25/US Highway 85 Environmental Impact Statement (EIS) and Record of Decision (ROD) outlining a set of improvements to address transportation needs in the region for both the I-25 and US Highway 85 corridors. For more information visit our project website at [us85douglascountry.com](https://us85douglascountry.com)

### **Major Widening and Reconstruction on US 85 from Highlands Ranch Parkway through the C-470 Interchange to Dad Clark Gulch)**

As additional residential and commercial growth continues to occur in the County, further studies were needed to identify what additional transportation improvements are necessary to support this growth and mitigate the increased congestion along the US 85 corridor. In 2015, Douglas County was selected to receive some federal funding via the Denver Regional Council of Governments (DRCOG) Transportation Improvement Program (TIP) project selection process to help reconstruct and widen the segment of US 85 from Highlands Ranch Parkway to approximately 1,200-feet north of County Line Road. In order to advance this project an environmental re-evaluation was required by CDOT and FHWA. As part of that process an updated traffic analysis was conducted that identified how to improve capacity, operational performance, and safety for anticipated traffic volumes in 2040 (the original 2002 EIS considered traffic volumes projections only thru 2020; and the projected volumes were exceeded by 2019). In the July 2017, CDOT and FHWA approved the Record of Decision regarding the re-evaluation of the section of US Highway 85 between Highlands Ranch Parkway and C-470, which was paid for entirely by the County.

One of the objectives of this project was to update the 2002 Record of Decision (ROD) to address changes to conditions that have occurred since it was originally issued by the Federal Highway Administration (FHWA) and to reanalyze impacts of the recommended improvements for the segment of US 85 from Highlands Ranch Parkway through the C-470 Interchange and extending approximately 1,200-feet north of County Line Road to Dad Clark Gulch.



### **Leveraging and Funding Partnerships**

The widening of US Highway 85 would not be possible without the ability of Douglas County to partner with other agencies. County funds are being used to leverage funds from other project financial partners including DRCOG via their Transportation Improvement Program (TIP), FHWA, CDOT and



new development that will directly benefit from the US Highway 85 improvements. The total cost for this project is estimated to cost over \$100 million, which includes costs for survey, pot holing, environmental studies, design, utility relocation costs, right of way acquisition and construction costs. Of the total project costs, the construction costs, (including material testing and construction management services), is estimated to be over \$75 million. Currently, the County anticipates receiving \$40 million for from the following financial partners:

- \$26 million in federal funds via the DRCOG TIP project selection process
- \$7 million from CDOT
- \$7 million from developers in the Chatfield Basin

Douglas County is responsible for providing the remaining project costs which are estimated to be over \$65 million. This amount may decrease as developer contributions for the US Highway 85 improvements will continue to increase with approval of each filing. In total, it is estimated that developers in the Chatfield basin will contribute over \$35 million at full build out of their proposed developments.

### **US Highway 85 / C-470 Intersection Reconstruction**

Another component of this project is the reconstruction of the US Highway 85 and C-470 Interchange, including traffic operational improvements near C-470 (Blakeland Drive to 1,200-feet north of County Line Road) which is needed to reduce congestion and provide more reliable travel time through the closing spaced signalized intersections. The proposed interchange reconstruction and widening of US Highway 85 is shown below; and illustrates utilizing a continuous flow intersection (CFI) concept to address the heavy northbound to westbound turning movement to compliment



the southbound to eastbound flyover ramp that was built 9 years ago, which Douglas County initiated and found much of the funding to design and construct it. Other project improvements including adding 10-foot wide multi-use path on the east side of US 85 between Highlands Parkway and the C-470 Trail as well as grade separations to carry both the C-470 Trail under US 85 and to carry the High Line Canal Trail under US 85.

#### Recent Project Milestone and Timeline

Currently, the final design is mostly completed, and all the additional fee right-of-way (ROW) and easements have been acquired. This project is complex and requires the design team to avoid or relocated hundreds of utilities to successfully complete the widening of US Highway 85. Several utility relocations have commenced but some were delayed due to COVID-19, and comprehensive utility coordination meetings continue to occur. Major utility that still need to be relocated include the City of Englewood's water transition line (aka City Ditch) and Xcel Electric. The project has been delayed over two years mainly due to utility relocations; and Construction is currently anticipated to begin in spring 2022 and the project will take approximately 30 months to complete.

Road and Bridge Fund	
Project Title	Proposed Budget
Contracted Maintenance of Road Condition Program	\$ 17,375,000
Pine Drive Improvements	2,500,000
County Line Road / Inverness	200,000
Emergency Storm Drainage Projects	500,000
Stormwater Priority Projects	4,500,000
School and Pedestrian Safety Projects	300,000
Total Road & Bridge Fund Project	<u>\$ 25,375,000</u>



### Road Sales and Use Tax Fund

Project Title	Proposed Budget
Contracted Maintenance - Concrete Paving Projects	\$ 200,000
Hilltop Road Widening and Reconstruction Project	3,000,000
Bayou Gulch Road Extension	3,800,000
Waterton Road / Airport Road Improvements	1,300,000
4 Corners Intersection - Castle Rock - SH 86, 5th Street, Founders Parkway & Ridge Road	1,000,000
C-470 Multi-Modal Trail over Acres Green Drive	1,000,000
Meridian / Havana / Lincoln Improvements	3,800,000
Inverness Drive South Bridge Improvements	1,500,000
Castle Pines Paving Projects	3,000,000
County Line Road Widening and Reconstruction (University to Broadway)	5,500,000
Pine Lane Improvements (Dixon Drive to Pine Drive)	500,000
Pine Drive Improvements (Lincoln Avenue to Inspiration Drive)	1,100,000
Traffic Signal and Intelligent Transportation Upgrades	300,000
<b>Total Road Sales and Use Tax Fund Project</b>	<b>\$ 26,000,000</b>

### Transportation Infrastructure Sales and Use Tax Fund

Project Title	Proposed Budget
Pine Drive Widening (Lincoln Avenue to Inspiration Drive)	\$ 11,300,000
Lincoln Avenue Improvements (Jordan Road to Parker Road)	500,000
Dransfeldt Road Extension (Twenty Mile Road to Motsenbocker Road)	500,000
Crowfoot Valley Road Improvements	1,500,000
Happy Canyon / I-25 Interchange Improvements	200,000
<b>Total Infrastructure Fund Project</b>	<b>\$ 14,000,000</b>

### Open Space Sales and Use Tax Fund

Project Title	Proposed Budget
Glendale Dog Park and Parking Lot Repair	\$ 500,000
CobbleStone Connect - Hidden Mesa	95,000
Historic Preservation - Stabilization and Improvements	181,939
Hidden Mesa Master Plan	50,000
Sandstone Ranch Trail - Phase 2 Construction	100,000
Total Open Space Sales and Use Tax Fund	<u>\$ 926,939</u>

### Parks Sales and Use Tax Fund

Project Title	Proposed Budget
Parking Lot Maintenance, General Maintenance and Repair	\$ 575,000
Concrete Replacement, Electrical, Professional Services	350,000
Rueter-Hess Reservoir	250,000
Macanta Regional Park - Construction and Design Services	150,000
Highlands Heritage Regional Park Security Enhancements	350,000
Challenger Regional Park - Synthetic Turf Replacement	650,000
Highline Canal Underpass Contribution	200,000
Cherry Creek Regional Trail - 2 mile Trail Construction Project	2,200,000
High Line Canal Conservancy and Tree Pruning	265,000
Total Parks Sales & Use Tax Fund	<u>\$ 4,990,000</u>




### Capital Expenditures Fund

Project Title	Proposed Budget
Furniture and Equipment Replacement	\$ 135,000
Parking Lot Maintenance	335,000
Miller Building Access Control Panel Replacement	32,000
Wilcox Building Access Control Panel Replacement	16,000
Wilcox West Ramp Door Replacement	16,500
Ops Fence Replacement	10,500
Vehicle Lift Replacement	140,000
Operations Tech Admin Remodel	35,000
Exterior Building and Roof Maintenance	106,000
Wilcox Sidewalk Maintenance	16,500
Door Openers - Park Yard / Truck Wash	16,000
UPS Battery Replacement - Elections	10,000
Security Component Replacement	19,500
Floor Covering Replacement	137,000
Total Capital Expenditures Fund	\$ 1,025,000

### Justice Center Sales and Use Tax Fund

Project Title	Proposed Budget
Justice Center Fund Operating Transfer	\$ 325,700
Detentions Dayroom Improvements	463,500
Security Equipment and Software Upgrades	582,700
Roof Replacement	121,000
Building Security Control Updates	68,500
Courtroom Sound Panel Repairs	85,000
EVOC Crack Seal Replacements	54,600
Ten Printer Replacements (3)	66,000
Parking Lots / Garage Resurfacing / Window Tinting, Fencing	222,000
Internal Building Maintenance	243,000
Total Justice Center Sales and Use Tax Fund	\$ 2,232,000

The background image shows a road construction or maintenance scene. In the center, a tall yellow lattice boom crane stands vertically. To its left, a yellow diamond-shaped sign with a black border and the text 'ROAD TO STOP' is visible. Several vehicles are parked or stopped on the road, including a white car, a white SUV, and a white pickup truck. To the right, a white semi-truck with 'MONTANA' written on its side is parked. Further right, an orange diamond-shaped sign with a black border and a black silhouette of a person walking is visible. The background features rolling green hills under a clear sky. The foreground is filled with tall, dry, yellowish-brown grass. A dark green rectangular overlay covers the middle portion of the image, containing the title text.

# 5-Year Capital Improvement Planning Documents

Updated: September 10, 2021

DRAFT - Capital Improvement Program (CIP) Five Year Budget Project Priorities (2022 thru 2026) - Subject to Change and BOCC Final Approval

Project Description & Funding Information

2021

2022

2023

2024

2025

2026

BU	2040 TMP	Fund 200 - Road and Bridge Fund (4.493 Mill Levy)	balance on 08/24/2021	2022	2023	2024	2025	2026
800100	Ongoing	Contracted Maintenance (Asphalt & Concrete Pavements)	881,999	17,375,000	20,000,000	20,000,000	20,000,000	20,000,000
800435	2020	Pine Drive Improvements	-	2,500,000	-	-	-	-
800436	2020	County Line Road / Inverness Intersection	-	200,000	-	-	-	-
800503	Ongoing	Emergency Storm Drainage (use existing balance each year except reserve \$250,000)	327,169	500,000	-	-	-	-
800506	Ongoing	Stormwater Priority Projects	1,091,574	4,500,000	5,000,000	5,000,000	5,000,000	5,000,000
800853	Ongoing	School & Pedestrian Safety Projects	321,798	300,000	100,000	100,000	100,000	100,000
Fund 200 - Subtotal for CIP (doesn't include Public Works Operations Requests or Salaries)			7,076,269	25,375,000	25,100,000	25,100,000	25,100,000	25,100,000

BU	2040 TMP	Fund 230 - Road Sales and Use Tax Fund (from 4/10's of one cent sales and use tax for transportation)	balance on 08/24/2021	2022	2023	2024	2025	2026
800117	Ongoing	Contracted Maintenance - Concrete Paving	55,521	200,000	-	-	-	-
800129	2030	Relocate I-25 West Frontage Road (Tomah to Territorial), CI 2020-015, Required for New Interchange (see BU 800979)	-	-	-	7,000,000	-	-
800131	2030	Hess Road Widening to 4 thru lanes (Canyonside Blvd to Chambers Road), \$450,000 needed for Traffic Signal at Havana in 2023	-	-	450,000	-	-	-
800132	Ongoing	Best Road Improvements	-	-	-	1,500,000	-	-
800156	2030	Hilltop Road (Legend HS to Alpine Drive), CI 2020-029 - over \$22 M needed for design, ROW, utilities & construction - need \$6 M in 2023 from Fund 235	1,982,045	2,000,000	13,600,000	-	-	-
800156	2030	Hilltop Road (Alpine Drive to Singing Hills to Flintwood), CI 2020-029 - over \$24 M needed (includes \$7 M needed in Fund 235)	-	-	-	-	17,000,000	-
800202	2030	Bayou Gulch Road Extension - initial 2 lanes (Pradera Parkway to Scott Road), \$3.7 M from DC	10,521	3,800,000	-	-	-	-
* 800267	2030	Waterton Road (aka Airport Road) / US 85 Intersection Improvements	-	1,300,000	-	-	-	-
800308	2020	US 85 (HR Pkwy to C-470) Sterling Ranch Commitment - (estimate shows \$7 M / yr in new revenue - appears as negative value)	-	-	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
800308	2020	US 85 (Highlands Ranch Parkway to Titan Road), \$6 M needed (using Sterling Ranch Revenue)	-	-	1,000,000	1,000,000	1,000,000	1,000,000
800404	Safety	4 Corners Intersection - Castle Rock (SH 86, 5th, Founders & Ridge), \$1 M shown in 2022 is for construction from DC per TIP application	-	1,000,000	-	-	-	-
800405	Safety	C-470 Multi-Modal Trail over Acres Green Drive CI 2019-013, \$1 M shown in 2022 is for construction from DC per TIP application	19,981	1,000,000	-	-	-	-
800409	2030	Moore Road Improvements (Titan to Waterton Extn) CI 2021-031 funds used for partial contribution from DC shown to partner with SR	-	-	-	-	-	4,500,000
800424	Safety	Jackson Creek Road over West Plum Creek Bridge Replacement	60,799	-	-	-	500,000	4,250,000
800425	Safety	Dakan Road over West Plum Creek Bridge Replacement	24,999	-	-	-	-	250,000
800426	Safety	Meridian / Havana / Lincoln - (\$2.65 m SPIMD & \$0.6 m BU 800100 & \$0.6 m BU 800916 contribution is not shown here)	385,959	2,800,000	-	-	-	-
800431	Safety	Crystal Valley over Sellers Gulch Bridge Improvements, CI 2020-034	22,983	-	-	250,000	1,000,000	-
* 800432	Safety	Inverness Drive South Bridge Improvements, CI 2020-035 (amount shown doesn't include any IMID and SPIMD potential contributions)	22,708	1,500,000	-	-	-	-
800434	Safety	Broadway / HR Parkway Intersection, CI 2021-024 (HSIP federal funded project)	-	-	750,000	-	-	-
800453	2030	Dransfeldt Road Extension (20 Mile Rd to Motsenbocker), CI 2017-023, \$16 M Total, \$8 M from DC, see Fund 235	-	-	4,000,000	-	-	-
* 800456	N/A	City of Castle Pines Paving Projects (BU 800456.468650) - CI 2021-xxx	-	3,000,000	-	-	-	-
800461	2030	County Line Road (University to Broadway), \$20 M estimated needed for construction w/ \$5 M from DC	214,417	5,500,000	-	-	-	-
800464	2020	Pine Lane Improvements (Dixon Drive to Pine Drve), CI 2017-019	1,052,701	500,000	-	-	-	-
800505	2030	Happy Canyon / I-25 Interchange - Phase 1 - West Side Connection, (also see Fund 235 for Phase 2 - East Side Connection)	-	-	-	-	-	8,000,000
800770	2030	Pine Drive (Lincoln to Inspiration), \$15 M Total needed (includes \$2 M for design, ROW, IREA and other utility relocates)	1,955,841	100,000	-	-	-	-
800833	Safety	Traffic Signal and Intelligent Transportation Upgrades	3,006,387	300,000	1,200,000	1,250,000	1,500,000	3,000,000
800979	2030	Crystal Valley Interchange w/ Relocated Frontage Rd (also see Fund 230, BU 800129)	-	-	-	10,000,000	-	-
Fund 230 - Subtotal for CIP:			38,033,434	23,000,000	20,000,000	20,000,000	20,000,000	20,000,000
Amount available for Capital Improvement Priorities:			check	\$23.0 M	\$20.0 M	\$20.0 M	\$20.0 M	\$20.0 M



Updated: September 10, 2021

DRAFT - Capital Improvement Program (CIP) Five Year Budget Project Priorities (2022 thru 2026) - Subject to Change and BOCC Final Approval

Project Description & Funding Information

2021

2022

2023

2024

2025

2026

BU	2040 TMP	FUND 235 - Transportation Infrastructure - 0.18 Sales & Tax	balance on 08/24/2021	2022	2023	2024	2025	2026
801503	Safety	SH 83 (Bayou Gulch Road to Palmer Divide Road), augments Fund 230, BU 800451 (\$3.5 M match per DRCOG TIP grant)	-	-	4,000,000	-	-	-
801503	Safety	SH 83 Widen at Park Drive and Rafter Road Intersections (unsuccessful in 2021 HSIP 90/10 grant) - see Fund 230, BU 800451		-	-	1,500,000		
801504	2030	Pine Drive Widening (Lincoln Avenue to Inspiration Drive), augments Fund 230, BU 800770	-	11,300,000		-	-	-
801505	2030	Lincoln Avenue (Jordan to Parker Road) CI 2020-017	-	500,000	-	7,000,000	-	-
801506	2030	Dransfeldt Road Extension (20 Mile Rd to Motsenbocker), CI 2017-023, augments Fund 230, BU 800453	-	500,000	4,000,000	-	-	-
801507	2030	Safer Main Streets - C-470 Trail over University (SH177) - \$500 K for Design in 2021	3,097,000	-	-	2,000,000	-	-
801508	2030	I-25 / Lincoln Interchange (Park Meadows Drive to Oswego w/ grade separation at Havana), see Fund 230, BU 800262	-	-	-	2,000,000	-	7,000,000
801510	2030	Crowfoot Valley Road Improvements, CI 2020-039 (Founders Parkway to Canyonside Blvd), \$2 M from DC	-	1,500,000	-	-	-	-
801512	2030	Crystal Valley Interchange w/ Relocated Frontage Rd to Tomah), augments Fund 230 BU 800979 & 800129	-	-	-	1,000,000	7,000,000	-
801513	2040	Happy Canyon / I-25 Interchange, CI 2012-011 - East Side - augments Fund 230, BU 800505	-	200,000	-	500,000	-	5,500,000
801514	2030	Hilltop Road and Singing Hills Road Improvements, CI 2020-029, augments Fund 230, BU 800156	-	-	6,000,000	-	7,000,000	-
801519	2039	Waterton Trail over South Platte River (connects High Line Canal at Campfire to Chatfield State Park), \$7 M Total needed	-	-	-	-	-	500,000
801519	2039	Waterton Widen & Replace Bridge (Wadsworth to Campfire), \$24 M Total needed	-	-	-	-	-	1,000,000
Fund 235 - Subtotal:			11,697,000	14,000,000	14,000,000	14,000,000	14,000,000	14,000,000
Amount available for Capital Improvement Priorities:			check	\$14.0 M	\$14.0 M	\$14.0 M	\$14.0 M	\$14.0 M

**OPEN SPACE & NATURAL RESOURCES  
CAPITAL IMPROVEMENT PLAN  
2022-2026**

**2022**

Hidden Mesa Master Plan	\$ 50,000
Hidden Mesa trail connection to Cobblestone	95,000
Glendale Dog Park Rehabilitation Phase 2	500,000
Phase 2 trail construction at Sandstone-4.3 miles	100,000
William Converse Ranch Historic Restoration	29,325 *
Evans Homestead Historic Restoration	54,375 *
Columbine Structure Historic Restoration	38,713 *
Greenland School Historic Restoration	34,588 *
Greenland Post Office Historic Restoration	24,938 *
Total	<u>\$ 926,938</u>

\* Partner 50% with Community Development

**2023**

Historic Structure Stabilization – Sandstone	\$ 150,000
Colorado Front Range Trail-Columbine to Castle Rock	250,000
Iron Horse bridge replacement	2,200,000
Martinez/Snortland riparian restoration	200,000
Phase 3 trail construction at Sandstone-2 miles	75,000
Phase 3 parking lot at Sandstone-5 acres	400,000
Phase 3 driveway extension at Sandstone	1,000,000
Total	<u>\$ 4,275,000</u>

**Sales & Use Tax Sunsets in January 1, 2024 unless extended by voters**

**2024**

Accel/Decel lane on Hwy 83 @ Prairie Canyon	\$ 750,000
Accel/Decel lane on Hwy 83 @ Hidden Mesa	650,000
Accel/Decel lane on Hwy 105 @ Sandstone	550,000
Total	<u>\$ 1,950,000</u>

**2025**

Trail connection to Road 327 in Pike National Forest	\$ 2,000,000
--	--------------

**2026**

Henry trail and trailhead (joint with Cherokee Ranch)	\$ 1,500,000
---	--------------



**Parks, Trails and Building Grounds**  
**5 Year Capital Improvement Plan**  
**2022 - 2026**

	2022	2023	2024	2025	2026
<b>Capital Expansion</b>					
Cherry Creek Regional Trail	\$ 2,200,000				
Challenger Regional Park Field #3 Synthetic Turf Replacement	650,000				
Highland Heritage Security Camera Project	350,000				
US 85 Highline Canal Underpass	200,000				
Highline Canal Chatfield Connection	250,000				
Macanta Regional Park Design	150,000				
Site Furnishings	50,000				
Highland Heritage Stadium Field Synthetic Replacement		650,000			
Highland Heritage Playground Renovation		750,000			
Macanta Regional Park Phase I		2,000,000			
Challenger Regional Park Playground Renovation		750,000			
Trail Resurfacing - 5 Miles		500,000	500,000		500,000
Bayou Gulch Ballfield/Improvements			1,500,000		
Bayou Gulch Playground Replacement			750,000		
Bayou Gulch Picnic Shelter				500,000	
Macanta Regional Park Phase II					2,000,000
Total Capital Expansion	\$ 3,850,000	\$ 4,650,000	\$ 2,750,000	\$ 500,000	\$ 2,500,000
<b>Capital Maintenance</b>					
Equipment Replacement	\$ 200,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
O&M Maintenance	100,000	100,000	100,000	100,000	100,000
Professional Services	350,000	350,000	350,000	350,000	350,000
High Line Canal Tree Pruning	50,000	50,000			
Parking Lot Maintenance	200,000	200,000	200,000	200,000	200,000
Tree Replacement	150,000	150,000	150,000	150,000	150,000
Total Capital Maintenance	\$ 1,050,000	\$ 1,000,000	\$ 950,000	\$ 950,000	\$ 950,000
<b>Share Back Partnerships</b>					
Rueter-Hess Recreation Authority	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
High Line Canal Conservancy	10,000	10,000	10,000	10,000	10,000
Total Share Back Partnerships	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000
<b>Total</b>	<b>\$ 5,160,000</b>	<b>\$ 5,910,000</b>	<b>\$ 3,960,000</b>	<b>\$ 1,710,000</b>	<b>\$ 3,710,000</b>

**HISTORIC STRUCTURE  
CAPITAL IMPROVEMENT PLAN  
2022-2026**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Columbine Open Space	\$ 77,425 *			\$ 2,000	\$ 2,500
Crull-Hammond Cabin	51,075	2,000	2,000	2,000	2,000
Evans Homestead	108,750 *	80,000	60,000	30,000	25,000
Greenland Townsite (School and Post Office)	119,050 *	60,000	60,000	25,000	25,000
Miksch-Helmer Cabin – Cash match and restoration	78,850	30,000	5,000	5,000	15,000
Spring Valley School Site		25,000	25,000	25,000	50,000
William Converse Ranch – Large house	58,650 *	30,000	10,000	50,000	50,000
Rock Ridge Cemetery		1,200			
<b>Total</b>	<b>\$ 493,800</b>	<b>\$ 228,200</b>	<b>\$ 162,000</b>	<b>\$ 139,000</b>	<b>\$ 169,500</b>

\* Partner 50% with Open Space - Total cost of each project:

**Douglas County Facilities Management**  
**2022 - 2026 Capital Outlay Projections**  
Updated: July 26, 2021

	Business Unit	FUND 330 CAPITAL PROJECTIONS				
		2022	2023	2024	2025	2026
Fund 330 - Capital Improvement Schedule for Facilities						
33100 - PS Miller Building						
Access Control Update (Ccure Panels, Readers) - PSM & Garage - Every 5 Years	33100	\$ 32,000.00				
Avigilon Camera Replacements - Every 4 Years	33100		\$ 9,000.00			
LED Can Lights	33100	\$ 35,000.00				
Parking Garage Concrete/Expansion Joint Repairs	33100	\$ 205,000.00				
Roof Replacement - PS Miller	33100		\$ 100,000.00			
Sidewalk Repairs - NORTH @ Parking Garage	33100	\$ 22,500.00				
UPS Battery Replacement (new 2015 unit) - 3rd Floor (Every 4 Years) - (A Unit)	33100		\$ 17,300.00			
UPS Battery Replacement (new 2017 unit) - 2nd Floor (Every 4 Years)	33100				\$ 11,500.00	
UPS Battery Replacement (new 2017 Unit) - 3rd Floor (Every 4 Years) - (B Unit)	33100				\$ 11,500.00	
UPS Battery Replacements (new 2016 unit) - 1st Floor (Every 4 Years)	33100			\$ 17,300.00		
VFDs for Rooftop Units 1 & 2	33100	\$ 22,000.00				
TOTAL - 33100 PS Miller Building		\$ 316,500.00	\$ 126,300.00	\$ 17,300.00	\$ 23,000.00	\$ -
33110 - Wilcox Building						
Access Control Update (Ccure Panels, Readers) - Every 5 Years	33110	\$ 16,000.00				
Avigilon Exterior Camera System Adds - Every 4 Years	33110					\$ 7,700.00
Avigilon Interior Camera System Adds - Every 4 Years	33110		\$ 10,000.00			
Carpet Replacement - 1st Floor	33110	\$ 46,000.00				
Cat6a Cabling (1st Floor)	33110	\$ 34,000.00				
Countertop Replacements ALL Restrooms	33110	\$ 10,000.00				
Roof Replacement - Wilcox	33110	\$ 66,000.00				
Sidewalk Repairs - WEST	33110	\$ 16,500.00				
Sneeze Guards	33110	\$ 56,000.00				
UPS Battery Replacements (new 2021 unit) - Every 4 years	33110				\$ 8,000.00	
West Ramp Door - Replacement	33110	\$ 16,500.00				
TOTAL - 33110 Wilcox Building		\$ 261,000.00	\$ 10,000.00	\$ -	\$ 8,000.00	\$ 7,700.00
33190 - Other General Government Buildings						
Access Card Printer - EVERY 7 Years	33190				\$ 14,400.00	
Election - Ccure Access Control Upgrades - EVERY 5 Years	33190					
HHRP - Ccure Access Control Upgrades - EVERY 5 Years	33190					
Wildcat MV - Ccure Access Control Upgrades - EVERY 5 Years	33190		\$ 14,000.00			
Avigilon Camera System - Wildcat - EVERY 4 Years	33190		\$ 8,500.00			
County Floor Covering Replacement (rotating)	33190	\$ 15,000.00	\$ 15,800.00	\$ 16,600.00	\$ 17,400.00	\$ 18,300.00
County Furniture/Equipment/Ergonomic Replacements	33190	\$ 122,000.00	\$ 128,100.00	\$ 134,500.00	\$ 141,200.00	\$ 148,300.00
County WIDE Chair Replacements (5 Years)	33190	\$ 50,000.00	\$ 50,000.00			
Election - Paint (metal structure)	33190	\$ 16,000.00				
Exterior Building Maintenance Repairs	33190	\$ 25,000.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00
Louviers Gutter Replacement	33190	\$ 18,500.00				
Louviers Roof Replacement	33190	\$ 60,000.00				
Parking Lot Maintenance - All Facilities	33190	\$ 85,000.00	\$ 8,500.00	\$ 164,000.00	\$ 124,300.00	\$ 93,500.00
Security System Component Replacement	33190	\$ 19,500.00	\$ 20,500.00	\$ 21,500.00	\$ 22,600.00	\$ 23,700.00
UPS Battery Replacement - Elections (Every 3 Years)	33190	\$ 8,500.00			\$ 8,900.00	
Parking Maintenance Schedule - SUBMIT UNDER 33190.473600		Parking Maintenance Schedule - SUBMIT UNDER 33190.473600				
Parking Lot Maintenance (pot holes, crack seal, pmm sealer) - Every 4 Yrs - 10% Escalator						
Elections		\$ 30,000.00				\$ 33,000.00
Facilities Management				\$ 45,000.00		
Health & Human Services					\$ 52,800.00	
Louviers Village Clubhouse			\$ 8,500.00			
Operations					\$ 71,500.00	
Park Meadows Center				\$ 25,000.00		
Parker Yard		\$ 30,000.00				\$ 33,000.00
PS Miller (Garage & Lots)				\$ 40,000.00		
PS Miller North Lot		\$ 25,000.00				\$ 27,500.00
Traffic Services				\$ 40,000.00		
Wilcox				\$ 14,000.00		
TOTAL - 33190 Other General Government Buildings		\$ 419,500.00	\$ 280,400.00	\$ 371,600.00	\$ 349,400.00	\$ 318,800.00

**Douglas County Facilities Management**  
**2022 - 2026 Capital Outlay Projections**  
Updated: July 26, 2021

	Business Unit	FUND 330 CAPITAL PROJECTIONS				
		2022	2023	2024	2025	2026
<b>33300 - Facilities/Public Works Complex</b>						
Access Control Update (Ccore Panels, Readers) - Every 5 Years	33300					
Facilities Administration Office Remodel/Additions (Security Offices/Conf Rm/RR)	33300	\$ 60,000.00				
Fleet (CR) Hydraulic Shear	33300	\$ 70,000.00				
Fleet (CR) Light Duty Vehicle Lifts	33300	\$ 60,000.00				
Fleet (CR) Parts Room Remodel (counter/window/work cubes)	33300	\$ 18,000.00				
Fleet (Parker) Heavy Duty Mobile Column Lifts	33300	\$ 80,000.00				
Moore Road Shop Painting	33300	\$ 4,000.00				
Northwest Facility Painting	33300	\$ 4,500.00				
OpTech/PW Operations/Fleet Services Roof Coating	33300					
Parker Yard Fence Replacement	33300	\$ 9,000.00				
Parker Yard Wash Door Operators	33300	\$ 16,000.00				
Parker Yard Wash Pad Replacement	33300	\$ 50,000.00				
PW Fence Replacement	33300	\$ 10,500.00				
Sedalia Shop Painting	33300	\$ 3,500.00				
Sedalia Shop Roof Replacement	33300	\$ 5,000.00				
Texa Diagnostic System (software)	33300	\$ 15,000.00				
<b>TOTAL - 33300 Facilities/Public Works Complex</b>		<b>\$ 385,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>33400 - Human Services</b>						
Access Control Update (Ccore Panels, Readers) - Every 5 Years	33400					
Avigilon Exterior Camera Replacements - Every 4 Years	33400					\$ 7,700.00
Bathroom Countertop Replacements - ALL	33400	\$ 6,000.00				
Carpet Replacement (North 1st & 2nd Floors)	33400	\$ 56,000.00				
Cat 6a Cabling (1st and 2nd Floor)	33400	\$ 105,000.00				
Parking Lot Expansion	33400		\$ 300,000.00			
UPS Battery Replacement - Human Services (Every Four Years)	33400		\$ 16,900.00			
<b>TOTAL - 33400 Human Services</b>		<b>\$ 167,000.00</b>	<b>\$ 316,900.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,700.00</b>
<b>33550 - Fairgrounds</b>						
Access Control Update (Ccore Panels, Readers) - Every 5 Years	33550	\$ 23,500.00				
Avigilon Exterior Camera Adds/Replacements - Every 4 Years	33550	\$ 10,000.00				\$ 11,000.00
CSU Basement Kitchen Remodel	33550	\$ 8,000.00				
CSU Concrete Repairs	33550	\$ 32,000.00				
CSU Roof Replacement	33550		\$ 60,000.00			
East Grounds Improvements - Design	33550	\$ 150,000.00				
Event Center Main Chair Replacements	33550	\$ 410,000.00				
Exterior Building Maintenance Repairs	33550	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
Floor Repairs & Maintenance (Walk Off @ EC, EC Admin Office Carpet, EC Main Floor)	33550	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
Furniture/Equipment Replacements	33550	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
Kitchen Floor Repair/Maintenance	33550	\$ 50,000.00				
Large Animal Barn Concrete	33550	\$ 155,000.00				
Livestock Panel Repairs/Powder - Every 5 Year	33550	\$ 50,000.00				
Lowell Whitman Pavilion Replacement	33550	\$ 325,000.00	\$ 3,000,000.00			
Multi Purpose North Improvement Restroom Addition	33550	\$ 275,000.00				
Parking Lot & Drainage Restructuring (ALL)	33550				\$ 250,000.00	
Parking Lot LED Conversion (Phase I through Phase IV)	33550		\$ 65,000.00	\$ 65,000.00	\$ 65,000.00	\$ 65,000.00
Parking Lot Maintenance (pot holes, crack seal, chip seal)	33550	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 25,000.00
Performance Platform Improvements - Weather Screens	33550	\$ 100,000.00				
VMS Board	33550	\$ 20,000.00				
<b>TOTAL - 33550 Fairgrounds</b>		<b>\$ 1,678,500.00</b>	<b>\$ 3,195,000.00</b>	<b>\$ 135,000.00</b>	<b>\$ 385,000.00</b>	<b>\$ 151,000.00</b>
<b>33600 - Park Meadows Center</b>						
Building Automation Control Upgrades	33600	\$ 61,500.00				
Sneeze Guards	33600	\$ 20,500.00				
UPS Battery Replacement (new 2017 unit) - Every 4 Years	33600				\$ 9,200.00	
<b>TOTAL - 33600 Park Meadows Center</b>		<b>\$ 82,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL FACILITIES MANAGEMENT PROJECTIONS</b>		<b>\$ 3,310,000.00</b>	<b>\$ 3,928,600.00</b>	<b>\$ 523,900.00</b>	<b>\$ 765,400.00</b>	<b>\$ 485,200.00</b>

**Douglas County Justice Center Fund**  
**2022 - 2026 Capital Outlay Projections**  
Updated: July 26, 2021

	Business Unit	JC PROJECTIONS				
		2022	2023	2024	2025	2026
<b>CAPITAL OUTLAY (47XXXX):</b>						
<b>Design/Soft Costs (472200)</b>						
<b>Improvements (472300)</b>						
Crime Lab	870058					
Remodel of JC 3rd Floor (After Shared Use Building Complete)	TBD				\$ 400,000	\$ 4,000,000
<b>Security Upgrades @ HRSSS</b>	<b>TBD</b>	<b>\$ 219,200</b>				
Shared Use Building	TBD		\$ 3,000,000	\$ 28,800,000	\$ 2,800,000	
<b>Other Improvements (473600)</b>						
<b>Cars, Vans, Pickups (474300)</b>						
<b>Communications Equipment (474350)</b>						
Message Switch Replacement (2 switches)	33220					
Radio Replacement Program/Other Radios - Portable Radios (Lease Payments - Year 5)	33220				\$ 400,000	\$ 400,000
<b>Radio Replacements</b>	<b>33220</b>	<b>\$ 200,000</b>	\$ 220,000	\$ 242,000	\$ 266,200	\$ 292,800
<b>Computer Equipment/Software (474500/474600)</b>						
Capital Software - CAD/JMS/RMS Enhancements/Replacements	870033		\$ 9,000,000			
UPS Unit Replacement - Evidence Storage (Every 15 Years)	33215					
Video Arraignment/Conferencing Replacement/Expansion (Every 5 years)	33210		\$ 78,800			
<b>Furniture &amp; Office Equipment (474400)</b>						
<b>Other Machinery &amp; Equipment (474800)</b>						
Access Card Printer - Every 7 years	33215				\$ 14,400	
Detentions Security Refresh (Hardware & Software) - Every 5 years	33215				\$ 413,200	
<b>Muffin Monster Replacement - Every 3 Years</b>	<b>33215</b>	<b>\$ 18,500</b>			\$ 19,400	
<b>Commercial Washer &amp; Tumbler Replacements</b>	<b>33215</b>	<b>\$ 80,000</b>				
<b>Tenprinter/Mug Photo System Replacements</b>	<b>33210</b>	<b>\$ 66,000</b>			\$ 65,200	
Detention Facility Body Scanner Replacement	33210				\$ 178,300	
<b>Major Maintenance of Assets (478200)</b>						
EvTech Parking Lot Repairs	33215	\$ 26,000				
Window Tinting - UMFCL	33215	\$ 11,000				
<b>Major Repair and Maintenance/Replacement (478300)</b>						
Courtroom Sound Panel Replacements - 2 Phases	33215	\$ 85,000				
Detention Dayroom Security Mesh Upgrades (Phases = IV)	33215	\$ 463,500	\$ 491,300	\$ 535,500		
<b>EVOC Crack Seal</b>	<b>33225</b>	<b>\$ 54,600</b>	\$ 125,600	\$ 32,200	\$ 123,000	\$ 82,800
Elevator Operating System Upgrades - Every 15 Years	33215		\$ 227,500	\$ 260,000		
<b>Parking Garage Resurfacing/Maintenance (Every 5 Years)</b>	<b>33215</b>	<b>\$ 125,000</b>	\$ 125,000			
<b>Parking Gate Operator &amp; Fencing - HRSSS</b>	<b>33215</b>	<b>\$ 60,000</b>				
<b>Roof Replacements (By Section) - Phased Project (20 year warranty?)</b>	<b>33215</b>	<b>\$ 121,000</b>	\$ 133,100	\$ 146,400	\$ 161,000	\$ 177,100
<b>Total Capital Outlay</b>		<b>\$ 1,529,800</b>	<b>\$ 13,401,300</b>	<b>\$ 30,016,100</b>	<b>\$ 4,840,700</b>	<b>\$ 4,952,700</b>
<b>CONTROLLABLE ASSETS (438XXX):</b>						
Access Control (Ccure panels, readers) - Crime Lab (Panels = Every 5 Years)	33215					
<b>Access Control (Ccure panels, readers) - Evidence Storage (Panels = Every 5 Years)</b>	<b>33215</b>	<b>\$ 8,500</b>				
Access Control (Ccure panels, readers) - HRSSS (Panels = Every 5 Years)	33215					
<b>Access Control (Ccure panels, readers) - Justice Center - Every 8 Years</b>	<b>33215</b>	<b>\$ 230,000</b>	\$ 50,000	\$ 57,500	\$ 66,100	\$ 76,000
Access Control (Ccure panels, readers) - Radio Towers (Panels = Every 5 Years) - 911 FUNDS	33215					
Air Handler Units Secondary Filters - Every 3 Years	33215		\$ 53,200			\$ 58,500
<b>Avigilon Security Camera Replacements (All JC Cameras)</b>	<b>33215</b>	<b>\$ 125,000</b>	\$ 143,800	\$ 165,400	\$ 190,200	\$ 218,700
<b>Building Automation System (BAS) Hardware Upgrades - Every 10 Years</b>	<b>33215</b>	<b>\$ 89,500</b>	\$ 94,000	\$ 98,700	\$ 103,600	\$ 108,800
<b>MDT Refresh Program</b>	<b>33210</b>	<b>\$ 165,500</b>	\$ 165,000	\$ 165,000	\$ 165,000	\$ 173,300
<b>Outside Air CFM Flow Stations</b>	<b>33215</b>	<b>\$ 55,000</b>				
<b>UPS Battery Replacement - Dispatch {String 1/String2} (Replace Every Three Years)</b>	<b>33215</b>	<b>\$ 14,000</b>		\$ 15,400		\$ 16,900
<b>UPS Battery Replacement - Evidence Storage (Replace Every Four Years)</b>	<b>33215</b>	<b>\$ 17,000</b>				\$ 19,600
UPS Battery Replacement - HRSSS Data Center (Replace Every Three Years)	33215		\$ 21,000			\$ 23,100
<b>UPS Battery Replacement - HRSSS End User (Replace Every Four Years)</b>	<b>33215</b>	<b>\$ 17,500</b>				\$ 20,100
<b>UPS Battery Replacement - UMFCL (Replace Every Four Years)</b>	<b>33215</b>	<b>\$ 20,000</b>				\$ 22,000
UPS MGE Component Replacement - Dispatch (Replace every five years)	33215			\$ 19,800		
<b>Total Controllable</b>		<b>\$ 742,000</b>	<b>\$ 527,000</b>	<b>\$ 521,800</b>	<b>\$ 524,900</b>	<b>\$ 737,000</b>
<b>Total - Facilities-Related Projects</b>		<b>\$ 1,566,500</b>	<b>\$ 4,338,900</b>	<b>\$ 30,098,700</b>	<b>\$ 4,167,900</b>	<b>\$ 4,740,800</b>
<b>Total - Sheriff-Related Projects</b>		<b>\$ 705,300</b>	<b>\$ 9,589,400</b>	<b>\$ 439,200</b>	<b>\$ 1,197,700</b>	<b>\$ 948,900</b>
<b>GRAND TOTAL - JUSTICE CENTER FUND PROJECTS</b>		<b>\$ 2,271,800</b>	<b>\$ 13,928,300</b>	<b>\$ 30,537,900</b>	<b>\$ 5,365,600</b>	<b>\$ 5,689,700</b>

Justification Details Provided by Facilities  
Justification Details Provided by Sheriff's Office





# Fund Balance Detail



## 2022 Proposed Budget - Fund Balance Detail

Fund Balance Categories	County Total	General Fund	Road and Bridge Fund	Human Services Fund	Developmental Disabilities Fund	LEA Fund	Safety and Mental Health Fund	Infrastructure	Road Sales and Use Tax Fund	Transporation Fund
<b>Total Fund Balance</b>	<b>\$ 205,761,778</b>	<b>\$ 59,998,125</b>	<b>\$ 16,685,392</b>	<b>\$ 3,701,909</b>	<b>\$ 538,449</b>	<b>\$ 9,832,398</b>	<b>\$ 2,914,422</b>	<b>\$ -</b>	<b>\$ 25,620,205</b>	<b>\$ 10,905,181</b>
<b>Non-Spendable:</b>	<b>\$ 5,906,539</b>	<b>\$ 3,744,849</b>	<b>\$ 2,161,690</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
1 Inventory	5,906,539	3,744,849	2,161,690							
2 Accounts Receivable	-									
Prepays										
<b>Restricted:</b>	<b>\$ 20,290,076</b>	<b>\$ 8,511,989</b>	<b>\$ 0</b>	<b>\$ 103,446</b>	<b>\$ 100,000</b>	<b>\$ 668,650</b>	<b>\$ -</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
3 Emergencies (TABOR)	8,565,650	7,897,000				668,650				
4 Grant/Programs	11,724,426	614,989		103,446	100,000					
5 Debt Service	-									
<b>Committed:</b>	<b>\$ 1,314</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
6 Miller Grant	0									
7 Specific Needs (see Fund Summary)	1,314									
<b>Assigned:</b>	<b>\$ 173,534,630</b>	<b>\$ 41,712,068</b>	<b>\$ 14,523,702</b>	<b>\$ 3,598,463</b>	<b>\$ 438,449</b>	<b>\$ 9,163,748</b>	<b>\$ 2,914,422</b>	<b>\$ 0</b>	<b>\$ 25,620,205</b>	<b>\$ 10,905,181</b>
8 Working Capital	2,506,251			1,807,262						
9 Subsequent Year's Expenditures	6,943,161	1,412,068		1,700,308		2,513,176	428,523			
10 Risk Reserve (85% Confidence)		15,100,000	8,000,000			4,800,000	528,117			
11 Revenue Shortfall	6,534,100								4,044,000	
12 Required Per Policy	2,851,676	200,000	200,000	100,000		100,000	100,000	-	200,000	200,000
13 Fleet Replacement	2,600,767									
14 County Emergency/Disaster	-									
15 Accounts Receivable	-									
16 Cash-in-Lieu	956,500									
17 Specific Needs	28,000,000	25,000,000	1,000,000							
18 Residual Fund Balance	94,714,059		5,323,703	(9,107)	438,449	1,750,572	1,857,782	-	21,376,205	10,705,181
<b>Unassigned:</b>	<b>\$ 6,029,219</b>	<b>\$ 6,029,219</b>								
19 Residual Fund Balance	6,029,219	6,029,219								

Justice Center Sales and Use Tax Fund	Open Space Sales and Use Tax Fund	Parks Sales and Use Tax Fund	Conservation Trust Fund	Solid Waste Disposal Fund	Capital Expenditures Fund	LID Capital Construction Fund	Capital Replacement Fund	Debt Service Fund	Employee Benefits Fund	Liability and Property Self- Insurance Fund	Medical Self-Insurance Fund	
\$ 25,782,878	\$ 28,133,932	\$ 3,291,938	\$ 2,210,522	\$ 98,387	\$ 5,160,861	\$ 305,479	\$ 2,600,767	\$ 91,273	\$ 4,041,077	\$ 3,003,033	\$ 845,550	
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	Non-Spendable:
												Inventory
												Accounts Receivable
												Prepays
\$ 0	\$ 8,695,469	\$ 0	\$ 2,210,522	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	Restricted:
	8,695,469		2,210,522									Emergencies (TABOR)
												Grant/Programs
												Debt Service
\$ 1,314	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	Committed:
1,314												Miller Grant
												Specific Needs
\$ 25,781,564	\$ 19,438,463	\$ 3,291,938	\$ 0	\$ 98,387	\$ 5,160,861	\$ 305,479	\$ 2,600,767	\$ 91,273	\$ 4,041,077	\$ 3,003,033	\$ 845,550	Assigned:
	598,989	100,000										Working Capital
889,086												Subsequent Year's Expenditures
												Risk Reserve (85% Confidence)
2,490,100												Revenue Shortfall
50,000	100,000	50,000		10,000	50,000	10,000			250,000	250,000	981,676	Required Per Policy
							2,600,767					Fleet Replacement
												County Emergency/Disaster
												Accounts Receivable
		956,500										Cash-in-Lieu
					2,000,000							Specific Needs
22,352,378	18,739,474	2,185,438		88,387	3,110,861	295,479		91,273	3,791,077	2,753,033	(136,126)	Residual Fund Balance
												Unassigned:
												Residual Fund Balance



**DOUGLAS COUNTY**  
**ADMINISTRATIVE POLICIES AND PROCEDURES**

<b>TITLE</b> <b>Commitment of Fund Balance</b>	<b>Approval Date</b> <b>07/11/06</b>
<b>POLICY CUSTODIAN</b> <b>Finance</b>	<b>Revision Date</b> <b>10/10/21</b>

**PURPOSE:** To formalize the County’s practice of maintaining adequate fund balance levels for mitigating current and future risks of revenue shortfalls or unanticipated expenditures and to protect the County’s creditworthiness and financial position from unforeseen emergencies.

**DEPARTMENT RESPONSIBLE:** Finance

**DEPARTMENT(S) AFFECTED:** All

**POLICY:**

It shall be county policy to maintain appropriate levels of non-spendable, restricted, committed, assigned, and unassigned fund balances to conform with legal requirements and to ensure a continued strong financial position.

The Annual Financial Report shall show all fund balance classifications as required by Generally Accepted Accounting Principles (GAAP).

Non-spendable, restricted, committed, assigned, and unassigned fund balance levels shall be considered when developing and amending the County budget.

**Scope:**

This policy will apply to all funds approved by the Board of County Commissioners, including new funds when established.

## **Governmental Fund Balance Classifications:**

Fund balance is the excess of assets/deferred outflows over liabilities/deferred inflows in a governmental fund. Fund balance is accumulated when revenues exceed expenditures and decreased when revenues are less than expenditures. The appropriate fund balance classifications shall be included in each governmental fund as necessary or required by GAAP. Policy cannot consider every situation that could occur; therefore, the County Manager shall have discretion to deviate should circumstances warrant. However, the following provides a guideline of what would be appropriate in each fund balance classification.

Non-spendable Fund Balance – The portion of fund balance that cannot be spent because it is either not in a spendable form or is legally or contractually required to be maintained intact.

- Accounts Receivable – Long-term receivables for intergovernmental loans.
- Inventory – The value of inventories that are not expected to be converted into cash.
- Prepaid Items – The value of the prepaid assets held as non-cash assets.

Restricted Fund Balance – The portion of fund balance constrained for a specific purpose by external parties, constitutional provisions, or enabling legislation. Effectively, restrictions on fund balance may only be changed or lifted with the consent of resource providers.

- TABOR Reserves – Amendment One to the state constitution (Article X, Section 20), passed by voters in 1992, requires that reserves equal to 3% of the fiscal year spending be established for declared emergencies.
- Grant Funding – Unspent grant funding received that must be used for specific programs as stipulated by the Grantor.
- Debt Service Reserves – Any amounts required to be held according to creditor requirements.
- Sales and Use Taxes – Unspent sales and use tax revenue in sales and use tax funds.

Committed Fund Balance – The portion of fund balance that can only be used for specific purposes determined through a formal action taken by the Board of County Commissioners prior to the end of the current fiscal year. Commitments may be removed or changed only by referring to the formal action that imposed the constraint originally.

- Contractual Obligations – Resources specifically committed for use in satisfying contractual requirements approved by the Board of County Commissioners. Could include amounts encumbered on outstanding purchase orders.
- Emergency Operating Funds – Funds set aside to meet operating expenses in the event of an emergency/disaster – as set forth in the County's emergency operations policies.



Assigned Fund Balance – The portion of fund balance set aside for planned or intended actions. The intended use may be expressed by the Board of County Commissioners or other individuals authorized to assign funds to be used for a specific purpose. In governmental funds other than the general fund, assigned fund balance represents the amount that is not non-spendable, restricted, or committed. This indicates that resources in these funds are, at a minimum, intended to be used for the purpose of that fund.

- Risk Reserves – The County uses an analytical model based upon probability management to determine the amount of risk reserves required to provide for an emergency. These emergency risk reserves are calculated for, and identified in; the General, Road and Bridge and Law Enforcement Authority funds.
- Subsequent Year Expenditures – Appropriation of existing fund balance to eliminate a projected budgetary deficit in the subsequent year's budget.
- Designated Projects – The estimated cost of planned or desired, but not required, specific projects as requested by the Board of County Commissioners or other authorized individuals.
- Residual Fund Balance – In governmental funds, other than the General Fund, assigned fund balance will include any amount that is not non-spendable, restricted, or committed. This indicates that these resources are, at a minimum, intended to be used for the purpose of that fund. Sales and use tax funds must maintain a minimum residual fund balance of \$100,000. Funds that are primarily funded with property tax revenue must maintain a minimum residual fund balance of \$200,000 with the exclusion of the Developmental Disabilities fund which has no minimum residual fund balance requirements.

Unassigned Fund Balance – This is the residual portion of fund balance that does not meet any of the above criteria.

- Residual Fund Balance – This is the residual fund balance classification for the General Fund and will contain any fund balance not already classified and must never fall below \$200,000. If any other governmental fund reports a negative residual fund balance at the end of a fiscal year that negative balance would also be classified as unassigned.

### **Internal Service Net Position Requirements:**

Net position is the difference between assets/deferred outflows and liabilities/deferred inflows in an internal service fund. Net position of the County's internal service funds ensure that the funds can continue to provide service without interruption or the need for additional support from the County's General Fund. The County maintains 3 internal service funds to provide self-insurance activities for worker's compensation/unemployment; property/liability; and medical, dental, vision benefits for current employees. Minimum reserves of \$250K have been set for the worker's compensation/ unemployment fund and the property/liability fund. Minimum reserves in the medical, dental, vision fund must be equal to 5% of the previous year's claims less amounts held as actuarial claims.



**DOUGLAS COUNTY**  
**ADMINISTRATIVE POLICIES AND PROCEDURES**

<b>TITLE</b> Emergency Reserve Policy	<b>Approval Date</b> 9/9/19
<b>POLICY CUSTODIAN</b> Finance	<b>Revision Date</b>

**PURPOSE:** This policy establishes the amounts the County will strive to maintain in governmental fund emergency reserves, how the reserves will be funded, and the conditions under which the reserves may be spent.

**DEPARTMENT RESPONSIBLE:** Finance

**DEPARTMENT(S) AFFECTED:** All

**POLICY:**

Reserves are one of Douglas County's most important hedges against risk. It helps ensure that the County can provide consistent, uninterrupted services in the event of economic disruption or an extreme event. For example, one of the County's most important revenue sources is the sales tax, which can be sensitive to economic downturns. Further, Douglas County could be affected by extreme events, like wildfires or floods. Holding sufficient reserves also helps Douglas County maintain a high level of creditworthiness and allows it to meet fiscal obligations as described in the adopted budget, despite normal cash flow fluctuations.

**I. Amounts Held in Reserve**

- The County will strive to hold 10% - 20% of annual budgeted operating expenditures in **total** emergency reserves (includes TABOR, emergency operating reserves, unassigned/residual assigned) for the governmental funds indicated below:

- General Fund
- Road and Bridge
- Law Enforcement Authority

These reserve amounts are expressed as a range, recognizing that fund balance levels can fluctuate from year to year in the normal course of operations for any local government.

If, based on the County's staff's analysis and forecasting, the target balance is not being met or is likely not going to be met at some point within a five-year time horizon, then a plan to meet the target balance will be developed. This plan will be presented to the County Board for consideration.

In addition to the amounts above, the County may choose to reserve additional amounts for purposes other than those described above. For example, the County may wish to set aside monies for a one-time investment in a special project or program. Any such reserve will be accounted for separately from the reserves described above. This separation is to prevent the funds the County needs to respond quickly and decisively to emergency situations from being tied up by other potential uses.

Periodically, the County will reassess the reserve targets described above in order to ensure they are appropriate given the risks that the County faces.

## **II. Funding Reserve Targets**

Funding of unrestricted fund balance targets will come generally from one-time revenues, and revenues in excess of expenditures.

In emergency situations, the County may also temporarily move reserves between funds if a fund is short of resources. Any such transaction between funds must be paid back as expeditiously as possible. An inter-fund payable that can be repaid within one year can be approved by the County Manager. Any long-term inter-fund payable must be approved by the County Board. Any inter-fund transactions must not adversely impact the County's long-term financial condition, and the specific source and terms of repayment must be identified. The sales tax funds are excluded from this arrangement and all transactions must be legally allowable per Colorado State Statute.

### III. Conditions for Use of Reserves

#### A. Use of Emergency Operating Reserves

It is the intent of the County to limit use of the emergency operating reserves to address unanticipated, non-recurring needs. Reserves shall not normally be applied to recurring annual operating expenditures. The reserves may, however, be used to allow time for the County to restructure its operations in a deliberate manner, such as might be required in the case of a severe economic downturn. However, such use will only take place in the context of a long-term plan to reach a sustainable budget structure.

#### B. Authority to Use Reserves

The County Board authorizes the use of reserves through the supplemental appropriations of the budget and the actual budget itself both of which are heard at a Public Hearing. In all cases, the County Board and management shall only use reserves for purposes consistent with the purposes described in this policy.

#### C. Replenishment of Reserves

In the event reserves are used in an amount that takes the reserves below the County's target amounts, County staff shall propose a plan to the County Board for the replenishment of the reserves. The County will strive to replenish the reserves within one year of use but will fully replenish it within five years of use.

An aerial photograph of a lush green landscape. In the foreground, there's a dense forest of green trees. A road with a bridge crosses a small stream or wetland area. The background shows rolling green hills under a bright blue sky with scattered white clouds. A semi-transparent green rectangle is overlaid on the left side of the image, containing the title text.

# Alignment to Douglas County Board Priorities



## 2022 Proposed Budget Aligned to Board Core Priorities

Department	Linkage to Ownership		Public Safety		Transportation		Economic Foundations		Historic & Natural Resources		Health & Human Services		County Services	
	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs
	\$ -	-	\$ 138,401,107	721.69	\$ 237,980,918	223.28	\$ 14,762,702	96.70	\$ 19,406,298	34.04	\$ 51,542,421	94.16	\$ 20,954,104	167.53
			29%		49%		3%		4%		11%		4%	
<b>Direct Budget</b>	\$ -	-	\$ 125,925,266	670.65	\$ 216,528,689	135.50	\$ 13,431,953	91.25	\$ 14,899,913	28.00	\$ 46,896,251	75.15	\$ 2,174,665	6.00
<b>Operational Support Budget</b>	\$ -	-	\$ 12,475,841	51.04	\$ 21,452,229	87.78	\$ 1,330,749	5.45	\$ 4,506,385	6.04	\$ 4,646,170	19.01	\$ 1,692,828	6.93
<b>Direct Budgets Detail:</b>														
Board of County Commissioners													878,604	3.00
Sheriff			59,988,143	405.50										
Law Enforcement Authority			27,180,633	158.00										
District Attorney			9,221,758	-										
Juvenile Accountability Block Grant			107,960	-										
Health Department			3,062,484	2.00										
Coroner			1,365,529	9.00										
Community Justice Services			2,173,560	16.50										
Contingency - Emergency/Disaster			2,284,750	-										
County Administration - Risk Management			164,395	1.00										
County Administration - Mental Health Initiative													1,296,061	3.00
Other Gov Services-Animal Control			150,000	-										
Human Services-Child Welfare			12,745,593	56.65										
Justice Center-Capital Projects			2,895,800											
Facilities-Justice Center - 19150			3,448,166	17.00										
Facilities-HR Substation - 19175			395,233	1.00										
Facilities - Unified Metropolitan Forensic			304,868	1.00										
County Adm-Youth Services Programs			301,394	3.00										
WCC Funding			135,000	-										
Roads-Capital Projects					178,476,952	-								
Public Works					27,569,967	82.00								
Traffic / CDOT Grants					6,935,584	34.00								
Stormwater Management/Drainage					304,600	-								
Other Regional Boards (Transportation)					201,810	-								
Engineering					3,039,776.00	19.50	3,039,776	19.50						
Planning							4,689,233	37.00						
Building							4,261,233	34.75						

## 2022 Proposed Budget Aligned to Board Core Priorities

Department	Linkage to Ownership		Public Safety		Transportation		Economic Foundations		Historic & Natural Resources		Health & Human Services		County Services	
	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs
CPSD-Economic Development							1,381,711	-						
Other Gov Services-Housing Authority							60,000							
Open Space									6,607,630	8.30				
Conservation Trust									-	-				
CD-Parks									3,104,993	18.00				
Parks-Capital Projects									5,090,000	-				
Other Gov Services-Water Initiatives									3,790	-				
Natural Resources									-	1.70				
Soil Conservation									93,500					
Human Services											35,196,683	62.85		
Developmental Disabilities											8,075,600	-		
Facilities-Fairgrounds & Fair											2,313,583	10.00		
CSU Extension											484,100	-		
Miller Grant											200,000	-		
CDOT 5310											99,734	1.00		
Waste Management											145,599	0.30		
Historic Preservation Board											380,952	1.00		
<b>Total Direct Budgets</b>	<b>\$ -</b>	<b>-</b>	<b>\$ 125,925,266</b>	<b>670.65</b>	<b>\$ 216,528,689</b>	<b>135.50</b>	<b>\$ 13,431,953</b>	<b>91.25</b>	<b>\$ 14,899,913</b>	<b>28.00</b>	<b>\$ 46,896,251</b>	<b>75.15</b>	<b>\$ 2,174,665</b>	<b>6.00</b>
<b>Operational Support Budgets Detail:</b>														
County Administration	-	-	436,489.05	2.39	750,543.59	4.11	46,558.57	0.25	51,646.89	0.28	162,554.35	0.89	59,226.55	0.32
County Administration-Central Services	-	-	70,600.27	0.29	121,397.28	0.50	7,530.65	0.03	8,353.67	0.03	26,292.48	0.11	9,579.65	0.04
Public Affairs	-	-	276,408.78	1.45	475,285.32	2.49	29,483.44	0.15	32,705.64	0.17	102,938.32	0.54	37,505.49	0.20
County Attorney	-	-	503,299.12	4.63	865,423.62	7.97	53,684.94	0.49	59,552.09	0.55	187,435.32	1.73	68,291.91	0.63
Roads-Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Open Space-Debt Service	-	-	-	-	-	-	-	-	3,030,200.00	-	-	-	-	-
Parks-Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Facilities-Administration - 19100	-	-	1,032,323.55	1.74	1,775,081.94	2.99	110,113.89	0.19	122,148.09	0.21	384,451.08	0.65	140,074.44	0.24
Facilities-Management	-	-	734,812.66	5.79	1,263,511.50	9.96	78,379.58	0.62	86,945.58	0.69	273,654.05	2.16	99,705.63	0.79
Facilities-Fleet	-	-	872,434.16	6.66	1,500,151.88	11.45	93,059.12	0.71	103,229.43	0.79	324,906.13	2.48	118,379.29	0.90
Finance	-	-	441,520.92	3.48	759,195.90	5.98	47,095.30	0.37	52,242.28	0.41	164,428.29	1.29	59,909.31	0.47
Budget	-	-	180,175.89	1.16	309,812.72	1.99	19,218.65	0.12	21,319.03	0.14	67,099.91	0.43	24,447.80	0.16
Human Resources	-	-	526,245.36	2.90	904,879.70	4.98	56,132.52	0.31	62,267.17	0.34	195,980.80	1.08	71,405.45	0.39

## 2022 Proposed Budget Aligned to Board Core Priorities

Department	Linkage to Ownership		Public Safety		Transportation		Economic Foundations		Historic & Natural Resources		Health & Human Services		County Services	
	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs	Budget	FTEs
Information Technology	-	-	5,966,049.99	20.56	10,258,632.15	35.36	636,375.09	2.19	705,923.67	2.43	2,221,836.70	7.66	809,524.40	2.79
Other Gov Services-General Fund Admin	-	-	594,954.01	-	1,023,024.33	-	63,461.40	-	70,397.02	-	221,568.82	-	80,728.42	-
GF Vehicle Replacements	-	-	543,649.38	-	934,805.94	-	57,988.94	-	64,326.47	-	202,462.29	-	73,766.97	-
Capital Expenditures Fund	-	-	296,878.32	-	510,482.73	-	31,666.84	-	35,127.67	-	110,561.45	-	40,282.98	-
<b>Total Operational Support Budgets</b>	\$ -	-	\$ 12,475,841	51.04	\$ 21,452,229	87.78	\$ 1,330,749	5.45	\$ 4,506,385	6.04	\$ 4,646,170	19.01	\$ 1,692,828	6.93
<b>Statutory Functions Budgets Detail:</b>														
Assessor													5,237,246	46.00
Clerk & Recorder-Administration													966,900	7.75
Clerk & Recorder-Recording													1,092,710	14.00
Clerk & Recorder-Motor Vehicle													4,819,962	59.25
Clerk & Recorder-Elections													3,348,375	14.75
Clerk & Recorder-Driver's License													157,443	2.00
Clerk & Recorder-E-Recording													80,500	-
Surveyor													8,555	0.10
Treasurer													1,374,920	10.75
<b>Total Statutory Functions Budgets</b>	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ 17,086,611	154.60
<b>Total Budgets (Direct/Operational Support/ Statutory Functions)</b>	\$ -	-	\$ 138,401,107	721.69	\$ 237,980,918	223.28	\$ 14,762,702	96.70	\$ 19,406,298	34.04	\$ 51,542,421	94.16	\$ 20,954,104	167.53

Note: Does not include Internal Services Funds, Woodmoor Mountain GID, Lincoln Station LID





# Management Limitations

## 3.3 Financial Planning & Budget





## **POLICY 3.3 FINANCIAL PLANNING AND BUDGET MONITORING REPORT**

To: Board of County Commissioners  
From: County Manager  
RE: Internal Monitoring Report – Management Limitations  
Policy: Policy 3.3 Financial Planning and Budget  
Date: December 14, 2021

---

I hereby present my monitoring report on your Management Limitations Policy 3.3 *Financial Planning and Budget*. I certify that the information contained in this report is true for the 2022 Proposed Budget.

Signed: \_\_\_\_\_ *Doug DeBord* \_\_\_\_\_, County Manager

Date: \_\_December 14, 2021\_\_



## POLICY 3.3 FINANCIAL PLANNING AND BUDGET MONITORING REPORT COMPLIANCE MATRIX

Management Limitation	Compliance	Partial-Compliance	Non-Compliance
<b>3.3 With respect to strategic planning for projects, services and activities with a fiscal impact, the County Manager may not jeopardize either programmatic or fiscal integrity of county government.</b>			
3.3.1 Deviates materially from the Board's Goal priorities, risks financial jeopardy, or is not derived from a plan projecting in two- and five-year increments.	X		
3.3.2 Deviate from statutory requirements.	X		
3.3.3 Deviate materially from BOCC-stated priorities in its allocation among competing budgetary needs.	X		
3.3.4 Contain inadequate information to enable credible projection of revenues and expenses; separation of capital and operational items; cash flow projections; audit trails; identification of reserves, designations and undesignated fund balances; and disclosure of planning assumptions.	X		
3.3.5 Plan the expenditure in any fiscal year of more funds than are conservatively projected to be received in that period, or which are otherwise available.	X		
3.3.6 Allow designated working capital (or revenue shortfall) fund balance to fall below 10% of operating expenditures (or adopted revenues for sales tax or capital expenditures funds).	X		
3.3.7 Fail to maintain a Budget Contingency Plan capable of responding to significant shortfalls within the County's budget.	X		
3.3.8 Fail to protect, within his or her ability to do so, the integrity of the current or future bond ratings of the County.	X		
3.3.9 Result in new positions or additions to the staffing without specific approval of the Board of County Commissioners.	X		
3.3.10 Present a risk that relates to situations or conditions described as unacceptable in the Fiscal Management and Controls Policy (Policy 3.4).	X		
3.3.11 Provides less for Board activities during the year than is set forth in the Governance Investment Policy (Policy 2.10).	X		
3.3.12 Fails to show reserves and designations subject to the requirements of the law and "Generally Accepted Accounting Principles."	X		
3.3.13 Fails to adequately plan for short and long-term capital or facility needs	X		

**3.3 With respect to strategic planning for projects, services and activities with a fiscal impact, the County Manager may not jeopardize either programmatic or fiscal integrity of county government.**

**Accordingly, the County Manager shall not allow budgets or financial planning that:**

**3.3.1 Deviates materially from the Board’s Goal priorities, risks financial jeopardy, or is not derived from a plan projecting in two- and five-year increments.**

**Report:** Compliance is reported based on my interpretation that all funds are in compliance with Administrative Policy III.2.7 (Commitment of Fund Balance Policy) and the fund summaries for the 2022 Proposed Budget are published with the five-year forecast.

**Monitoring Reports:**

- Compliance with Administrative Policy III.2.7 (Commitment of Fund Balance)
  - 2022 published Fund Summaries (five-year forecast)
  - Alignment of Board goals to budget spreadsheet
- 

**3.3.2 Deviate from statutory requirements.**

**Report:** Compliance is reported based on my interpretation as the 2022 Preliminary Budget was presented to the Board on October 15, 2021 and the 2022 Proposed Budget is adopted on December 14, 2021.

**Monitoring Reports:**

- Per statute, the Preliminary Budget is presented to the Board of County of Commissioners by October 15, 2021
  - Per statute the Budget must be adopted by the Board of County Commissioners by December 15, 2021
- 

**3.3.3 Deviate materially from BOCC-stated priorities in its allocation among competing budgetary needs.**

**Report:** The Board adopts and supports the budget. The 2022 budget is derived using the Board’s written goals which were approved on October 27, 2009 and revised March 2013 and 2019.

**Monitoring Reports:**

- Alignment of Board goals to budget spreadsheet
-

**3.3.4 Contain inadequate information to enable credible projection of revenues and expenses; separation of capital and operational items; identification of non-spendable, restricted, committed, assigned and unassigned fund balances; and disclosure of planning assumptions.**

**Report:** I report compliance as adequate information exists that:

- enables the credible projection of revenues and expenses as shown in the fund summaries;
- illustrates the segregation of capital and operational budget items as demonstrated in the fund summaries;
- specifically identifies fund balance type within the fund summaries; and
- discloses planning assumptions in both the budget memo and the transmittal letter.

**Monitoring Reports:**

- Revenue manual (information for projections of revenues)
  - Quarterly financial statements and proposed budget
  - Fund summaries (expenditure forecasting, separation of capital and operational items, identification of non-spendable, restricted, committed, assigned and unassigned fund balances)
  - Transmittal letter (disclosure of planning assumptions)
- 

**3.3.5 Plan the expenditure in any fiscal year of more funds than are conservatively projected to be received in that period, or which are otherwise available.**

**Report:** Compliance is reported. Assigned and Unassigned fund balances are in compliance with Administrative Policy III.2.7 (Commitment of Fund Balance Policy) demonstrating that I have not planned for expenditures greater than projected revenues and available assigned / unassigned fund balance.

**Monitoring Reports:**

- Fund Summaries – change in fund balance, restricted, committed, assigned and unassigned fund balance
- 

**3.3.6 Allow designated working capital (or revenue shortfall) fund balance to fall below 10% of operating expenditures (or adopted revenues for sales tax or capital expenditures funds).**

**Report:** Compliance is reported based on my interpretation that I am in compliance with Administrative Policy III.2.7 (Commitment of Fund Balance Policy).

**Monitoring Reports:**

- Compliance with Administrative Policy III.2.7 (Commitment of Fund Balance)
  - Fund Summaries – Assignment for revenue shortfall and working capital
-

### **3.3.7 Fail to maintain a Budget Contingency Plan capable of responding to significant shortfalls within the County's budget.**

**Report:** Compliance is reported based on my interpretation that I am in compliance with Administrative Policy III.2.7 (Commitment of Fund Balance Policy). In addition, a Risk Reserve has been incorporated into the General Fund, Road and Bridge Fund and Law Enforcement Authority Fund based on a variety of different risk factors and the probability of these events happening; to include natural and man-made disasters and economic downturns. The County also has various of insurance policies to mitigate financial impacts on insurable events.

#### **Monitoring Reports:**

- Compliance with Administrative Policy III.2.7 (Commitment of Fund Balance)
  - Fund Summaries – Assignment for revenue shortfall and working capital
- 

### **3.3.8 Fail to protect, within his or her ability to do so, the integrity of the current or future bond ratings of the County.**

**Report:** Compliance is reported based on my interpretation that:

- Fiscal policies including the Administrative Policy III.2.7 (Commitment of Fund Balance Policy) are being adhered to;
- No debt has been incurred to fund operations; and
- The County has no general obligation debt and therefore is within the legal debt margins.

#### **Monitoring Reports:**

- Compliance with Administrative Policy III.2.7 (Commitment of Fund Balance)
- Unbudgeted or unplanned use of Fund balance.
- Issuance of debt to finance operating expenditures
- Issuance of General Obligation debt or revenue bonds have been issued beyond the capacity to repay them

### **3.3.9 Result in new positions or additions to the staffing without specific approval of the Board of County Commissioners.**

**Report:** I report compliance based on my interpretation.

#### **Monitoring Reports:**

- Budget adoption resolution (baseline report for year)
  - Position tracking report – HR – show change in staffing levels (addition/deletions)
- 

### **3.3.10 Present a risk that relates to situations or conditions described as unacceptable in the Fiscal Management and Controls Policy (Policy 3.4).**

**Report:** Compliance is reported based on my interpretation and my compliance with Policy 3.4.

#### **Monitoring Reports:**

- Policy 3.4 Fiscal Management and Control Report
-

### **3.3.11 Provides less for Board activities during the year than is set forth in the Governance Investment Policy (Policy 2.10).**

**Report:** Compliance is reported based on my interpretation that budget exists for 2022 for the areas of the Board’s spending authority including the Board’s specific business unit, Board of Equalization, Legislative Services, and Audit Services.

#### **Monitoring Reports:**

- Compliance with Policy 2.10 which requires the budget established by the Board in October and November be appropriated (will include all Business Units in their spending authority, BOCC, BOE, Legislative Services, Audit Services, etc.)
- 

### **3.3.12 Fails to show non-spendable, restricted, committed, assigned and unassigned fund balances subject to the requirements of the law and “Generally Accepted Accounting Principles.”**

**Report:** Compliance is reported based on my interpretation that I am in compliance with Administrative Policy III.2.7 (Commitment of Fund Balance Policy), which was developed based on statutory requirements and best practices.

#### **Monitoring Reports:**

- Compliance with Administrative Policy III.2.7 (Commitment of Fund Balance) – developed based on statutory requirements and GASB best practices
  - Fund Summaries – non-spendable, restricted, committed, assigned and unassigned
- 

### **3.3.13 Fails to adequately plan for short and long-term capital or facility needs.**

**Report:** I report compliance based on my interpretation.

#### **Monitoring Reports:**

- The departments prepare 5-year capital improvement plans each year for roads, open space, parks, and facilities. These are published in the preliminary and proposed budgets each year.
- Facilities Management reviews and updates the Five-Year Capital Improvement Schedule for Facilities annually during the budget process.
- Facilities Management contracts with third party consultants to update Long Term Master Facility plans for up to 20 years on an as needed basis. The update schedule is determined by current economic and staffing conditions in consultation with the Elected Officials, County Manager and Department Directors. The last overall update for county facilities covers from April 2001 to 2020 and the one for the Douglas County Sheriff’s Office covers from May 2007 to 2025. A Master Plan Study for Clerk and Recorder, Assessor, Traffic Services and Tri-County Health Department was completed in 2016. Facilities Management has updated the Facilities Internal Planning Assessment in 2017.



The background image is a scenic landscape photograph. The top half shows a bright blue sky with scattered white clouds, framed by the dark, green branches of pine trees. Below the sky is a wide, green semi-transparent rectangular overlay that covers the middle section of the image. The bottom half of the image shows a rocky, sandy trail winding through a dry, hilly landscape with sparse vegetation and large, light-colored boulders.

# Glossary

## GLOSSARY

ACCRUAL BASIS - The method of accounting in which transactions are recognized when they occur, regardless of the timing of related cash flows. Under this method, revenue is recognized when it is earned, regardless of when cash is received. Likewise, expenditures are recognized when liabilities are incurred, not when cash is paid.

ACTUAL VALUE - The value of real and personal property as appraised by the County Assessor for the purpose of determining assessed value and assessing property taxes.

ADDENDUM - A written change, addition, alteration, correction or revision to a bid, proposal or contract document. An addendum is not to be confused with a change order.

ADOPTED BUDGET - Refers to the amounts originally approved by the Board of County Commissioners by December 15<sup>th</sup> for the next calendar year and the document, which consolidates all beginning-of-the-year operating and new capital project appropriations. See also Capital Budget and Operating Budget.

AGENCY, OUTSIDE - A governmental or community-based unit outside county government that is receiving county funding (e.g. mental health agencies, soil district, health department, etc.)

AGENCY, SPENDING - An official or unit exercising budgetary control over its operations. Elected officials, department officials/directors and outside agencies are examples of spending agencies.

APPROPRIATION - The legal authorization made by the Board of County Commissioners to the departments, offices, and agencies of the County which approves their budgets and allows them to make expenditures and incur obligations for specific purposes within the amounts approved.

ARPA – American Rescue Plan Act

ASSESSED VALUATION, COUNTY - The total value of all real and personal property in the County, which is used as a basis for levying taxes. Tax-exempt property is excluded from the assessable base.



ASSESSED VALUE - The value of real and personal property which is subject to a taxing entity's tax rate (mill levy), calculated as the actual (market) value multiplied by the assessment rate.

ASSESSMENT RATE - The rate established by the State legislature which, when applied to the actual value of real and personal property, determines the assessed value of property. Residential assessment rates change every reappraisal (odd) year to keep the residential property taxes generated statewide to 45% of all property taxes.

ASSIGNED FUND BALANCE - The portion of fund balance set aside for planned or intended actions. The intended use may be expressed by the Board of County Commissioners or other individuals authorized to assign funds to be used for a specific purpose. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in these funds are, at a minimum, intended to be used for the purpose of that fund.

AUTHORIZED SIGNATURE - Each Department Head/Elected Official shall designate individuals in their department/office who are authorized to sign documents. The Finance Department maintains an authorized signature log that is used to monitor signing authority. All documents received without the proper authorized signature(s) will be returned for correction.

AWARD - The acceptance of a bid or proposal; the presentation of a purchase order and a fully-executed contract, as applicable.

BALANCED BUDGET - A budget in which revenues plus unreserved fund balance is equal to or greater than expenditures.

BALANCED SCORECARD - A strategic planning and management system that is used extensively in business and industry, government, and nonprofit organizations worldwide to align business activities to the vision and strategy of the organization, improve internal and external communications, and monitor organization performance against strategic goals.

BEST PRACTICE - A business process, activity or operation that is considered outstanding, innovative or exceptionally creative by a recognized peer group. It may be considered as a leading-edge activity that has been successfully adopted or implemented and has brought efficiency and effectiveness to an organization. It may result in improved productivity, quality, reduced costs and increased customer service.

BEST PRICE - Pricing, in the form of a bid, proposal, or quote, which is not necessarily the lowest, but rather what best fits the needs and interests of the County. Best Price is based on price, quality of goods or services to be provided, on-going maintenance, warranty, support, prior experience with the vendor, the ability to meet all of the County's specifications and requirements, and any other factors reasonably related to the overall cost to the County.

BID BOND - An insurance agreement in which a third-party surety agrees to be liable to pay a certain amount of money in the event that the respondents bid/proposal is accepted by the County and the respondent fails to accept the contract as awarded and approved as to form by the County Attorney.

BOND - An interest-bearing note issued to borrow monies on a long-term basis.

BUDGET - The financial plan for the operation of a program or organization. The plan may be single or multi-year.

BUSINESS - Any corporation, limited liability company, partnership, individual, sole proprietorship, joint-stock company, joint venture, or other private legal entity.

CHANGE ORDER - A written order, signed by the Department Director/Elected Official, or their designee, directing the vendor to make changes to the original purchase order and/or contract. A Change Order shall be prepared before the requested change(s) are made and are not to be performed by the vendor until the Change Order is properly approved and the Purchase Order amended to reflect the requested change.

CAPITAL BUDGET - The budget for capital improvement projects, vehicles, equipment, and major computer systems purchases. The capital budget includes infrastructure improvements, facilities, automated systems, fleet replacement, and parks development.

CAPITAL EXPENDITURE OR OUTLAY - The use of resources to acquire or construct a capital asset.

CAPITAL IMPROVEMENTS OR EQUIPMENT - Public facilities and infrastructure (buildings, bridges, roads) and major shared equipment resources (computer systems, telephone systems).

CAPITAL IMPROVEMENT PLAN (C.I.P.) - A schedule of capital project expenditures for facilities, infrastructure improvements, and parks and trails development.

CARES ACT – Coronavirus Aid, Relief, and Economic Security (CARES), Act.

CASH-IN-LIEU - Monies donated by new developments as an alternative to allocating prescribed amounts of open space or providing certain improvements.

CERTIFICATE OF PARTICIPATION (COP) - A form of lease revenue bond that permits the investor to participate in a stream of lease payments, installment payments or loan payments relating to the acquisition or construction of land or facilities.

COLORADO REVISED STATUTES (C.R.S.) - A body of laws governing conduct within the State of Colorado.

COMMITTED FUND BALANCE - The portion of fund balance that can only be used for specific purposes according to limitations imposed by the Board of County Commissioners. The constraint may be removed or changed only by formal action of the Board of County Commissioners.

COMPETITIVE SEALED BID - A process used to acquire supplies and/or services that involves the review of written sealed bids presented by vendors. Such bids are awarded on the basis of criteria contained in the bid documents.

CONFLICT OF INTEREST - A clash between the public interest and the private interest of the individual concerned. The term identifies those situations where contractors may obtain a benefit from a public contract. Conflicts of interest may result in a breach of ethics.

CONSERVATION TRUST - State of Colorado lottery funds remitted to the County for parks and recreation use.

CONSTRUCTION - The process of building, altering, repairing, improving, or demolishing any County structure or building or any other County improvements of any kind to any County property.

CONTINGENCY - A budget line item specifically appropriated for unforeseen and unbudgeted expenditures.

CONTRACT - Any type of agreement, regardless of what it may be called, for the procurement or disposal of supplies, services or construction.

CONTRACT AMENDMENT - Any written alteration of specifications, delivery point, rate of delivery, period of performance, price, quantity, or other provision of a contract accomplished by mutual action of the parties of the contract.



COOPERATIVE PROCUREMENT - The combining of requirements of two or more public procurement entities to leverage the benefits of volume purchases, delivery and supply chain advantages, best practices and the reduction of administrative time and expenses. Cooperative procurement solutions offer resource challenged agencies the opportunity to gain needed operating efficiencies as well as hard dollar savings. The demonstrated effectiveness of cooperative procurement to save taxpayer dollars makes it a viable alternative to conventional, independent procurement processes.

CREDCO - The acronym for Castle Rock Economic Development Council Organization.

DESIGNEE - A duly-authorized representative of a person holding a position of authority within the County.

DEVELOPMENT-RELATED FEES - Those fees and charges generated by building, development and growth in the County. Included are building and street permits, development review fees, zoning fees, and platting and subdivision fees.

DEBT SERVICE - The annual payment of principal and interest on the County's indebtedness.

ELECTRONIC BENEFITS TRANSFER (EBT) - Electronic payments made directly from the State to recipients and providers under Welfare Reform programs.

EMERGENCY AND DISASTER AUTHORIZATIONS RESOLUTION (EDAR) - A resolution that authorizes the County Manager, in the absence of the Board of County Commissioners, to act with the full authority of the Board of County Commissioners during a State of Emergency.

ENCUMBRANCE - An amount of money committed and set aside, but not yet expended, for the purchase of a specific good or service.

EMERGENCY CONDITION/EMERGENCY PURCHASE - An emergency condition is a situation that creates a threat to public health, welfare, or safety such as a situation that may arise by reason of fire, flood, epidemic, riot, equipment failure, or other such reasons as may be proclaimed by a using department/office. The existence of such conditions creates an immediate and serious need for supplies, equipment, materials, and services that cannot be met through normal procurement methods and the lack of which would threaten the function of County government, or the health, safety or welfare of County residents.

EMERGENCY VEHICLE OPERATORS COURSE (EVOC) - Public safety driving facility for training law enforcement and first responders.

EXPENDITURE - An actual payment made by county check, wire, ACH, or purchasing card.

FEES - Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include zoning/platting fees, user charges, building permits, and vehicle registrations.

FEMA - The acronym for Federal Emergency Management Agency.

FISCAL POLICY - The County Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

FISCAL YEAR - The 12-month period (January 1 - December 31) to which the annual budget applies and after which the County determines its financial position and operating results.

FIXED CHARGES - Expenditures which are constant from one period to another. For example, the monthly rental amount of an annual lease would be a fixed charge.

FOB (FREE ON BOARD) - A term used in conjunction with an identified physical location to determine the responsibility and basis for payment of freight charges, and the point at which title for the shipment passes from seller to buyer. FOB Destination: A shipment to be delivered to a destination designated by the buyer and the point at which the buyer accepts title. FOB Shipping Point (Origin): A shipment to be delivered to a destination designated by the buyer; the buyer accepts title at the shipping point.

FRINGE BENEFITS - Personnel cost (social security taxes, medical/dental insurance premiums, life/disability insurance premiums, workers' compensation, etc.) supplemental to employees' salary and wages which are paid wholly or in part by the County.

FULL-TIME EQUIVALENT (FTE) - The conversion of staff time into the decimal equivalent. One full-time position (1.0 FTE) is defined as working 2,080 work hours; a half-time position (.50 FTE) requires 1,040 work hours, and etc.

FUND BALANCE - The excess of assets over liabilities. Fund balance is accumulated when revenues exceed expenditures and decreased when revenues are less than expenditures.

GENERAL IMPROVEMENT DISTRICT (GID) - General Improvement District.

GEOGRAPHICAL INFORMATION SYSTEM (GIS) - A system designed to capture, store, manipulate, analyze, manage, and present spatial or geographic data. GIS applications are tools that allow users to create interactive queries, analyze spatial information, edit data in maps, and present the results of all these operations.

GOAL - A long-range desirable development attained by time-phased objectives designed to implement a strategy.

GOVERNMENTAL FUND - An accounting term for a fund with a spending focus.

HAZMAT - The acronym for a substance designated as a hazardous material by the Environmental Protection Agency.

HIDTA – Acronym for High Intensity Drug Trafficking Area.

INFRASTRUCTURE - Public domain fixed assets such as roads, bridges, curbs, gutters, streets, sidewalk drainage systems, lighting, and similar immovable assets.

INTERGOVERNMENTAL AGREEMENT (IGA) - A concord between two or more governmental units to jointly identify, plan, and/or implement a task for their mutual benefit.

INTERDEPARTMENTAL CHARGES - The charges to user departments for internal services provided by another County agency, such as information processing, or for insurance funded from a central pool.

INTERGOVERNMENTAL REVENUES - Revenue from other governments, primarily Federal and State grants, but also other local governments.

INTERNAL SERVICE FUND - A fund which accounts for goods or services provided to other departments or agencies on a cost-reimbursement basis. Such funds are generally referred to as "charge back" agencies and include self-insurance funds (Employee Benefits and Property & Liability Insurance).

INVITATION FOR BID (IFB) - A procurement method that uses formal business documents to solicit competitive sealed bid responses.

LAW ENFORCEMENT AUTHORITY (LEA) - A taxing authority created in 1975 for the purpose of providing additional law enforcement by the county sheriff to the residents in unincorporated areas of the County.

LEAP (LOW-INCOME ENERGY ASSISTANCE PROGRAM) - LEAP is a federally funded program administered by the Colorado Department of Human Services and is designed to assist with winter heating costs for low income families.

LEGAL NOTICE - A public notice/announcement of a forthcoming solicitation or meeting generally placed in a newspaper of general circulation.

LIMITED BENEFIT TEMPORARY - A temporary benefits employee who is working a minimum of 30 hours a week that is eligible for medical insurance and paid County Holidays.

LIQUIDATED DAMAGES - A specific sum stated in the contract to be paid by the party who is in default, or who breached the contract, to the other party in settlement for damages.

LOCAL IMPROVEMENT DISTRICT (L.I.D.) - An administrative subdivision of the County that exists primarily to assess the cost of public improvements to those who benefit from the improvements.

MDT – The acronym for Mobile Data Terminal - a computerized device used in patrol vehicles to communicate with dispatch.

MANAGEMENT LIMITATIONS - Boundaries established by the Board of County Commissioners within which the County Manager and staff may freely operate. These limiting policies identify all conditions which are unacceptable.

MILL LEVY - The tax rate expressed in thousands. The rate set by a taxing entity which, when applied to 1/1000th of the assessed value of property, generates property taxes. A 19.774 mill levy against a home with an actual value of \$350,000 would generate \$523 in property taxes. *See also Tax Rate.*

NON-SPENDABLE FUND BALANCE - The portion of fund balance that cannot be spent because it is either not in spendable form or legally or contractually required to be maintained intact.

OBJECTIVE - The planned attainment of a certain condition or specific accomplishment (quantifiable or measurable), which is an integral part or phase of a strategy that contributes to accomplishing a goal. An objective should be stated in terms of results, not processes or activities, and should reflect a reasonable estimate of what is practical.

OPERATING EXPENSE - Those costs, other than capital improvements and debt service, necessary to support the primary services of the organization.

OPERATING BUDGET - A comprehensive plan expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a) the services, activities and sub-activities comprising the County's operation; b) the resultant expenditure requirement; and c) the resources available for their support.

OPERATING FUND - A fund which supports normal County operations and has regular expenditures (payroll, supplies, etc). Included are the General, Road & Bridge, Human Services, Open Space, and Law Enforcement Authority funds.

OVERLAPPING DEBT - A term used to describe the use of land to obtain debt for multiple governmental or quasi-governmental entities.

PASS-THROUGH (SPECIAL PURPOSE) FUND - A fund which accounts for revenues or expenditures that are not directly related to County operations. Examples are the Cash-in-Lieu Schools Fund which receives developer contributions and passes them on to the school district; and the Local Improvement District Bond Fund which accounts for bonded debt service fully paid by property-owner assessments and for which the County carries only a contingent liability.

PAYMENT BOND - A contract of guaranty executed subsequent to award by a successful bidder to protect the County from loss due to the contractor's inability to pay their suppliers and/or subcontractors who assisted in the performance of the work.

PERFORMANCE BOND - A contract of guaranty executed subsequent to award by a successful bidder to protect the County from loss due to the contractor's inability to complete the project (contract) as agreed.

PERSONAL SERVICES - The cost of salary, wages, and fringe benefits for full-time, part-time, and temporary employees of the County.

POLICY - The County's official position regarding a specific need, problem, or issue. It establishes guidelines and direction for the County's actions. A policy may be stated as a goal or an overall plan. A governing set of principles which establish the parameters for an organization to follow in carrying out its responsibilities.

POLICY GOVERNANCE – A model of governance designed to empower boards of directors to fulfill their obligation of accountability for the organizations they govern. The model enables the board to focus on the larger issues, to delegate with clarity, to control management's job without meddling, to rigorously evaluate the accomplishment of the organization; to truly lead its organization.

PREFERRED VENDOR - Is a vendor that the County prefers to work with for a variety of different reasons including: they may have a long-standing historical knowledge of the project and/or work that is being done, or the deciding department may feel that they are



the most qualified to perform the work. The selection of a preferred vendor usually doesn't follow the formal bid/proposal process but does include a lengthy justification memo detailing all of the reasons why that vendor should be selected over another vendor that could provide the same type of services for a similar (and sometimes lower) price. The use of a preferred vendor must be well documented and approved by the County Manager.

PRELIMINARY BUDGET - The recommended county budget annually submitted by the County Manager to the Board of County Commissioners by October 15th.

PROCUREMENT - Buying, purchasing, renting, leasing, or otherwise acquiring any supplies, services or construction. Procurement includes all functions that pertain to the obtaining of any supply, service or construction, including description of requirements, selection and solicitation of sources, preparation and award of contracts and all phases of contract administration. Procurement and Purchasing are used interchangeably.

PROFESSIONAL SERVICES - Services which are essentially intellectual in character and which include analysis, evaluation, prediction, planning, or recommendation. Professional services involve extended analysis, the exercise of discretion and independent judgment in their performance, and an advanced, specialized type of knowledge, expertise, or training customarily acquired either by a prolonged course of study or equivalent experience in the field. Professional services include, but are not limited to, services performed by accountants, architects, auditors, analysts, consultants, engineers, lawyers, physicians, and planners.

PROGRAM - A specific set of activities directed at attaining specific objectives. The means through which a long-range strategy is achieved. Significant strategies may be accomplished through multiple programs.

PROPERTY TAX - An assessment on real or personal property creating a funding source for governmental operations, capital equipment, or public infrastructure.

PROPOSED BUDGET - Next fiscal years requested budget which is presented to the Board of County Commissioners for adoption prior to December 15th.

PROPRIETARY FUND - An accounting term for a fund with a cost-of-service focus, such as internal service funds.

PROPRIETARY INFORMATION - Subject to the Colorado Revised Statutes Open Records Act, information or data describing technical processes, mechanisms, or operational factors that a business wishes to keep confidential and restricted from public access.

PURCHASING - Buying, purchasing, renting, leasing, or otherwise acquiring any supplies, services or construction. Purchasing includes all functions that pertain to the obtaining of any supply, service or construction, including description of requirements, selection and solicitation of sources, preparation and award of contracts and all phases of contract administration. Purchasing and Procurement are used interchangeably.

PURCHASE ORDER - Legal authorization to purchase goods/services from a vendor.

PURCHASE REQUISITION - Request from a department/office for a purchase order.

PURCHASED SERVICES - The cost to obtain the efforts of individuals who are not on county payroll and who can provide a capability not available through the County's own resources. An example is the cost of printing services.

REQUEST FOR PROPOSAL (RFP) - A procurement method that uses formal business documents to solicit competitive sealed pricing for products or services, more conceptual in nature, whereby the vendor is the subject matter expert and is most knowledgeable in proposing a solution.

REQUEST FOR QUOTE (RFQ) - Informal purchasing process that solicits pricing information from several sources for items of minimal value.

RESOLUTION - A formal position or action taken and documented by the Board of County Commissioners.

RESPONSIBLE BIDDER - A vendor who has the capability in all respects to perform fully the contract requirements, and the experience, integrity, perseverance, reliability, capacity, facilities, equipment, and credit which will assure a good faith performance.

RESPONSIVE BIDDER - A vendor who has submitted a bid which conforms in all material respects to the requirements stated in the IFB.

RESTRICTED FUND BALANCE - The portion of fund balance constrained to being used for a specific purpose by external parties, constitutional provisions or enabling legislation. Effectively, restrictions on fund balance may only be changed or lifted with the consent of resource providers.

REVENUE - Income received by the County in support of the government's program of services to the community. It includes such items as property taxes, fees, user charges, grants, and fines.

SALES TAX - A fixed rate tax (1%) imposed on the sale of all tangible personal property not specifically exempted. The most notable exemptions are groceries and home heating fuel.

SEBP - The acronym for Southeast Business Partnership.

SERVICES - The furnishing of labor, time, or effort by a contractor not involving the delivery of a specific end product other than reports that are merely incidental to the required performance.

SINGLE SOURCE PROCUREMENT - A contract for the purchase of goods and services entered into after soliciting and negotiating with only one source, usually because of the technology required or uniqueness of the service provided.

SOLE SOURCE PROCUREMENT - A situation created due to the inability to obtain competition. May result because only one vendor or supplier possesses the unique ability or capability to meet the particular requirements of the solicitation.

SOLE SOURCE VENDOR - Is a vendor that is selected (with the formal bid/proposal requirements waived) because, they are the **ONLY** provider of a specialty product or specific service. The use of a sole source vendor must be well documented and approved by the County Manager.

SPECIAL IMPROVEMENT DISTRICT (SID) - A special district that has Title 32 power to assess a mill levy for property tax to support local services provided by the district along with infrastructure.

SPECIAL REVENUE FUND - A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

SPECIFICATIONS - A description of the physical characteristics, functional characteristics or the nature of supplies or services to be purchased. Specifications are created to fulfill the requirements of a department/office, to assure maximum productivity.

SUPPLEMENTAL APPROPRIATION - An act by the Board of County Commissioners to transfer budgeted and appropriated moneys from one spending agency to another, whether the agencies are in the same or different funds. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

SUPPLIES - The cost of goods acquired for consumption or resale. All property including, but not limited to equipment, materials, and insurance. The term does not include land, water or mineral rights, workers' compensation insurance or benefit insurance for County employees.

TANF (TEMPORARY AID TO NEEDY FAMILIES BLOCK GRANT) - Federally funded program to provide temporary assistance to needy families.

TAX RATE - The tax rate set by a taxing entity which, when applied to the assessed value of property, generates property taxes. A 1.9774 percent levy against a home with an actual value of \$350,000 would generate \$523 in property taxes for Douglas County Government. *See also Mill Levy.*

TAXING ENTITY - A governmental unit empowered to levy its own property taxes. The County, municipalities, school district, and various forms of special districts are all taxing entities.

TELECOMMUNICATIONS - Telephones and the associated systems hardware and software for complete telephone operations.

TITLE IV-E WAIVER - The Colorado Department of Human Services uses funding from the Title IV-E capped allocation to meet three federal goals in permanency for children, positive outcomes for children and families and prevention of child abuse and neglect, with focus on the implementation of family engagement, permanency roundtables and kinship supports.

TRANSFERS - The movement of monies from one fund to another. The monies are considered a revenue source for the receiving fund and a revenue use for the originating fund.

UNASSIGNED FUND BALANCE - This is the residual portion of fund balance that does not meet any of the other fund balance restrictions. The County will only report a positive unassigned fund balance in the General Fund.

USE TAX - A tax (1.0 percent) for the privilege of using or consuming of Douglas County construction materials and motor vehicles purchased at retail. The construction use tax is collected by the Building Department at the time building permits are issued and is applied to 50.0 percent of the building permit value. The Clerk and Recorder collects the motor vehicle use tax.



# Resolutions



# Douglas County Budget Adoption

Ref #2021137996, Date: 12/15/2021 2:59 PM, Pages: 1 of 4,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

DocuSign Envelope ID: 48342996-ED67-43E1-85E8-52FD282687D2

## Resolution No. R-021- 143

### THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

#### RESOLUTION SUMMARIZING REVENUES AND EXPENDITURES AND ADOPTING A BUDGET FOR THE COUNTY OF DOUGLAS FOR THE FISCAL YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2022 AND ENDING ON THE LAST DAY OF DECEMBER, 2022.

**WHEREAS**, the Board of County Commissioners of the County of Douglas, State of Colorado (the "Board"), has appointed Martha Marshall, Director of Budget, as Budget Officer and has directed the Budget Officer to prepare and submit a proposed budget for the fiscal year 2022 to the Board at the proper time; and

**WHEREAS**, the proposed budget has been submitted to the Board for its consideration; and

**WHEREAS**, the Board has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget; and

**WHEREAS**, the proposed budget was prepared by October 15<sup>th</sup>, notice was published in accordance with C.R.S. § 29-1-106 informing the public that and where the proposed budget was available for inspection, that any interested elector could file objections prior to final adoption, and further notifying the public that the Board would consider adopting the 2022 Budget on December 14, 2021, and

**WHEREAS**, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/carryover funds so that the budget remains in balance, as required by law; now, therefore,

**BE IT RESOLVED** by the Board of County Commissioners of the County of Douglas, State of Colorado:

Section 1. The Full-Time Equivalent Employees authorized for each fund are as follows:

Fund	2021 Adopted Staffing Level	2021 Additions	2021 Transfers	2021 Reductions	2021 Current Staffing Level	2022 Additions	2022 New Staffing Level	2022 Temporary Staffing Level*
General	874.00	10.50	3.5	0.0	888.00	5.0	893.00	5.0
Road and Bridge	115.00	0	0	0	115.00	1.0	116.00	1.0
Human Services	114.25	5.25	-0.5	0	119.00	0	119.00	0
Open Space Sales and Use Tax	7.30	0	0	0	7.30	1.0	8.30	1.0
Safety and Mental Health	30.00	0	0	0	30.00	0	30.00	0
Rocky Mountain HMDTA	12.00	0	0	0	12.00	0	12.00	0
<b>County Total</b>	<b>1,144.65</b>	<b>24.75</b>	<b>3.00</b>	<b>0.00</b>	<b>1,172.40</b>	<b>7.0</b>	<b>1,179.40</b>	<b>7.00</b>

Section 2. That the budget as submitted, amended, and summarized by fund, hereby is approved and adopted as the budget of Douglas County for the year 2022.

Ref # 2021137996, Pages: 2 of 4

DocuSign Envelope ID: 48342996-ED67-43E1-85E8-52FD282687D2

Section 3. The estimated revenues, transfers and use of fund balance for each fund are as follows:

Fund Name	Revenues	Transfers from Other Funds	Reduction of Fund Balance	Total
General	\$ 135,033,164	\$ 27,263,284	\$ 2,880,841	\$ 165,177,289
Road and Bridge	62,769,081	-	9,052,874	71,821,955
Human Services	44,641,140	2,095,731	1,198,205	47,935,076
Developmental Disabilities	8,075,600	-	-	8,075,600
Safety and Mental Health	4,678,900	-	652,269	5,331,169
Infrastructure	-	-	29,161,303	29,161,303
Road Sales and Use Tax	40,440,000	-	47,777,543	88,217,543
Transportation Infrastructure S&U Tax	17,928,400	-	7,519,302	25,447,702
Justice Center Sales and Use Tax	25,400,525	-	3,331,660	28,732,185
Open Space Sales and Use Tax	14,441,543	95,000	-	14,536,543
Parks Sales and Use Tax	2,750,800	-	2,354,212	5,105,012
Conservation Trust	1,125,000	-	-	1,125,000
Solid Waste Disposal	90,000	-	40,000	130,000
Rocky Mountain HMDTA	1,519,271	-	-	1,519,271
American Rescue Plan Act (ARPA)	-	-	-	-
Capital Expenditures	-	-	1,025,000	1,025,000
LID Capital Construction	10,000	-	135,000	145,000
Capital Replacement	-	15,012	897,988	913,000
Debt Service	-	3,030,000	200	3,030,200
Internal Service-Employee Benefits	2,271,300	-	-	2,271,300
Internal Service-Liability and Property	2,500,400	-	-	2,500,400
Internal Service-Medical Insurance	22,183,962	-	-	22,183,962
<b>County Total</b>	<b>\$ 385,859,086</b>	<b>\$ 32,499,028</b>	<b>\$ 106,026,397</b>	<b>\$ 524,384,510</b>

# Douglas County Budget Adoption

Ref # 2021137996, Pages: 3 of 4

DocuSign Envelope ID: 48342996-ED67-43E1-85E8-52FD282697D2

Section 4. That estimated expenditures for each fund for the fiscal year 2022 are as follows:

Fund Name	Expenditures	Transfers to Other Funds	Increase of Fund Balance	Total
General	\$ 162,030,058	\$ 3,147,231	\$ -	\$ 165,177,289
Road and Bridge	71,714,955	107,000	-	71,821,955
Human Services	47,935,076	-	-	47,935,076
Developmental Disabilities	8,075,600	-	-	8,075,600
Safety and Mental Health Fund	5,331,169	-	-	5,331,169
Infrastructure	29,161,303	-	-	29,161,303
Road Sales and Use Tax	87,717,543	500,000	-	88,217,543
Transportation Infrastructure S&U Tax Fund	25,447,702	-	-	25,447,702
Justice Center Sales and Use Tax	2,895,800	25,836,385	-	28,732,185
Open Space Sales and Use Tax	6,234,890	3,030,000	5,271,653	14,536,543
Parks Sales and Use Tax	5,090,000	15,012	-	5,105,012
Conservation Trust	-	-	1,125,000	1,125,000
Solid Waste Disposal	130,000	-	-	130,000
Rocky Mountain HIDTA	1,517,371	1,900	-	1,519,271
American Rescue Plan Act (ARPA)	-	-	-	-
Capital Expenditures	1,025,000	-	-	1,025,000
LID Capital Construction	145,000	-	-	145,000
Capital Replacement	-	913,000	-	913,000
Debt Service	3,030,200	-	-	3,030,200
Internal Service-Employee Benefits	2,271,300	-	-	2,271,300
Internal Service-Liability and Property	2,500,400	-	-	2,500,400
Internal Service-Medical Insurance	22,183,962	-	-	22,183,962
<b>County Total</b>	<b>\$ 484,437,329</b>	<b>\$ 33,550,528</b>	<b>\$ 6,396,653</b>	<b>\$ 524,384,510</b>

Section 5. That the budget hereby approved and adopted shall be signed by the Chair of the Board of County Commissioners of the County of Douglas and made a part of the public records of Douglas County.

**PASSED AND ADOPTED** this 14<sup>th</sup> day of December, 2021, in Castle Rock, Douglas County, Colorado.

Ref # 2021137996, Pages: 4 of 4

DocuSign Envelope ID: 48342996-ED67-43E1-85E8-52FD282697D2

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

BY:

DocuSigned by:  
*Lora L. Thomas*  
K100E8E8C0E8M11

LORA L. THOMAS, Chair

ATTEST:

DocuSigned by:  
*Kristin Randlett*  
K100E8E8C0E8M11

KRISTIN RANLETT, Clerk to the Board

DocuSigned by:



# Douglas County Appropriation

Ref #2021137998, Date: 12/15/2021 3:00 PM, Pages: 1 of 2,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

DocuSign Envelope ID: 4F2DE40E-534B-4D29-AB11-A03D5D894C16

## Resolution No. R-021- 144

### THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

#### RESOLUTION APPROPRIATING FUNDS FOR THE COUNTY OF DOUGLAS, COLORADO FOR THE FISCAL YEAR 2022.

WHEREAS, the Board of County Commissioners of the County of Douglas, State of Colorado (the "Board"), has adopted the annual budget in accordance with the Local Government Budget Law on December 14, 2021; and

WHEREAS, the Board has made provision therein for revenues, transfers, and use of fund balance in an amount equal to or greater than the total proposed expenditures as set forth in said budget; and

WHEREAS, it is required by law but also necessary to appropriate the expenditures provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the County; now, therefore,

**BE IT RESOLVED** by the Board of County Commissioners of the County of Douglas, State of Colorado, that:

Section 1. The following appropriations are made for fiscal year 2022:

Fund Name	Total
General	\$ 165,177,289
Road and Bridge	71,821,955
Human Services	47,935,076
Developmental Disabilities	8,075,600
Safety and Mental Health Fund	5,331,169
Infrastructure	29,161,303
Road Sales and Use Tax	88,217,543
Transportation Infrastructure S&U Tax Fund	25,447,702
Justice Center Sales and Use Tax	28,732,185
Open Space Sales and Use Tax	9,264,890
Parks Sales and Use Tax	5,105,012
Conservation Trust	-
Solid Waste Disposal	130,000
Rocky Mountain HIDA	1,519,271
American Rescue Plan Act (ARPA)	-
Capital Expenditures	1,025,000
UJD Capital Construction	145,000
Capital Replacement	913,000
Debt Service	3,030,200
Internal Service-Employee Benefits	2,271,300
Internal Service-Liability and Property	2,500,400
Internal Service-Medical Insurance	22,183,962
County Total	\$ 517,987,857

Ref # 2021137998, Pages: 2 of 2

DocuSign Envelope ID: 4F2DE40E-534B-4D29-AB11-A03D5D894C16

Section 2. The total appropriation for the 2022 adopted budget of Douglas County is five hundred seventeen million, nine hundred eighty-seven thousand, eight hundred fifty-seven dollars (\$517,987,857).

Section 3. The above appropriations are by spending agency and may be expended only in accordance with Douglas County policies on purchasing and budget latitude.

**PASSED AND ADOPTED** this 14<sup>th</sup> day of December, 2021, in Castle Rock, Douglas County, Colorado.

### THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

BY:

DocuSigned by:  
Lora L. Thomas  
A4902F7332E1444

LORA L. THOMAS, Chair

ATTEST:

DocuSigned by:  
Kristin Randlett  
A70C7DCE5106B43D

KRISTIN RANDLETT, Clerk to the Board

# Douglas County Levy Taxes

Ref #2022004608, Date: 1/19/2022 4:36 PM, Pages: 1 of 3,  
Douglas County, CO. Merlin Klotz, Clerk and Recorder

Ref # 2022004608, Pages: 2 of 3

DocuSign Envelope ID: BBC3A6C1-5513-498E-6799-411C3F3C6D4A

## RESOLUTION NO. R-021 - 145

### THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

#### AMENDED RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2021 TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE COUNTY OF DOUGLAS, COLORADO FOR THE 2022 FISCAL YEAR.

*THIS DOCUMENT IS BEING RE-RECORDED TO  
AMEND THE ORIGINAL, RECORDED ON  
12/10/2021 #2021138214*

**WHEREAS**, the Board of County Commissioners of the County of Douglas, State of Colorado (the "Board"), has adopted the annual budget in accordance with the Local Government Budget Law on December 14, 2021; and

**WHEREAS**, on December 14, 2021, the Board adopted Resolution No. R-021-145 a RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2021 TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE COUNTY OF DOUGLAS, COLORADO FOR THE 2022 FISCAL YEAR ("the Original Resolution"); and

**WHEREAS**, the Board hereby desires to Amend Resolution No. R-021-145 the Original Resolution to be Effective *Nunc Pro Tunc* as of December 14, 2021; and

**WHEREAS**, the amount of levied property tax revenue necessary to balance the 2022 budget for general operating expenses is \$150,783,555; and

**WHEREAS**, the 2021 valuation for assessments for the County of Douglas, Colorado, as certified by the County Assessor on November 18, 2021 is \$8,139,902,550; now, therefore,

**WHEREAS**, pursuant to the provisions of Section 39-3-119.5, C.R.S., non-exempt personal property parcels shall be exempt from the levy and collection of property tax if the personal property would otherwise be listed on a single personal property schedule and the actual value of such personal property for tax year 2021 is fifty thousand dollars (\$50,000.00) or less; and

**WHEREAS**, pursuant to Paragraph 8(b) of Section 20 of Article X of the Colorado Constitution, each taxing district in Colorado may enact cumulative uniform exemptions and credits to reduce or end business personal property taxes; and

**WHEREAS**, the personal property tax is a tax which is levied annually and is in addition to all applicable sales and use taxes collected when any personal property is first utilized in a business; and

**WHEREAS**, the Board of County Commissioners of Douglas County believes that increasing the exemption amount for personal property taxes would benefit the businesses in Douglas County, would not significantly impact the County's budgets and would not cause a reduction in services to taxpayers and residents of Douglas County.

DocuSign Envelope ID: BBC3A6C1-5513-498E-6799-411C3F3C6D4A

**BE IT RESOLVED** by the Board of County Commissioners of the County of Douglas, Colorado:

Section 1. That for the purpose of meeting general operating expenses of the County of Douglas during the 2022 fiscal year there is hereby levied a tax of 19.774 mills upon each dollar of the total valuation for assessment of all taxable property within the County for the year 2021, to be distributed as follows:

General Fund	13.549
Road and Bridge Fund	4.493
Human Services Fund	0.376
Safety and Mental Health Fund	0.356
Developmental Disabilities Fund	1.000
Total	19.774

Section 2. The Board of County Commissioners of Douglas County, Colorado, enacts a one-time temporary property tax credit, on the General Fund calculated to be equal to (1.250) mills upon each dollar of the total valuation for assessment of all taxable property within the County of Douglas for the taxable year 2021, to be collected in calendar year 2022.

Section 3. The Board of County Commissioners of Douglas County, Colorado, enacts for 2021 taxes a uniform exemption from taxation upon business personal property to cause the first one hundred thousand dollars (\$100,000) of billed actual value in business personal property listed on a single personal property schedule to be exempt from the levy and collection of property tax. This exemption amount shall apply to all parcels located in Douglas County and shall apply to those taxes levied by the Board of County Commissioners of Douglas County for the Douglas County Budget, to include the Douglas County General Fund, the Douglas County Road and Bridge Fund, the Douglas County Human Services Fund, Safety and Mental Health Fund and excludes the Developmental Disabilities Fund, for the for 2021 taxes, to be collected in calendar year 2022.

Section 4. The Board of County Commissioners of Douglas County, Colorado for the purposes of meeting all debt service expenses of the County of Douglas during the 2022 budget year, hereby levied a mill levy of 0.000 mills upon each dollar of the total valuation for assessment of all taxable property within the County of Douglas for the taxable year 2021.

Section 5. The Board of County Commissioners of Douglas County, Colorado for the purposes of recovering all refunds/abatements applicable to the County of Douglas during the 2022 budget year, hereby levied a mill levy of 0.000 mills upon each dollar of the total valuation for assessment of all taxable property within the County of Douglas for the taxable year 2021.

**PASSED AND ADOPTED** this 11th day of January 2022, in Castle Rock, Douglas County, Colorado, and Effective *Nunc Pro Tunc* as of December 14, 2021.

# Douglas County Levy Taxes

Ref # 2022004608, Pages: 3 of 3

DocuSign Envelope ID: BBC3A6C1-5513-499E-9799-411C3F3C8D4A

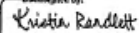
## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

BY:

DocuSigned by:  
  
2205E43E8A86A9E

ABE LAYDON, Chair

ATTEST:

DocuSigned by:  
  
2205E43E8A86A9E

KRISTIN RANDLETT, Clerk to the Board

DocuSigned by:





# Douglas County Law Enforcement Authority Budget Adoptions

Ref #2021138003, Date: 12/15/2021 3:04 PM, Pages: 1 of 2,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

Ref # 2021138003, Pages: 2 of 2

DocuSign Envelope ID: D5D2310C-A9C5-423B-A621-EF812056502C

DocuSign Envelope ID: D5D2310C-A9C5-423B-A621-EF812056502C

## Resolution No. R-021- 146

### THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

#### RESOLUTION SUMMARIZING REVENUES AND EXPENDITURES AND ADOPTING A BUDGET FOR THE DOUGLAS COUNTY LAW ENFORCEMENT AUTHORITY FOR THE FISCAL YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2022 AND ENDING ON THE LAST DAY OF DECEMBER, 2022.

**WHEREAS**, the Board of County Commissioners of the County of Douglas, State of Colorado (the "Board"), has appointed Martha Marshall, Director of Budget, as Budget Officer and has directed the Budget Officer to prepare and submit a proposed Law Enforcement Authority ("LEA") budget for fiscal year 2022 to the Board at the proper time; and

**WHEREAS**, the proposed LEA budget has been submitted to the Board for its consideration; and

**WHEREAS**, the Board has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget; and

**WHEREAS**, the proposed budget was prepared by October 15<sup>th</sup>, notice was published in accordance with C.R.S. § 29-1-106 informing the public that and where the proposed LEA budget was available for inspection, that any interested elector could file objections prior to final adoption, and further notifying the public that the Board would consider adopting the 2022 LEA Budget on December 14, 2021, and

**WHEREAS**, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/carryover funds so that the LEA budget remains in balance, as required by law; now, therefore,

**BE IT RESOLVED** by the Board of County Commissioners of the County of Douglas, Colorado;

#### Section 1. The Full-Time Equivalent Employees authorized for each fund are as follows:

Fund	2021 Adopted Staff Level	2021 Transfers	2021 Additions	2021 Reductions	2021 Current Staffing Level	2022 Additions	2022 New Staffing Level
LEA	160.00	-3.00	0	0.0	157.0	1.00	158.0
<b>Totals</b>	<b>160.00</b>	<b>-3.00</b>	<b>0</b>	<b>0.0</b>	<b>157.0</b>	<b>1.00</b>	<b>158.0</b>

#### Section 2. That estimated sources for financing the expenditures for the Douglas County LEA for the fiscal year 2022 are as follows:

Fund	Revenues	Transfers From Other Funds	Reduction of Fund Balance	Total
LEA	\$24,874,600	\$1,051,500	\$1,254,533	\$27,180,633

<b>Totals</b>	<b>\$24,874,600</b>	<b>\$1,051,500</b>	<b>\$1,254,533</b>	<b>\$27,180,633</b>
---------------	---------------------	--------------------	--------------------	---------------------

#### Section 3. That the estimated expenditures for the Douglas County LEA for the fiscal year 2022 are as follows:

Fund	Expenditures	Transfers To Other Funds	Increase to Fund Balance	Total
LEA	\$27,180,633	\$ 0	\$ 0	\$27,180,633
<b>Totals</b>	<b>\$27,180,633</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$27,180,633</b>

#### Section 4. That the LEA budget hereby approved and adopted shall be signed by the Chair of the Douglas County Board of Commissioners and made a part of the public records of the County.

**PASSED AND ADOPTED** this 14<sup>th</sup> day of December, 2021, in Castle Rock, Douglas County, Colorado.

### THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

BY:

DocuSigned by:  
Lora L. Thomas

LORA L. THOMAS, Chair

ATTEST:

DocuSigned by:  
Kristin Randlett

KRISTIN RANDETT, Clerk to the Board

# Douglas County Law Enforcement Authority Appropriations

Ref #2021138009, Date: 12/15/2021 3:08 PM, Pages: 1 of 1,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

DocuSign Envelope ID: 86C3AFCC-2C95-418D-814C-2AAE97D68FC2

Resolution No. R-021- 147

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

### RESOLUTION APPROPRIATING FUNDS FOR THE DOUGLAS COUNTY LAW ENFORCEMENT AUTHORITY FOR THE FISCAL YEAR 2022.

WHEREAS, the Board of County Commissioners of the County of Douglas, State of Colorado (the "Board"), on the 14<sup>th</sup> day of December, 2021, adopted the annual budget of the Douglas County Law Enforcement Authority for fiscal year 2022 in accordance with the Local Government Budget Law; and

WHEREAS, the Board has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget and the proposed budget has been submitted to the Board for its consideration; and

WHEREAS, it is required by law but also necessary to appropriate the expenditures provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Douglas County Law Enforcement Authority; now, therefore,

**BE IT RESOLVED** by the Board of County Commissioners of the County of Douglas, State of Colorado:

Section 1. That the following appropriations are made for fiscal year 2022:

Fund	Total
Law Enforcement Authority	\$ 27,180,633
<b>Total</b>	<b>\$ 27,180,633</b>

Section 2. That the total appropriation for the 2022 adopted budget of the Douglas County Law Enforcement Authority is twenty-seven million, one hundred eighty thousand, six hundred thirty-three dollars (\$27,180,633).

Section 3. That the above appropriations are by spending agency and may be expended only in accordance with County policies on purchasing and budget latitude.

**PASSED AND ADOPTED** this 14<sup>th</sup> day of December, 2021 in Castle Rock, Douglas County, Colorado.

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

BY:

DocuSigned by:  
Lora L. Thomas

LORA L. THOMAS, Chair

ATTEST:

DocuSigned by:  
Kristin Randlett

KRISTIN RANDLETT, Clerk to the Board



DocuSigned by:

# Douglas County Law Enforcement Authority Levy Taxes

Ref #2021138011, Date: 12/15/2021 3:09 PM, Pages: 1 of 1 ,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

DocuSign Envelope ID: CB575045-4914-40CF-94CB-AEB96852B63D

**Resolution No. R-021- 148**

## **THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO**

### **RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2021 TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE DOUGLAS COUNTY LAW ENFORCEMENT AUTHORITY FOR THE 2022 FISCAL YEAR.**

**WHEREAS**, the Board of County Commissioners of the County of Douglas, State of Colorado (the "Board"), has adopted the annual Douglas County Law Enforcement Authority ("LEA") budget in accordance with the Local Government Budget Law on December 14, 2021; and

**WHEREAS**, the amount of levied property tax revenue necessary to balance the 2022 LEA budget for LEA general operating expenses is \$20,238,204; and

**WHEREAS**, the 2021 valuation for assessments for the LEA as certified by the County Assessor on November 18, 2021, is \$4,497,378,700; now, therefore,

**BE IT RESOLVED** by the Board of County Commissioners of the County of Douglas, Colorado:

That for the purpose of meeting general operating expenses of the LEA during the 2022 fiscal year there is hereby levied a tax of 4.500 mills upon each dollar of the total valuation for assessment of all taxable property within the LEA for the year 2021.

**PASSED AND ADOPTED** this 14<sup>th</sup> day of December, 2021, in Castle Rock, Douglas County, Colorado.

## **THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO**

BY: DocuSigned by:

*Lora L. Thomas*

LORA L. THOMAS, Chair

ATTEST:

DocuSigned by:

*Kristin Randlett*

DocuSigned by:



KRISTIN RANLETT, Clerk to the Board

# Lincoln Station Local Improvement District Budget Adoptions

Ref #2021137991, Date: 12/15/2021 2:56 PM, Pages: 1 of 2,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

Ref # 2021137991, Pages: 2 of 2

DocuSign Envelope ID: C411BC28-5DE5-40F7-BDF7-155F183F0313

DocuSign Envelope ID: C411BC28-5DE5-40F7-BDF7-155F183F0313

## Resolution No. R-021- 140

### THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

#### RESOLUTION SUMMARIZING REVENUES AND EXPENDITURES AND ADOPTING A BUDGET FOR THE DOUGLAS COUNTY LOCAL IMPROVEMENT DISTRICT NO. 07-01 - LINCOLN STATION FOR THE FISCAL YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2022 AND ENDING THE LAST DAY OF DECEMBER 2022.

**WHEREAS**, the Board of Directors of the Douglas County Local Improvement District No. 07-01 - Lincoln Station, State of Colorado (the "Board"), has appointed Martha Marshall, Director of Budget, as Budget Officer and has directed the Budget Officer to prepare and submit a proposed Lincoln Station Local Improvement District budget (the "budget") for fiscal year 2022 to the Board at the proper time; and

**WHEREAS**, the proposed budget has been submitted to the Board for its consideration; and

**WHEREAS**, the Board has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget; and

**WHEREAS**, the proposed budget was prepared by October 15<sup>th</sup>, notice was published in accordance with C.R.S. § 29-1-106 informing the public that and where the proposed budget was available for inspection, that any interested elector could file objections prior to final adoption, and further notifying the public that the Board would consider adopting the 2022 Budget on December 14, 2021, and

**WHEREAS**, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/carryover funds so that the budget remains in balance, as required by law; now, therefore,

**BE IT RESOLVED** by the Board of Directors of the Douglas County Local Improvement District No.07-01 - Lincoln Station, Colorado:

Section 1. The estimated revenues, transfers, and use of fund balance for Douglas County Local Improvement District No.07-01 - Lincoln Station for the fiscal year 2022 are as follows:

Fund	Revenues	Transfers From Other Funds	Reduction of Fund Balance	Total
Lincoln Station Sales Tax Street Improv	\$ 50,000	\$ 0	\$ 0	\$ 50,000
<b>Totals</b>	<b>\$ 50,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 50,000</b>

Section 2. That the estimated expenditures for the Douglas County Local Improvement District No.07-01 - Lincoln Station for the fiscal year 2022 are as follows:

Fund	Expenditures	Transfers To Other Funds	Increase to Fund Balance	Total

Lincoln Station Sales Tax Street Improv	\$ 50,000	\$ 0	\$ 0	\$ 50,000
<b>Totals</b>	<b>\$ 50,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 50,000</b>

Section 3. That the budget hereby approved and adopted shall be signed by the Chair of the Douglas County Local Improvement District No.07-01 - Lincoln Station and made a part of the public records of the County.

**PASSED AND ADOPTED** this 14<sup>th</sup> day of December, 2021, in Castle Rock, Douglas County, Colorado.

### THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

BY: DocuSigned by:

Lora L. Thomas

AA00FF032E0444

LORA L. THOMAS, Chair

DocuSigned by:

ATTEST: DocuSigned by:

Kristin Randlett

40CE7F519B8420

KRISTIN RANDETT, Clerk to the Board

# Lincoln Station Local Improvement District Appropriations

Ref #2021137993, Date: 12/15/2021 2:57 PM, Pages: 1 of 1,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

DocuSign Envelope ID: 6FF5FCDD-6202-4646-AFAD-F346328AB4D1

Resolution No. R-021- 141

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

### RESOLUTION APPROPRIATING FUNDS FOR THE DOUGLAS COUNTY LOCAL IMPROVEMENT DISTRICT NO. 07-01 - LINCOLN STATION FOR THE FISCAL YEAR 2022.

**WHEREAS**, the Board of Directors of the Douglas County Local Improvement District No. 07-01 - Lincoln Station, State of Colorado (the "Board"), on the 14<sup>th</sup> day of December, 2021, adopted the annual budget of the Douglas County Local Improvement District No. 07-01 - Lincoln Station for fiscal year 2022 in accordance with the Local Government Budget Law; and

**WHEREAS**, the Board has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget and the proposed budget has been submitted to the Board for its consideration; and

**WHEREAS**, it is required by law but also necessary to appropriate the expenditures provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Douglas County Local Improvement District No. 07-01 - Lincoln Station; now, therefore,

**BE IT RESOLVED** by the Board of Directors of the Douglas County Local Improvement District No. 07-01 - Lincoln Station, State of Colorado: That an appropriation in the total amount of fifty thousand dollars (\$50,000) for expenditures is hereby made for the Douglas County Local Improvement District No. 07-01 - Lincoln Station for the fiscal year 2022.

**PASSED AND ADOPTED** this 14<sup>th</sup> day of December, 2021 in Castle Rock, Douglas County, Colorado.

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

BY:

DocuSigned by:

Lora L. Thomas

ANTHONY@DOUGLAS.CO

LORA L. THOMAS, Chair

ATTEST:

DocuSigned by:

Kristin Randlett

ANTHONY@DOUGLAS.CO

DocuSigned by:



KRISTIN RANDETT, Clerk to the Board



# Woodmoor Mountain General Improvement District Budget Adoption

Ref #2021137982, Date: 12/15/2021 2:52 PM, Pages: 1 of 1 ,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

DocuSign Envelope ID: D0099CCA-7CE2-4C42-9A68-28AEB2C87E53

Resolution No. R-021- 137

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

### RESOLUTION SUMMARIZING REVENUES AND EXPENDITURES AND ADOPTING A BUDGET FOR THE DOUGLAS COUNTY WOODMOOR MOUNTAIN GENERAL IMPROVEMENT DISTRICT FOR THE FISCAL YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2022 AND ENDING ON THE LAST DAY OF DECEMBER, 2022.

WHEREAS, on November 2, 1993, a referred measure was passed at an election to allow the district to extend a mill levy on the assessed value of the District so as to generate \$10,000 in general property tax revenue in 1994, increasing by an amount not to exceed 5.5% thereof annually in following years; and

WHEREAS, this referred measure also enabled the District to spend the full revenue collected; and

WHEREAS, the proposed budget was prepared by October 15<sup>th</sup>, notice was published in accordance with C.R.S. § 29-1-106 informing the public that and where the proposed budget was available for inspection, that any interested elector could file objections prior to final adoption, and further notifying the public that the Board would consider adopting the 2022 Budget on December 14, 2021; now therefore,

**BE IT RESOLVED** by the Board of Directors of the Douglas County Woodmoor General Improvement District:

- Section 1. That budgeted revenues for the Douglas County Woodmoor Mountain General Improvement District for the fiscal year 2022 are \$34,120 and that the beginning fund balance is \$7,050.
- Section 2. That the budgeted expenditures for the Douglas County Woodmoor Mountain General Improvement District for the fiscal year 2022 are \$38,000.
- Section 3. That the budget hereby approved and adopted shall be signed by the Chair of the Douglas County Woodmoor Mountain General Improvement District Board of Directors and made a part of the public records of the District.

**PASSED AND ADOPTED** this 14<sup>th</sup> day of December, 2021, in Castle Rock, Douglas County, Colorado.

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

BY: Lora L. Thomas DocuSigned by:  
LORA L. THOMAS, Chair

ATTEST: Kristin Randlett  
KRISTIN RANDETT, Clerk to the Board



# Woodmoor Mountain General Improvement District Appropriations

Ref #2021137984, Date: 12/15/2021 2:53 PM, Pages: 1 of 1 ,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

DocuSign Envelope ID: 4ED4131F-B23E-458C-8B08-9ECE05D2EB81

Resolution No. R-021- 138

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

### RESOLUTION APPROPRIATING FUNDS FOR THE DOUGLAS COUNTY WOODMOOR MOUNTAIN GENERAL IMPROVEMENT DISTRICT FOR THE FISCAL YEAR 2022.

**WHEREAS**, on the 14th day of December, 2021, the Board of Directors adopted the annual budget of the Douglas County Woodmoor Mountain General Improvement District for fiscal year 2022 in accordance with the Local Government Budget Law; and

**WHEREAS**, the Board of Directors has made provision therein for revenues and use of fund balance in an amount equal to or greater than the total proposed expenditures as set forth in said budget and the proposed budget has been submitted to this governing body for its considerations; and

**WHEREAS**, it is required by law but also necessary to appropriate the expenditures fund balance provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Woodmoor Mountain General Improvement District; now therefore,

**BE IT RESOLVED** by the Board of Directors of the Douglas County Woodmoor Mountain General Improvement District:


That an appropriation in the total amount of thirty-eight thousand dollars (\$38,000) for expenditures is hereby made for the Douglas County Woodmoor Mountain General Improvement District for the fiscal year 2022.

**PASSED AND ADOPTED** this 14th day of December, 2021, in Castle Rock, Douglas County, Colorado.

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

DocuSigned by:  
*Lora L. Thomas*  
BY: \_\_\_\_\_ DocuSigned by:  
LORA L. THOMAS, Chair

DocuSigned by:  
*Kristin Randlett*  
ATTEST: \_\_\_\_\_  
KRISTIN RANDLETT, Clerk to the Board



# Woodmoor Mountain General Improvement District Levy Taxes

Ref #2021137990, Date: 12/15/2021 2:54 PM, Pages: 1 of 1 ,  
Electronically Recorded Douglas County, CO. Merlin Klotz, Clerk and Recorder

DocuSign Envelope ID: 0382D85D-61BF-4C7C-8302-2053DDCCDF3

Resolution No. R-021- 139

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

### RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2021 TO HELP DEFRAY THE COSTS FOR THE DOUGLAS COUNTY WOODMOOR MOUNTAIN GENERAL IMPROVEMENT DISTRICT FOR THE 2022 FISCAL YEAR.

WHEREAS, the Board of Directors of the Douglas County Woodmoor Mountain General Improvement District has adopted the annual budget in accordance with the Local Government Budget Law on December 14<sup>th</sup>, 2021; and

WHEREAS, the amount of levied property tax revenue necessary to balance the 2022 budget for general operating expenses is \$31,270; and

WHEREAS, the 2021 valuation for assessments for the Douglas County Woodmoor Mountain General Improvement District as certified by the County Assessor on November 18, 2021 is \$3,216,250; now therefore

**BE IT RESOLVED** by the Board of Directors of the Douglas County Woodmoor Mountain General Improvement District:

- Section 1. That for the purpose of meeting general operating expenses of the Douglas County Woodmoor Mountain General Improvement District during the 2022 fiscal year there is hereby levied a tax of 9.724 mills upon each dollar of the total valuation for assessment of all taxable property within the County for the year 2021; and
- Section 2. That the Chair is hereby authorized and directed to immediately certify to the County Commissioners of Douglas County, Colorado, the mill levy for the Douglas County Woodmoor Mountain General Improvement District as herein above determined and set.

**PASSED AND ADOPTED** this 14<sup>th</sup> day of December, 2021, in Castle Rock, Douglas County, Colorado.

## THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF DOUGLAS, COLORADO

DocuSigned by:  
*Lora L. Thomas*  
BY: \_\_\_\_\_ DocuSigned by:  
LORA L. THOMAS, Chair

DocuSigned by:  
*Kristin Randlett*  
ATTEST: \_\_\_\_\_  
KRISTIN RANDETT, Clerk to the Board